

# **SAN JUAN COUNTY, NEW MEXICO**



Navajo Lake

**FINAL PROGRAM BUDGET  
FISCAL YEAR 2010 – 2011**

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# **INTRODUCTION**

## ***Budget Message***

The following were considerations in the development of the FY2011 San Juan County Budget:

### **Mission & Vision / Values:**

San Juan County's slogan of *Building a Stronger Community* encompasses the values of San Juan County leadership as expressed in the Mission and Vision Statement. By careful management of resources, San Juan County is committed to "create a productive atmosphere where families and businesses can grow together in a clean and safe environment". The budget is prepared to ensure that the mission and vision are obtained.

### **Goals & Planning:**

In conjunction with the Northwest New Mexico Council of Governments and Architectural Research and Consulting, San Juan County completed the development of the *Growth Management Plan*, an official public document adopted by the Board of County Commissioners. The plan is intended to assist the County to prepare for the future by anticipating change, maximizing strengths, and minimizing weaknesses. The Plan sets policies that help guide addressing critical issues facing the community, achieving goals according to priority, and coordinating both public and private efforts. The *Growth Management Plan* encompasses all functional elements that bear on physical development in an internally consistent manner, including: land use, environment, water and wastewater, County facilities, transportation, housing, and economic development. The long-range plan for future development will ensure the County grows in a positive and productive manner. San Juan County recently conducted Citizen input meetings regarding a variety of land use issues, and keypad polling was used to determine future growth. Citizen preferences will be used to establish a strategy for developing a *Land Use Management Plan*. The results of these meetings were compiled and can be viewed at <http://www.sanjuancountyplanning.com>. An imminent result of the Growth Management plan for FY2011 is the implementation of County-wide *Trash Ordinance #73* in August 2010, and the addition of a Code Compliance Specialist to enforce the ordinance.

In 2006 San Juan County developed a *Strategic Plan* that is updated annually, outlining both short-term and long-term goals for each department. The plan is designed to provide direction into the future; organizational accountability for short term and long term objectives; and become a practice utilized for focusing on both short term processes and long

term operational and fiscal planning. The *Strategic Plan* is a result of a planning retreat attended by department heads and elected officials. The Plan is monitored by the County Executive Officer.

San Juan County's five-year *Infrastructure Capital Improvement Plan* (ICIP) is updated and approved annually by the Board of County Commissioners. Once approved, the ICIP is incorporated into both the County's and the State of New Mexico's capital planning process. San Juan County holds public hearings throughout the County to obtain input from citizens, social organizations and County staff. The hearings determine both short and long term infrastructure and community development needs. County staff evaluates and prioritizes based on safety, regulation and fiscal impact. Potential funding sources are identified and upon completion, the plan is presented to the County Commission for approval on an annual basis. Projects are approved and prioritized based on the following criteria:

- Is the project needed to alleviate existing health or safety hazards?
- Is the project required by law, regulation or court mandate?
- Is the project critical to saving structural integrity of existing facilities or to repair significant structural deterioration?
- Impact on the operating budget?
- Scheduling – when is the project to start?
- Will project's own source revenue be sufficient to support project expenses?

Potential funding sources are identified for each project.

### **Challenges:**

The current economic climate resulted in many budget challenges. The ability to maintain services with the anticipated reduction in revenue was the primary objective in the FY2011 budget development. Other considerations were: managing the growth and infrastructure needs of the County, replacing ageing infrastructure, rising employee health and prescription costs, and increasing Public Safety operations.

### **Revenue Estimation:**

The uncertain economic environment and the anticipated decrease in Gross Receipts Tax and Oil and Gas Production revenue were the principal drivers in estimating the FY2011 revenues. Revenues were cautiously projected and will be monitored on a continual basis throughout FY2011, with budgeted expenditures adjusted accordingly.



Energy production experienced a significant decline in activity beginning in FY2009. The drop in oil/natural gas prices and decreased production has had considerable effect on the local economy.

San Juan County's June 2010 "seasonally adjusted unemployment rate increased to 9.7% as compared to 7.2% from June 2009"; slightly above both the National and State of New Mexico rates of 9.5% and 8.2% respectively. According to New Mexico Department of Workforce Solutions data, "the Farmington MSA decreased by over 2,200 jobs the past year, continuing the negative growth trend that began in December 2008. The goods producing industries of mining, construction and manufacturing reported the loss of 1,200 jobs as a result of lower oil and gas prices."

The Local real estate market experienced a significant decline in the number of home sales for calendar year 2009. According to the Federal Housing Finance Agency, the Farmington MSA House Price Index (HPI), a measurement of single-family housing prices, declined at (5.97%) for the 1st quarter 2010.

On a positive note, San Juan County is experiencing some growth as evidenced by the new national chains moving into the area. The Marriott Townplace Suites opened in February 2010 and an Olive Garden opened May 31, 2010, followed by a Serious Texas Barbeque in August, 2010. May 2010 year-to-date building permits for the City of Farmington increased 3.29% from 517 in 2009, to 534 in 2010.

A volunteer group of local area businessmen including County Commissioner Dr. Jim Henderson and City of Farmington Mayor Tommy Roberts hired ESP to evaluate the area's economy and offer suggestions and solutions. ESP is a Denver Colorado based economic development company.

Navajo Nation border communities like San Juan County, should also benefit from the federally funded stimulus project that will provide internet to homes across the reservation. According to the New Mexico Department of Workforce Solutions, "broadband services will be accessible to 30,000 homes, 1,000 business, and 1,100 community institutions."

#### Gross Receipts Tax Revenue

Gross Receipts Tax revenue was conservatively budgeted with a projected (5.00%) decline over the FY2010 actual receipts. The County's Gross Receipts Tax rate will increase from 6.1875% to 6.3125% due to the increase of 0.1250% in the State rate effective July 1, 2010. In FY2008 San Juan County issued new bonds with a Gross Receipts Tax pledge. The principal and interest payments which began in FY2009 decreased the budgeted Gross Receipts Tax revenue in the General Fund because the pledged amount is now budgeted in the Debt Service Fund.

### Transfer Analysis

The County developed a *Transfer Analysis* method which allowed for the 2008 GRT bonds to be issued without a tax increase. Each department is required to submit an analysis of the time spent performing work for other departments which have separate funding sources. The amount needed to “pay” for these services is transferred from the other funds into the General Fund. The amount budgeted in the General Fund from the Transfer Analysis in FY2011 is \$1.3 million. This revenue source replaced the amount of Gross Receipts Tax revenue pledged and now budgeted in the Debt Service Fund for the new debt service. San Juan County received national recognition in June 2009 by the National Association of Counties with an achievement award for the Transfer Analysis process. The award is intended to present models for other county governments to implement successful programs. San Juan County was the only New Mexico County to receive the 2009 NACo Achievement Award.

### Property Taxes

Property Tax revenue was budgeted with a 3.93% increase over FY2010 actual receipts. The implemented mil rate will remain at 8.5 mils out of an allowable 11.85 mils. San Juan County’s mil rate continues to be the second lowest rate of all New Mexico counties. The State’s yield control formula caps the residential rate for FY2011 (tax year 2010) at 6.425 mils.

### Oil and Gas Production & Equipment

The budgeted revenue from Oil and Gas Production & Equipment decreased by (25.57%) from FY2010 actual. The fluctuations in oil and gas production and prices lead the County to be very conservative in estimating this revenue. As a result of current low prices, a collection rate of 95% for the oil and gas production revenue was used in the budget. Any oil and gas revenue received above this amount is transferred into the Capital Replacement Reserve Fund to be used for one-time expenditures. In FY2010 no excess funds were transferred to the reserve fund, but rather will be used to sustain the cash balance in FY2011 in anticipation of further decreases in oil and gas revenue.

**Expenditures:**

Employees / Wage & Benefit

Due to the struggling economy, the San Juan County Commission approved the FY2011 budget with a conservative 2.0% wage increase, a 0% step increase for all employees and a 0% COLA. A hiring freeze is also in place. The FY2011 budget contains an additional pay period (27 instead of the normal 26), which will be funded with \$1.8 million in cash reserves.

Employee Health Plan

In past years, San Juan County offered a self funded health insurance plan with the County paying 80% and the employee 20% of the premium into the Major Medical Fund along with a \$250 per person annual deductible. Due to the rising cost of health care, in April 2010, the County Commission approved implementing a 3 tiered premium/deductible fee structure beginning July 1, 2010. Each employee will elect which tier they choose to participate in.

1. \$1,000 deductible with a 0% premium increase
2. \$ 500 deductible with a 5% premium increase
3. \$ 250 deductible with a 10% premium increase

Medical claims history for the past 3 years:

- FY2008 - \$4.6 million
- FY2009 - \$5.5 million
- FY2010 - \$6.5 million

**Major Funds:**

General Fund

The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund. For accounting/management purposes, San Juan County established the following funds as governmental sub funds. In the audited financial statements these sub-

funds are all combined and reported as the General Fund. However, for management purposes they are all budgeted and monitored as separate funds.

- 101 General Sub Fund
- 203 Appraisal Fund
- 204 Road Fund
- 220 County Indigent Fund
- 291 Risk Management Fund
- 600 Major Medical

General Fund revenue is projected at \$35.3 million, a (5.75%) decrease over FY2010 receipts. The Transfer Analysis process implemented in FY2009 will bring in \$1.3 million to the General Fund in FY2011. General Fund expenditures, including FY2010 capital project carryovers, are budgeted at \$32.0 million, a 12.32% increase over FY2010 expenditures.

#### Intergovernmental Grants Fund

A substantial portion of San Juan County services and projects are funded by various Federal and State grants. Operating grants enable the County to reinforce existing programs by hiring additional personnel and/or increase service levels, and explore additional projects/services. Capital grants traditionally fund new equipment purchases or building/infrastructure. Intergovernmental grants provide for services such as Public Safety, Highways/Bridges, Sanitation, Health/Social Services and Recreation. Most grants are awarded for a specific time frame that can extend over multiple years.

#### Gross Receipts Tax Revenue Bond Fund

This fund was established to account for the capital projects funded by the GRT Revenue Bonds issued in 2008. On March 13, 2008, the County issued \$17,450,000 in bonds at an all inclusive cost of 4.28% and a final maturity in 2027. The new debt was issued at a discount of \$11,009 and after paying issuance costs of \$405,999 the net proceeds were \$17,032,992. The net proceeds from the issuance of the new debt will be used for the design, construction, renovation, materials and geotechnical testing of the District Court Addition Project (\$4.5 million), the Sheriff's Office/D.A.'s Offices/and Crime Investigative Facility (\$11 million), and the remaining bond proceeds will be used for the renovation of the old Sheriff's Office to allow for the expansion of County administrative offices. The new Subordinate Gross Receipts Tax Revenue Bonds, Series 2008 are rated Aaa from Moody's and AAA from Standard & Poor's.

## Debt Service Fund

The Debt Service Fund accounts for the dedicated gross receipts taxes, motor vehicle taxes, and gasoline taxes which are pledged revenues for payments of bond principal and interest.

### **Awards & Recognitions:**

In the pursuit of strategic achievements and excellence, San Juan County has been awarded nine National Achievement Awards by the National Association of Counties for the following programs:

- Strategic Planning – Developing a Cutting Edge County - 2006
- Juvenile Service Center – A One Stop Multi-Disciplinary Facility - 2006
- Collaborative Consolidation Boasts Efficient 911 Service - 2006
- Innovative Jail Design Creates Efficiency while Saving Taxpayers Dollars – 2006
- The Un-Zoned, A Clean Up Answer for Private Lands - 2007
- Incarcerated Substance Abuse Treatment – 2008
- PC Acquisition & Centralization Creates Cost Savings & Efficiency – 2008
- Rural Crime Initiative - 2009
- Issuance of Bonds with No Tax Increase (Transfer Analysis) - 2009

The Emergency Management Department recently received the National Community Preparedness "Storm Ready" Award. San Juan County is the first County Government to receive this award, and only one in the northwestern part of the state.

The Geographical Information System (GIS) Department recently won the Special Achievement in GIS (SAG) Award chosen from 100,000 organizations world wide.

San Juan County was also the winner of a 2007 Quality New Mexico Piñon Award, only the 3<sup>rd</sup> county in New Mexico history to receive the award.

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to San Juan County for its comprehensive annual financial reports for fiscal years 2006, 2007, 2008 and 2009.

San Juan County was a first time recipient of the Government Finance Officers Association Distinguished Budget Presentation award for the FY2009 Final Program Budget. This award was also received for the FY2010 Final Program Budget.

**Conclusion:**

The FY2011 adopted budget will be closely monitored and adjusted accordingly to ensure San Juan County's continual pursuit of excellence, and the ability to meet the current challenges, in the ultimate mission of *Building a Stronger Community*. Please visit San Juan County's web site at [www.sjcounty.net](http://www.sjcounty.net) for additional information.



## SAN JUAN COUNTY

### MISSION STATEMENT:

*Building a Stronger Community...*

### Mission Statement Summary:

The mission of San Juan County is to provide responsible public service through the direction of the County Commission while striving to be professional, courteous, and committed to improving the quality of life for the citizens it serves.

### Vision Statement:

San Juan County strives to combine the vision of the Commission, citizens and employees into a forward thinking community, committed to the best use of natural resources and serving the best interest of our citizens. We strive to serve our diverse cultural populace and create a productive atmosphere where families and businesses can grow together in a clean and safe environment.



# ***SAN JUAN COUNTY***

## ***County Commissioners***



**Ervin Chavez**  
***Commission Chairman***  
***District 2***



**GloJean Todacheene**  
***Commissioner***  
***District 1***



**Dr. Jim Henderson**  
***Commission Chairman – Pro Tem***  
***District 4***



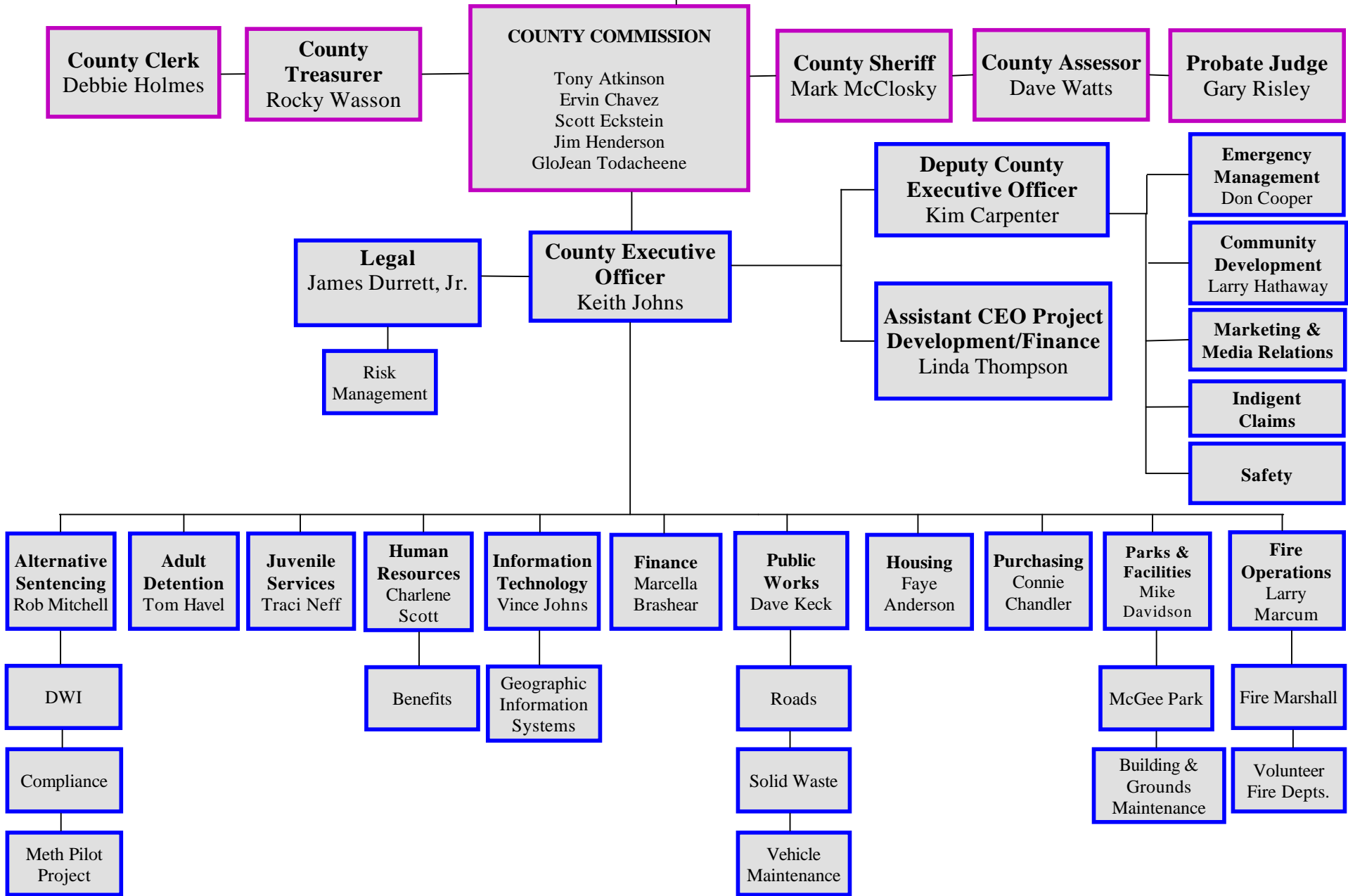
**Scott Eckstein**  
***Commissioner***  
***District 3***



**Tony Atkinson**  
***Commissioner***  
***District 5***



**SAN JUAN COUNTY  
CITIZENS**



## ***San Juan County Executive Office Strategic Initiatives***

### ***1. Continue to establish core values for San Juan County***

- By maintaining honesty through integrity and accountability
- By maintaining an awareness to keep our citizens in mind while establishing the best possible work ethic making good conscience decisions
- By demonstrating to our citizens that we are trustworthy representatives in regards to their best interests

### ***2. Continue practicing the use of the County's Strategic Plan in order to provide direction and promote commitment, dedication and cooperation within the County by establishing goals and objectives that supports the Commission's view of the County's mission***

- By establishing a creative atmosphere of cooperation and teamwork
- By conducting annual planning meetings
- By conducting quarterly or bi-annual department head meetings

### ***3. Continue to support Department Heads in developing basic services critical to their department's functionality***

- By assessing the efficiency of each department and what they are doing to ensure that their goals follow the Commission's vision
- By providing the necessary support and resources to be successful

### ***4. To interact with County employees to promote a corporative atmosphere where each employee is appreciated for their work***

- By conducting site visits and talking to County employees in their work areas
- By holding a County-wide meeting one a year for all employees to attend
- By providing personnel appreciation activities
- By meeting with new employees after their first 60-90 days of their time on the job to hear thoughts on their initial experience

*(continued)*

**5. To market and promote a positive County image within our community**

- By continuing to report to the citizens, our County accomplishments through effective use of the media and publications such as a bi-annual newsletter
- By continuing the use of County employee name tags to develop County pride and a more approachable means for citizens to interact
- By identifying opportunities to show and tell of our successes that have the best interest of the citizens in mind

**6. To implement a 5 year forecasting plan to support overall County personnel and operations in regards to County finances, capital and technological needs**

- By setting objectives with the Financial Committee
- By working with Department Heads to develop better planning
- By identifying the long range financial impact of capital projects along with needs for personnel, technology and capital

**7. To restore excess Fund Reserves to maintain the financial health of the County**

- By setting long range goals appropriate for revenues and expenditures
- By investing and/or saving excess funds as a result of surplus brought in by unexpected increases in projections
- By conducting long range forecasting
- By providing a balanced budget each year where revenues meet expenditures

**8. To implement salary merit increases**

- By budgeting sufficient funds to cover merit increases
- By developing an appropriate process to ensure increases remain within budgeted salaries of filled positions

## **Demographics**

### **Population**

2009 124,131

### **Age (2009)**

under 5 years 8.5%  
 5yrs - 18yrs 28.5%  
 19yrs - 64yrs 52.4%  
 65 & older 10.6%  
 Median age 35.6

### **Sex (2009)**

Male 49.8%  
 Female 50.2%

### **Race (2009)**

White 41.9%  
 Hispanic 18.6%  
 American Indian 37.3%  
 Black 1.6%  
 Asian 0.5%  
 Other 0.1%

### **Housing**

Housing units (2009) 46,001  
 Homeownership rate (2000) 75.4%  
 Multi-unit housing (2000) 8.9%  
 Median value of owner occupied(2000) \$ 91,300

### **Households**

Persons per household (2000) 2.99  
 Median household income (2008) \$ 45,971  
 Per capita personal income (2008) \$ 20,781  
 Person below poverty level (2008) 14.4%

### **Workforce (2010)**

Labor force 56,627  
 Employment 50,885  
 Establishments 3,001  
 Weekly wage average \$775.00  
 Unemployment Rate 10.1%

### **Education (2008)**

High School graduate 81.0%  
 Bachelor's degree or higher 14.7%  
 School enrollment (2010) 23,022

### **Land Area**

Square Miles (2006) 5,552

### **Principal Employers (2010)**

San Juan Regional Medical Center  
 Central Consolidated Schools  
 BHP Billiton/New Mexico Coal  
 Farmington Public Schools  
 City of Farmington  
 San Juan County  
 Conoco Phillips  
 Arizona Public Service  
 Bloomfield Schools  
 San Juan College

### **Industry Type**

Health Care  
 Education  
 Mining/Coal  
 Education  
 Government  
 Government  
 Oil & Gas  
 Power Plant  
 Education  
 Higher Education

Source: US Census Bureau, State of New Mexico Department of Labor , San Juan Economic Development Service

## **Profile**

San Juan County, New Mexico (County) was incorporated in 1887 under provisions of Chapter 13, Section 1 of the Territory of New Mexico Statutes as shown in Article 4-24-1 of the 1978 New Mexico Statutes. The County operates under a Commissioner-Manager (CEO) form of government and provides the following services as authorized by its charter: public safety, highways and streets, sanitation, health and social services, recreation, public housing assistance, public improvements, planning, property assessments, tax collection and general administrative services.

San Juan County is located in the northwest corner of New Mexico in the beautiful "Four Corners", bordering Arizona, Colorado, and Utah. The County is comprised of 5552 square miles with approximately 6% privately owned and the remainder belonging to: American Indian (Navajo and Ute) reservations (60%), Federal Government (29%), and State of New Mexico (5%).

The vast Navajo Nation Reservation lies adjacent to the county, as does the Jicarilla Indian Reservation. The locale is recognized worldwide for premier game hunting and for abundant fishing, particularly in the quality waters of the three rivers (Animas, La Plata, & San Juan River), which flow through the area. Numerous outdoor activities including: camping, boating, swimming, water skiing, wind surfing, live horse racing, and hiking may be enjoyed year round. Spectacular skiing is available at Durango Mountain Resort and Wolf Creek ski resort in the scenic mountains of Colorado, each within a couple of hours drive.

In March 2010 San Juan County acquired Riverview Golf Course in Kirtland, NM, which was awarded the 2009 Bull Durham Growth of the Game Award in the Public Golf Course Sector by the Sun County Professional Golfer's Association (PGA). This award is given to the golf course that shows an initiative to increase the number of golfers by offering events and programs that encourage involvement in the game of golf. Pinon Hills Golf Course, rated the #1 public course in the nation by *Golf Digest* in 2002, is also right in the heart of San Juan County, located in Farmington, NM.

Various Indian ruins, including Chaco Canyon National Park, the Aztec Ruins, Salmon Ruins, and Mesa Verde National Park are among the area's points of interest.

Farmington, the largest city in the County, provides a shopping hub for the area which covers a 150 mile radius and includes the smaller towns of Aztec, Bloomfield, and Shiprock, New Mexico, as well as several towns in Colorado including Durango and Cortez.

Albuquerque and Santa Fe are each within a 4-hour drive. Las Vegas-style gaming is available at several area casinos on the reservation, and at the County fairgrounds just outside of Farmington. The quality of life, clean air, mild climate, parent-involved school systems, and the "small-town" atmosphere make this an ideal locale to live and raise children.

The 2009 estimated population is 124,131 an approximate growth of 8% since 2000 according to the US Census Bureau. The NBC Today Show reported Farmington, NM as 2nd in the nation for "up and coming communities" in November 2007, and the National Association of Realtors ranked San Juan County No. 10 in the nation in February 2008.

## SAN JUAN COUNTY, NEW MEXICO

There is but one place in our great country where four states share common borders. San Juan County, New Mexico, is in the heart of the Four Corners, where the beauty of the area competes only with the rich culture and heritage of the people who call the county home.

Aztec is the county seat of San Juan County, but that designation is as rich with history as those who first inhabited this part of the country. In 1887, the Territorial Government appointed Aztec as the county seat. However, the citizens of Farmington, Junction City, Largo and Mesa City contested the appointment, with each city believing the designation should be theirs. In 1890, an election was held to determine which city would have the honor of being the county seat. Junction City received 255 votes; Aztec, 246; Farmington, 1; and Mesa City received none. In 1891, a judge ordered Aztec city officials to move all county records to Junction City, which became the new county seat – but not for long.

Aztec officials determined the election to be illegal and took their case before the presiding judge in the district. The judge investigated the election process and discovered discrepancies and illegal activities surrounded the election. In August of 1892, the county seat designation was returned to Aztec. Ironically, within a year, Junction City was no longer a city, with that area eventually becoming part of Farmington.

Agriculture was the primary industry in the early days of San Juan County, with fruit orchards and vegetable farms offering a canvas of color and beauty. By 1905, the Denver and Rio Grande Railroad completed construction of a railroad and the area became a shipping point for sheep and cattle.

In 1950, however, a new industry rose to prominence in San Juan County. The oil and gas boom brought thousands of people to San Juan County, with the city of Farmington increasing in size by almost 736 percent in just ten years. An eventual bust of the oil fields created economic challenges for the residents of San Juan County, but the oil and gas companies who survived prospered and remain a dominant and appreciated industry in the area.

While oil and gas continue to offer great contributions to the local economy, San Juan County has earned a new reputation as the retail hub of the Four Corners. With new businesses moving in and families recognizing the wonderful lifestyle in this area, the economy of San Juan County continues to grow and flourish.

For the past several years, San Juan County has been the fastest growing county in New Mexico, with a population increase of more than 24 percent since 1990. Education, health and social services employ the most people in the county, followed by retail trade; mining, agriculture and forestry; and arts, entertainment, lodging and food service.

The beauty of San Juan County attracts an ever-increasing number of tourists every year. With Aztec Ruins, Salmon Ruins and Chaco Culture National Historical Park nearby, those who enjoy ancient Indian ruins are delighted with the resources here. The Navajo Nation offers a rich history and culture and the Native Americans showcase talents that have been shared by countless generations.

The Quality Waters and Navajo Lake State Park offer the finest fishing around, and attracts anglers from throughout the world. Bicycle and hiking trails, a five-star golf course, beautiful camping spots and great shopping offer residents and tourists alike lots to do and enjoy.

The climate in San Juan County affords the opportunity to enjoy outdoor sports most of the year. There are an average of 273 days of sunshine here, with an average rainfall of 7.5 inches and an average snowfall of 12.3 inches. January and December offer temperatures that range from the high 'teens to the mid-40s. Summer offers days in the 80s and 90s, with nightfall bringing cooler temperatures.

A County Executive Officer, who oversees over 700 employees, guides San Juan County government. Five County Commissioners are elected by voters, and they serve a term of four years. There is a two-term limit on commission seats.

As the county continues to grow and the demand for services increases, San Juan County administrators and staff are dedicated to keeping the neighborly atmosphere of the county, while encouraging growth and prosperity. Working closely with the cities of Aztec, Bloomfield, Farmington and Shiprock, county officials work hard to provide a place where families, business and industry can enjoy a quality of life second to none.

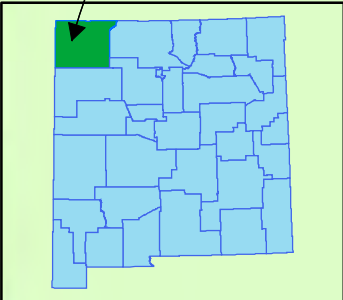
Utah  
Arizona

Colorado

# San Juan County

New Mexico

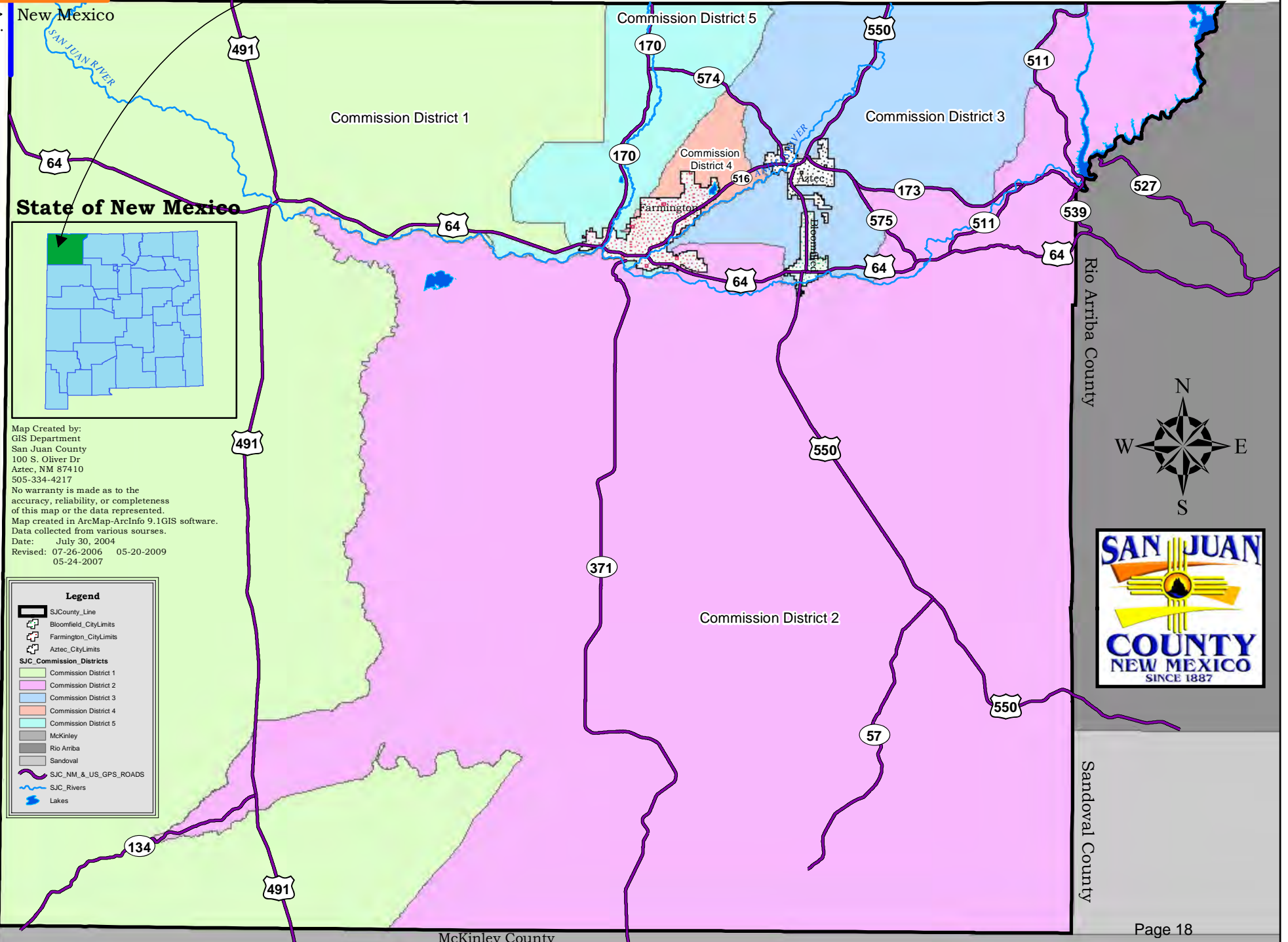
State of New Mexico



Map Created by:  
GIS Department  
San Juan County  
100 S. Oliver Dr  
Aztec, NM 87410  
505-334-4217  
No warranty is made as to the accuracy, reliability, or completeness of this map or the data represented.  
Map created in ArcMap-ArcInfo 9.1 GIS software.  
Data collected from various sources.  
Date: July 30, 2004  
Revised: 07-26-2006 05-20-2009 05-24-2007

**Legend**

- SJCounty\_Line
- Bloomfield\_CityLimits
- Farmington\_CityLimits
- Aztec\_CityLimits
- SJC\_Commission\_Districts**
- Commission District 1
- Commission District 2
- Commission District 3
- Commission District 4
- Commission District 5
- McKinley
- Rio Arriba
- Sandoval
- SJC\_NM\_&\_US\_GPS\_ROADS
- SJC\_Rivers
- Lakes



Rio Arriba County

Sandoval County

McKinley County





## ***Budget Development***

The Fiscal Year 2011 annual budget for San Juan County is intended to serve as the following:

### ***A Policy Document***

The budget is a portrayal of San Juan County Commission's priorities, goals and objectives represented in the Mission and Vision statements, as well as the Strategic Initiatives included in the *Introduction* section. This document serves as a written indication of Commission policy and is demonstrated by appropriations approved, staffing funded, projects supported, and goals and objectives promoted.

### ***A Financial Plan***

The budget serves as the foundation for financial planning and control as evidenced by the financial outline of services provided and funded, while maintaining a balanced budget. San Juan County's financial policies are presented in the Other Information section of the budget and include planning policies, along with revenue and expenditure policies. San Juan County leaders are committed to fiscal responsibility.

### ***An Operations Guide***

An organization chart is provided in the introductory section and depicts how San Juan County is structured to supply services to its Citizens. A listing of each departmental budget, along with goals and concerns is presented according to fund type. Salary projections by department are included in the *Salary Information Section*.

### ***A Communications Device***

The following paragraphs contain an overview of the budget development and approval process. The budget is designed with the average citizen in mind and is intended to be reader friendly. In addition to a table of contents and a glossary of terms, charts and graphs are provided in an effort to clarify information. The 5 year Infrastructure Capital Improvement Plan (ICIP) is used to determine project funding, and is presented in the Other Information section of the budget document. The County ICIP is incorporated into the State of New Mexico's capital planning process.

### ***Budget Requirements***

In accordance with New Mexico State statutes, San Juan County is required to submit a balanced budget approved by County resolution, to the New Mexico Department of Finance and Administration (DFA). A balanced budget is defined as expenditures not exceeding revenues and a fund's beginning cash balance may be included with estimated revenues, provided the reserve requirements are met. San Juan County is required to maintain a General Fund cash balance of at least 3/12ths (25%) of budgeted expenditures, and a 1/12th (8.33%) reserve for county road funds.

New Mexico counties are required to develop and submit a proposed budget, approved by local governing bodies, to the DFA for the next fiscal year no later than June 1st. The DFA evaluates and approves the budget as an *interim* operating budget, pending approval of the *final* budget submission, due no later than July 30th.

San Juan County budgets on a cash basis (recognized when received or expended), although the modified accrual basis of accounting is followed for audited financial statement purposes. Under the modified accrual basis, revenues and other governmental fund financial resource increments are recognized in the accounting period in which they become measurable, and available to pay liabilities of the current period. Appropriations are organized and prepared by department on a line item basis, using Governmental accounting funds. Fund types include: General Fund, Special Revenue Funds, Capital Projects Funds, a Debt Service Fund and an Internal Service Fund.

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are defined by the County as assets with an estimated useful life of more than one year, and an initial, individual cost of more than \$1,000 for budgeting purposes. However, for financial statement purposes, San Juan County only reports items over \$5,000 as capital.

### ***Budget Process***

Early in February, the Chief Financial Officer (CFO) and the County Executive Office (Budget Committee) meet to determine the goals and objectives of the upcoming budget. Economic conditions and revenue sources are evaluated, and wage and benefit recommendations are established. A memo is sent to departments with instructions to begin budget development. Based on prior year history and current projections, County departments prepare their requests on a detailed line item basis for the upcoming year, normally due in mid-March. Once all budget requests are compiled, the Budget Committee analyzes proposed department requests to determine if they comply with County goals and objectives. Necessary budget adjustments are made and meetings are scheduled with elected officials and individual department heads, followed by workshops with County Commissioners. The interim budget is presented to the County Commission and providing no complications, approval is scheduled prior to June 1st as required by DFA.

San Juan County adopts an approved budget for all funds except the Trust and Agency Fund. This fund is reported in the financial statements, although it is not reflected in the budget.

After July 1st the Final Budget is prepared and presented to the County Commission for approval, and submitted to DFA for their approval by the July 30 deadline. The budget is monitored throughout the fiscal year and budget adjustments are presented for approval when necessary. All final budget adjustments are approved by July 30th in order to meet the deadline.

### ***Budget Adjustments***

The San Juan County Commission is authorized to transfer budgeted amounts between detail line items within a fund without DFA approval. DFA however, must also approve any revisions that alter the total expenditures of a fund or transfers between funds. Budget adjustments are approved by the local governing body and submitted to DFA for final approval whenever necessary. DFA requires all fiscal year end budget adjustments to be presented for approval by July 30. County departments submit budget adjustment requests to the Finance Department on an as needed basis. The Finance department compiles the requests and determines funding assurance. The budget adjustments are presented to the County Commission for approval by resolution and then forwarded to DFA for final review and approval.

## BUDGET CALENDAR

|  |                           |
|--|---------------------------|
| Meeting with CEO to discuss FY11 budget process  | January 4, 2010           |
| Budget Worksheets Sent to Department Heads & Elected Officials                           | January 13, 2010          |
| Due Date For All Budgets Entered on the GEMS System                                      | February 26, 2010         |
| Budget Discussion with County Executive Office   | March 31 & April 22, 2010 |
| Budget Meetings with Department Heads & Elected Officials                                | March 31-April 22, 2010   |
| Budget Workshops with Commissioners  | May 11, 2010              |
| Interim Budget Presentation to County Commission   | May 18, 2010              |
| Approval of Interim Budget by County Commission  | May 18, 2010              |
| Deadline for submission of Interim Budget to Department of Finance & Administration      | June 1, 2010              |
| Final Budget Presentation to County Commission   | July 27, 2010             |
| Approval of Final Budget by County Commission  | July 27, 2010             |
| Deadline for submission of Final Budget to Department of Finance & Administration        | July 31, 2010             |
| Approval of Final Budget by State Of New Mexico Department of Finance and Administration | September 13, 2010        |

**FISCAL YEAR 2011 FINAL BUDGET ADOPTION**

**WHEREAS**, the governing Body in and for the County of San Juan, State of New Mexico, has developed a final budget for the Fiscal Year 2011, and

**WHEREAS**, said budget was developed on the basis of need and through cooperation with all user departments, elected officials and other department supervisors, and

**WHEREAS**, it is the opinion of this Board that the proposed final budget meets the requirements of the County as currently determined for the Fiscal Year 2011

**NOW, THEREFORE, BE IT RESOLVED**, that the following restrictions are placed on the final budget for Fiscal Year 2011:

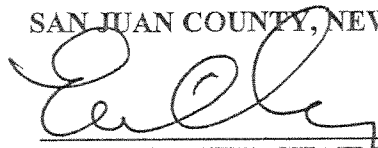
1. All funds appropriated in the FY2011 final budget are subject to all existing and approved County policies and regulations as of July 1, 2010.
2. Transfers from one budgeted line item to another shall not be made without the prior approval of the Board.

**THEREFORE, BE IT FURTHER RESOLVED**, that the Board of County Commissioners of San Juan County, State of New Mexico adopts the FY2011 final budget including the financial policies, with the restrictions set forth above, and respectfully requests approval from the Department of Finance and Administration, Local Government Division.

**PASSED, APPROVED, ADOPTED, AND SIGNED THIS 27TH DAY OF JULY, 2010.**

**ATTEST:**

  
\_\_\_\_\_  
**DEBBIE HOLMES, COUNTY CLERK**

**BOARD OF COUNTY COMMISSIONERS  
SAN JUAN COUNTY, NEW MEXICO**  
  
\_\_\_\_\_  
**ERVIN CHAVEZ, CHAIRMAN**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**San Juan County  
New Mexico**

For the Fiscal Year Beginning

**July 1, 2009**

President

Executive Director

## Fund Structure

### ***Fund Accounting for Budgeting Purposes:***

San Juan County uses fund accounting for budgeting and accounting purposes. Each fund is considered to be a separate account, similar to a checking account. Revenues received are deposited into the fund and are used to pay for ongoing activities. Once all expenditures are paid, the remaining cash is maintained as a reserve at fiscal year end as a fund balance.

The following is a listing of the funds maintained by San Juan County and included in this document.

### ***General Fund***

The general fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund.

### ***Special Revenue Funds***

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes, or to facilitate the management of financial resources internally “designated” for specific purposes. The creation of special revenue funds is authorized by the County Commission.

### ***Capital Projects Funds***

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

### ***Debt Service Fund***

Debt service funds are used to account for required debt service reserve funds, the accumulation of resources and payment of bond principal and interest.

### ***Internal Service Fund:***

Used to account for internal services.

For a complete listing of fund types and fund descriptions, please refer to the *Appendix* section at the back of this document.



**San Juan River**



# **BUDGET SUMMARY**

County/ Municipality:  
**SAN JUAN COUNTY**

**Department of Finance and Administration  
 Local Government Division  
 Budget Recapitulation  
 (CENTS ROUNDED TO NEAREST DOLLAR)**

Fiscal Year **2010-2011**

**Mill Rate - 8.5**

| (A)                    | (B)      | (C)                  | (D)                     | (E)               |                               |                  |
|------------------------|----------|----------------------|-------------------------|-------------------|-------------------------------|------------------|
| PROPERTY TAX           | ACCOUNT  |                      | OPERATING               | PRODUCTION        |                               |                  |
| CATEGORY               | NUMBER   | VALUATIONS           | TAX RATE                | [C X D]           |                               |                  |
| RESIDENTIAL            | 310-1500 | 1,113,715,934        | 0.006312                | 7,029,775         | <b>3/12 REQUIRED RESERVES</b> | <b>7,995,669</b> |
| NON-RESIDENTIAL        | 310-1500 | 1,680,845,407        | 0.00850                 | 14,287,186        |                               |                  |
| OIL & GAS PRODUCTION   | 320-2100 | 800,662,132          | 0.00850                 | 6,805,628         |                               |                  |
| OIL & GAS EQUIPMENT    | 320-2110 | 157,091,104          | 0.00850                 | 1,335,274         |                               |                  |
|                        |          |                      |                         |                   |                               |                  |
| <b>TOTAL VALUATION</b> |          | <b>3,752,314,577</b> | <b>TOTAL PRODUCTION</b> | <b>29,457,863</b> | <b>BALANCE OVER/(UNDER)</b>   | <b>1,060,792</b> |
|                        |          |                      |                         |                   | <b>REQUIRED RESERVES</b>      |                  |
|                        |          |                      |                         |                   | <b>BUDGET @ 8.5 MILS</b>      |                  |

| (F)                              | (G)         | (H)                              | (I)                    | (J)                         | (K)                        | (L)                                | (M)                                     |
|----------------------------------|-------------|----------------------------------|------------------------|-----------------------------|----------------------------|------------------------------------|---|
| FUND TITLE                       | FUND NUMBER | ESTIMATED BEGINNING CASH BALANCE | BUDGETED FUND REVENUES | BUDGETED OPERATING TRANSFER | BUDGETED FUND EXPENDITURES | ESTIMATED ENDING FUND CASH BALANCE | LOCAL NON-BUDGETED RESERVE REQUIREMENTS |
| GENERAL FUND                     | 101         | 19,303,627                       | 35,268,590             | (13,533,083)                | 31,982,674                 | 9,056,460                          |   |
| CORRECTIONS FUND                 | 201         | 87,028                           | 6,944,562              | 6,164,431                   | 12,946,021                 | 250,000                            |   |
| ENVIRONMENTAL - SOLID WASTE      | 202         | 19,664                           | 1,840,418              | 1,734,976                   | 3,545,058                  | 50,000                             |   |
| APPRAISAL FEE FUND               | 203         | 190,930                          | 580,500                | 0                           | 615,783                    | 155,647                            |   |
| ROAD FUND                        | 204         | 1,215,097                        | 2,803,993              | 5,908,902                   | 9,164,300                  | 763,692                            | 763,692                                 |
| AMBULANCE FUND                   | 205         | 6,929,902                        | 80,000                 | 2,567,722                   | 3,347,329                  | 6,230,295                          |   |
| EMERGENCY MEDICAL SERVICES FUND  | 206         | 31,986                           | 127,712                | 0                           | 159,698                    | 0                                  |   |
| COMMUNICATIONS AUTHORITY         | 207         | 6,937,989                        | 116,902                | 3,241,940                   | 4,383,891                  | 5,912,940                          |   |
| FARM & RANGE FUND                | 208         | 201,290                          | 14,008                 | 0                           | 151,237                    | 64,061                             |   |
| HOSPITAL - GRT                   | 210         | 0                                | 0                      | 0                           | 0                          | 0                                  |   |
| LAW ENFORCEMENT PROTECTION FUND  | 211         | 29,991                           | 87,000                 | 0                           | 116,991                    | 0                                  |   |
| NHSFR FUND                       | 215         | 30,538                           | 0                      | 0                           | 0                          | 30,538                             |   |
| GOLF COURSE FUND                 | 216         | 47,381                           | 931,500                | 479,227                     | 1,389,805                  | 68,303                             |   |
| RECREATION FUND                  | 217         | 21,426                           | 200                    | 0                           | 0                          | 21,626                             |   |
| INTERGOVERNMENTAL GRANTS         | 218         | (2,433,456)                      | 6,376,974              | 279,633                     | 6,975,434                  | (2,752,283)                        | Receivables                             |
| INDIGENT HOSPITAL CLAIMS FUND    | 220         | 334,565                          | 6,458,782              | 4,902,002                   | 11,393,021                 | 302,328                            |   |
| HEALTH CARE FUND                 | 221         | 7,417,496                        | 4,293,176              | (5,781,178)                 | 0                          | 5,929,494                          |   |
| FIRE EXCISE TAX FUND             | 222         | 2,847,200                        | 3,085,612              | (493,452)                   | 4,502,667                  | 936,693                            |   |
| ALTERNATIVE SENTENCING           | 223         | 1,068,748                        | 2,985,159              | 915,123                     | 4,323,083                  | 645,947                            |   |
| CLERK RECORDING EQUIPMENT FEE    | 225         | 282,953                          | 64,000                 | 0                           | 186,772                    | 160,181                            |   |
| EMERGENCY GRT                    | 226         | 993,717                          | 6,302,211              | (6,290,211)                 | 0                          | 1,005,717                          |   |
| STATE FIRE FUNDS                 | 270         | 1,531,069                        | 1,586,852              | 0                           | 3,117,921                  | 0                                  |   |
| VALLEY WATER/SANITATION DISTRICT | 280         | 0                                | 0                      | 0                           | 0                          | 0                                  |   |
| RISK MANAGEMENT FUND             | 291         | 1,280,380                        | 15,000                 | 2,547,645                   | 2,447,747                  | 1,395,278                          |   |
| SJC HOUSING AUTHORITY            | 292         | 276,650                          | 1,149,483              | 0                           | 1,284,246                  | 141,887                            |   |
| WATER RESERVE                    | 293         | 5,237,258                        | 1,884,223              | (4,078,751)                 | 0                          | 3,042,730                          |   |
| SAN JUAN WATER COMMISSION        | 294         | 105,364                          | 7,595                  | 3,336,800                   | 3,279,259                  | 170,500                            |   |
| <b>PAGE TOTAL</b>                |             | <b>53,988,793</b>                | <b>83,004,452</b>      | <b>1,901,726</b>            | <b>105,312,937</b>         | <b>33,582,034</b>                  |   |

**Budget Recapitulation - Continued**  
**(CENTS ROUNDED TO NEAREST DOLLAR)**

County/ Municipality:  
**SAN JUAN COUNTY**

Fiscal Year

**2010-2011**

| (F)<br>FUND TITLE                    | (G)<br>FUND<br>NUMBER | (H)<br>ESTIMATED<br>BEGINNING CASH<br>BALANCE | (I)<br>BUDGETED FUND<br>REVENUES | (J)<br>BUDGETED<br>OPERATING<br>TRANSFER | (K)<br>BUDGETED FUND<br>EXPENDITURES | (L)<br>ESTIMATED<br>ENDING FUND<br>CASH BALANCE | (M)<br>LOCAL<br>NON-BUDGETED<br>RESERVE<br>REQUIREMENTS |
|--------------------------------------|-----------------------|---|----------------------------------|--|--------------------------------------|---|---|
| GROSS RECEIPTS TAX RESERVE           | 295                   | 1,104,783                                     | 1,049,544                        | (1,104,783)                              | 0                                    | 1,049,544                                       |   |
| JUVENILE SERVICES FUND               | 296                   | 152,486                                       | 2,729,069                        | 734,119                                  | 3,495,899                            | 119,775   |   |
| C.D.B.G. PROJECTS FUND               | 310                   | 2,000   | 0                                | 0  | 2,000                                | 0   |   |
| COMMUNICATIONS AUTHORITY C/O         | 312                   | 307,937                                       | 3,500                            | 0  | 0                                    | 311,437   |   |
| HOSPITAL CONSTRUCTION PROJECT        | 313                   | 1,293,983                                     | 0                                | 0  | 1,293,983                            | 0   |   |
| GRT REVENUE BOND SERIES 2008         | 315                   | 16,214,146                                    | 0                                | 0  | 16,253,753                           | (39,607)  | Receivables   |
| CAPITAL REPLACEMENTS FUND            | 316                   | 1,277,557                                     | 0                                | 748,571                                  | 2,026,128                            | 0   |   |
| CAPITAL EQUIPMENT RESERVE            | 318                   | 7,068,941                                     | 90,000                           | (2,223,633)                              | 0                                    | 4,935,308                                       |   |
| ADULT DETENTION CENTER FUND          | 320                   | 78,222  | 0                                | 0  | 78,222                               | 0   |   |
| ROAD CONSTRUCTION FUND               | 321                   | 2,074,331                                     | 2,118,143                        | (56,000)                                 | 4,136,474                            | 0   |   |
| DEBT SERVICE                         | 410                   | 6,034,880                                     | 10,625,827                       | 0  | 10,550,871                           | 6,109,836                                       |   |
| MAJOR MEDICAL FUND (group insurance) | 600                   | 2,055,270                                     | 8,087,259                        | 0  | 8,407,313                            | 1,735,216                                       |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
|                                      |                       |   |                                  |  |                                      |   |   |
| <b>Page Total</b>                    |                       | <b>37,664,536</b>                             | <b>24,703,342</b>                | <b>(1,901,726)</b>                       | <b>46,244,643</b>                    | <b>14,221,509</b>                               |   |
| <b>Grand Total</b>                   |                       | <b>91,653,329</b>                             | <b>107,707,794</b>               | <b>0</b>                                 | <b>151,557,580</b>                   | <b>47,803,543</b>                               |   |

**SAN JUAN COUNTY, NEW MEXICO  
PROJECTED CHANGES IN FUND BALANCES**

**Fiscal Year**

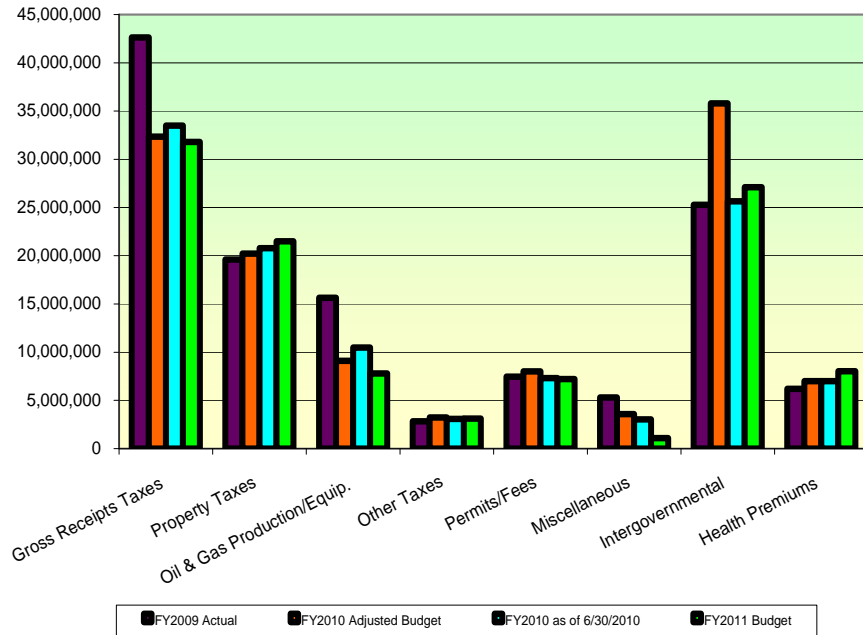
|   | <u>2007</u>          | <u>2008</u>          | <u>2009</u>           | <u>2010</u>            | <u>2011</u>            |
|---|----------------------|----------------------|-----------------------|------------------------|------------------------|
|   | <u>CAFR</u>          | <u>CAFR</u>          | <u>CAFR</u>           | <u>(Unaudited)</u>     | <u>(Projected)</u>     |
| <b>Revenues</b>                                 |                      |                      |                       |                        |                        |
| Taxes (see Schedule 7)                          | \$ 74,059,102        | \$ 81,142,801        | 79,660,051            | 68,232,804             | 64,254,420             |
| Licenses and permits and fees                   | 10,224,763           | 12,160,374           | 13,700,514            | 15,052,603             | 15,260,087             |
| Intergovernmental                               | 20,581,370           | 27,446,316           | 31,851,800            | 33,218,245             | 27,097,237             |
| Interest on investments                         | 3,973,101            | 3,963,251            | 2,352,651             | 1,034,993              | 795,550                |
| Rodeo   | -                    | -                    | -                     | -                      | -                      |
| Sale of assets                                  | 870,317              | 91,841               | 35,568                | 45,214                 | 50,000                 |
| Miscellaneous                                   | 610,657              | 673,401              | 2,453,618             | 818,609                | 250,500                |
| <b>Total revenues</b>                           | <b>110,319,310</b>   | <b>125,477,984</b>   | <b>130,054,202</b>    | <b>118,402,468</b>     | <b>107,707,794</b>     |
| <b>Expenditures</b>                             |                      |                      |                       |                        |                        |
| General government                              | 12,789,342           | 13,669,104           | 17,184,917            | 19,112,987             | 19,156,900             |
| Public safety                                   | 38,697,622           | 44,241,816           | 47,461,574            | 46,757,825             | 48,611,074             |
| Health and welfare                              | 13,557,476           | 16,357,642           | 19,417,182            | 18,337,941             | 21,197,580             |
| Culture and recreation                          | 3,183,233            | 3,779,726            | 4,782,298             | 4,754,188              | 5,086,601              |
| Conservation                                    | -                    | -                    | -                     | -                      | -                      |
| Highways and streets                            | -                    | -                    | -                     | -                      | -                      |
| Public works                                    | 5,477,566            | 6,361,745            | 6,215,067             | 5,757,324              | 6,599,933              |
| Sanitation                                      | -                    | -                    | -                     | -                      | -                      |
| Environmental                                   | 4,056,862            | 4,553,907            | 4,876,746             | 8,056,650              | 4,759,167              |
| Capital outlay                                  | 12,468,076           | 16,803,448           | 26,210,981            | 17,833,155             | 35,595,454             |
| Debt service                                    |                      |                      |                       |                        |                        |
| Principal                                       | 5,000,000            | 5,205,000            | 6,755,000             | 7,655,000              | 7,460,581              |
| Interest  | 3,229,466            | 3,193,787            | 3,488,451             | 3,210,197              | 3,090,290              |
| Bond issuance costs                             | -                    | 420,010              | -                     | -                      | -                      |
| Interest expense                                | -                    | -                    | -                     | -                      | -                      |
| <b>Total expenditures</b>                       | <b>98,459,643</b>    | <b>114,586,185</b>   | <b>136,392,216</b>    | <b>131,475,267</b>     | <b>151,557,580</b>     |
| Excess of revenues<br>over (under) expenditures | 11,859,667           | 10,891,799           | (6,338,014)           | (13,072,799)           | (43,849,786)           |
| <b>Other Financing Sources (Uses)</b>           |                      |                      |                       |                        |                        |
| Bonds issued                                    | -                    | 17,450,000           | -                     | -                      | -                      |
| Bond premium (discount)                         | -                    | (11,009)             | -                     | -                      | -                      |
| Payment to refunding bond escrow agent          | -                    | (148,783)            | -                     | -                      | -                      |
| Capital lease issuance                          | -                    | -                    | -                     | -                      | -                      |
| Bond defeasance                                 | -                    | -                    | -                     | -                      | -                      |
| Transfers in                                    | 27,130,657           | 45,461,234           | 29,767,041            | 24,808,384             | 31,271,101             |
| Transfers out                                   | (27,130,657)         | (45,461,234)         | (29,767,041)          | (24,808,384)           | (31,271,101)           |
| <b>Total other financing sources (uses)</b>     | <b>-</b>             | <b>17,290,208</b>    | <b>-</b>              | <b>-</b>               | <b>-</b>               |
| <b>Net changes in fund balances</b>             | <b>\$ 11,859,667</b> | <b>\$ 28,182,007</b> | <b>\$ (6,338,014)</b> | <b>\$ (13,072,799)</b> | <b>\$ (43,849,786)</b> |
| Fund balances<br>beginning                      | 76,269,436           | 88,129,103           | 116,311,110           | 109,973,096            | 96,900,297             |
| <b>Fund balances<br/>ending</b>                 | <b>88,129,103</b>    | <b>116,311,110</b>   | <b>109,973,096</b>    | <b>96,900,297</b>      | <b>53,050,511</b>      |

Note: The prior year 2007-2010 balances are presented on an accrual basis, and combine the Statement of Revenues, Expenditures and Changes in Fund Balance for Governmental Funds; and the Communications Authority Funds 207 & 312, along with the San Juan Water Commission Fund 294 (discretely presented component units) for comparison purposes.

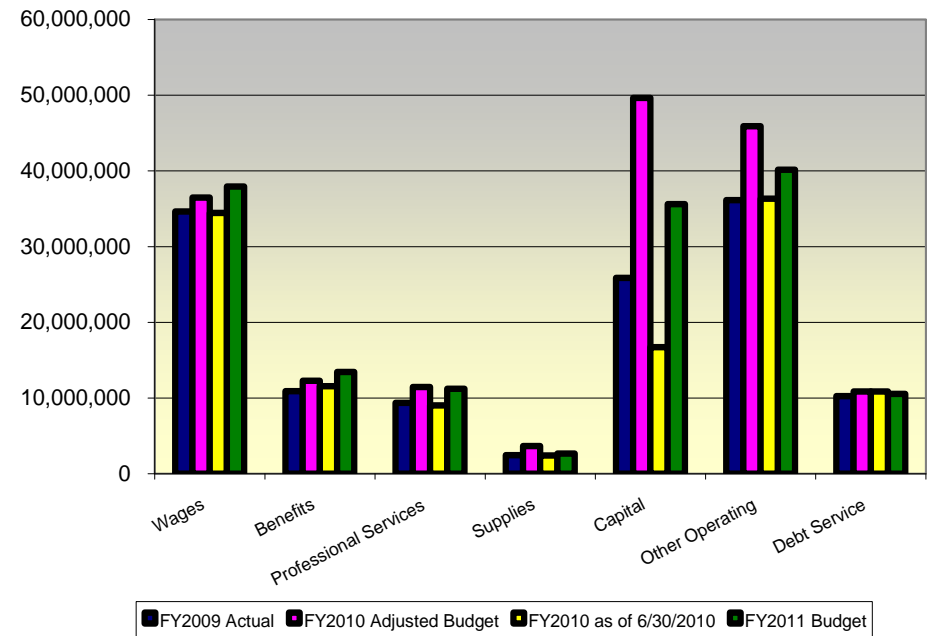
# San Juan County FY2011 Summary of Estimated Financial Sources and Uses – All Funds

**Beginning Fund Balance - \$96,900,297** (unaudited)

## Revenue (Sources) - \$107,707,794



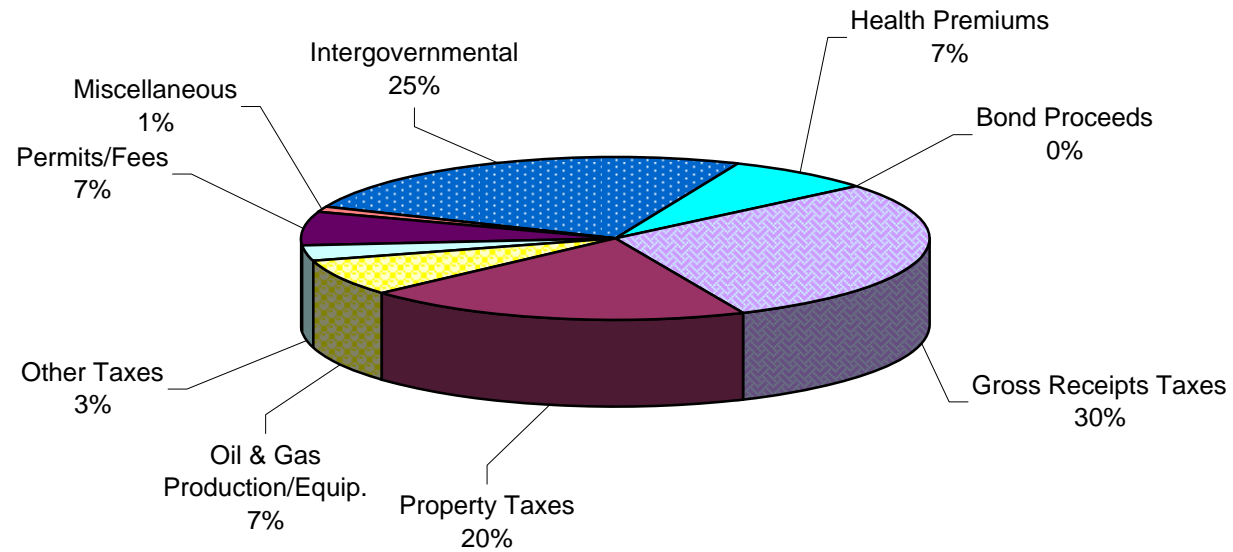
## Expenditure (Uses) – \$151,557,580



**Ending Fund Balance - \$53,050,511**

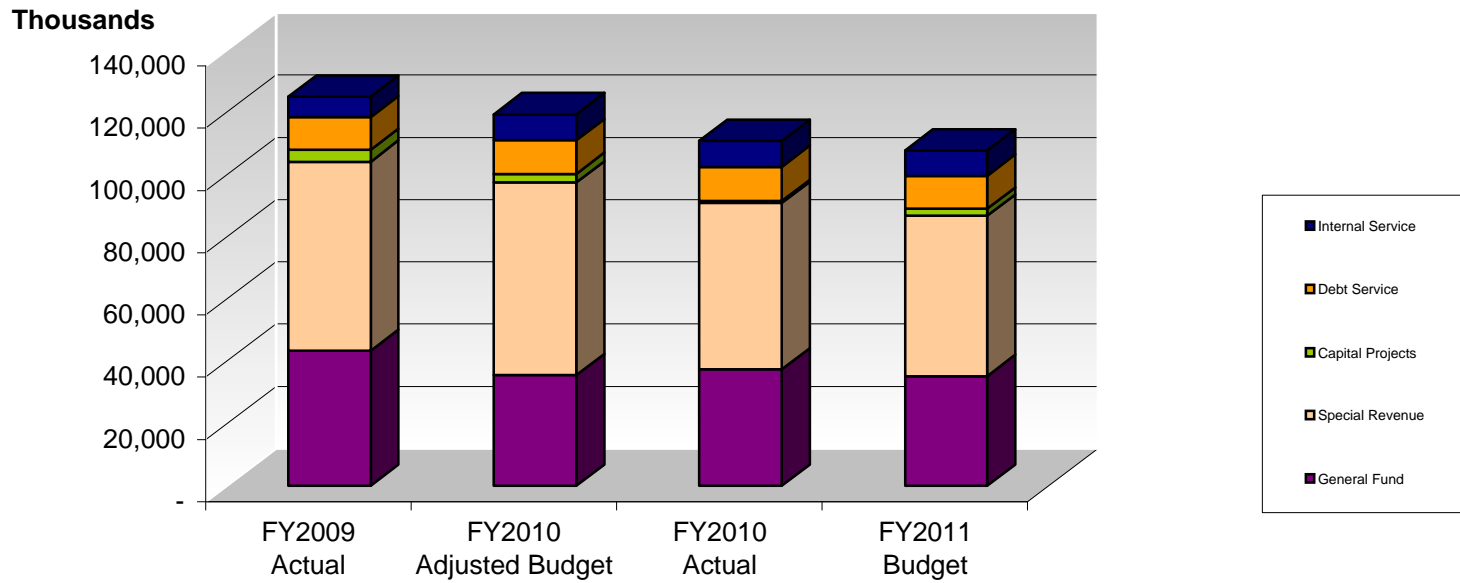
# **REVENUES**

**FY2011  
TOTAL REVENUES**



| Revenue Category            | FY2010 Actual      | FY2011 Budget      | Percent Change  |
|-----------------------------|--------------------|--------------------|-----------------|
| Gross Receipts Taxes        | 33,487,416         | 31,813,046         | ( 5.00%)        |
| Property Taxes              | 20,796,103         | 21,510,252         | 3.43%           |
| Oil & Gas Production/Equip. | 10,480,170         | 7,800,622          | ( 25.57%)       |
| Other Taxes                 | 3,090,987          | 3,130,500          | 1.28%           |
| Permits/Fees                | 7,313,774          | 7,222,233          | ( 1.25%)        |
| Miscellaneous               | 3,039,455          | 1,096,050          | ( 63.94%)       |
| Intergovernmental           | 25,644,074         | 27,097,237         | 5.67%           |
| Health Premiums             | 6,997,484          | 8,037,854          | 14.87%          |
| Bond Proceeds               | -                  | -                  |                 |
| <b>Total Revenues</b>       | <b>110,849,462</b> | <b>107,707,794</b> | <b>( 2.83%)</b> |

## Revenue by Fund Type



| Revenue by Fund Type | FY2009 Actual      | FY2010 Adjusted Budget | FY2010 Actual      | FY2011 Budget      |
|----------------------|--------------------|------------------------|--------------------|--------------------|
| General Fund         | 43,346,247         | 35,620,351             | 37,418,857         | 35,268,590         |
| Special Revenue      | 60,813,863         | 61,881,751             | 53,404,807         | 51,514,475         |
| Capital Projects     | 3,721,083          | 2,721,761              | 722,337            | 2,211,643          |
| Debt Service         | 10,489,806         | 10,775,093             | 10,956,142         | 10,625,827         |
| Internal Service     | 6,626,162          | 8,344,209              | 8,347,319          | 8,087,259          |
| <b>TOTAL</b>         | <b>124,997,161</b> | <b>119,343,165</b>     | <b>110,849,462</b> | <b>107,707,794</b> |



## REVENUES BY CATEGORY Comparative

| REVENUE<br>CATEGORY         | GENERAL FUND      |                           |                           |                   |                           |
|-----------------------------|-------------------|---------------------------|---------------------------|-------------------|---------------------------|
|                             | FY2009<br>Actual  | FY2010<br>Adjusted Budget | FY2010 as of<br>6/30/2010 | FY2011<br>Budget  | Actual/Budget<br>% Change |
| Gross Receipts Taxes        | 1,240,612         | 199,513                   | 392,606                   | 221,643           | ( 43.55%)                 |
| Property Taxes              | 18,368,459        | 18,960,566                | 19,393,292                | 20,154,890        | 3.93%                     |
| Oil & Gas Production/Equip. | 14,725,680        | 8,579,531                 | 9,863,750                 | 7,341,761         | ( 25.57%)                 |
| Other Taxes                 | 488,051           | 563,000                   | 558,164                   | 550,000           | ( 1.46%)                  |
| Permits/Fees                | 4,397,997         | 4,343,900                 | 4,437,536                 | 4,348,600         | ( 2.00%)                  |
| Miscellaneous               | 1,196,843         | 788,006                   | 555,590                   | 400,500           | ( 27.91%)                 |
| Intergovernmental           | 2,928,605         | 2,185,835                 | 2,217,919                 | 2,251,196         | 1.50%                     |
| <b>TOTAL</b>                | <b>43,346,247</b> | <b>35,620,351</b>         | <b>37,418,857</b>         | <b>35,268,590</b> | <b>( 5.75%)</b>           |

| REVENUE<br>CATEGORY         | ALL FUNDS          |                           |                           |                    |                           |
|-----------------------------|--------------------|---------------------------|---------------------------|--------------------|---------------------------|
|                             | FY2009<br>Actual   | FY2010<br>Adjusted Budget | FY2010 as of<br>6/30/2010 | FY2011<br>Budget   | Actual/Budget<br>% Change |
| Gross Receipts Taxes        | 42,633,960         | 32,361,714                | 33,487,416                | 31,813,046         | ( 5.00%)                  |
| Property Taxes              | 19,615,727         | 20,229,945                | 20,796,103                | 21,510,252         | 3.43%                     |
| Oil & Gas Production/Equip. | 15,645,027         | 9,115,752                 | 10,480,170                | 7,800,622          | ( 25.57%)                 |
| Other Taxes                 | 2,851,558          | 3,232,105                 | 3,090,987                 | 3,130,500          | 1.28%                     |
| Permits/Fees                | 7,457,899          | 8,021,325                 | 7,313,774                 | 7,222,233          | ( 1.25%)                  |
| Miscellaneous               | 5,307,828          | 3,585,640                 | 3,039,455                 | 1,096,050          | ( 63.94%)                 |
| Intergovernmental           | 25,276,078         | 35,797,477                | 25,644,074                | 27,097,237         | 5.67%                     |
| Health Premiums             | 6,209,084          | 6,999,207                 | 6,997,484                 | 8,037,854          | 14.87%                    |
| Bond Proceeds               | 0                  | 0                         | 0                         | 0                  |                           |
| <b>TOTAL</b>                | <b>124,997,161</b> | <b>119,343,165</b>        | <b>110,849,462</b>        | <b>107,707,794</b> | <b>( 2.83%)</b>           |

## ***Revenue Summary***

Gross Receipts Tax (GRT), Ad Valorem/Property Tax, and Intergovernmental are the primary revenue sources for San Juan County and total approximately 82% of the FY2011 total budgeted revenues.

Gross Receipts Tax accounts for approximately 30% of the FY2011 budgeted revenue. The State of New Mexico Taxation and Revenue Department levies a gross receipts tax (GRT) for the privilege of conducting business, and is defined as the total amount of money or value of other consideration received; from selling property, leasing property employed, or for performing services in the State of New Mexico. The GRT applies to the total amount of money or other considerations that a business receives including: retail sales, total construction receipts, and the sale of business and professional services excepting qualified food sales and medical services. New Mexico Taxation and Revenue collects and distributes the local options gross receipts tax. The State of New Mexico increased their portion of the GRT by .1250% effective July 1, 2010. San Juan County's rate changed to 6.3125% with the County's local option portion of the 6.3125% remaining at 1.1875%, and the State's portion increasing to 5.1250%.

### Gross Receipt Taxes Imposed Within San Juan County (SJC):

- County GRT (three increments of 1/8<sup>th</sup> of 1%)
  - Imposed on all businesses in SJC
- County Environmental GRT (1/8<sup>th</sup> of 1%)
  - Imposed within the unincorporated areas of SJC
- County Fire Protection Excise Tax (1/4<sup>th</sup> of 1%)
  - Imposed within the unincorporated areas of SJC
- County Correctional Facility GRT (1/8<sup>th</sup> of 1%)
  - Imposed on all businesses in SJC
- Local Hospital GRT (1/8<sup>th</sup> of 1%)
  - Imposed on all businesses in SJC
- County Emergency Communications and EMS GRT (3/16<sup>th</sup> of 1%)
  - Imposed on all businesses in SJC

Trend analysis, along with legislative changes and current economic conditions, are normally used to project Gross Receipts Tax revenue.

The following chart shows the County's total GRT by taxing authority compared to the imposed rate.

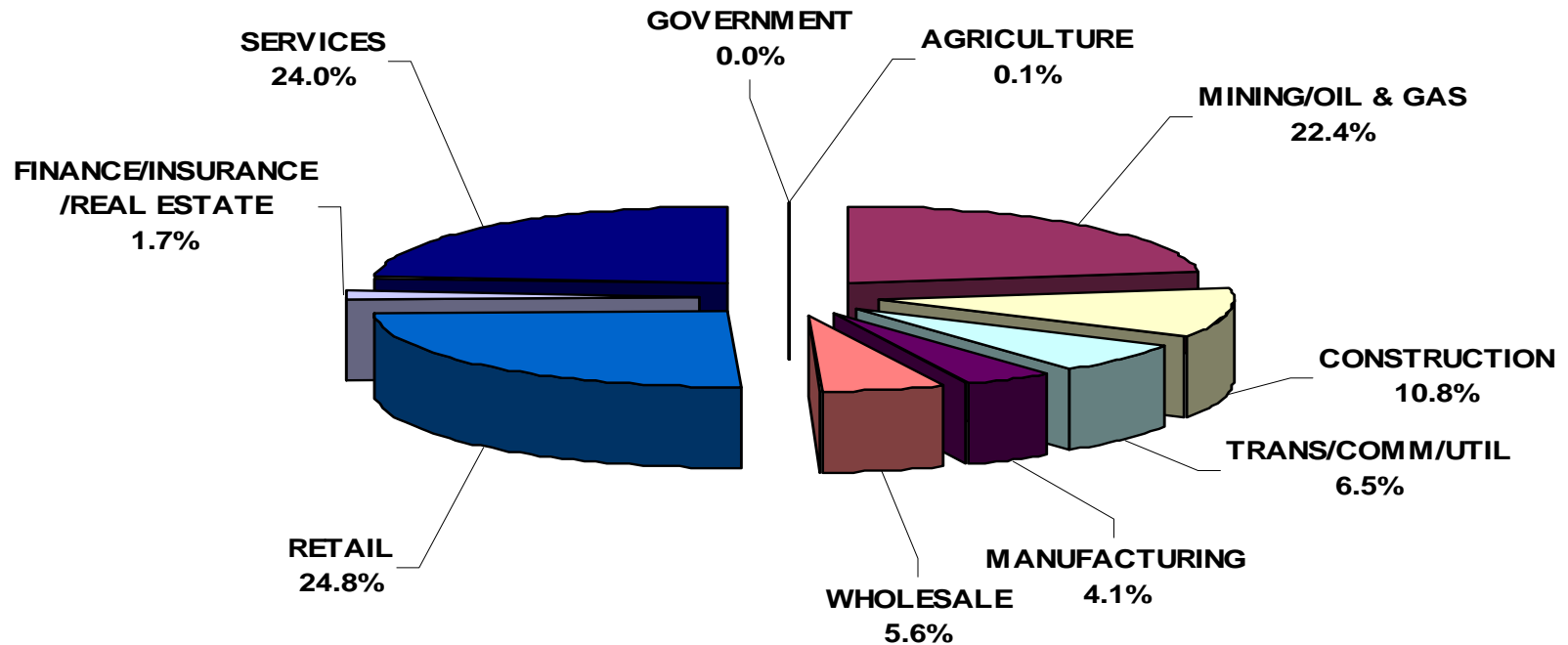
| San Juan County<br>GRT Imposed vs. Authorized<br>As of July 1, 2010 |                        |                    |                  |                   |                              |
|---|------------------------|--------------------|------------------|-------------------|------------------------------|
| Gross Receipts Tax  | Total Taxing Authority | Percentage Imposed | Unused Authority | FY10 Revenue      | Potential Additional Revenue |
| County GRT  | 0.4375%                | 0.3750%            | 0.0625%          | 13,257,396        | 2,209,566                    |
| County Emerg. Comm/EMS  | 0.2500%                | 0.1875%            | 0.0625%          | 6,621,276         | 2,207,092                    |
| Local Hospital GRT  | 0.5000%                | 0.1250%            | 0.3750%          | 4,410,454         | 13,231,362                   |
| County Jail   | 0.1250%                | 0.1250%            | 0.0000%          | 4,397,329         | -                            |
| County Environmental (unincorporated)                               | 0.1250%                | 0.1250%            | 0.0000%          | 1,600,318         | -                            |
| County Fire   | 0.2500%                | 0.2500%            | 0.0000%          | 3,200,643         | -                            |
| County Infrastructure (unincorporated)                              | 0.1250%                | 0.0000%            | 0.1250%          | -                 | 1,600,318                    |
| County Capital Outlay   | 0.2500%                | 0.0000%            | 0.2500%          | -                 | 8,838,264                    |
| County Health Care GRT  | 0.0625%                | 0.0000%            | 0.0625%          | -                 | 2,209,566                    |
| County Quality of Life GRT  | 0.2500%                | 0.0000%            | 0.2500%          | -                 | 8,838,264                    |
| <b>Total Local Option GRT</b>                                       | <b>2.3750%</b>         | <b>1.1875%</b>     | <b>1.1875%</b>   | <b>33,487,416</b> | <b>39,134,432</b>            |
| <b>State of New Mexico</b>  |                        | <b>5.1250%</b>     |                  |                   |                              |
| <b>Total Implemented Rate</b>                                       |                        | <b>6.3125%</b>     |                  |                   |                              |
| County Water and Sanitation   | 0.2500%                | 0.2500%            | 0.0000%          | 10,674            |                              |

The following chart explains the GRT tax rates imposed for municipalities within San Juan County.

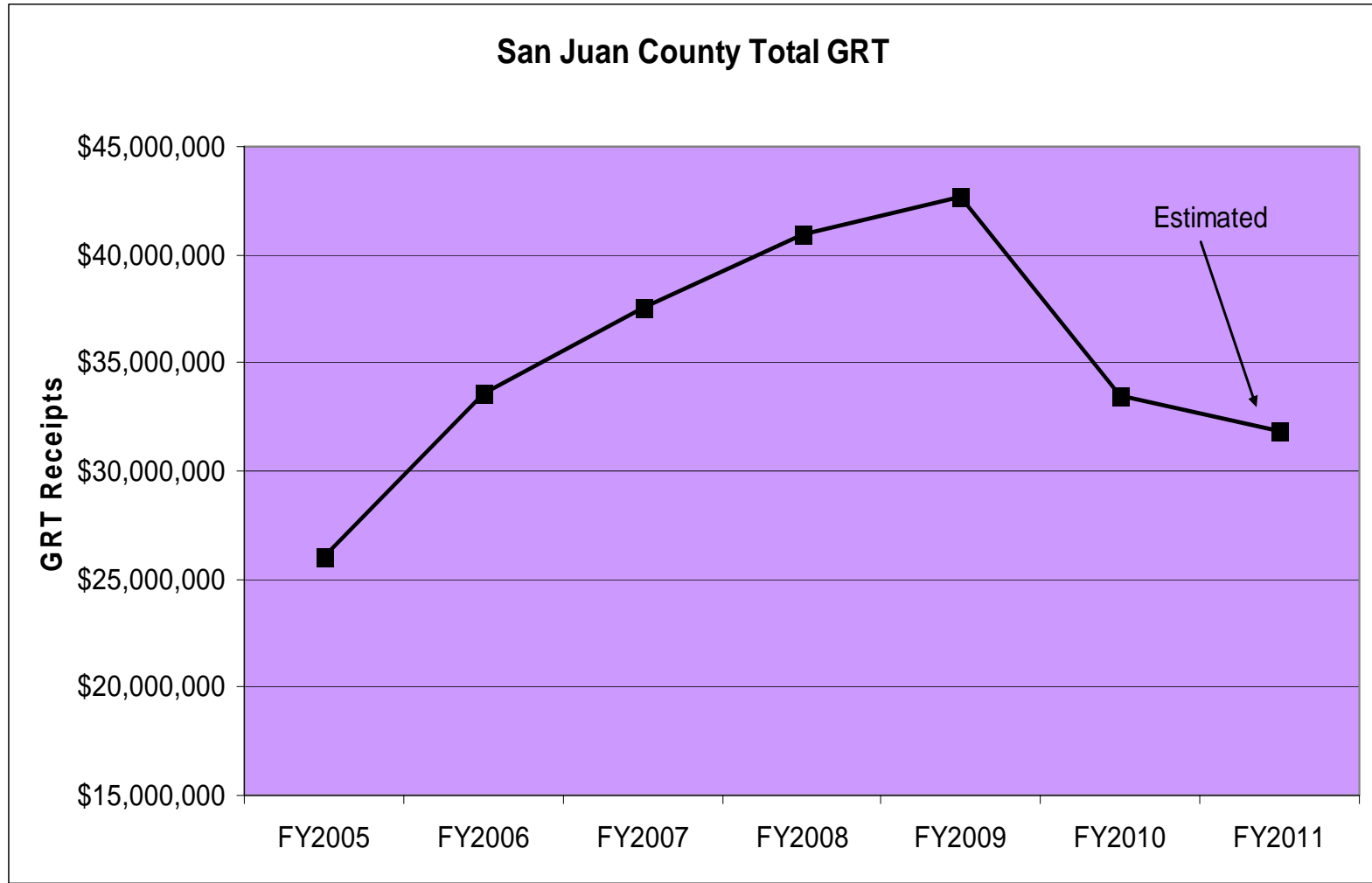
| Gross Receipts Taxes Imposed<br>San Juan County & Municipalities<br>As of July 1, 2010 |                |                |                |  |                                   |
|--|----------------|----------------|----------------|--|-----------------------------------|
| Gross Receipts Tax   | Aztec          | Bloomfield     | Farmington     | Valley Water<br>Sanitation<br>District | San Juan County<br>Unincorporated |
| State  | 5.1250%        | 5.1250%        | 5.1250%        | 5.1250%                                | 5.1250%                           |
| County GRT   | 0.3750%        | 0.3750%        | 0.3750%        | 0.3750%                                | 0.3750%                           |
| County Emerg. Comm/EMS   | 0.1875%        | 0.1875%        | 0.1875%        | 0.1875%                                | 0.1875%                           |
| Local Hospital GRT   | 0.1250%        | 0.1250%        | 0.1250%        | 0.1250%                                | 0.1250%                           |
| County Jail  | 0.1250%        | 0.1250%        | 0.1250%        | 0.1250%                                | 0.1250%                           |
| County Environmental   |                |                |                | 0.1250%                                | 0.1250%                           |
| County Fire  |                |                |                | 0.2500%                                | 0.2500%                           |
| County Water & Sanitation  |                |                |                | 0.2500%                                |                                   |
| Municipal GRT  | 1.2500%        | 1.2500%        | 1.0000%        |  |                                   |
| Municipal Infrastructure   | 0.2500%        | 0.2500%        | 0.1250%        |  |                                   |
| Municipal Capital Outlay   | 0.2500%        | 0.2500%        |                |  |                                   |
| Municipal Environmental  | 0.0625%        |                | 0.0625%        |  |                                   |
| <b>Total Imposed GRT Rate</b>  | <b>7.7500%</b> | <b>7.6875%</b> | <b>7.1250%</b> | <b>6.5625%</b>                         | <b>6.3125%</b>                    |
| <b>Breakdown of GRT Rate</b>   |                |                |                |  |                                   |
| State  | 5.1250%        | 5.1250%        | 5.1250%        | 5.1250%                                | 5.1250%                           |
| County   | 0.8125%        | 0.8125%        | 0.8125%        | 1.4375%                                | 1.1875%                           |
| City   | 1.8125%        | 1.7500%        | 1.1875%        |  |                                   |
| <b>Total Imposed GRT Rate</b>  | <b>7.7500%</b> | <b>7.6875%</b> | <b>7.1250%</b> | <b>6.5625%</b>                         | <b>6.3125%</b>                    |

San Juan County serves as a retail hub for the Four Corners area to an estimated consumer population of 250,000. The area continues to draw customers from New Mexico, Arizona, Colorado and Utah, although 2010 gross receipts revenue reflect a significant decline as a result of the current economy. Tourism is also a financial draw with attractions such as: Angel Peak Scenic Area, Chaco Culture National Historical Park, Navajo Lake State Park, and Salmon and Aztec Indian Ruins.

## YTD GROSS RECEIPTS TAX BY CATEGORY AS OF JUNE 2010



Retail (24.8%), Services (24.0%), Mining/Oil & Gas (22.4%), and Construction (10.8%), were the principal components of San Juan County GRT revenue in FY2010.



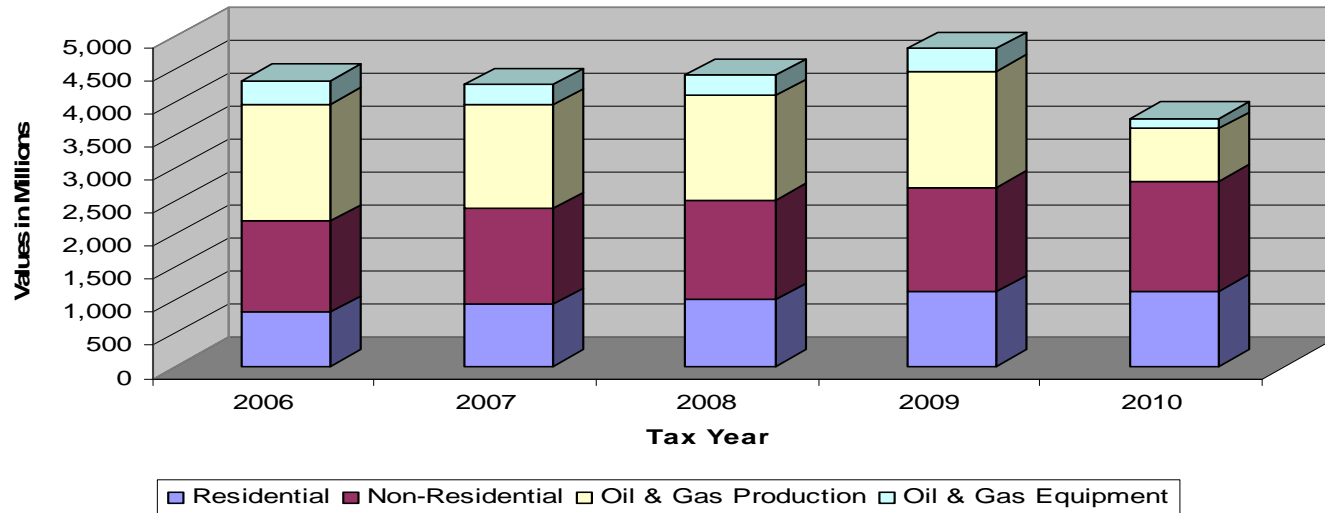
GRT revenue increased 28.8% from FY2005 to FY2006, 11.9% from FY2006 to FY2007, 8.8% for FY2007 to FY2008 and 4.3% from FY2008 to FY2009. FY2010 GRT revenue declined (21.5%) over FY2009 receipts and is projected to decrease an additional (5.0%) from FY2010 to FY2011.

Property Tax (including oil and gas), an estimated 27% of the FY2011 budgeted revenue, is levied and collected by San Juan County. Of the 11.85 mils authorized by the State of New Mexico, the County has only implemented 8.5 mils. The yield control formula required by the State, currently caps the residential rate at 6.425 mils. At present, 1/2 mil of property tax is dedicated to the Water Reserve Fund. The County bills property taxes on November 1 of each year, on the assessed valuation of property located in the County as of the preceding January 1. Taxes are due and payable in two equal installments, on November 10 and April 10 following the levy and are considered delinquent and subject to lien after December 10 and May 10.

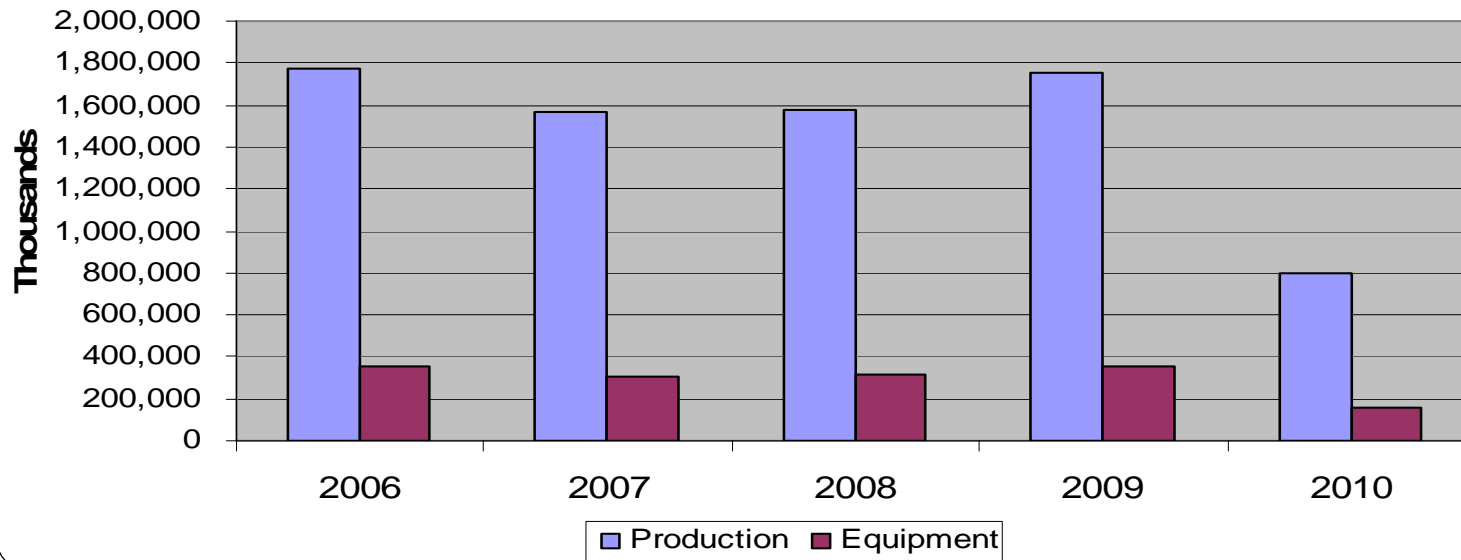
The Oil and Gas Production and Equipment Ad Valorem Tax accounts for approximately 27% of San Juan County's FY2011 budgeted property tax revenue. The Oil and Gas Equipment Ad Valorem Tax is levied on the assessed value of the oil and gas equipment at each production unit in lieu of property tax on that equipment. On or before each October 15, the New Mexico Taxation and Revenue Department sends the operator a statement of tax due. The taxpayer must remit payment on or before November 30 of the same year. The Oil and Gas Ad Valorem Production Tax is assessed on the value of products severed and sold from each production unit. The tax assessed on oil and gas production is a composite of rates imposed by the local taxing authorities. Production tax rates change with every September production and are due November 25 of the same year.

- Maximum allowed mils by the State of New Mexico is 11.85 mils.
- Residential Mil Rate is 6.425 mils for Tax Year 2010
  - 2010 Residential Assessed value: \$1,130,492,572
  - Assessed value increase of 4.24% from Tax Year 2009
- Non-residential Mil Rate is 8.5 mils for Tax Year 2010
  - 2010 Non-residential Assessed value: \$1,660,511,843
  - Assessed value increase of 5.56% from Tax Year 2009
- Oil & Gas Production and Equipment Mil Rate is 8.5 mils for Tax Year 2010
  - 2010 Oil/Gas Production & Equipment Assessed value: \$957,753,236
  - Assessed value decrease of (54.58%) from Tax Year 2009
- In a Joint Powers Agreement forming the San Juan Water Commission, San Juan County pledged up to 3 mils to fund the San Juan Water Commission.
  - Currently imposed 1/2 mils to fund the Water Reserve Fund

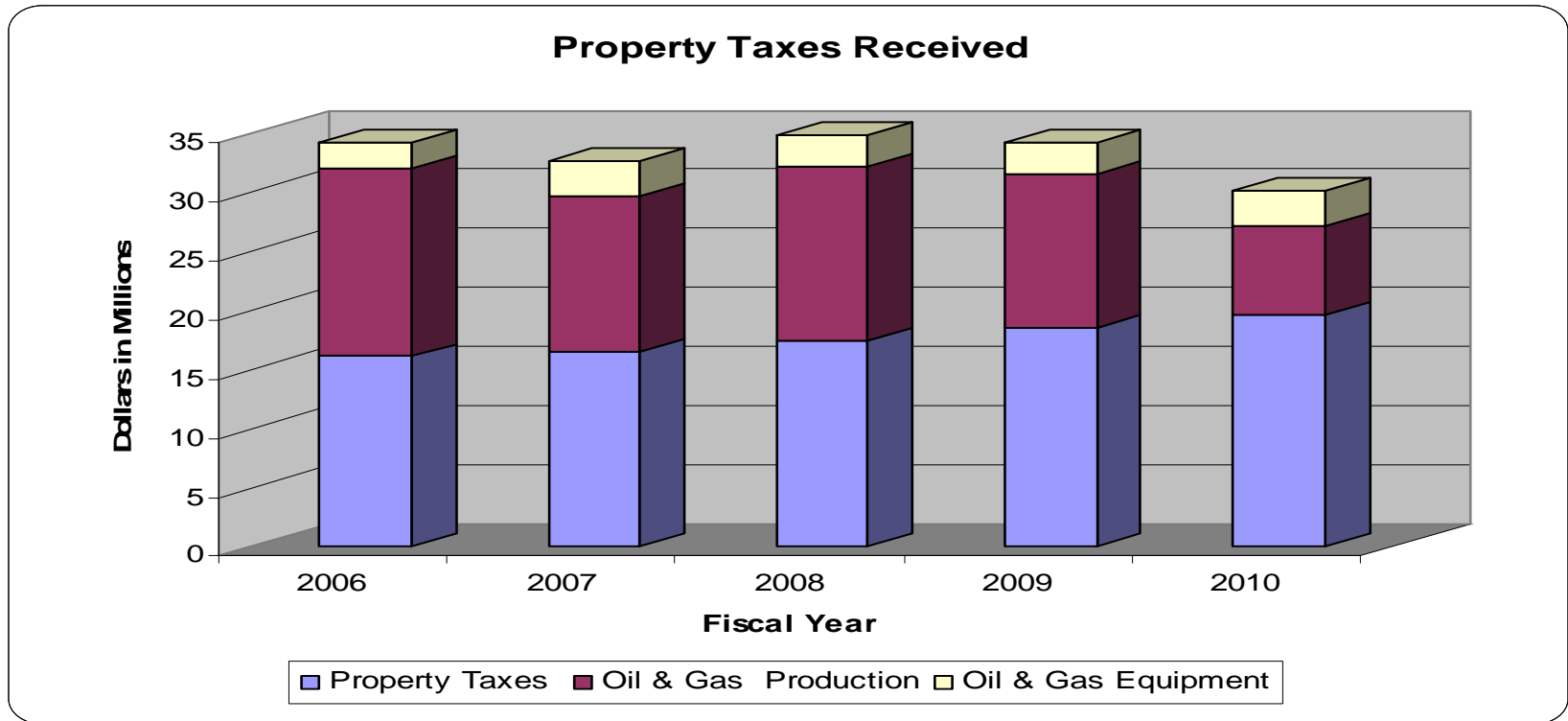
### Assessed Values



### Oil / Gas Production & Equipment







Intergovernmental revenue accounts for 25% of the FY2011 budget, and consists of Federal and State Grant funding. San Juan County projects/programs would not exist without funding from various Federal and State agencies. Of the budgeted \$27,097,237 Intergovernmental Revenue, \$18,412,120 will be used to fund basic services such as Corrections, Alternative Sentencing, Solid Waste, Roads, Communications, Emergency Medical Services, Volunteer Fire, Law Enforcement, Indigent, and Housing. The remaining \$8,685,117 will fund the following:

- Public Safety
  - Build a crime investigative unit
  - Renovate/Expand the District Court building
  - Fund wages/overtime costs for DWI Prevention, Rural Crime Initiatives, and Seat Belt/Traffic Enforcement programs/services

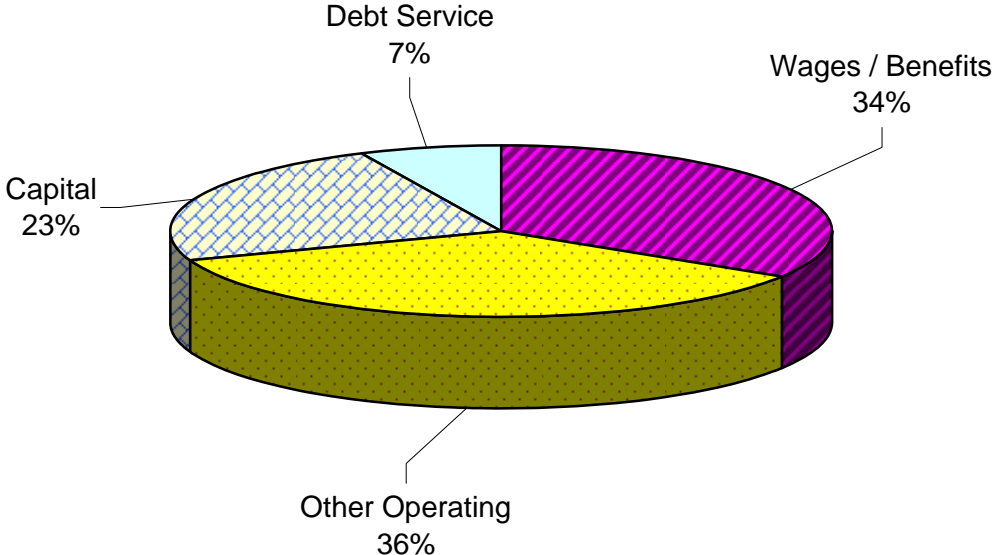
- Highways/Bridges – 750 miles of County roads, 22 bridges
  - Fund Infrastructure improvements
- Sanitation
  - Fund trash compactor station
  - Implement a Kirtland sewer system
  - Flora Vista water project
  - Lee Acres wastewater study
- Health/Social Services
  - Build Family Crisis Center
  - Flora Vista water system
  - Senior Centers renovation
  - Purchase equipment/vehicles for Homeland Security, Senior Centers and Home for Children
  - Fund salary for Emergency Management Coordinator
  - Fund Safe Community Program
- Recreation
  - Build Kirtland youth facility
  - *First Tee* youth golf program

The FY2011 budgeted revenue reflects an increase in the franchise fee received from the City of Farmington from 2.5% to 3.0%, according to the contract, although a decline in City of Farmington Electric Utility revenue will affect the total franchise fee receipts.

The State of New Mexico legislature enacted the *County Detention Facility Reimbursement* on July 1, 2007. This created the County Detention Facility Reimbursement fund. The County will now receive reimbursement from the State a portion of the costs of housing State felony prisoners at the San Juan County Detention Center. The FY2011 budget includes an estimated \$450,000 reimbursement for State prisoners.

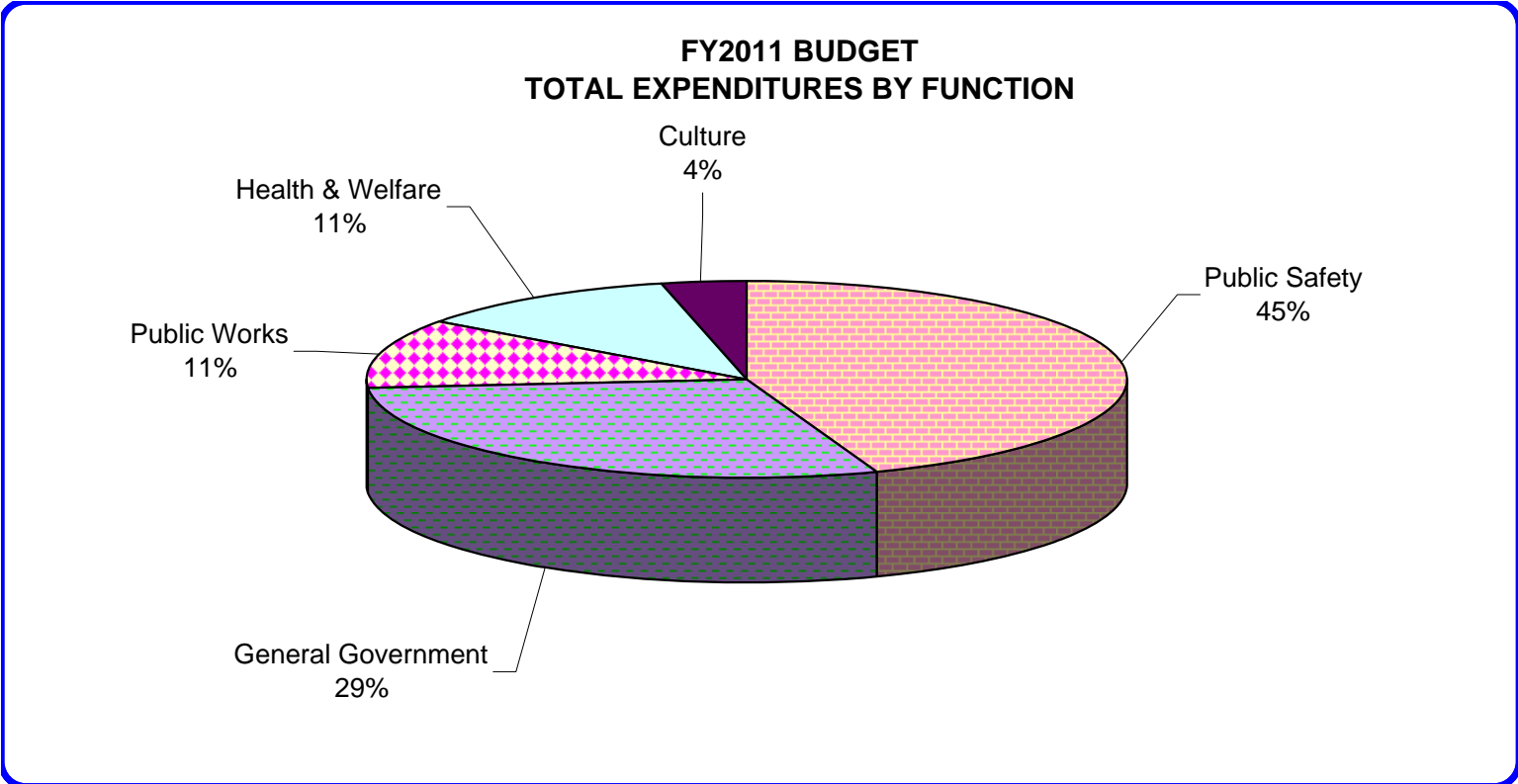
# **EXPENDITURES**

**FY2011 BUDGET  
SAN JUAN COUNTY  
EXPENDITURES BY CATEGORY**



| <b>Expenditure Category</b> | <b>FY2010 Actual</b> | <b>FY2011 Budget</b> | <b>Percent Change</b> |
|-----------------------------|----------------------|----------------------|-----------------------|
| Wages/Benefits              | 46,014,836           | 51,372,205           | 11.64%                |
| Other Operating             | 47,736,273           | 54,035,050           | 13.19%                |
| Capital                     | 16,712,703           | 35,599,454           | 113.01%               |
| Debt Service                | 10,865,197           | 10,550,871           | ( 2.89%)              |
| Other Financing Uses        | -                    | -                    |                       |
| <b>Total Expenditures</b>   | <b>121,329,009</b>   | <b>151,557,580</b>   | <b>24.91%</b>         |

\*Wages/Benefits for FY2011 includes 27 pay periods instead of normal 26 due to pay dates.



| Expenditure Category | FY2010 Actual      | FY2011 Budget      | Percent Change |
|----------------------|--------------------|--------------------|----------------|
| Public Safety        | 46,096,097         | 67,371,367         | 46.15%         |
| General Government   | 45,089,786         | 44,346,011         | ( 1.65%)       |
| Public Works         | 11,156,922         | 17,201,337         | 54.18%         |
| Health & Welfare     | 13,978,838         | 17,250,509         | 23.40%         |
| Culture              | 5,007,365          | 5,388,356          | 7.61%          |
| <b>TOTAL</b>         | <b>121,329,009</b> | <b>151,557,580</b> | <b>24.91%</b>  |

## EXPENDITURES BY FUND TYPE Comparative

| GENERAL FUND          |                   |                           |                           |                   |                           |
|-----------------------|-------------------|---------------------------|---------------------------|-------------------|---------------------------|
| EXPENDITURE<br>TYPE   | FY2009<br>Actual  | FY2010<br>Adjusted Budget | FY2010 as of<br>6/30/2010 | FY2011<br>Budget  | Budget/Actual<br>% Change |
| Wages                 | 17,329,230        | 17,769,308                | 17,070,467                | 18,159,579        | 6.38%                     |
| Benefits              | 5,423,477         | 5,898,593                 | 5,761,671                 | 6,455,900         | 12.05%                    |
| Professional Services | 684,250           | 1,041,239                 | 752,875                   | 970,978           | 28.97%                    |
| Supplies              | 784,237           | 924,046                   | 547,882                   | 908,589           | 65.84%                    |
| Other Operating       | 4,704,400         | 5,559,189                 | 4,342,026                 | 5,487,628         | 26.38%                    |
| <b>TOTAL</b>          | <b>28,925,594</b> | <b>31,192,375</b>         | <b>28,474,921</b>         | <b>31,982,674</b> | <b>12.32%</b>             |

| SPECIAL REVENUE       |                   |                           |                           |                   |                           |
|-----------------------|-------------------|---------------------------|---------------------------|-------------------|---------------------------|
| EXPENDITURE<br>TYPE   | FY2009<br>Actual  | FY2010<br>Adjusted Budget | FY2010 as of<br>6/30/2010 | FY2011<br>Budget  | Budget/Actual<br>% Change |
| Wages                 | 17,296,592        | 18,706,684                | 17,381,229                | 19,773,578        | 13.76%                    |
| Benefits              | 5,478,654         | 6,374,428                 | 5,801,471                 | 6,983,148         | 20.37%                    |
| Professional Services | 7,407,877         | 8,442,875                 | 7,540,605                 | 8,815,417         | 16.91%                    |
| Supplies              | 1,669,784         | 2,723,907                 | 1,858,158                 | 1,749,934         | ( 5.82%)                  |
| Capital               | 9,394,679         | 19,903,353                | 9,433,990                 | 12,965,664        | 37.44%                    |
| Other Operating       | 24,374,939        | 31,843,512                | 23,520,043                | 26,538,421        | 12.83%                    |
| <b>TOTAL</b>          | <b>65,622,525</b> | <b>87,994,759</b>         | <b>65,535,496</b>         | <b>76,826,162</b> | <b>17.23%</b>             |

| CAPITAL PROJECTS FUNDS |                   |                           |                           |                   |                           |
|------------------------|-------------------|---------------------------|---------------------------|-------------------|---------------------------|
| EXPENDITURE<br>TYPE    | FY2009<br>Actual  | FY2010<br>Adjusted Budget | FY2010 as of<br>6/30/2010 | FY2011<br>Budget  | Budget/Actual<br>% Change |
| Wages                  | -                 | -                         | -                         | -                 |                           |
| Benefits               | -                 | -                         | -                         | -                 |                           |
| Professional Services  | 1,030,318         | 1,726,655                 | 475,954                   | 1,156,770         | 143.04%                   |
| Supplies               | -                 | -                         | -                         | -                 |                           |
| Capital                | 16,459,557        | 29,731,506                | 7,278,716                 | 22,633,790        | 210.96%                   |
| Other Operating        | -                 | -                         | -                         | -                 |                           |
| Debt Service           | -                 | -                         | -                         | -                 |                           |
| <b>TOTAL</b>           | <b>17,489,875</b> | <b>31,458,161</b>         | <b>7,754,670</b>          | <b>23,790,560</b> | <b>206.79%</b>            |

(Continued)

| DEBT SERVICE         |                   |                        |                        |                   |                        |
|----------------------|-------------------|------------------------|------------------------|-------------------|------------------------|
| EXPENDITURE TYPE     | FY2009 Actual     | FY2010 Adjusted Budget | FY2010 as of 6/30/2010 | FY2011 Budget     | Budget/Actual % Change |
| Principal            | 6,755,000         | 7,655,000              | 7,655,000              | 7,460,581         | ( 2.54%)               |
| Interest             | 3,488,451         | 3,210,201              | 3,210,197              | 3,090,290         | ( 3.74%)               |
| Other Financing Uses | -                 | -                      | -                      | -                 |                        |
| <b>TOTAL</b>         | <b>10,243,451</b> | <b>10,865,201</b>      | <b>10,865,197</b>      | <b>10,550,871</b> | <b>( 2.89%)</b>        |

| INTERNAL SERVICE FUND |                  |                        |                        |                  |                        |
|-----------------------|------------------|------------------------|------------------------|------------------|------------------------|
| EXPENDITURE TYPE      | FY2009 Actual    | FY2010 Adjusted Budget | FY2010 as of 6/30/2010 | FY2011 Budget    | Budget/Actual % Change |
| Wages                 | -                | -                      | -                      | -                |                        |
| Benefits              | -                | -                      | -                      | -                |                        |
| Professional Services | 241,687          | 255,158                | 243,059                | 277,960          | 14.36%                 |
| Supplies              | -                | -                      | -                      | -                |                        |
| Capital               | -                | -                      | -                      | -                |                        |
| Other Operating       | 7,053,352        | 8,499,499              | 8,455,665              | 8,129,353        | ( 3.86%)               |
| <b>TOTAL</b>          | <b>7,295,039</b> | <b>8,754,657</b>       | <b>8,698,724</b>       | <b>8,407,313</b> | <b>( 3.35%)</b>        |

| ALL FUNDS             |                    |                        |                        |                    |                        |
|-----------------------|--------------------|------------------------|------------------------|--------------------|------------------------|
| EXPENDITURE TYPE      | FY2009 Actual      | FY2010 Adjusted Budget | FY2010 as of 6/30/2010 | FY2011 Budget      | Budget/Actual % Change |
| Wages                 | 34,625,822         | 36,475,992             | 34,451,696             | 37,933,157         | 10.11%                 |
| Benefits              | 10,902,131         | 12,273,021             | 11,563,142             | 13,439,048         | 16.22%                 |
| Professional Services | 9,364,132          | 11,465,927             | 9,012,493              | 11,221,125         | 24.51%                 |
| Supplies              | 2,454,021          | 3,647,953              | 2,406,040              | 2,658,523          | 10.49%                 |
| Capital               | 25,854,236         | 49,634,859             | 16,712,706             | 35,599,454         | 113.01%                |
| Other Operating       | 36,132,691         | 45,902,200             | 36,317,735             | 40,155,402         | 10.57%                 |
| Debt Service          | 10,243,451         | 10,865,201             | 10,865,197             | 10,550,871         | ( 2.89%)               |
| <b>TOTAL</b>          | <b>129,576,484</b> | <b>170,265,153</b>     | <b>121,329,009</b>     | <b>151,557,580</b> | <b>24.91%</b>          |

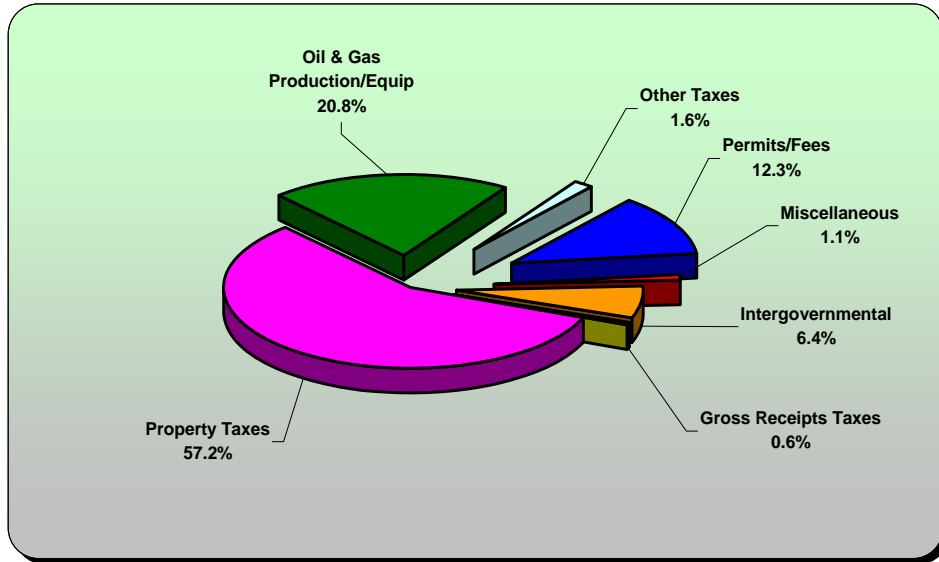
# **GENERAL FUND**



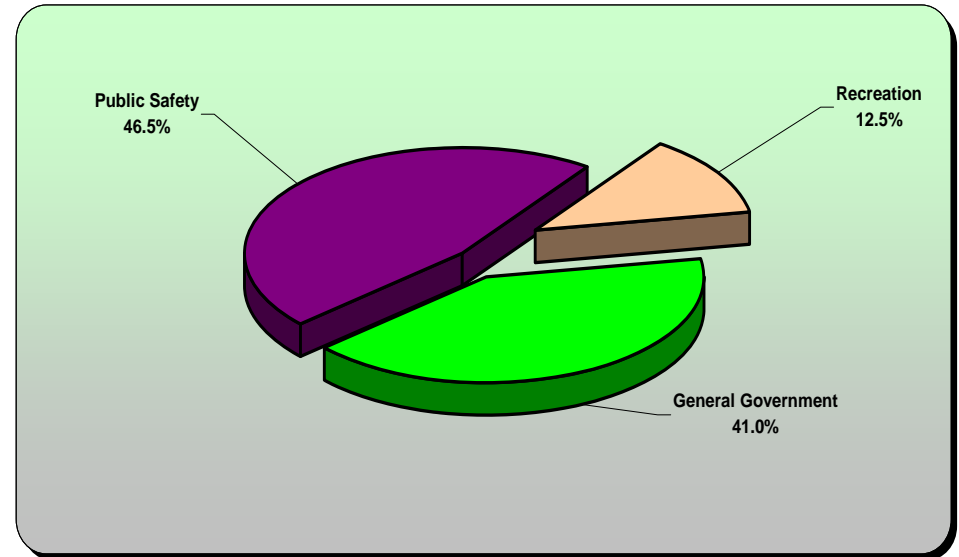
# San Juan County FY2011 General Fund

Beginning Fund Balance - \$19,544,309 (unaudited)

Revenue Sources - \$35,268,590



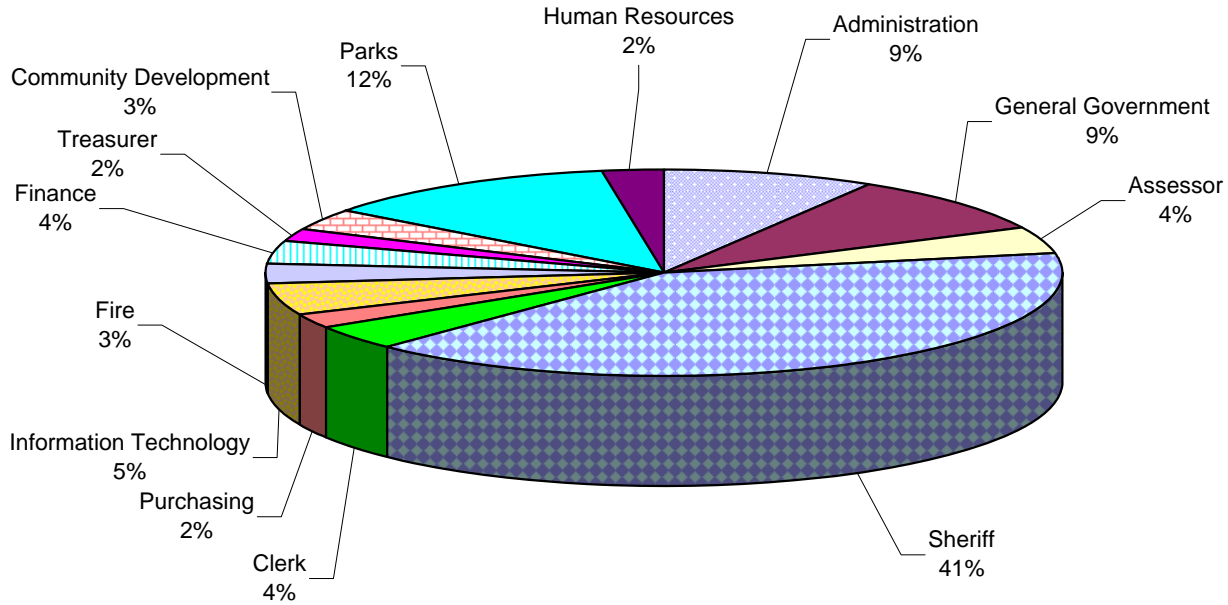
Expenditure (Uses) – (\$31,982,674)



Other Financing Sources (Uses) (\$13,533,083)

Ending Fund Balance - \$9,297,142

**FY2011  
GENERAL FUND  
EXPENDITURES BY FUNCTION**



| Expenditure Category      | FY2010 Actual     | FY2011 Budget     | Percent Change |
|---------------------------|-------------------|-------------------|----------------|
| Administration            | 2,434,528         | 2,754,070         | 13.13%         |
| General Government        | 2,771,933         | 2,966,045         | 7.00%          |
| Assessor                  | 1,095,651         | 1,291,409         | 17.87%         |
| Sheriff                   | 11,343,897        | 12,860,062        | 13.37%         |
| Clerk                     | 1,054,243         | 1,307,418         | 24.01%         |
| Purchasing                | 631,650           | 684,701           | 8.40%          |
| Information Technology    | 1,410,314         | 1,586,129         | 12.47%         |
| Fire                      | 1,042,812         | 1,012,737         | ( 2.88%)       |
| Finance                   | 978,865           | 1,162,125         | 18.72%         |
| Treasurer                 | 602,369           | 614,687           | 2.04%          |
| Parks                     | 3,638,096         | 3,987,090         | 9.59%          |
| Community Development     | 817,811           | 996,616           | 21.86%         |
| Human Resources           | 652,752           | 759,585           | 16.37%         |
| <b>Total General Fund</b> | <b>28,474,921</b> | <b>31,982,674</b> | <b>12.32%</b>  |

## GENERAL FUND - 101

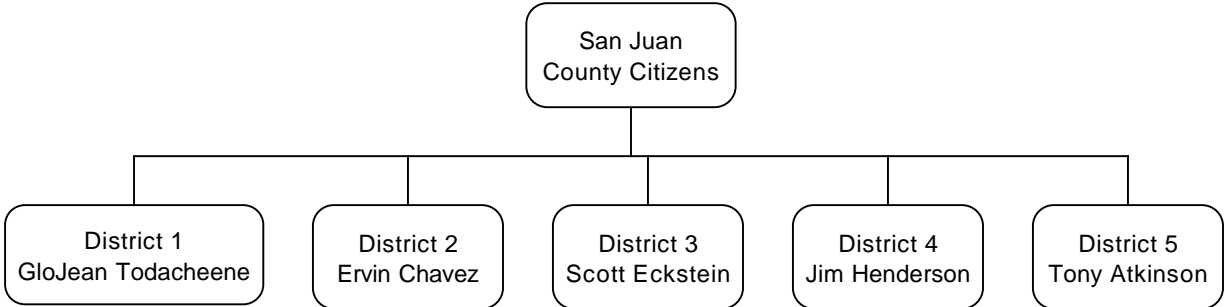
### Fund Description

The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund.

### Fund Summary

|                           | FY2009<br>Actual     | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|---------------------------|----------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                           |                      |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>          |                      |                              |                              |                               |                              |                 |
| Taxes - Local Effort      | 19,609,071           | 19,160,079                   | 19,785,898                   | 20,376,533                    | 590,635                      | 2.99%           |
| Taxes - State Shared      | 15,213,731           | 9,142,531                    | 10,421,914                   | 7,891,761                     | (2,530,153)                  | ( 24.28%)       |
| Licenses & Permits        | 262,893              | 303,000                      | 342,726                      | 350,500                       | 7,774                        | 2.27%           |
| Other Charges for Svc     | 4,134,794            | 4,039,900                    | 4,094,630                    | 3,997,600                     | (97,030)                     | ( 2.37%)        |
| Program Fees              | 310                  | 1,000                        | 180                          | 500                           | 320                          | 177.78%         |
| Miscellaneous Revenue     | 1,196,843            | 788,006                      | 555,590                      | 400,500                       | (155,090)                    | ( 27.91%)       |
| Intergovernmental         | 2,928,605            | 2,185,835                    | 2,217,919                    | 2,251,196                     | 33,277                       | 1.50%           |
| <b>Total Revenues</b>     | <b>43,346,247</b>    | <b>35,620,351</b>            | <b>37,418,857</b>            | <b>35,268,590</b>             | <b>(2,150,267)</b>           | <b>( 5.75%)</b> |
| <u>Transfers:</u>         |                      |                              |                              |                               |                              |                 |
| Transfers In              | 2,886,008            | 2,929,092                    | 2,924,002                    | 4,761,251                     | 1,837,249                    | 62.83%          |
| Transfers Out             | (13,774,415)         | (18,577,180)                 | (12,623,129)                 | (18,294,334)                  | (5,671,205)                  | 44.93%          |
| <b>Total Transfers</b>    | <b>(10,888,407)</b>  | <b>(15,648,088)</b>          | <b>(9,699,127)</b>           | <b>(13,533,083)</b>           | <b>(3,833,956)</b>           | <b>39.53%</b>   |
| <u>Expenditures:</u>      |                      |                              |                              |                               |                              |                 |
| Administration            | 2,421,313            | 2,666,883                    | 2,434,528                    | 2,754,070                     | 319,542                      | 13.13%          |
| General Government        | 2,807,325            | 3,332,104                    | 2,771,933                    | 2,966,045                     | 194,112                      | 7.00%           |
| Assessor's                | 1,076,743            | 1,199,750                    | 1,095,651                    | 1,291,409                     | 195,758                      | 17.87%          |
| County Clerk              | 1,070,381            | 1,274,184                    | 1,054,243                    | 1,307,418                     | 253,175                      | 24.01%          |
| County Treasurer          | 591,723              | 617,683                      | 602,369                      | 614,687                       | 12,318                       | 2.04%           |
| Finance Department        | 996,524              | 1,104,841                    | 978,865                      | 1,162,125                     | 183,260                      | 18.72%          |
| Central Purchasing        | 672,239              | 678,694                      | 631,650                      | 684,701                       | 53,051                       | 8.40%           |
| Human Resources           | 687,288              | 739,313                      | 652,752                      | 759,585                       | 106,833                      | 16.37%          |
| Information Technology    | 1,321,102            | 1,583,017                    | 1,410,314                    | 1,586,129                     | 175,815                      | 12.47%          |
| Sheriff Department        | 11,479,817           | 11,871,173                   | 11,343,897                   | 12,860,062                    | 1,516,165                    | 13.37%          |
| Community Development     | 407,223              | 466,289                      | 441,336                      | 545,829                       | 104,493                      | 23.68%          |
| Building Inspection       | 260,116              | 441,154                      | 376,475                      | 450,787                       | 74,312                       | 19.74%          |
| Fire Operation            | 1,302,892            | 1,257,587                    | 1,042,812                    | 1,012,737                     | (30,075)                     | ( 2.88%)        |
| Parks & Facilities        | 3,830,908            | 3,959,703                    | 3,638,096                    | 3,987,090                     | 348,994                      | 9.59%           |
| <b>Total Expenditures</b> | <b>\$ 28,925,594</b> | <b>\$ 31,192,375</b>         | <b>\$ 28,474,921</b>         | <b>\$ 31,982,674</b>          | <b>\$ 3,507,753</b>          | <b>12.32%</b>   |

COUNTY COMMISSION - 101



## COUNTY COMMISSION - 101

### Department Description

The County Commission has both legislative and administrative powers and responsibilities as specified by law. The duties of the Commission include all matters that affect the well-being of the County and residents not already served by other governmental bodies such as municipalities. Counties can enter into joint power agreements with other governmental entities.

### Goals/Concerns

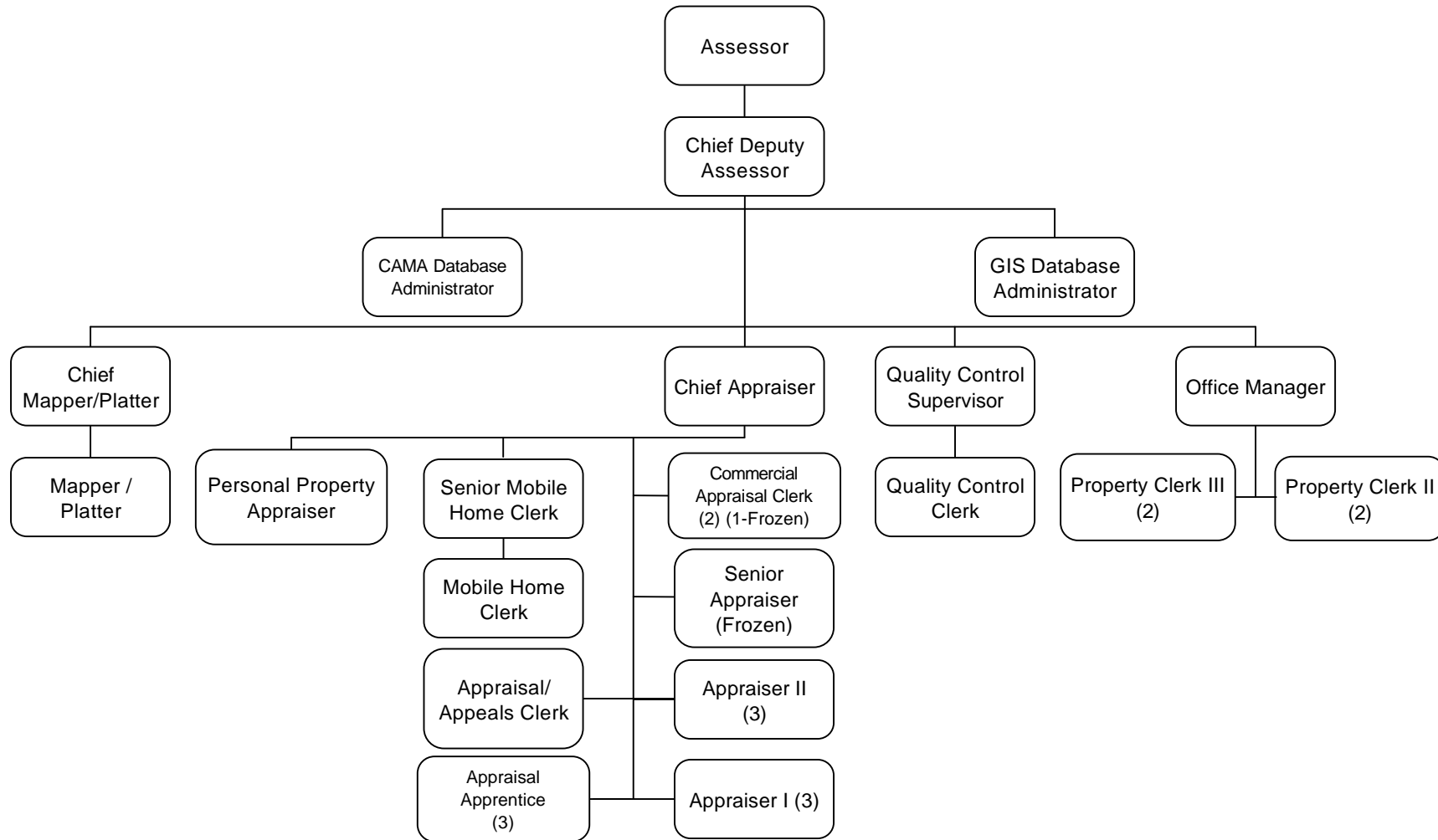
To serve the citizens of San Juan County, effectively and efficiently.

### Department Summary

Expenditures by Category:

|                     | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |              |
|---------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|--------------|
|                     |                   |                              |                              |                               | \$                           | %            |
| Wages               | 136,393           | 147,845                      | 147,845                      | 153,530                       | 5,685                        | 3.85%        |
| Benefits            | 61,448            | 65,831                       | 65,796                       | 68,776                        | 2,980                        | 4.53%        |
| Other Operating     | 50,801            | 85,000                       | 66,589                       | 81,600                        | 15,011                       | 22.54%       |
| <b>Total</b>        | <b>\$ 248,642</b> | <b>\$ 298,676</b>            | <b>\$ 280,230</b>            | <b>\$ 303,906</b>             | <b>\$ 23,676</b>             | <b>8.45%</b> |
| Number of Employees | 5                 | 5                            | 5                            | 5                             |                              |              |

COUNTY ASSESSOR - 101



## COUNTY ASSESSOR - 101

### Department Description

The Assessor values all property subject to taxation. The Assessor is required by New Mexico law to discover, list and value all property within the County. Appraised values, as the basis of assessed values, determine the distribution of property tax levies among taxpayers. Only if these values are correct will tax limits, debt limits, and the distribution of state aid to localities be as the legislation intended. The property is assessed at 33% of its appraised value. In addition to the over 41,000 parcels of real property (land, homes, commercial building), the Assessor must value personal property of more than 12,000 manufactured homes, over 3,500 businesses, livestock, and any other personal property which is taxable. The Assessor maintains county parcel maps reflecting current ownership of real property, by accurately tracking all transfers, splits, and subdivisions.

### Goals/Concerns

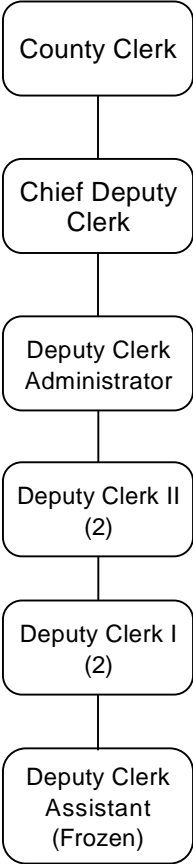
- Integrate CAMA system, GIS/Parcel Mapping, and aerial photography into appraisal tools
- On-site evaluation of all property within the County on a 5 year cycle
- Simplify income mailing process creating new, easy to follow forms and questionnaires for taxpayers
- Update tax information on web site to show not only past year tax information, but also previous property owner
- Complete development of CAMA foundation for GIS/CAMA integration that will eliminate workload repetition by linking GIS maps

### Department Summary

#### Expenditures by Category:

|                       | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-----------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                       |                     |                              |                              |                               | \$                           | %             |
| Wages                 | 777,746             | 821,112                      | 764,415                      | 881,251                       | 116,836                      | 15.28%        |
| Benefits              | 253,058             | 294,777                      | 245,063                      | 335,567                       | 90,504                       | 36.93%        |
| Professional Services | 474                 | 12,500                       | 1,113                        | 12,000                        | 10,887                       | 978.17%       |
| Supplies              | 15,036              | 25,806                       | 19,146                       | 18,800                        | (346)                        | ( 1.81%)      |
| Other Operating       | 30,429              | 45,555                       | 65,914                       | 43,791                        | (22,123)                     | ( 33.56%)     |
| <b>Total</b>          | <b>\$ 1,076,743</b> | <b>\$ 1,199,750</b>          | <b>\$ 1,095,651</b>          | <b>\$ 1,291,409</b>           | <b>\$ 195,758</b>            | <b>17.87%</b> |
| Number of Employees   | 30                  | 30                           | 30                           | 30                            |                              |               |

COUNTY CLERK - 101





## COUNTY CLERK - 101

### Department Description

The Clerk is ex officio recorder and may record any instrument of writing that is duly acknowledged and certified. Examples include deeds, mortgages, leases, affidavits, bonds, and liens. The Clerk is ex officio clerk of the Board of County Commissions and the County Board of Finance. Either in person or by deputy, must attend and record all commission meetings, votes, and transactions. The Clerk supplies property records, such as deeds, real estate contracts and other miscellaneous records to the Assessor's office. The County Clerk also serves as Clerk of the Probate Court unless otherwise provided by law. The Clerk is an elected position.

### Goals/Concerns

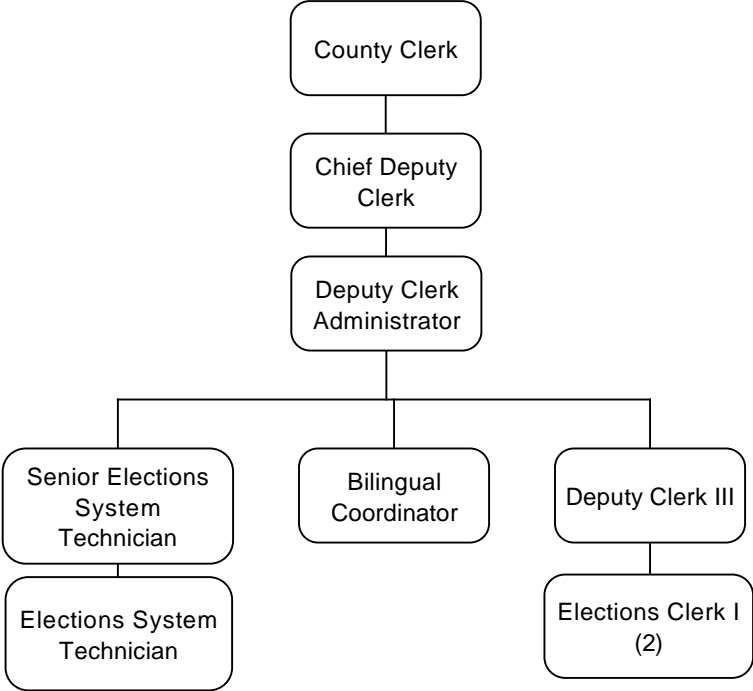
- To provide document images attached to computer search index back to 1983
- Simplify subdivision, plat and survey indexes
- Cross-train employees concerning Probate
- Move marriage record from TAZ to Cris and complete scanning them into the system
- Conduct fair, honest, transparent elections

### Department Summary

Expenditures by Category:

|                         | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                         |                   |                              |                              |                               | \$                           | %             |
| Wages                   | 291,103           | 341,216                      | 326,880                      | 360,052                       | 33,172                       | 10.15%        |
| Benefits                | 104,489           | 138,904                      | 131,343                      | 145,227                       | 13,884                       | 10.57%        |
| Professional Services   | -                 | -                            | -                            | -                             | -                            |               |
| Supplies                | 14,255            | 19,400                       | 11,627                       | 17,400                        | 5,773                        | 49.65%        |
| Other Operating         | 28,257            | 30,100                       | 23,825                       | 39,800                        | 15,975                       | 67.05%        |
| <b>Total</b>            | <b>\$ 438,104</b> | <b>\$ 529,620</b>            | <b>\$ 493,675</b>            | <b>\$ 562,479</b>             | <b>\$ 68,804</b>             | <b>13.94%</b> |
| <br>Number of Employees | <br>8             | <br>8                        | <br>8                        | <br>8                         |                              |               |

BUREAU OF ELECTIONS - 101



## BUREAU OF ELECTIONS - 101

### Department Description

This division of the County Clerk's office is responsible for assisting the Secretary of State in the conduct of elections. The Clerk is the Chief Elections Officer for each county. The Bureau of Elections is responsible for keeping all voter information and updating as needed.

### Goals/Concerns

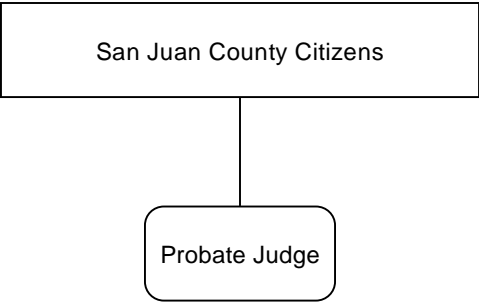
- Conduct fair, honest, transparent elections

### Department Summary

#### Expenditures by Category:

|                       | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-----------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                       |                   |                              |                              |                               | \$                           | %             |
| Wages                 | 316,362           | 321,151                      | 285,110                      | 342,186                       | 57,076                       | 20.02%        |
| Benefits              | 87,573            | 102,587                      | 88,445                       | 120,863                       | 32,418                       | 36.65%        |
| Professional Services | -                 | -                            | -                            | -                             | -                            |               |
| Supplies              | 20,417            | 17,000                       | 6,562                        | 21,750                        | 15,188                       | 231.45%       |
| Other Operating       | 163,738           | 255,876                      | 134,020                      | 208,500                       | 74,480                       | 55.57%        |
| <b>Total</b>          | <b>\$ 588,090</b> | <b>\$ 696,614</b>            | <b>\$ 514,137</b>            | <b>\$ 693,299</b>             | <b>\$ 179,162</b>            | <b>34.85%</b> |
| Number of Employees   | 6                 | 6                            | 6                            | 6                             |                              |               |

**PROBATE JUDGE - 101**



## PROBATE JUDGE - 101

### Department Description

One Probate Judge is elected in each county and the Commission must provide office space and other needed items. Probate courts have responsibility over probate of wills and testaments, appointment and removal of administrators of executorship and similar matters.

### Goals/Concerns

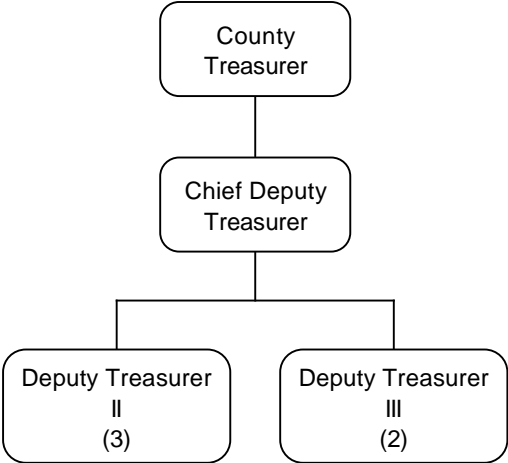
- Cross-train employees

### Department Summary

Expenditures by Category:

|                       | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-----------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                       |                  |                              |                              |                               | \$                           | %             |
| Wages                 | 27,711           | 28,820                       | 28,820                       | 29,928                        | 1,108                        | 3.84%         |
| Benefits              | 15,956           | 17,330                       | 17,249                       | 19,362                        | 2,113                        | 12.25%        |
| Professional Services | -                | -                            | -                            | -                             | -                            |               |
| Supplies              | 19               | 200                          | 217                          | 750                           | 533                          | 245.62%       |
| Other Operating       | 501              | 1,600                        | 145                          | 1,600                         | 1,455                        | 1,003.45%     |
| <b>Total</b>          | <b>\$ 44,187</b> | <b>\$ 47,950</b>             | <b>\$ 46,431</b>             | <b>\$ 51,640</b>              | <b>\$ 5,209</b>              | <b>11.22%</b> |
| Number of Employees   | 1                | 1                            | 1                            | 1                             |                              |               |

COUNTY TREASURER - 101



**COUNTY TREASURER - 101**

**Department Description**

The Treasurer keeps account of all monies received and disbursed in the County; keeps regular accounts of all checks drawn on the Treasurer and paid; and keeps the books, papers and monies pertaining to the office ready for inspection by the County Commissioners at all times. All monies under the Treasurer's control include, but are not limited to: property taxes; property tax penalties and interest; state shared taxes; gross receipts taxes; payments in lieu of taxes (PILT); oil and gas production and equipment; franchise taxes; licenses and permits; charges for services; fines and forfeits, including forfeiture funds; miscellaneous revenues; other revenues including contributions, donations, investment income, refunds, rents, royalties, insurance recoveries; and inter-governmental grants. The Treasurer of each county in the state shall have supervision of the deposit and safekeeping of public money in the county. The Treasurer determines how to deposit and invest County funds. That decision must then be approved by the Board of County Commissioners, sitting as the Board of Finance. The Board of Finance must adopt an investment policy and permit the Treasurer to make investment decisions that conform to the policy. Monthly financial reports shall be submitted to the County Commission and may be requested by the Local Government Division.

**Goals/Concerns**

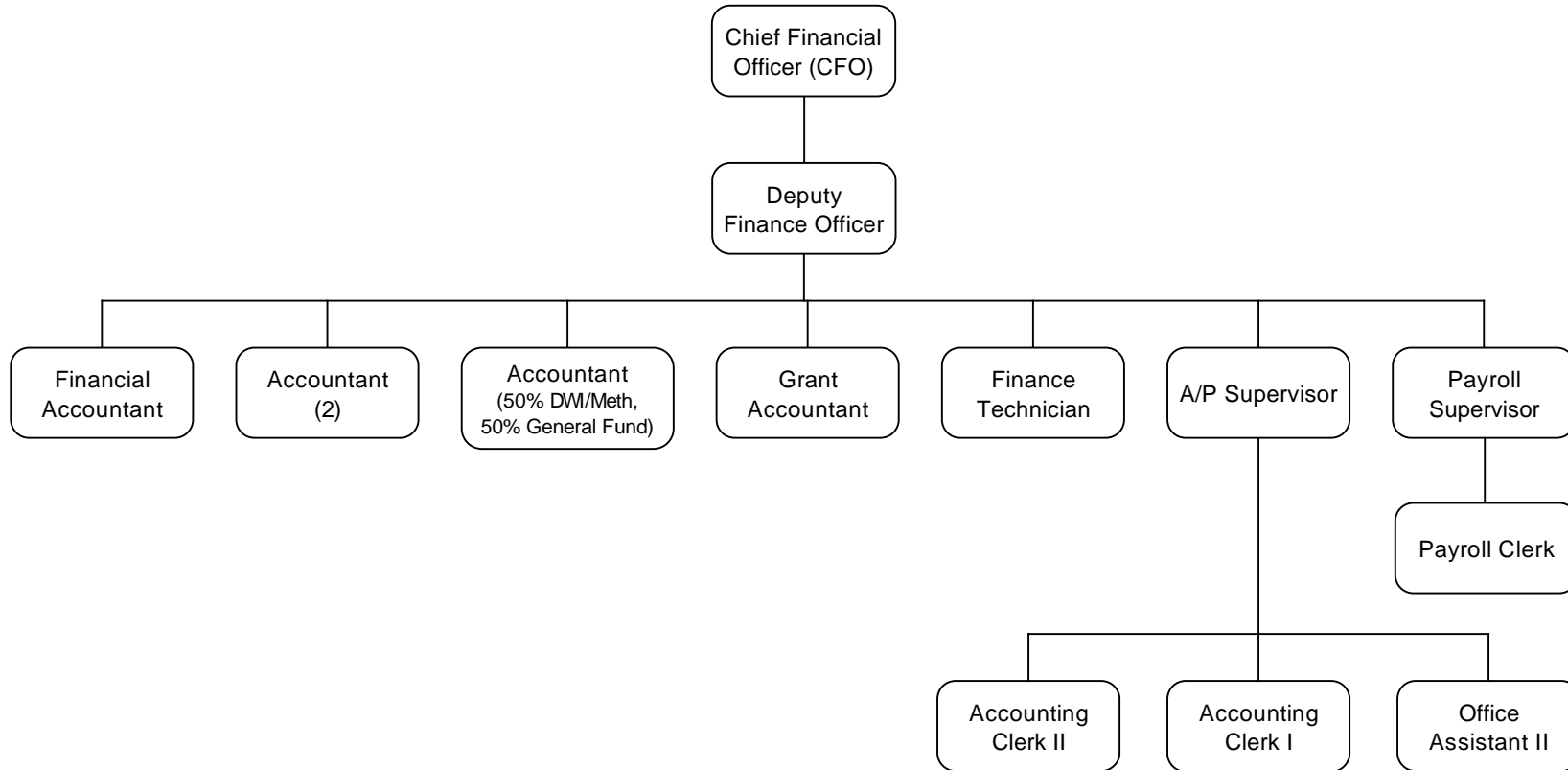
- To faithfully execute the duties of the County Treasurer's Office in compliance with all state statutes, rules, and regulations
- To provide the taxpayers of San Juan County with prompt, professional and courteous service and answer any questions relating to their property taxes
- To safely deposit all monies and invest idle monies prudently
- To be accountable to taxpayers and other taxing entities in the County
- To better inform and educate the public concerning property tax laws
- To improve collection methods for payment of property taxes and payment of other County goods and services
- To improve deposit methods for Treasurer's office and other offsite County Departments

**Department Summary**

Expenditures by Category:

|                       | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |              |
|-----------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|--------------|
|                       |                   |                              |                              |                               | \$                           | %            |
| Wages                 | 335,580           | 344,991                      | 340,106                      | 343,708                       | 3,602                        | 1.06%        |
| Benefits              | 116,717           | 124,837                      | 118,305                      | 122,829                       | 4,524                        | 3.82%        |
| Professional Services | 68,169            | 58,255                       | 77,928                       | 64,000                        | (13,928)                     | ( 17.87%)    |
| Supplies              | 6,392             | 7,850                        | 4,769                        | 7,750                         | 2,981                        | 62.51%       |
| Other Operating       | 64,865            | 81,750                       | 61,261                       | 76,400                        | 15,139                       | 24.71%       |
| <b>Total</b>          | <b>\$ 591,723</b> | <b>\$ 617,683</b>            | <b>\$ 602,369</b>            | <b>\$ 614,687</b>             | <b>\$ 12,318</b>             | <b>2.04%</b> |
| Number of Employees   | 7                 | 7                            | 7                            | 7                             |                              |              |

FINANCE DEPARTMENT - 101





## FINANCE DEPARTMENT - 101

### Department Description

The Finance Department is responsible for managing many different financial functions for the County including: accounts payable, accounts receivable, payroll, grant accounting, general ledger control, internal audits, issuance of bonds, bank reconciliations, fixed asset inventory, and the processing of outgoing and incoming County mail. The department is responsible for the annual external audit and the preparation of the financial statements in accordance with Generally Accepted Accounting Principles (GAAP). The department also prepares and monitors the annual budget. The Finance Department works closely with the external auditors, the State Auditor, the Treasurer's Office, as well as the Department of Finance & Administration. In FY09 San Juan County was awarded a 2009 NACO Achievement Award for the County's program entitled "Transfer Analysis - Issuance of Bonds with No Tax Increase".

### Goals/Concerns

- Continue to receive GFOA's Certificate of Achievement for Excellence in Financial Reporting. (Highest recognition - governmental financial reporting)
- Continue to receive GFOA's Distinguished Budget Presentation Award (Highest form of recognition in governmental budgeting)
- Continue to receive State of New Mexico Local Government Division of the Department of Finance and Administration's Annual Budget Award
- Annually – obtain an unqualified or "clean" audit opinion
- Create a Long-Term Financial Plan
- Annually update the transfer analysis

### Department Summary

| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

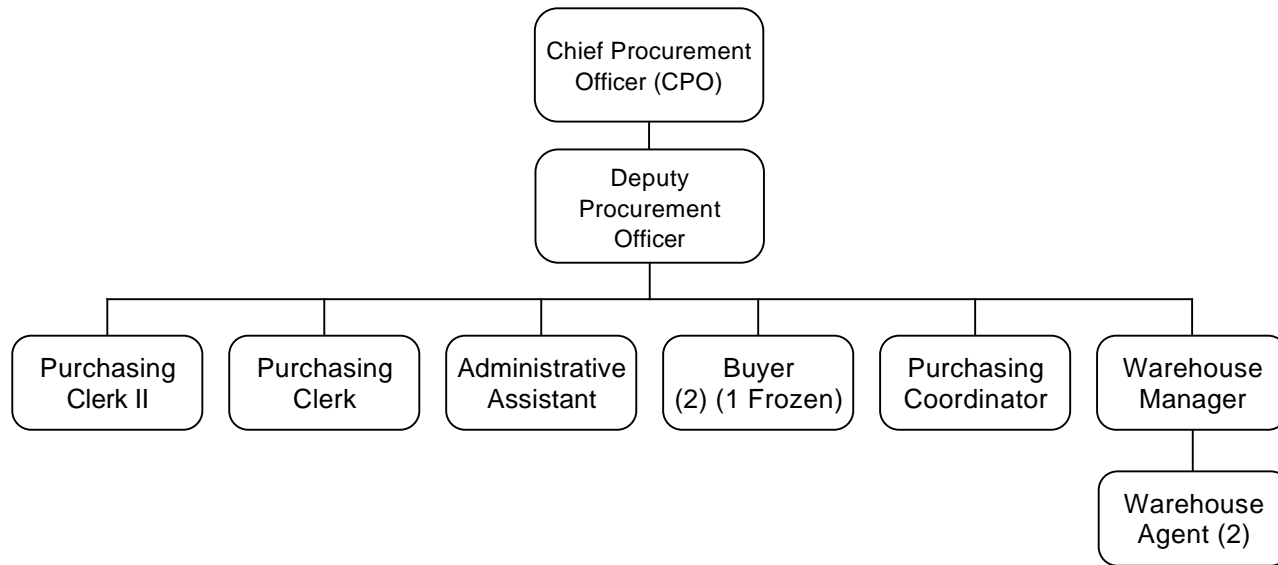
Expenditures by Category:

|                       |                   |                     |                   |                     |                   |               |
|-----------------------|-------------------|---------------------|-------------------|---------------------|-------------------|---------------|
| Wages                 | 680,653           | 675,817             | 662,762           | 716,872             | 54,110            | 8.16%         |
| Benefits              | 193,880           | 232,281             | 219,966           | 254,600             | 34,634            | 15.75%        |
| Professional Services | 67,480            | 140,015             | 53,744            | 133,210             | 79,466            | 147.86%       |
| Supplies              | 17,899            | 18,300              | 14,618            | 20,190              | 5,572             | 38.12%        |
| Other Operating       | 36,612            | 38,428              | 27,775            | 37,253              | 9,478             | 34.12%        |
| <b>Total</b>          | <b>\$ 996,524</b> | <b>\$ 1,104,841</b> | <b>\$ 978,865</b> | <b>\$ 1,162,125</b> | <b>\$ 183,260</b> | <b>18.72%</b> |

|                     |    |    |    |    |
|---------------------|----|----|----|----|
| Number of Employees | 14 | 14 | 14 | 14 |
|---------------------|----|----|----|----|

Note: One Accountant position is 50% funded by General Fund (101) and 50% funded by the Alternative Sentencing Fund (223).

CENTRAL PURCHASING - 101



## CENTRAL PURCHASING - 101

### Department Description

The Central Purchasing Office is the central buying unit for San Juan County. The scope of responsibility includes the acquisition of all supplies, equipment, and services required for the operation and functions of County Departments. In addition, Central Purchasing provides procurement support services for other entities such as San Juan Water Commission, San Juan County Communications Authority, Tres Rios High School Rodeo Association, San Juan Regional Emergency Medical Services (EMS and Air Care), and the 11th District Adult Drug Court. All procurements are made in strict accordance with the New Mexico Procurement Code and San Juan County Purchasing Policies and Procedures. The department is responsible for the collection and disposal of all obsolete, worn-out, and unusable surplus tangible personal property, including vehicles, heavy equipment, office furnishings etc., by means of sealed bid and/or public auction. A central warehouse facility is also maintained and operated by the department. The overall purpose and responsibility of Central Purchasing is to provide for the fair and equitable treatment of all persons involved in public procurement, to maximize the purchasing value of public funds, to promote honesty and integrity, to inspire public confidence, and to provide safeguards for maintaining a quality procurement system.

### Goals/Concerns

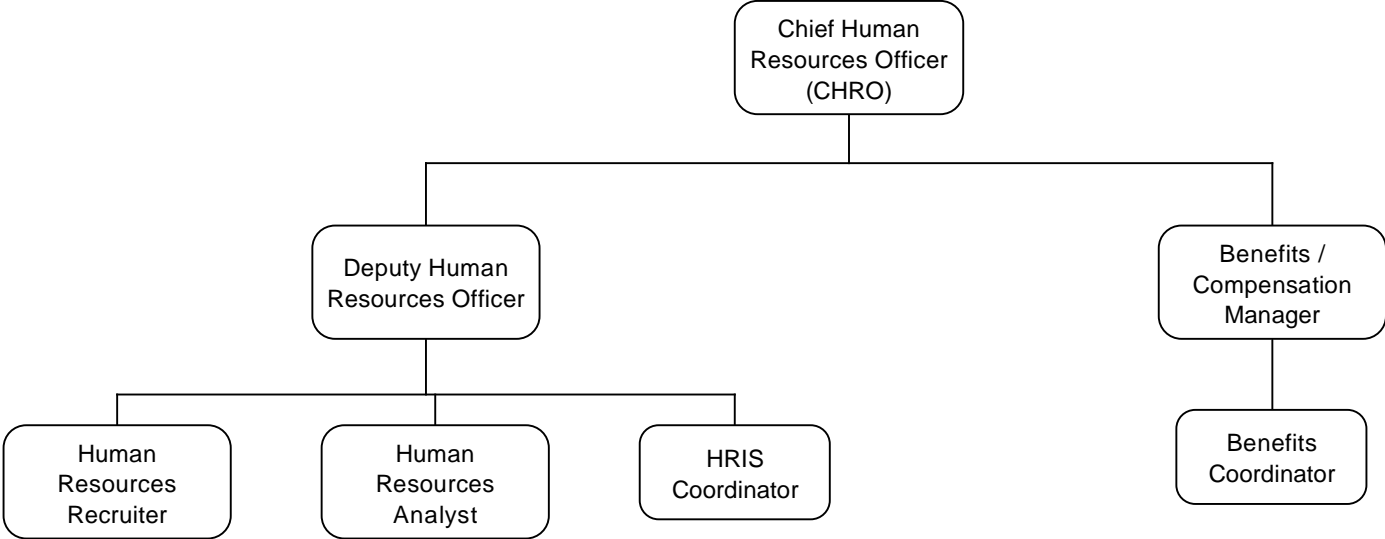
- Enhance communication
- Promote employee development
- Greater utilization of the Central Purchasing warehouse and its inventory
- Implement a more timely process for RFP's
- Establish price agreements to cover frequent purchases and encourage vendor participation

### Department Summary

#### Expenditures by Category:

|                       | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |              |
|-----------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|--------------|
|                       |                   |                              |                              |                               | \$                           | %            |
| Wages                 | 482,667           | 469,089                      | 447,603                      | 472,826                       | 25,223                       | 5.64%        |
| Benefits              | 143,682           | 140,084                      | 145,779                      | 153,800                       | 8,021                        | 5.50%        |
| Professional Services | 2,692             | 6,000                        | 2,641                        | 6,000                         | 3,359                        | 127.19%      |
| Supplies              | 15,739            | 22,527                       | 9,989                        | 15,000                        | 5,011                        | 50.17%       |
| Other Operating       | 27,459            | 40,994                       | 25,638                       | 37,075                        | 11,437                       | 44.61%       |
| <b>Total</b>          | <b>\$ 672,239</b> | <b>\$ 678,694</b>            | <b>\$ 631,650</b>            | <b>\$ 684,701</b>             | <b>\$ 53,051</b>             | <b>8.40%</b> |
| Number of Employees   | 11                | 11                           | 11                           | 11                            |                              |              |

HUMAN RESOURCES - 101



## HUMAN RESOURCES - 101

### Department Description

The Human Resources Department is responsible for the appropriate hiring process of all County employees; ensuring that all applicants and employees are treated fairly and with the utmost respect and customer service. They provide information and assistance to both management and personnel upon request without jeopardizing confidentiality rules. They provide support to all departments as needed with management, coordinate training throughout the County, as well as investigate harassment and grievance complaints. HR staff maintains County employee's personnel files. The Human Resources Employee Benefits division is responsible for the smooth operation and maintenance of all the employee benefit plans. The current benefit package includes major medical health insurance, prescription card, vision, dental insurance, life insurance and short term disability benefits, and voluntary supplemental insurance. The division acts as a liaison between employees, insurance carriers and medical providers, while ensuring accountability and availability of affordable benefits. Wellness is also emphasized through the annual Wellness Fair, administration of flu shots, smoking cessation training, and fitness center access. The County's major medical insurance is self-funded. The benefits division also maintains the employee files pertaining to benefits.

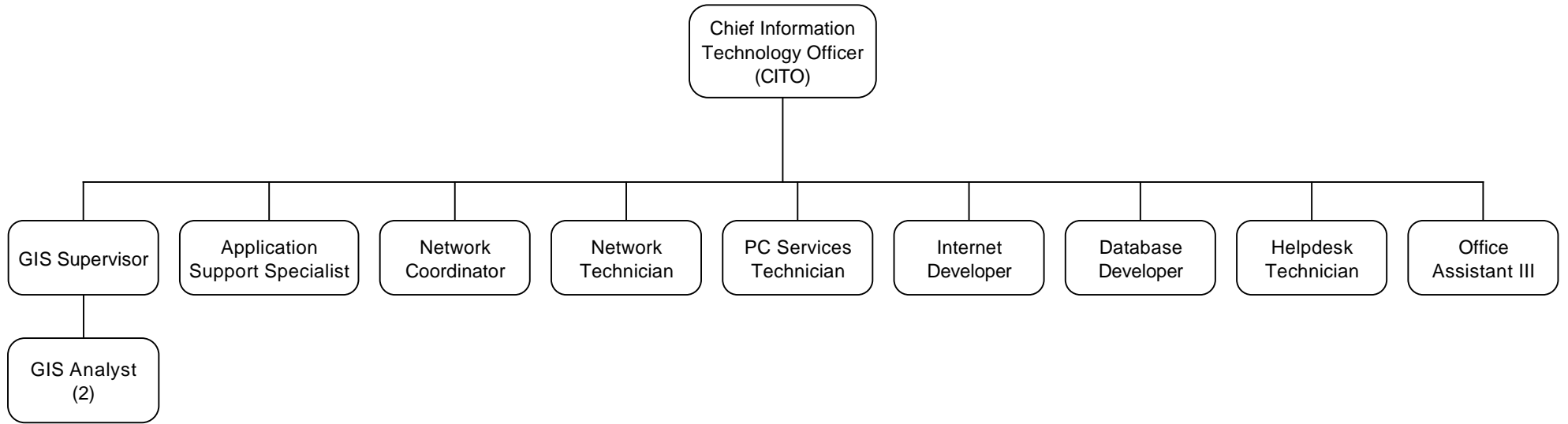
### Goals/Concerns

- Maintain dual role of human resources as a service department and strategic business partner
- Continue the use of the comprehensive in-house training program
- Continue to monitor Federal/State laws applicable to employment
- Continue implementing NEOGOV's online application features
- Recognize value of each San Juan County Employee
- NEOGOV training to inform supervisors of on-line applicant screening process
- Maintain employee benefits newsletter
- Continue to enhance the on-line benefit open enrollment program
- Implement "Choice Based" health plan
- Complete construction of benefits website
- Continue to promote utilization of Wellness Program
- Continue to analyze and research best practices and benchmarking for Health Plans

### Department Summary

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                   |                              |                              |                               | \$                           | %             |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |               |
| Wages                            | 394,102           | 415,062                      | 409,456                      | 438,370                       | 28,914                       | 7.06%         |
| Benefits                         | 150,208           | 157,917                      | 156,580                      | 162,421                       | 5,841                        | 3.73%         |
| Professional Services            | -                 | 2,700                        | 1,270                        | -                             | (1,270)                      | (100.00%)     |
| Supplies                         | 24,816            | 26,480                       | 11,107                       | 24,100                        | 12,993                       | 116.98%       |
| Other Operating                  | 118,162           | 137,154                      | 74,339                       | 134,694                       | 60,355                       | 81.19%        |
| <b>Total</b>                     | <b>\$ 687,288</b> | <b>\$ 739,313</b>            | <b>\$ 652,752</b>            | <b>\$ 759,585</b>             | <b>\$ 106,833</b>            | <b>16.37%</b> |
| Number of Employees              | 7                 | 7                            | 7                            | 7                             |                              |               |

INFORMATION TECHNOLOGY - 101



## INFORMATION TECHNOLOGY - 101

### Department Description

The Information Technology Department provides hardware, software, and network connectivity to meet the information processing needs, and the retrieval and storage of data required for the continued functionality of the County. The IT Department maintains 64 servers, 1 mainframe, and approximately 875 PC's throughout the County. IT assists County offices in utilizing the latest technologies. Technical support for hardware is comprised of workstations, laptops, servers, switches, routers, IP Phones, and UPS's. Support for software includes third party applications, and data base applications written in-house. Other software support services are recommendations, installation, implementation, upgrades, development, training, and maintenance. IT responsibilities also include support of the Voice Over IP (VOIP) phone system, internet and e-mail access, the Local Area Network (LAN), the Wide Area Network (WAN), and the storage and accessibility and backup information entered and maintained by each County Department. IT is responsible for configuration specifications, purchasing, deploying, redeploying functional equipment to less critical positions, and surplus workstations, laptops, servers, and UPS's throughout County offices. IT develops, houses and maintains the County Website. IT maintains a graphic print shop for the creating and printing of various jobs including business cards, letterhead stationary, newsletters brochures and flyers as well as multiple copies of the County's Strategic Plan, Financial Reports and Bid Documents.

### Goals/Concerns

- NetApp appliance storage expansion
- Virtualization of servers
- Advanced training and education for staff
- Replace network equipment that is no longer supported or adequate for the expanding demands required by users

### Department Summary

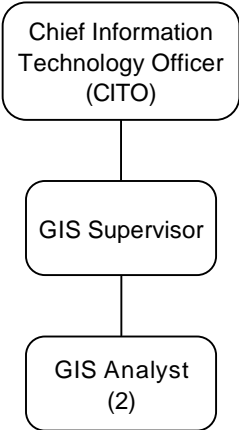
| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

Expenditures by Category:

|                       |                   |                     |                     |                     |                    |                 |
|-----------------------|-------------------|---------------------|---------------------|---------------------|--------------------|-----------------|
| Wages                 | 522,926           | 597,339             | 598,939             | 533,736             | (65,203)           | ( 10.89%)       |
| Benefits              | 158,644           | 191,559             | 190,983             | 188,504             | (2,479)            | ( 1.30%)        |
| Professional Services | 56,156            | 74,600              | 63,864              | 78,750              | 14,886             | 23.31%          |
| Supplies              | 30,182            | 42,112              | 23,247              | 21,716              | (1,531)            | ( 6.59%)        |
| Other Operating       | 202,397           | 252,234             | 204,093             | 209,813             | 5,720              | 2.80%           |
| <b>Total</b>          | <b>\$ 970,305</b> | <b>\$ 1,157,844</b> | <b>\$ 1,081,126</b> | <b>\$ 1,032,519</b> | <b>\$ (48,607)</b> | <b>( 4.50%)</b> |

|                     |    |    |    |   |
|---------------------|----|----|----|---|
| Number of Employees | 10 | 10 | 10 | 9 |
|---------------------|----|----|----|---|

Note: Three additional employees are managed by IT and are reported under the Geographic Information Systems department, a division of IT. A new position of Deputy IT Administrator was approved for FY2009. The Deputy IT Administrator position was deleted in FY2011.





## GEOGRAPHIC INFORMATION SYSTEMS - 101

### Department Description

The Geographic Information Systems (GIS) Department is responsible for maintaining and managing San Juan County's geospatial data. With the use of ArcGIS Server Advanced Edition, this interface supports advanced, high performance management of large geodatabases. The Relational Data Base Management System enables the management of multiple departments' workflows, multi-user editing and ensures high-integrity data storage of feature datasets. Internet Mapping Services (IMS) allows the GIS Department to provide the general public and County employees access to real time spatial data via the internet/intranet required for daily tasks. GIS has 5 dedicated file and DB servers, a reverse proxy web mapping server and one shared web server that stores and hosts raster and vector files. By consolidating the purchases of the County's GPS equipment, GIS is able to oversee and insure that the latest software and operating system updates are applied to all equipment throughout the County. The Base Station has enabled County departments to achieve high accuracy levels of post processing thereby meeting State and FEMA guidelines for data collections. San Juan County recently entered into an ELA, Enterprise License Agreement, benefiting the County by lowering costs on licensed software and coverage of annual maintenance costs while centralizing administrative and procurement processes.

### Goals/Concerns

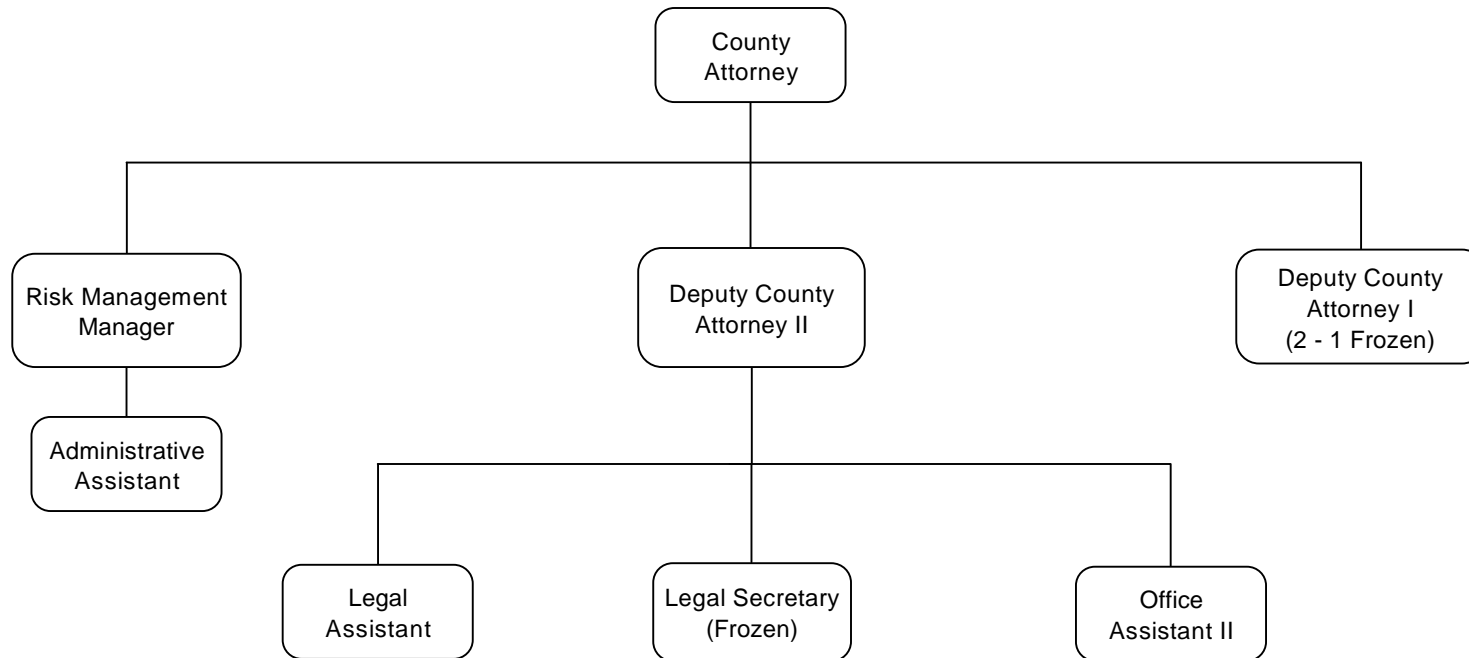
- Data Management of large spatial datasets in editing and synchronization of data
- Utilize ArcGIS platform to deliver high quality mapping applications that are consumed via the Web or at the desktop
- Expand our Web Map Portal to include additional server sites that will address specific department's needs
- To provide tools to manage and deploy custom applications for use on Mobile devices
- To effectively manage and oversee the County's ever growing geospatial data
- Keep up with the constantly changing technology of GIS

### Department Summary

#### Expenditures by Category:

|                         | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                         |                   |                              |                              |                               | \$                           | %             |
| Wages                   | 155,114           | 170,887                      | 162,286                      | 177,146                       | 14,860                       | 9.16%         |
| Benefits                | 45,645            | 52,069                       | 49,801                       | 73,376                        | 23,575                       | 47.34%        |
| Professional Services   | 11,045            | 31,500                       | -                            | 29,500                        | 29,500                       |               |
| Supplies                | 23,668            | 52,569                       | 27,651                       | 156,669                       | 129,018                      | 466.59%       |
| Other Operating         | 115,325           | 118,148                      | 89,450                       | 116,919                       | 27,469                       | 30.71%        |
| <b>Total</b>            | <b>\$ 350,797</b> | <b>\$ 425,173</b>            | <b>\$ 329,188</b>            | <b>\$ 553,610</b>             | <b>\$ 224,422</b>            | <b>68.17%</b> |
| <br>Number of Employees | <br>3             | <br>3                        | <br>3                        | <br>3                         |                              |               |

LEGAL DEPARTMENT - 101



## LEGAL DEPARTMENT - 101

**Department Description**

The Legal Department represents San Juan County and the Board of County Commissioners in administrative and judicial proceedings and provides legal advice and assistance to County Commissioners, the County Executive Officer and staff. The attorneys provide legal advice and assistance to other Elected County Officials and represent those officials in administrative and judicial proceedings by mutual agreement between the Elected Officials and the County Attorney. The County attorneys also serves as legal council to the San Juan County Communications Authority, the San Juan Water Commission and the San Juan County Criminal Justice Training Authority and serve as the designated hearing officer in administrative hearings. The Legal Department works in all fields of government law. Outside counsel is utilized when cases necessitate specialized expertise. The County Attorney also oversees the Risk Management function. More information on Risk Management is provided under the Risk Management fund description.

**Goals/Concerns**

- To provide legal advice to Commissioners, Elected Officials, County Executive Officer and staff
- To serve as legal counsel to the Communications Authority, the San Juan Water Commission, and the San Juan Criminal Justice Training Authority
- To serve as Administrative Hearing Officer for various hearings throughout the year
- To assist defense attorneys with pending lawsuits and assist bond counsel with bond matters
- To represent the County in EEOC complaints and employee grievance matters
- To review or draft contracts, resolutions, R-O-W documents, deeds, leases, ordinances, bid documents, and RFP's
- To respond to open records requests
- To review and update County policies and procedures

**Department Summary**

| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

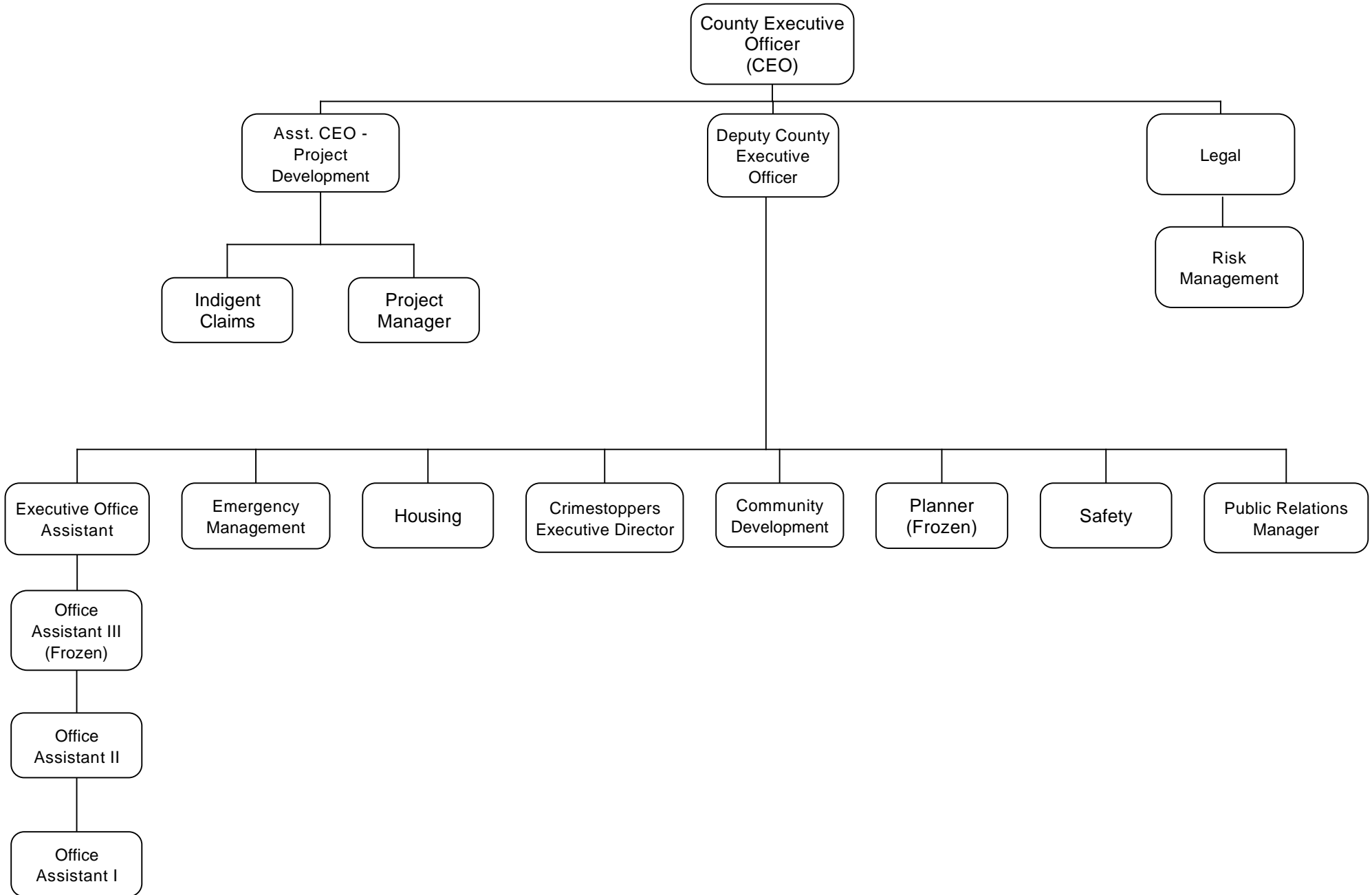
Expenditures by Category:

|                       |                   |                   |                   |                   |                   |               |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| Wages                 | 379,235           | 394,169           | 390,658           | 417,362           | 26,704            | 6.84%         |
| Benefits              | 102,220           | 108,167           | 108,121           | 119,504           | 11,383            | 10.53%        |
| Professional Services | 129               | 20,000            | 1,923             | 19,000            | 17,077            | 888.04%       |
| Supplies              | 2,350             | 8,161             | 2,353             | 7,361             | 5,008             | 212.83%       |
| Other Operating       | 34,728            | 119,912           | 31,375            | 115,712           | 84,337            | 268.80%       |
| <b>Total</b>          | <b>\$ 518,662</b> | <b>\$ 650,409</b> | <b>\$ 534,430</b> | <b>\$ 678,939</b> | <b>\$ 144,509</b> | <b>27.04%</b> |

|                     |   |   |   |   |
|---------------------|---|---|---|---|
| Number of Employees | 7 | 7 | 7 | 7 |
|---------------------|---|---|---|---|

Note: Two additional employees managed by the Legal Department are reported under the Risk Management Fund -291.

COUNTY EXECUTIVE OFFICE - 101



## COUNTY EXECUTIVE OFFICE - 101

### Department Description

The County Executive Officer acts as the administrative assistant to the County Commission and is responsible for assisting in the fulfillment of the Commission's duties and responsibilities. The County Executive Officer is responsible for providing information to the County Commission enabling the Commission to make informed policy decisions. All administrative departments are responsible to the County Executive Officer as reflected on the organizational chart. Other services provided by the County Executive Office include support to the County Commission, Elected Officials, and Administrative Departments; provide project administration; and serve as a liaison between the County and the Public. In FY06 the County was awarded a 2006 NACo Achievement Award for the County's program entitled "Strategic Planning: Developing a Cutting Edge County" for its strategic planning process.

### Goals/Concerns

- Continuation of the County's Strategic Planning Process
- Establish core values for the County
- Continue to support Department Heads & Elected Officials
- Interact with County employees to promote a cooperative atmosphere
- Market & promote a positive County image
- Restore fund reserves to maintain the financial health of the County

### Department Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                     |                              |                              |                               | \$                           | %             |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |               |
| Wages                            | 727,492             | 736,393                      | 719,036                      | 757,451                       | 38,415                       | 5.34%         |
| Benefits                         | 215,733             | 219,630                      | 217,794                      | 233,610                       | 15,816                       | 7.26%         |
| Professional Services            | -                   | -                            | -                            | -                             | -                            |               |
| Supplies                         | 17,611              | 20,719                       | 15,808                       | 22,519                        | 6,711                        | 42.45%        |
| Other Operating                  | 110,346             | 153,097                      | 102,024                      | 146,862                       | 44,838                       | 43.95%        |
| <b>Total</b>                     | <b>\$ 1,071,182</b> | <b>\$ 1,129,839</b>          | <b>\$ 1,054,662</b>          | <b>\$ 1,160,442</b>           | <b>\$ 105,780</b>            | <b>10.03%</b> |
| Number of Employees              | 11                  | 11                           | 11                           | 11                            |                              |               |

Note: One additional position is reported in Safety - 101, and two additional employees are reported in the IHC Fund - 220.

## YOUTH EMPLOYMENT - 101

**Department Description**

San Juan County is a strong supporter of the County's youth. The County employs students to assist in the development of skills that will be beneficial to the students' careers whether at the County or with other employers.

**Goals/Concerns**

**Department Summary**

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                   |                              |                              |                               | \$                           | %                |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |                  |
| Wages                            | 93,582            | 96,600                       | 87,218                       | 71,355                        | (15,863)                     | ( 18.19%)        |
| Benefits                         | 7,254             | 7,464                        | 6,774                        | 5,514                         | (1,260)                      | ( 18.60%)        |
| Professional Services            | -                 | -                            | -                            | -                             | -                            |                  |
| Supplies                         | -                 | -                            | -                            | -                             | -                            |                  |
| Other Operating                  | -                 | -                            | -                            | -                             | -                            |                  |
| <b>Total</b>                     | <b>\$ 100,836</b> | <b>\$ 104,064</b>            | <b>\$ 93,992</b>             | <b>\$ 76,869</b>              | <b>\$ (17,123)</b>           | <b>( 18.22%)</b> |
| Number of Part Time Employees    |                   |                              | 13                           | 11                            |                              |                  |

The Intern wage begins at \$8.25 with a \$.25 increase for years 2 and 3 up to \$9.25. The rate of pay for 4 or more years of employment is determined by Supervisor/Department Director.

Two intern positions were deleted from the FY2011 budget. 1 in Human Resources and 1 in Information Technology. 4 of the 11 part time position are frozen for FY2011

## GENERAL GOVERNMENT - 101

### Department Description

Funding for County-wide services or programs is appropriated in General Government. Expenditures budgeted in General Government are as follows: terminal leave (sick leave), eye glass coverage, other related employee benefits, pool car maintenance, utilities, etc.

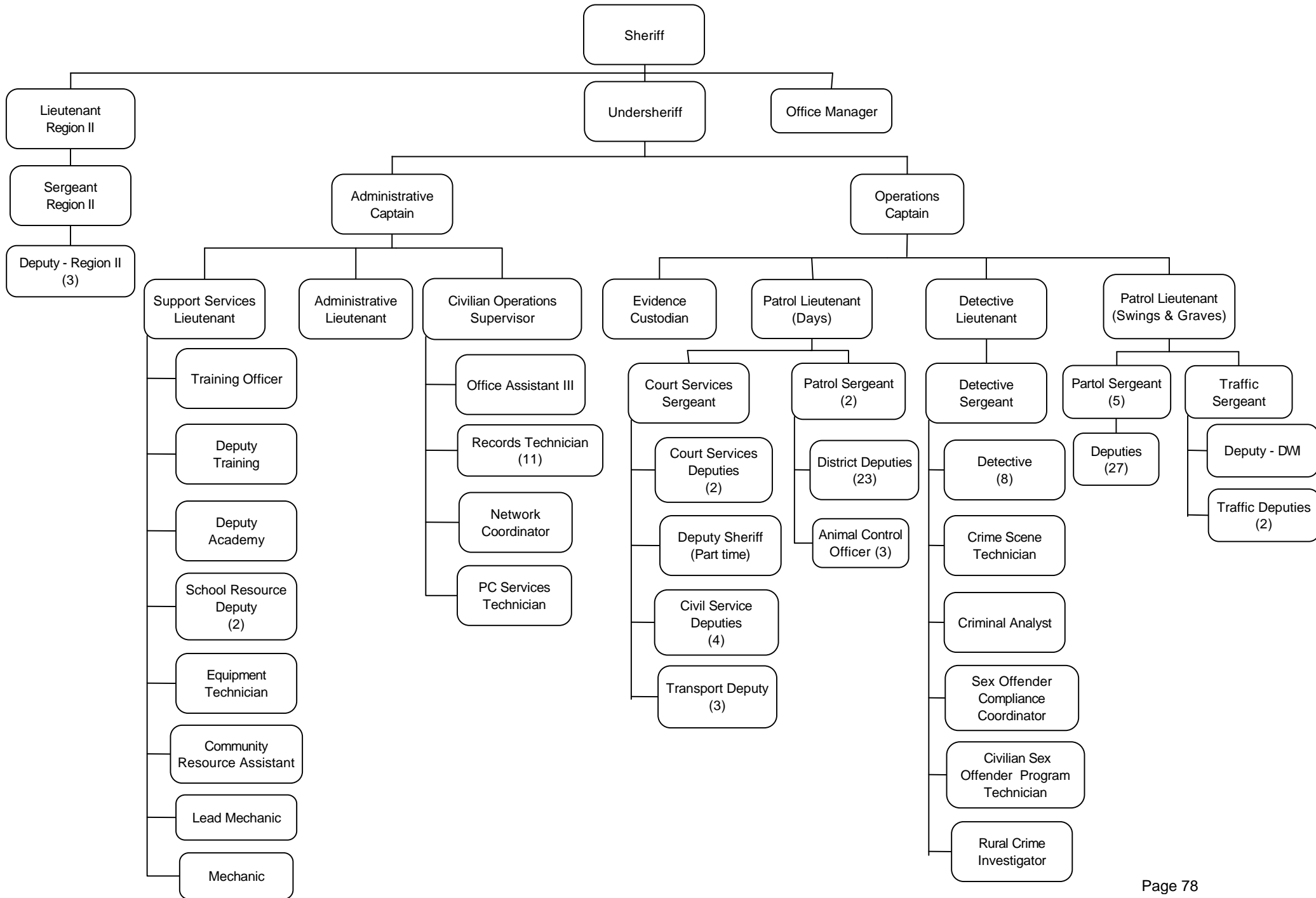
### Goals/Concerns

### Department Summary

Expenditures by Category:

|                       | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-----------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                       |                     |                              |                              |                               | \$                           | %             |
| Wages                 | 109,944             | 110,000                      | 93,928                       | 110,000                       | 16,072                       | 17.11%        |
| Benefits              | 159,683             | 175,000                      | 145,266                      | 163,790                       | 18,524                       | 12.75%        |
| Professional Services | 325,025             | 547,312                      | 440,947                      | 465,438                       | 24,491                       | 5.55%         |
| Supplies              | 2,904               | 5,000                        | 7,068                        | 1,000                         | (6,068)                      | ( 85.85%)     |
| Other Operating       | 1,107,972           | 1,339,580                    | 1,033,858                    | 1,410,593                     | 376,735                      | 36.44%        |
| <b>Total</b>          | <b>\$ 1,705,528</b> | <b>\$ 2,176,892</b>          | <b>\$ 1,721,067</b>          | <b>\$ 2,150,821</b>           | <b>\$ 429,754</b>            | <b>24.97%</b> |
| Number of Employees   | N/A                 | N/A                          | N/A                          | N/A                           |                              |               |

# SHERIFF DEPARTMENT - 101





## SHERIFF DEPARTMENT - 101

### Department Description

The Sheriff's Office is responsible for providing a full spectrum of public safety services including law enforcement, civil process, prisoner extradition, and animal control. The Department consists of 107 certified and commissioned law enforcement personnel, three civilian Animal Control Officers, two mechanics, and 17 civilian employees. These employees are assigned to one of four divisions; (1) Administration includes the Sheriff and his command staff, Records and Property, Training, Evidence, National Criminal Information Center (NCIC) coordinator, computer technicians, crime prevention, receptionist, fleet and equipment technicians and mechanics and other civilians; (2) Court Services provide all court related services such as civil processing, court security and prisoner transport and extradition; (3) Patrol provides for 24 hour uniformed law enforcement protection; (4) Detectives conduct follow-up investigations on Patrol or division initiated cases. The main office is located in Aztec and there are sub-stations in both Kirtland and adjacent to McGee Park in Lee Acres. The Sheriff's Office participates in the local drug task force, Region II, comprised of members of the Farmington Police Department, various federal entities, and the Sheriff's Office. Funding for the task force is a combination of state and federal funds as well as considerable in-kind contributions from the participating agencies. The Detective Division is presently located in Bloomfield.

### Goals/Concerns

- Maintain adequate staffing levels, especially in the certified ranks
- Adequately manage Sex Offender Program
- Improve crime analysis and criminal intelligence data collection to identify crime trends/patterns and dedicate resources to reduce crime
- Improve our public relation efforts to better "sell" San Juan County and the Sheriff's Office in order to gain public support and confidence
- Planning and construction of new Sherriff's office

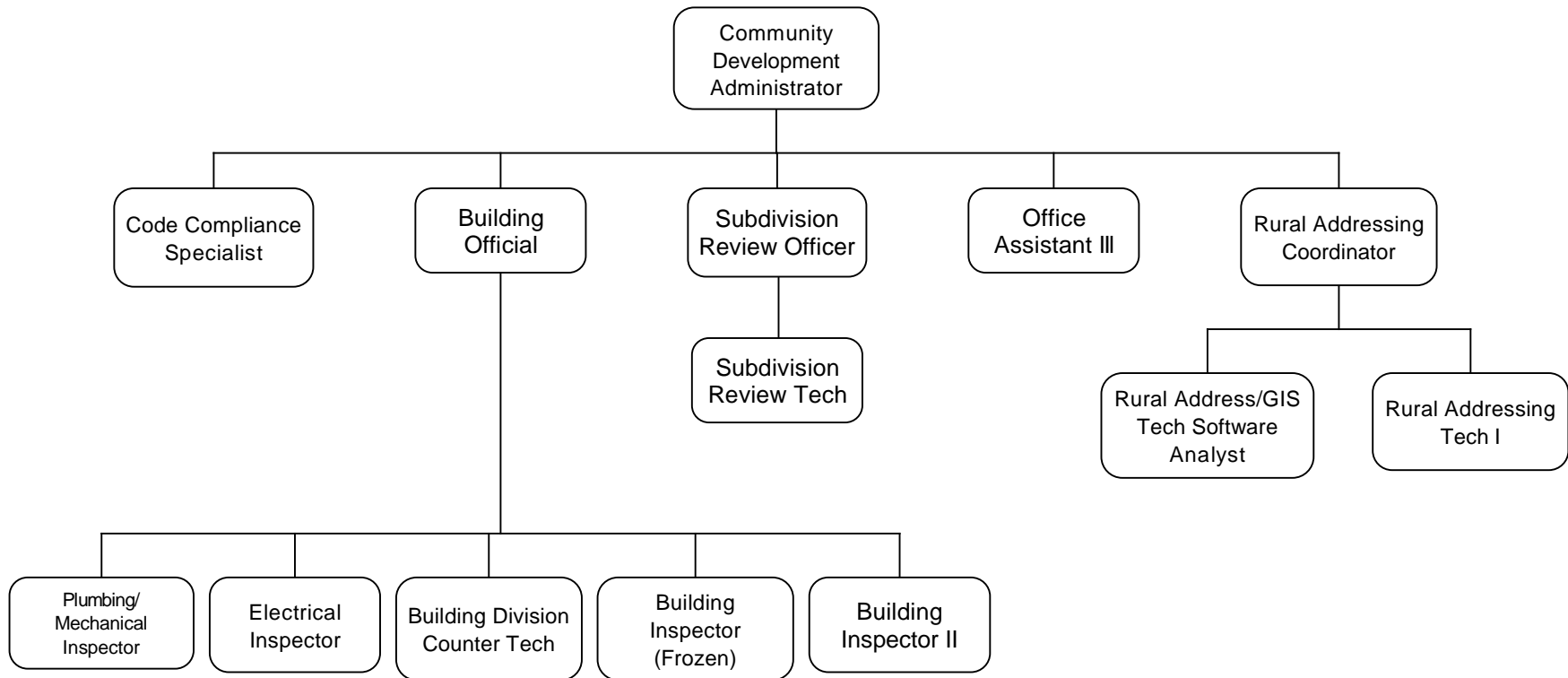
### Department Summary

#### Expenditures by Category:

|                         | FY2009<br>Actual     | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-------------------------|----------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                         |                      |                              |                              |                               | \$                           | %             |
| Wages                   | 7,512,437            | 7,644,871                    | 7,385,317                    | 8,012,091                     | 626,774                      | 8.49%         |
| Benefits                | 2,380,058            | 2,502,047                    | 2,525,081                    | 2,816,241                     | 291,160                      | 11.53%        |
| Professional Services   | 102,301              | 131,400                      | 101,019                      | 155,100                       | 54,081                       | 53.54%        |
| Supplies                | 442,054              | 521,313                      | 287,163                      | 453,452                       | 166,289                      | 57.91%        |
| Other Operating         | 1,042,967            | 1,071,542                    | 1,045,317                    | 1,423,178                     | 377,861                      | 36.15%        |
| <b>Total</b>            | <b>\$ 11,479,817</b> | <b>\$ 11,871,173</b>         | <b>\$ 11,343,897</b>         | <b>\$ 12,860,062</b>          | <b>\$ 1,516,165</b>          | <b>13.37%</b> |
| <br>Number of Employees | <br>127              | <br>129                      | <br>129                      | <br>129                       |                              |               |

Note: A DWI grant funded Sheriff's Deputy position was removed, and new positions of Community Resource Officer, Records Technician, and Civilian Sex Offender Management Technician were approved for FY2009.

COMMUNITY DEVELOPMENT - 101



## COMMUNITY DEVELOPMENT - 101

### Department Description

Community Development is a public service-oriented department comprised of four individual divisions, collectively working together to continually improve the quality of services that meet and exceed the expectations for the health, safety and welfare of the citizens of San Juan County. The Community Development Department consists of the following: Addressing Division, Subdivision Review Office, and Building Division.

### Goals/Concerns

- Use existing digital mapping capability to better serve the public, utilities and emergency services
- Continue efforts to coordinate subdivision regulations
- Assist in the development of a "Unified Development Code"; or "Land Use Plan"
- Creation of new addressing map book in digital format for better portability
- Continue to work with the Navajo Nation on addressing project
- Projects underway that are intended to increase the efficiency of Addressing and the 911 project include but not limited to:
  - \* Road centerline edge matching with bordering entities
  - \* Tower ordinance and Rural Addressing ordinance to bring San Juan County into compliance with DFA's E911 Rules and Regulations
  - \* Clean up of parity swaps reported by DFA in the monthly logic report issued from 911 mapping data
- Revision of County Subdivision Regulations to interface with the proposed Land Use Regulations
- Hire Community Development Administrator
- Re-organize department - (ie: planner, etc.)
- Relocate department to allow for reorganization and growth

### Department Summary

|  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|--|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|  |                  |                              |                              |                               | \$                           | % |

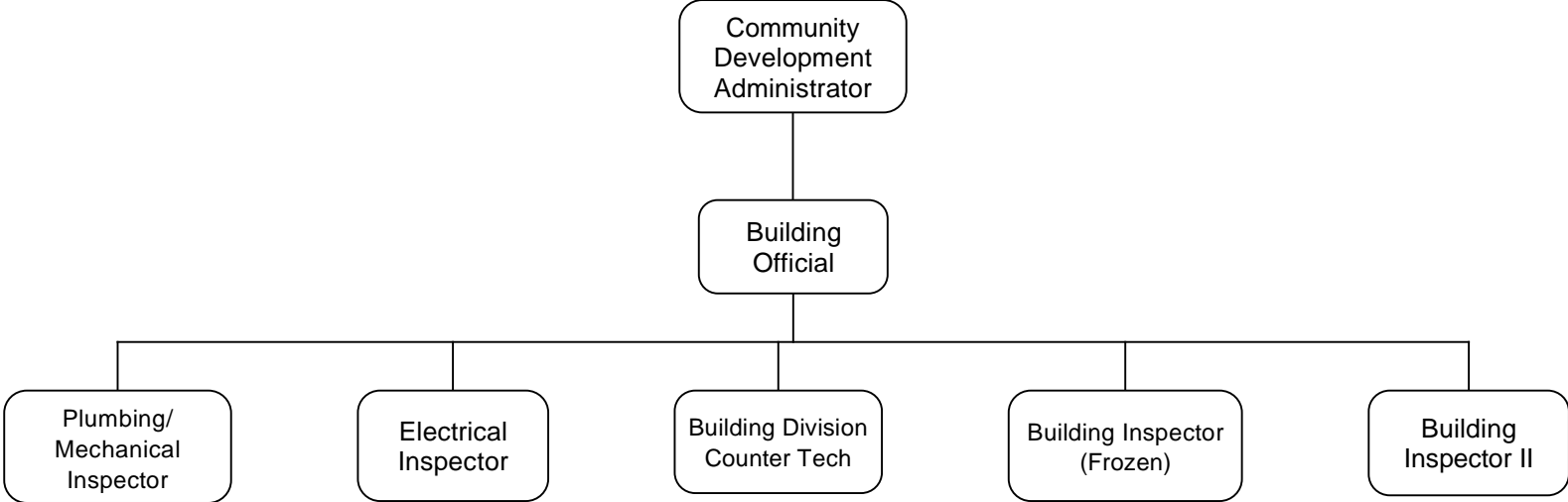
Expenditures by Category:

|                       |                   |                   |                   |                   |                   |               |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| Wages                 | 295,096           | 316,747           | 310,801           | 387,226           | 76,425            | 24.59%        |
| Benefits              | 81,403            | 90,444            | 89,126            | 106,977           | 17,851            | 20.03%        |
| Professional Services | -                 | -                 | -                 | -                 | -                 |               |
| Supplies              | 7,978             | 23,326            | 18,027            | 22,066            | 4,039             | 22.41%        |
| Other Operating       | 22,746            | 35,772            | 23,382            | 29,560            | 6,178             | 26.42%        |
| <b>Total</b>          | <b>\$ 407,223</b> | <b>\$ 466,289</b> | <b>\$ 441,336</b> | <b>\$ 545,829</b> | <b>\$ 104,493</b> | <b>23.68%</b> |

|                     |   |   |   |   |
|---------------------|---|---|---|---|
| Number of Employees | 7 | 7 | 7 | 8 |
|---------------------|---|---|---|---|

Note: FY2011 includes a new Code Compliance Specialist for the Trash Ordinance implementation.

**BUILDING INSPECTION - 101**



## BUILDING INSPECTION - 101

### Department Description

The Building Division is a division of Community Development. Their purpose is to promote the health, safety, and welfare of San Juan County, Aztec, Farmington, and Bloomfield through the enforcement of building codes.

### Goals/Concerns

- Implement an online payment process for electrical and plumbing/mechanical permits
- To provide real time inspections results online
- Utilization of laptop computers to document inspection activity
- Utilizing technology to create real time data for the contractors - using the internet/county web site to pay for permits, download required forms and access inspection information
- The utilization of the department "Accela" Software will allow for the development and implementation of strategies that will provide efficient service and control cost to both the community and the county

### Department Summary

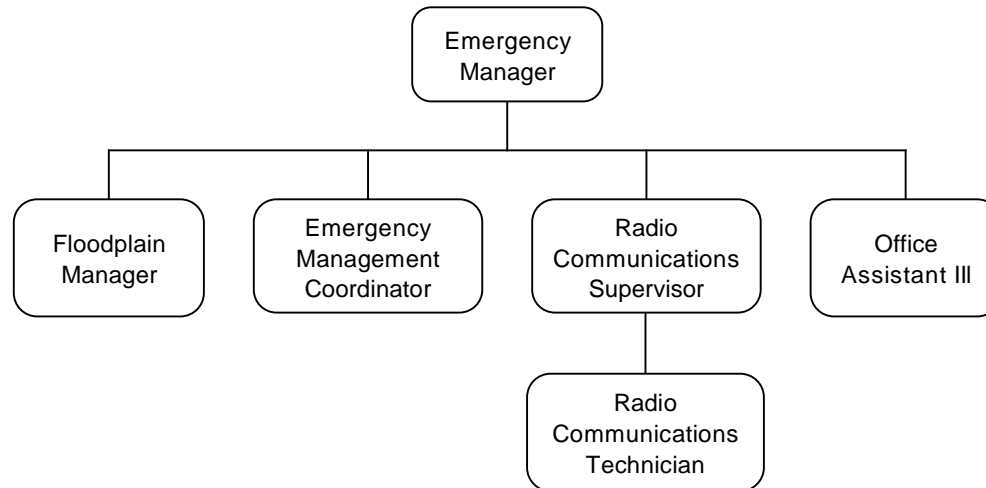
#### Expenditures by Category:

|                       | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|-----------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                       |                   |                              |                              |                               | \$                           | %             |
| Wages                 | 173,097           | 264,911                      | 252,107                      | 278,216                       | 26,109                       | 10.36%        |
| Benefits              | 61,181            | 100,699                      | 89,127                       | 105,820                       | 16,693                       | 18.73%        |
| Professional Services | -                 | -                            | -                            | -                             | -                            |               |
| Supplies              | 7,154             | 23,854                       | 15,950                       | 20,254                        | 4,304                        | 26.98%        |
| Other Operating       | 18,684            | 51,690                       | 19,291                       | 46,497                        | 27,206                       | 141.03%       |
| <b>Total</b>          | <b>\$ 260,116</b> | <b>\$ 441,154</b>            | <b>\$ 376,475</b>            | <b>\$ 450,787</b>             | <b>\$ 74,312</b>             | <b>19.74%</b> |

|                     |   |   |   |   |
|---------------------|---|---|---|---|
| Number of Employees | 6 | 6 | 6 | 6 |
|---------------------|---|---|---|---|

Note: New positions of a Plumbing/Mechanical Inspector, and an Electrical Inspector were approved for FY2009.

**EMERGENCY MANAGEMENT - 101**



## EMERGENCY MANAGEMENT - 101

### Department Description

The Emergency Management Department coordinates Emergency Response activities in the County and Cities of Farmington, Bloomfield, and Aztec. The department maintains the Emergency Operations Center (EOC), Emergency Operations Plan (EOP), and conducts emergency operations exercises along with responding to major events. Emergency Management applies for and manages the Homeland Security Grant funding used for equipment procurement and exercise/drill purposes for all response agencies in San Juan County. Department personnel serve as liaisons for special operations teams such as Search and Rescue, Hazmat etc, coordinates the Local Emergency Planning Committee (LEPC) and represents San Juan County in the American Society of Safety Engineers (ASSE). The Department designs and maintains the County's emergency communication system including 26 tower sites and over 800 mobile and handheld radios. Emergency Management maintains San Juan County's participation in the National Flood Insurance Program (NFIP) and its status in the community Rating system (CRS) by managing San Juan County Ordinance 58: Flood Damage Prevention and San Juan County Ordinance 69: Manufactured Home Placement. The Department maintains San Juan County's designation as a Storm Ready Community by the National Weather Service. Emergency Management also coordinates the Community Emergency Response Training program (CERT), providing training to families in San Juan County on emergency preparedness.

### Goals/Concerns

- Continue to improve the All Hazards Emergency Operations Plan on hand
- Continue to work with response agencies on the Unified Command System
- Continue to work with local schools and other agencies on the use and compliance of the National Incident Management System (NIMS)
- Continue to maintain NEXS data for San Juan County
- Continue to educate the public on Emergency Preparedness through the CERT Program
- Improve the early warning system for Arroyo and high flood risk areas
- Continue to improve on San Juan County's status in the NFIP's Community Rating System

### Department Summary

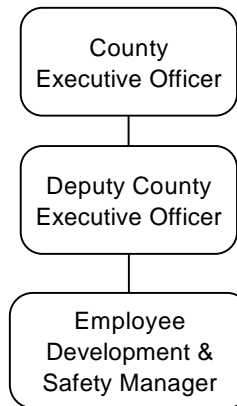
| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

Expenditures by Category:

|                       |                   |                   |                   |                   |                  |              |
|-----------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Wages                 | 307,221           | 353,776           | 345,976           | 388,813           | 42,837           | 12.38%       |
| Benefits              | 91,013            | 111,192           | 114,519           | 129,287           | 14,768           | 12.90%       |
| Professional Services | 20,223            | 3,000             | 2,683             | 2,880             | 197              | 7.34%        |
| Supplies              | 10,123            | 12,200            | 9,356             | 11,712            | 2,356            | 25.18%       |
| Other Operating       | (11,029)          | (33,767)          | (35,557)          | (61,242)          | (25,685)         | 72.24%       |
| <b>Total</b>          | <b>\$ 417,551</b> | <b>\$ 446,401</b> | <b>\$ 436,977</b> | <b>\$ 471,450</b> | <b>\$ 34,473</b> | <b>7.89%</b> |

|                     |   |   |   |   |
|---------------------|---|---|---|---|
| Number of Employees | 6 | 6 | 6 | 6 |
|---------------------|---|---|---|---|

**SAFETY - 101**





## SAFETY - 101

### Department Description

Safety is responsible for building the County's safety program in accordance with Occupational Safety and Health Administration (OSHA) regulations. Currently, the main components of the program are employee training, writing policy & procedures, and conducting inspections. The County participates in the OSHA Consult Program. In the Consult Program, OSHA is invited to conduct inspections and if any deficiencies are noted, the County is not fined but is given a time frame in which to rectify the problems.

### Goals/Concerns

- Assess the training needs of each department and conduct training as needed
- Work with the OSHA consult inspectors within the Consult Program to rectify problems
- Build the training program utilizing both in-house resources and the San Juan College School of Energy
- Write safety policy & procedures as suggested and prioritized by the OSHA consult inspectors
- Conduct inspections on County property to assess needs
- Conduct inspections at County construction sites to ensure compliance with OSHA regulations

### Department Summary

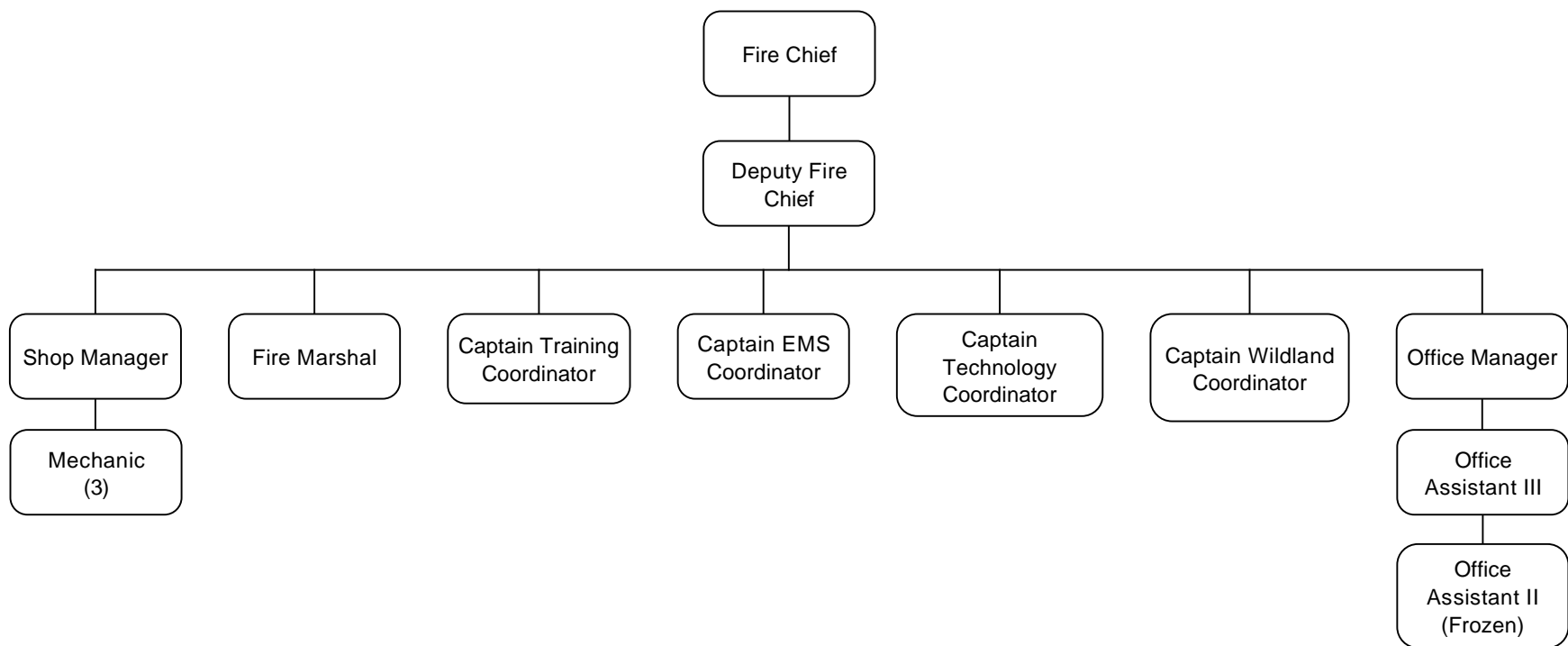
Expenditures by Category:

|                 | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |              |
|-----------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|--------------|
|                 |                   |                              |                              |                               | \$                           | %            |
| Wages           | 63,340            | 67,294                       | 65,449                       | 71,169                        | 5,720                        | 8.74%        |
| Benefits        | 29,228            | 35,359                       | 32,013                       | 37,198                        | 5,185                        | 16.20%       |
| Supplies        | 52,125            | 14,229                       | 7,443                        | 7,600                         | 157                          | 2.11%        |
| Other Operating | 20,583            | 24,676                       | 23,324                       | 23,366                        | 42                           | 0.18%        |
| <b>Total</b>    | <b>\$ 165,276</b> | <b>\$ 141,558</b>            | <b>\$ 128,229</b>            | <b>\$ 139,333</b>             | <b>\$ 11,104</b>             | <b>8.66%</b> |

Number of Employees                      1                      1                      1                      1

Prior to FY09 this function was reported in the County Executive Office budget.

FIRE OPERATION - 101



## FIRE OPERATION -101

### Department Description

The Fire Operations Department provides administrative oversight for fourteen volunteer fire districts which provide basic fire suppression and emergency medical assistance to virtually the entire County. The fire administration staff provides overall coordination, fiscal management, planning, and training. The Fire Operations office provides fire investigations, code enforcement, and commercial building plan reviews/inspections. This office also provides public fire safety education and helps the fire departments in personnel matters and recruitment. The division also provides maintenance for all fire equipment in the County fire districts. There are currently over 300 volunteer firefighters serving in the County.

### Goals/Concerns

- Develop a phase plan that ensures fire personnel are responding to calls and arrive on scene within set times on high priority calls
- Recruit additional new volunteer firefighters
- Create an employee development plan for the fire department mechanics
- Simplify the purchasing process for fire districts
- Implement and monitor the newly adopted International Fire Code
- Continue to provide additional training that enables current volunteers to achieve Firefighter I status

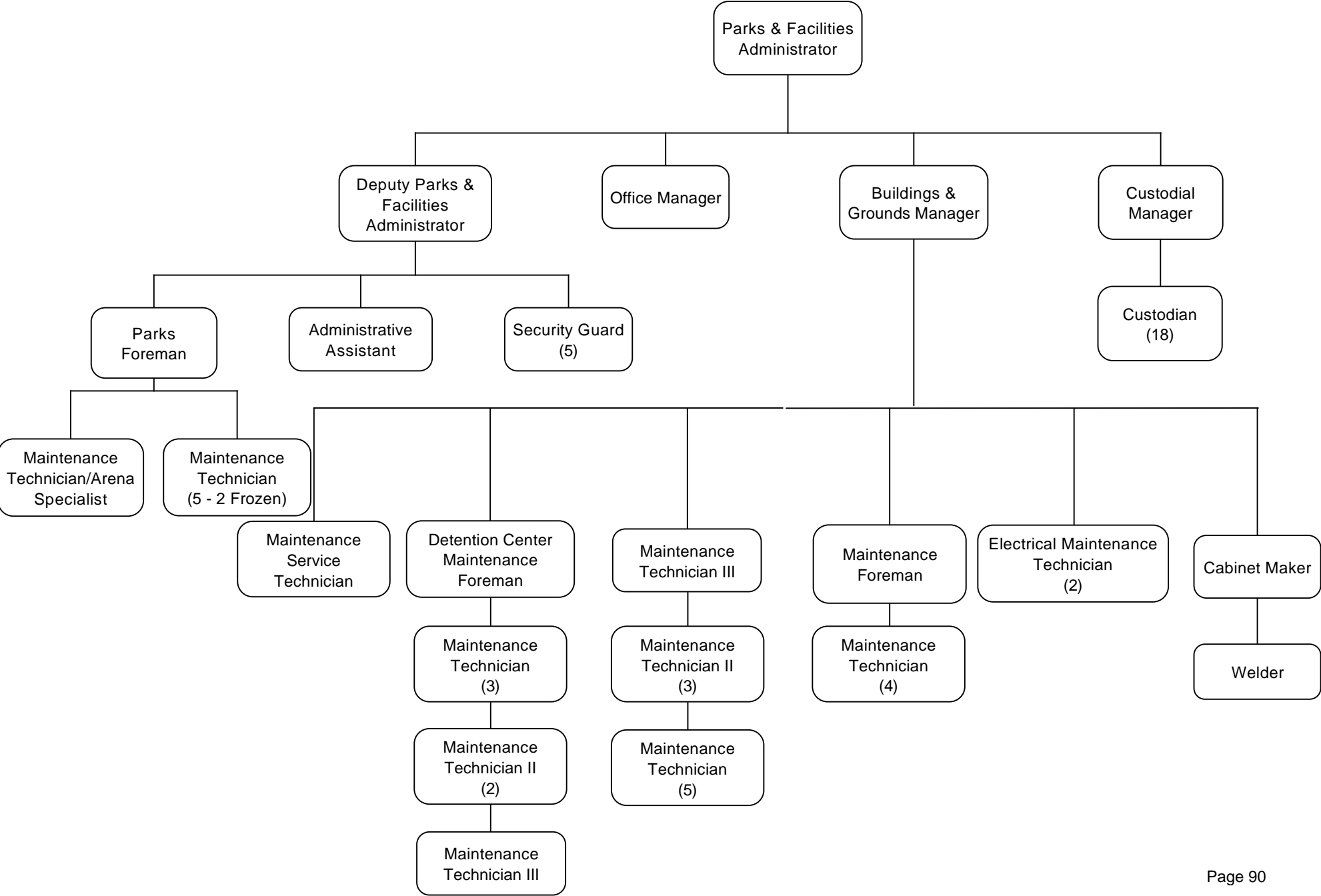
### Department Summary

#### Expenditures by Category:

|                       | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|-----------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                       |                     |                              |                              |                               | \$                           | %               |
| Wages                 | 1,077,003           | 915,061                      | 811,082                      | 668,240                       | (142,842)                    | ( 26.97%)       |
| Benefits              | 225,889             | 244,930                      | 231,702                      | 246,901                       | 15,199                       | 6.56%           |
| Professional Services | -                   | -                            | -                            | -                             | -                            |                 |
| Supplies              | -                   | -                            | -                            | -                             | -                            |                 |
| Other Operating       | -                   | 97,596                       | 28                           | 97,596                        | 97,568                       | 348,457.14%     |
| <b>Total</b>          | <b>\$ 1,302,892</b> | <b>\$ 1,257,587</b>          | <b>\$ 1,042,812</b>          | <b>\$ 1,012,737</b>           | <b>\$ (30,075)</b>           | <b>( 2.88%)</b> |
| Number of Employees   | 14                  | 14                           | 14                           | 14                            |                              |                 |

Note: A portion of Fire's wages/benefits are allocated to the Ambulance Fund - 205

**PARKS & FACILITIES DEPARTMENT - 101**



## PARKS & FACILITIES DEPARTMENT - 101

### Department Description

Parks & facilities employees are responsible for the building maintenance, custodial care and grounds/landscaping services for all San Juan County buildings, facilities and parks. Parks & Facilities is also responsible for managing all events at McGee Park including but not limited to: scheduling, coordination, set up, tear down and clean up.

### Goals/Concerns

- Maintain and improve the McGee Park facility in a manner conducive to public and management expectations as well as to draw and accommodate a diverse number of events
- Increase the amount of marketing for the McGee Park facility
- Be more aggressive in identifying preventive maintenance needs at each building or structure
- Make improvements to Tally and Lions Parks
- Maintain or reduce the level of utilities and water used by county buildings, facilities, and grounds within the San Juan County Government

### Department Summary

#### Expenditures by Category:

|                         | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |              |
|-------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|--------------|
|                         |                     |                              |                              |                               | \$                           | %            |
| Wages                   | 2,470,426           | 2,536,157                    | 2,434,673                    | 2,548,051                     | 113,378                      | 4.66%        |
| Benefits                | 738,515             | 785,485                      | 772,838                      | 845,733                       | 72,895                       | 9.43%        |
| Professional Services   | 30,556              | 13,957                       | 5,743                        | 5,100                         | (643)                        | ( 11.20%)    |
| Supplies                | 73,515              | 63,000                       | 55,781                       | 58,500                        | 2,719                        | 4.87%        |
| Other Operating         | 517,896             | 561,104                      | 369,061                      | 529,706                       | 160,645                      | 43.53%       |
| <b>Total</b>            | <b>\$ 3,830,908</b> | <b>\$ 3,959,703</b>          | <b>\$ 3,638,096</b>          | <b>\$ 3,987,090</b>           | <b>\$ 348,994</b>            | <b>9.59%</b> |
| <br>Number of Employees | <br>62              | <br>62                       | <br>62                       | <br>62                        |                              |              |

Note: A new position of Maintenance Technician/Arena Specialist was approved for FY2009.

## HEALTH & SOCIAL SERVICES - 101

### Department Description

Health & Social Services provides for appropriations approved for various agencies not governed by San Juan County Government. Examples of agencies funded through agreements are: San Juan Economic Development (SJEDS), Libraries, Boys & Girls Clubs, Soil & Water Conservation District, Senior Citizen Centers, etc.

### Goals/Concerns

### Department Summary

Expenditures by Category:

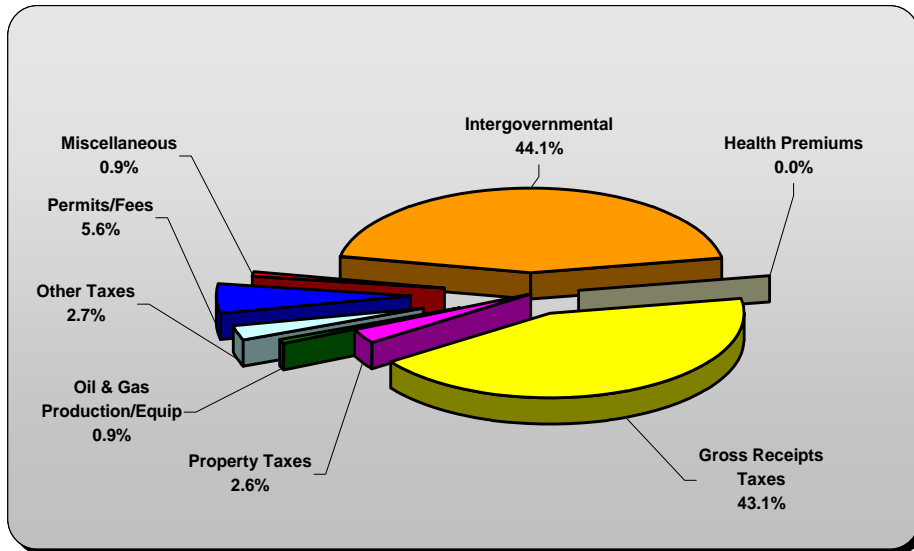
|                       | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|-----------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                       |                     |                              |                              |                               | \$                           | %                |
| Wages                 | -                   | -                            | -                            | -                             | -                            | -                |
| Benefits              | -                   | -                            | -                            | -                             | -                            | -                |
| Professional Services | -                   | -                            | -                            | -                             | -                            | -                |
| Supplies              | -                   | -                            | -                            | -                             | -                            | -                |
| Other Operating       | 1,000,961           | 1,051,148                    | 956,874                      | 738,355                       | (218,519)                    | ( 22.84%)        |
| <b>Total</b>          | <b>\$ 1,000,961</b> | <b>\$ 1,051,148</b>          | <b>\$ 956,874</b>            | <b>\$ 738,355</b>             | <b>\$ (218,519)</b>          | <b>( 22.84%)</b> |
| Number of Employees   | N/A                 | N/A                          | N/A                          | N/A                           |                              |                  |

## **SPECIAL REVENUE FUNDS**

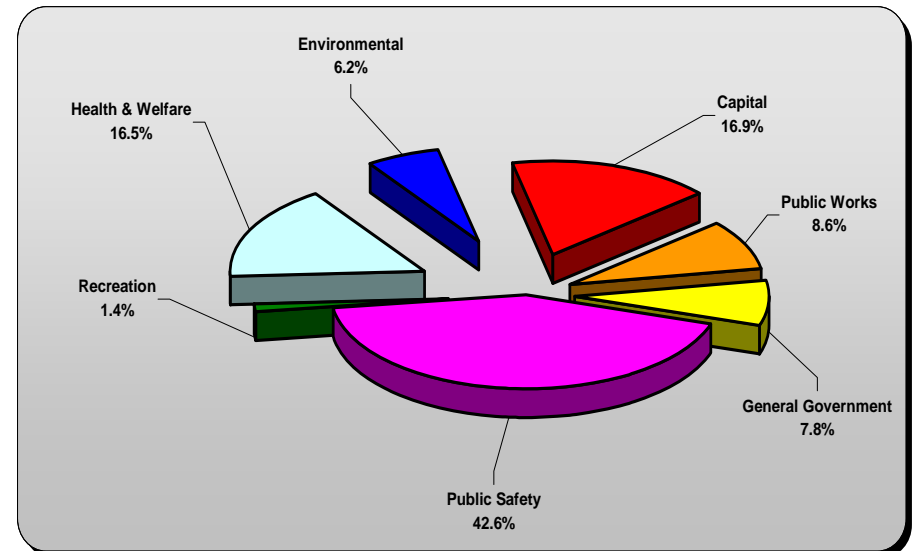
# San Juan County FY2011 Special Revenue Funds

**Beginning Fund Balance - \$42,173,155** (unaudited)

**Revenue (Sources) - \$51,514,475**



**Expenditure (Uses) – (\$76,826,162)**

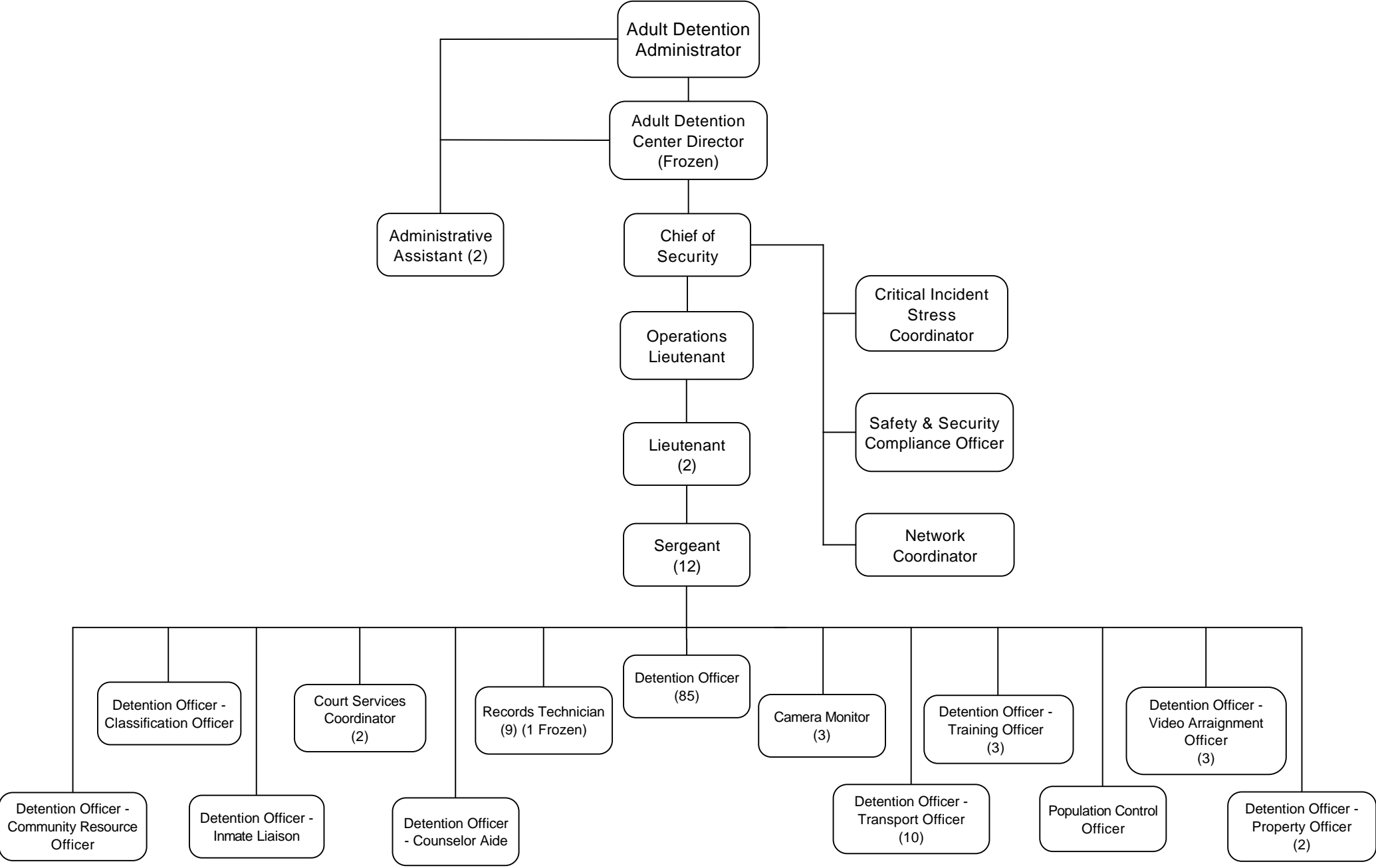


**Other Financing Sources (Uses) \$15,064,145**

**Ending Fund Balance - \$31,925,613**



**CORRECTIONS FUND - DETENTION CENTER - 201**



**CORRECTIONS FUND - DETENTION CENTER - 201**

**Fund Description**

The Corrections Fund consists of the Adult Detention Center which holds adult prisoners up to 364 days per charge as ordered by District, Magistrate, and Municipal courts in San Juan County. There are two sections for adult prisoners, secure and work release. The Detention Center moved into a new facility in FY06.

A major issue for the Detention Center is the back log of inmates with felony charges takes 6-8 months to go through the system. The Detention Center is becoming a haven for mentally ill inmates. Goals include: continue the full-time training program to develop consistency between shifts and improve job performance of officers; and continue building relationships with all municipalities, the courts, and law enforcement agencies, to ensure an excellent outcome for associated problems, while maintaining our integrity.

**Goals/Concerns**

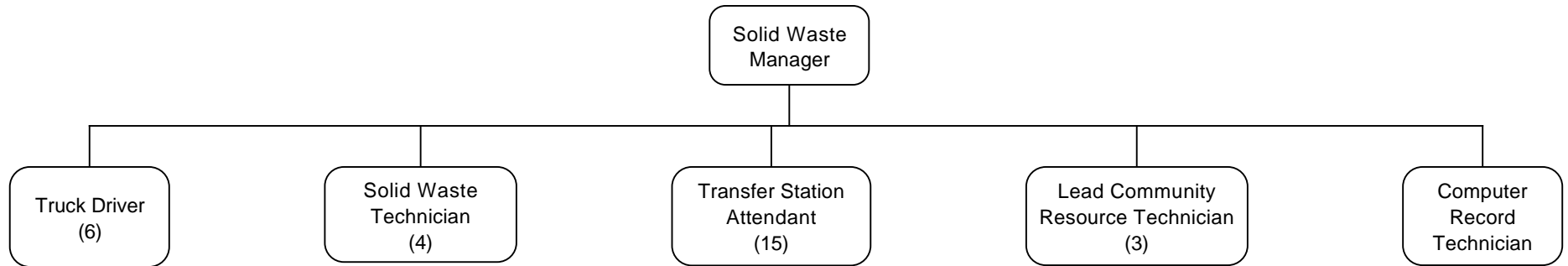
- To effectively develop a plan for operational needs of the old facility
- To decrease detention officer turnover rate
- To develop an effective electronic monitoring program/video arraignment for district courts
- To improve working environment for employee retention
- To improve our training program
- To improve inmate classification system
- To implement indirect supervision technique

**Fund Summary**

|   | FY2009<br>Actual     | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|---|----------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|   |                      |                              |                              |                               | \$                           | %               |
| <b><u>Revenues:</u></b>                 |                      |                              |                              |                               |                              |                 |
| Gross Receipts Tax                      | 5,519,821            | 4,139,866                    | 4,397,329                    | 4,177,462                     | (219,867)                    | ( 5.00%)        |
| Charges for Services                    | 551,707              | 578,000                      | 495,362                      | 535,100                       | 39,738                       | 8.02%           |
| Program Fees                            | 297,460              | 290,000                      | 317,549                      | 300,000                       | (17,549)                     | ( 5.53%)        |
| Miscellaneous                           | 37,443               | 23,000                       | 13,158                       | 12,000                        | (1,158)                      | ( 8.80%)        |
| Intergovernmental                       | 2,471,496            | 2,730,209                    | 2,244,382                    | 1,920,000                     | (324,382)                    | ( 14.45%)       |
| <b>Total Revenues</b>                   | <b>8,877,927</b>     | <b>7,761,075</b>             | <b>7,467,780</b>             | <b>6,944,562</b>              | <b>(523,218)</b>             | <b>( 7.01%)</b> |
| <b><u>Transfers:</u></b>                |                      |                              |                              |                               |                              |                 |
| Transfer from General Fund              | 2,600,000            | 4,947,217                    | 3,925,141                    | 6,164,431                     | 2,239,290                    | 57.05%          |
| Transfer from Juvenile Fund             | 650,000              | -                            | -                            | -                             | -                            |                 |
| <b>Total Transfers</b>                  | <b>3,250,000</b>     | <b>4,947,217</b>             | <b>3,925,141</b>             | <b>6,164,431</b>              | <b>2,239,290</b>             | <b>57.05%</b>   |
| <b><u>Expenditures by Category:</u></b> |                      |                              |                              |                               |                              |                 |
| Wages                                   | 6,202,501            | 6,426,587                    | 6,039,462                    | 6,553,595                     | 514,133                      | 8.51%           |
| Benefits                                | 1,910,817            | 2,180,050                    | 2,070,703                    | 2,318,205                     | 247,502                      | 11.95%          |
| Professional Services                   | 2,145,647            | 2,390,871                    | 2,389,378                    | 2,266,302                     | (123,076)                    | ( 5.15%)        |
| Supplies                                | 108,837              | 131,073                      | 71,358                       | 121,200                       | 49,842                       | 69.85%          |
| Capital                                 | 189,202              | 99,237                       | 37,583                       | 47,552                        | 9,969                        | 26.53%          |
| Other Operating                         | 1,363,949            | 1,535,591                    | 1,182,375                    | 1,639,167                     | 456,792                      | 38.63%          |
| <b>Total Expenditures</b>               | <b>\$ 11,920,953</b> | <b>\$ 12,763,409</b>         | <b>\$ 11,790,859</b>         | <b>\$ 12,946,021</b>          | <b>\$ 1,155,162</b>          | <b>9.80%</b>    |
| Number of Employees                     | 145                  | 145                          | 145                          | 145                           |                              |                 |

Note: In FY2009 the Compliance Program was moved from the Corrections Fund to the Alternative Sentencing Fund.

ENVIRONMENTAL TAX - SOLID WASTE - 202



## ENVIRONMENTAL TAX - SOLID WASTE - 202

### Fund Description

The Solid Waste Division is responsible for the operation and maintenance of 12 transfer stations at: Blanco, Cedar Hill, Huerfano (2), Kirtland, La Plata, Lake Valley, Lee Acres, Sand Springs, Shiprock, Upper Fruitland and Waterflow. This division is responsible for operating the 12 transfer stations, keeping them clean and hauling the trash from them. In 2010 this division transferred 271,647 cubic yards of solid waste to the regional landfill. This fund accounts for the 1/8th County Environmental Services Gross Receipts Tax. The tax is dedicated for the repayment of bonds that were issued to build the wastewater treatment plant at McGee Park.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                     |                              |                              |                               | \$                           | %             |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |               |
| Gross Receipts Tax               | 2,105,079           | 1,558,739                    | 1,505,458                    | 1,520,302                     | 14,844                       | 0.99%         |
| Permits/Fees                     | 79,929              | 78,900                       | 72,612                       | 73,000                        | 388                          | 0.53%         |
| Miscellaneous                    | 4,272               | 3,000                        | 2,034                        | 1,500                         | (534)                        | ( 26.27%)     |
| Intergovernmental                | 276,212             | 200,505                      | 200,505                      | 245,616                       | 45,111                       | 22.50%        |
| <b>Total Revenues</b>            | <b>2,465,492</b>    | <b>1,841,144</b>             | <b>1,780,610</b>             | <b>1,840,418</b>              | <b>59,808</b>                | <b>3.36%</b>  |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |               |
| Transfer from General Fund       | 450,000             | 1,290,852                    | 1,268,212                    | 1,734,976                     | 466,764                      | 36.80%        |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |               |
| Wages                            | 972,794             | 1,174,384                    | 1,149,394                    | 1,209,236                     | 59,842                       | 5.21%         |
| Benefits                         | 303,614             | 392,152                      | 384,825                      | 440,338                       | 55,513                       | 14.43%        |
| Professional Services            | 1,253,726           | 1,257,700                    | 1,255,281                    | 1,271,270                     | 15,989                       | 1.27%         |
| Supplies                         | 22,890              | 25,400                       | 24,840                       | 24,560                        | (280)                        | ( 1.13%)      |
| Capital                          | 143,078             | 58,922                       | 57,535                       | 251,387                       | 193,852                      | 336.93%       |
| Other Operating                  | 202,807             | 287,260                      | 221,105                      | 348,267                       | 127,162                      | 57.51%        |
| <b>Total</b>                     | <b>\$ 2,898,909</b> | <b>\$ 3,195,818</b>          | <b>\$ 3,092,980</b>          | <b>\$ 3,545,058</b>           | <b>\$ 452,078</b>            | <b>14.62%</b> |
| Number of Employees              | 26                  | 30                           | 30                           | 30                            |                              |               |

Note: A new Transfer Station Attendant position was approved for FY2009  
In FY2010, 4 positions were transferred from Public Waste - Fund 204, to Solid Waste - Fund 202.



**Rock Formation, Largo Canyon**

## APPRAISAL FUND - 203

### Fund Description

This fund was created in accordance with state statute section 7-38-38.1 NMSA compilation. Prior to distribution to a revenue recipient of revenue received by the County Treasurer, the Treasurer shall deduct as an administrative charge an amount equal to one percent of the revenue received. Expenditures from this fund are made pursuant to a property valuation program presented by the County Assessor and approved by the majority of the County Commissioners.

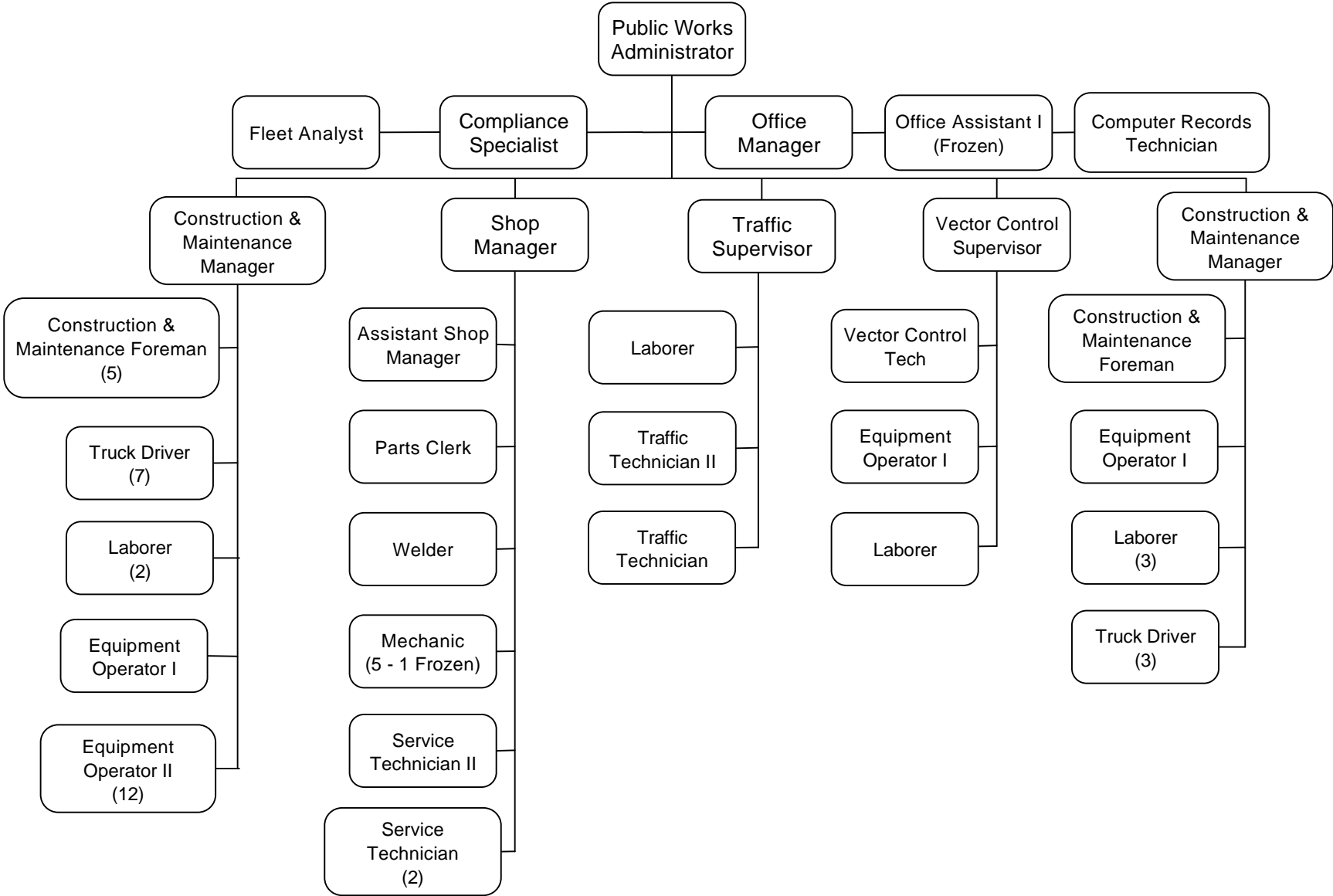
### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                   |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                   |                              |                              |                               |                              |                 |
| 1% Appraisal Fee                 | 589,353           | 580,000                      | 631,474                      | 580,000                       | (51,474)                     | ( 8.15%)        |
| Miscellaneous                    | 1,335             | 1,500                        | 911                          | 500                           | (411)                        | ( 45.12%)       |
| <b>Total Revenues</b>            | <b>590,688</b>    | <b>581,500</b>               | <b>632,385</b>               | <b>580,500</b>                | <b>(51,885)</b>              | <b>( 8.20%)</b> |
| <u>Transfers:</u>                |                   |                              |                              |                               |                              |                 |
| Transfer from General Fund       | -                 | -                            | -                            | -                             | -                            |                 |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |                 |
| Wages                            | 338,622           | 339,471                      | 339,471                      | 337,734                       | (1,737)                      | ( 0.51%)        |
| Benefits                         | 128,909           | 131,276                      | 131,276                      | 132,283                       | 1,007                        | 0.77%           |
| Professional Services            | 15,500            | 15,000                       | -                            | 15,000                        | 15,000                       |                 |
| Supplies                         | 98                | 8,250                        | 660                          | 7,805                         | 7,145                        | 1,082.58%       |
| Other Operating                  | 114,962           | 126,161                      | 88,588                       | 122,961                       | 34,373                       | 38.80%          |
| <b>Total</b>                     | <b>\$ 598,091</b> | <b>\$ 620,158</b>            | <b>\$ 559,995</b>            | <b>\$ 615,783</b>             | <b>\$ 55,788</b>             | <b>9.96%</b>    |
| Number of Employees              | N/A               | N/A                          | N/A                          | N/A                           |                              |                 |

Note: 30% of the Assessor's salaries are budgeted in the Appraisal Fund.

ROAD FUND - 204



**ROAD FUND - 204**

**Fund Description**

Public Works Administrator is responsible for establishing goals, setting standards and for the overall direction of the Department. The Road Division is divided into six segments: (1) construction, with primary responsibility for road construction/reconstruction, large drainage projects, and heavy maintenance projects; (2) maintenance, with responsibility for the day-to-day maintenance needs of the road system; (3) traffic control, with the responsibility for maintenance of traffic control devices and traffic control for construction and maintenance projects; (4) community resources, with primary focus of light road maintenance on County-maintained roads, utilizing the crew for many labor-intensive projects including the use of minor offenders referred by the New Mexico Probation and Parole offices and district, magistrate and municipal judges; (5) shop division, provides repairs and preventive maintenance for County vehicles and other types of powered equipment, which totals approximately 480 pieces of equipment, welding and fabrication services are also provided, and (6) vector control, provides services to the community in adulticiding (spraying for mosquitoes), larviciding (control of mosquito larva), prairie dog eradication, sweeping and mowing along County roads and weed control, and various insect control throughout the County, as well as providing educational materials to the community about chemicals used in spraying. The San Juan County road system includes 755.40 miles of roads. The road system also includes 19 bridges.

**Goals/Concerns**

- Accomplish Crouch Mesa long-term plan
- Establish a level of heavy road maintenance/construction
- Develop a long-term plan for the evaluation and repair of San Juan County bridges
- Develop a manageable and fundable capital replacement program

**Fund Summary**

|   | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|---|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|   |                     |                              |                              |                               | \$                           | %                |
| <b><u>Revenues:</u></b>                 |                     |                              |                              |                               |                              |                  |
| Franchise Taxes                         | 1,190,791           | 1,492,105                    | 1,354,311                    | 1,410,000                     | 55,689                       | 4.11%            |
| Gasoline Taxes                          | -                   | -                            | -                            | -                             | -                            | -                |
| Motor Vehicle Taxes                     | -                   | -                            | -                            | -                             | -                            | -                |
| Permits/Fees                            | 207,638             | 230,000                      | 179,798                      | 200,000                       | 20,202                       | 11.24%           |
| Miscellaneous                           | 32,788              | 23,000                       | 24,280                       | 11,500                        | (12,780)                     | ( 52.64%)        |
| Intergovernmental                       | 669,353             | 2,665,371                    | 1,760,917                    | 1,182,493                     | (578,424)                    | ( 32.85%)        |
| <b>Total Revenues</b>                   | <b>2,100,570</b>    | <b>4,410,476</b>             | <b>3,319,306</b>             | <b>2,803,993</b>              | <b>(515,313)</b>             | <b>( 15.52%)</b> |
| <b><u>Transfers:</u></b>                |                     |                              |                              |                               |                              |                  |
| Transfer from General Fund              | 5,376,000           | 4,855,026                    | 3,996,791                    | 5,908,902                     | 1,912,111                    | 47.84%           |
| Transfer from Road Construction         | -                   | 76,000                       | 76,000                       | -                             | (76,000)                     | (100.00%)        |
| <b>Total Transfers</b>                  | <b>5,376,000</b>    | <b>4,931,026</b>             | <b>4,072,791</b>             | <b>5,908,902</b>              | <b>1,836,111</b>             | <b>45.08%</b>    |
| <b><u>Expenditures by Category:</u></b> |                     |                              |                              |                               |                              |                  |
| Wages                                   | 3,033,515           | 2,957,329                    | 2,866,261                    | 3,014,073                     | 147,812                      | 5.16%            |
| Benefits                                | 959,331             | 972,228                      | 936,573                      | 1,070,973                     | 134,400                      | 14.35%           |
| Professional Services                   | 84,420              | 131,640                      | 107,575                      | 195,068                       | 87,493                       | 81.33%           |
| Supplies                                | 260,741             | 256,150                      | 239,055                      | 249,153                       | 10,098                       | 4.22%            |
| Capital                                 | 1,509,839           | 3,193,441                    | 1,366,421                    | 2,564,367                     | 1,197,946                    | 87.67%           |
| Other Operating                         | 1,872,217           | 1,990,792                    | 1,616,241                    | 2,070,666                     | 454,425                      | 28.12%           |
| <b>Total</b>                            | <b>\$ 7,720,063</b> | <b>\$ 9,501,580</b>          | <b>\$ 7,132,126</b>          | <b>\$ 9,164,300</b>           | <b>\$ 2,032,174</b>          | <b>28.49%</b>    |
| Number of Employees                     | 67                  | 63                           | 63                           | 63                            |                              |                  |

Note: A new Equipment Operator II position was approved for FY2009  
In FY2010, 4 positions were transferred from Public Waste - Fund 204 to Solid Waste - Fund 202.



## AMBULANCE FUND - 205

### Fund Description

San Juan Regional Medical Center (SJRMC) operates the Ambulance service through a Joint Powers Agreement (JPA) with San Juan County, the City of Farmington, the City of Aztec and the City of Bloomfield. The service has five Advanced Life Support (ALS) ambulances on duty 24-hours per day 365 days per year. They are located one each in Aztec, Bloomfield, and Kirtland and two in Farmington. Additionally, the service operates another ALS ambulance 12-hours per day as a "peak utilization" unit from noon to midnight seven days per week. It is located in central Farmington. A second peak utilization unit from 10 AM to 10 PM operates from the eastern side of San Juan County. This ambulance is slated to occupy the new station located on Crouch Mesa in September 2010. A Basic Life Support (BLS) ambulance is operated 7 AM to 9 PM seven days per week. Lastly, a BLS ambulance is operated on an "on-call" basis for transport outside the service response area for those patients requiring care not provided in San Juan County.

The Director is responsible for the daily operations, budget preparation, strategic planning and Public Regulatory Commission (PRC) and NM EMS Bureau compliance. He/she reports directly to the SJRMC Director of Clinical Services and acts as the liaison to the Oversight Committee. The Service employs approximately fifty-five (55) Emergency Medical Technicians at the Paramedic, Intermediate and Basic level. There are three EMT-P supervisors who report to the Director.

The Oversight Committee exists to review and approve operational concerns as they pertain to the financial funding of the service. This five-member committee is comprised of the three city managers and the County Executive Officer as well as an appointed member as agreed upon between San Juan County and the City of Farmington. The revenue for this fund comes from the 3/16ths County Emergency Communications and Emergency Medical Services Gross Receipts Tax that went into effect in July 2003.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |  |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|--|
|                                  |                  |                              |                              |                               | \$                           | %         |  |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |  |
| Miscellaneous                    | 168,927          | 150,000                      | 92,017                       | 80,000                        | (12,017)                     | ( 13.06%) |  |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |  |
| Transfer from GRT-Comm./EMS      | 3,490,826        | 2,780,936                    | 2,780,936                    | 2,641,889                     | (139,047)                    | ( 5.00%)  |  |
| Transfer to General Fund         | (80,331)         | (79,726)                     | (79,726)                     | (74,167)                      | 5,559                        | ( 6.97%)  |  |
| Total Transfers                  | 3,410,495        | 2,701,210                    | 2,701,210                    | 2,567,722                     | (133,488)                    | ( 4.94%)  |  |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |  |
| Wages                            | 155,934          | 231,625                      | 216,701                      | 630,320                       | 413,619                      | 190.87%   |  |
| Benefits                         | 53,505           | 58,922                       | 54,827                       | 91,993                        | 37,166                       | 67.79%    |  |
| Professional Services            | 2,184,824        | 2,460,070                    | 1,977,749                    | 2,625,016                     | 647,267                      | 32.73%    |  |
| Supplies                         | -                | -                            | -                            | -                             | -                            |           |  |
| Other Operating                  | -                | -                            | -                            | -                             | -                            |           |  |
| Total                            | \$ 2,394,263     | \$ 2,750,617                 | \$ 2,249,277                 | \$ 3,347,329                  | \$ 1,098,052                 | 48.82%    |  |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |  |

Note: A portion of the Fire Department wages/benefits are allocated to the Ambulance Fund.

**EMS FUND - 206**

**Fund Description**

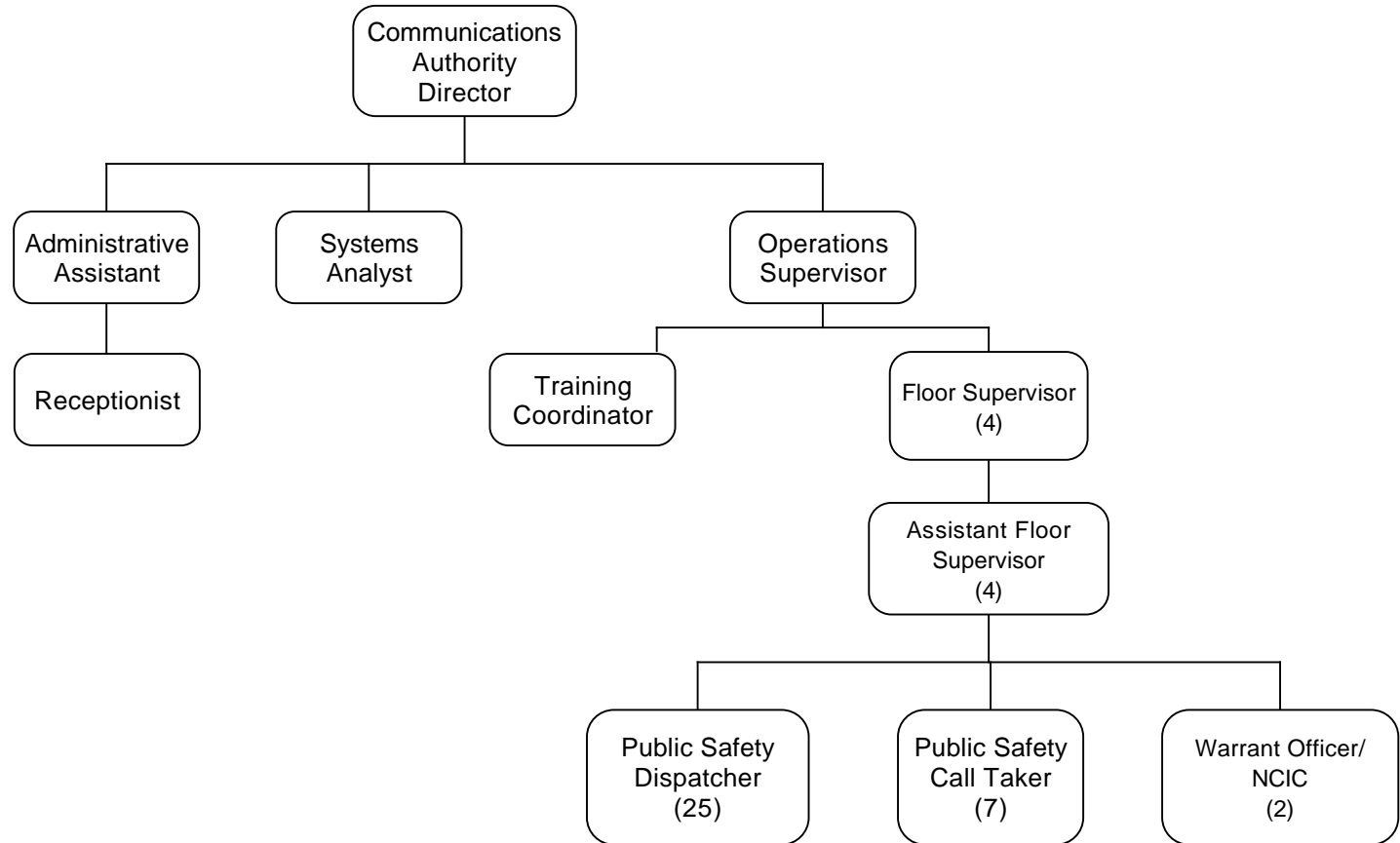
The New Mexico State Legislature initiated the State Emergency Medical Service Fund Act (EMS Fund Act) in the mid to late 70's as an appropriation out of the general fund. In the mid 80's the legislature agreed to dedicate one dollar out of each motor vehicle registration and re-registration to this fund. Over recent years the amount available statewide has increased but the distribution to most providers has dropped. This is due to the increased number of eligible services that apply for annual funding. In August of every year San Juan County receives a warrant awarding funds to both ambulance services (SJRMC and Shiprock), Air Care and each of our 14 fire districts. The FY10 actual award was \$125,869. There are strict limitations on how the money may be used.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                   |                              |                              |                               | \$                           | %             |
| <u>Revenues:</u>                 |                   |                              |                              |                               |                              |               |
| EMS Grant                        | 129,644           | 125,869                      | 125,869                      | 127,712                       | 1,843                        | 1.46%         |
| Miscellaneous                    | -                 | -                            | -                            | -                             | -                            |               |
| <b>Total Revenue</b>             | <b>129,644</b>    | <b>125,869</b>               | <b>125,869</b>               | <b>127,712</b>                | <b>1,843</b>                 | <b>1.46%</b>  |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |               |
| Wages                            | -                 | -                            | -                            | -                             | -                            |               |
| Benefits                         | -                 | -                            | -                            | -                             | -                            |               |
| Professional Services            | 81,351            | 77,064                       | 76,910                       | 77,064                        | 154                          | 0.20%         |
| Supplies                         | 19,527            | 13,050                       | 20,061                       | 33,649                        | 13,588                       | 67.73%        |
| Capital                          | 28,595            | 39,228                       | 6,138                        | 31,285                        | 25,147                       | 409.69%       |
| Other Operating                  | 11,974            | 9,891                        | 4,138                        | 17,700                        | 13,562                       | 327.74%       |
| <b>Total</b>                     | <b>\$ 141,447</b> | <b>\$ 139,233</b>            | <b>\$ 107,247</b>            | <b>\$ 159,698</b>             | <b>\$ 52,451</b>             | <b>48.91%</b> |
| Number of Employees              | N/A               | N/A                          | N/A                          | N/A                           |                              |               |

COMMUNICATIONS AUTHORITY FUND - 207



## COMMUNICATIONS AUTHORITY FUND - 207

### Fund Description

San Juan County Communications Authority (SJCCA) receives and processes all 911 calls made within San Juan County. The Communications Center receives and processes non emergency requests for all police, fire and EMS within San Juan County. The Center provides radio dispatch services to the Sheriff's Office, Farmington, Aztec, and Bloomfield municipal police and fire departments, along with County volunteer fire departments, EMS ambulances and the Aircare helicopter. A computer aided dispatch system is maintained with interfaces to various criminal justice information databases held by County and State agencies. SJCCA houses, maintains, and confirms all warrants for the Sheriff's Office and all municipal police departments. The Communications Authority is governed by the San Juan County Communications Authority Board of Directors, through a JPA between the County and cities. SJCCA's operating budget is funded by a 3/16th County Emergency Communications and Emergency Medical Services Gross Receipts Tax that went into effect in July, 2003. The Communications Authority receives 58% of the revenue from this gross receipts tax. In FY06 the County was awarded a 2006 NACo Achievement Award for the program entitled "Collaborative Consolidation Boasts Efficient 911 Service".

### Goals/Concerns

- Improve security of primary facility
- Improve equipment for backup operations
- Secure funding for proposed building expansion

### Fund Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                     |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |                 |
| Miscellaneous                    | 187,879             | 175,000                      | 102,538                      | 90,000                        | (12,538)                     | ( 12.23%)       |
| Intergovernmental                | 25,460              | 26,902                       | 20,287                       | 26,902                        | 6,615                        | 32.61%          |
| <b>Total Revenue</b>             | <b>213,339</b>      | <b>201,902</b>               | <b>122,825</b>               | <b>116,902</b>                | <b>(5,923)</b>               | <b>( 4.82%)</b> |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |                 |
| Transfer from GRT-Comm./EMS      | 4,820,664           | 3,840,340                    | 3,840,340                    | 3,648,322                     | (192,018)                    | ( 5.00%)        |
| Transfer to General Fund         | (259,963)           | (704,796)                    | (699,707)                    | (406,382)                     | 293,325                      | ( 41.92%)       |
| <b>Total Transfers</b>           | <b>4,560,701</b>    | <b>3,135,544</b>             | <b>3,140,633</b>             | <b>3,241,940</b>              | <b>101,307</b>               | <b>3.23%</b>    |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                 |
| Wages                            | 1,940,488           | 2,179,103                    | 1,955,693                    | 2,319,355                     | 363,662                      | 18.60%          |
| Benefits                         | 658,195             | 836,756                      | 674,140                      | 898,863                       | 224,723                      | 33.33%          |
| Professional Services            | 98,190              | 82,304                       | 97,826                       | 88,008                        | (9,818)                      | ( 10.04%)       |
| Supplies                         | 31,871              | 83,690                       | 38,226                       | 77,829                        | 39,603                       | 103.60%         |
| Other Operating                  | 866,097             | 1,039,533                    | 768,970                      | 999,836                       | 230,866                      | 30.02%          |
| <b>Total</b>                     | <b>\$ 3,594,841</b> | <b>\$ 4,221,386</b>          | <b>\$ 3,534,855</b>          | <b>\$ 4,383,891</b>           | <b>\$ 849,036</b>            | <b>24.02%</b>   |
| <br>Number of Employees          | <br>48              | <br>48                       | <br>48                       | <br>48                        |                              |                 |

## FARM AND RANGE FUND - 208

### Fund Description

The Farm & Range Fund has certain administrative responsibilities assigned to the director of the New Mexico Department of Agriculture (6-11-6 NMSA 1978). By law, the fund must be administered in compliance with certain restrictions for expenditure of the funds. The Department of Agriculture appoints a representative from the County. Expenditures are for predator and environmental controls for area ranches. Funding is provided through the Taylor Grazing Act.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                   |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                   |                              |                              |                               |                              |                  |
| Miscellaneous                    | 4,067             | 1,500                        | 2,383                        | 2,000                         | (383)                        | ( 16.07%)        |
| Intergovernmental                | 184,754           | 258,978                      | 159,984                      | 12,008                        | (147,976)                    | ( 92.49%)        |
| <b>Total Revenue</b>             | <b>188,821</b>    | <b>260,478</b>               | <b>162,367</b>               | <b>14,008</b>                 | <b>(148,359)</b>             | <b>( 91.37%)</b> |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |                  |
| Wages                            | -                 | -                            | -                            | -                             | -                            | -                |
| Benefits                         | -                 | -                            | -                            | -                             | -                            | -                |
| Professional Services            | -                 | -                            | -                            | -                             | -                            | -                |
| Supplies                         | -                 | -                            | -                            | -                             | -                            | -                |
| Other Operating                  | 168,224           | 259,162                      | 154,096                      | 151,237                       | (2,859)                      | ( 1.86%)         |
| <b>Total</b>                     | <b>\$ 168,224</b> | <b>\$ 259,162</b>            | <b>\$ 154,096</b>            | <b>\$ 151,237</b>             | <b>\$ (2,859)</b>            | <b>( 1.86%)</b>  |
| Number of Employees              | N/A               | N/A                          | N/A                          | N/A                           |                              |                  |

## HOSPITAL GRT FUND - 210

### Fund Description

This fund was created to account for the 1/8th Local Hospital Gross Receipts Tax that was imposed in January, 2004. The revenues are dedicated to debt service on the \$26,685,000 in revenue bonds that were issued for the construction of the east tower addition to the San Juan Regional Medical Center. Beginning in November 2008, any excess revenues from the Hospital Gross Receipts Tax must be used to call bonds through the Mandatory Redemption Fund. The funds are used to pay down the principal of the GRT Series 2004 on a monthly basis in accordance with the bond ordinance. In FY10, an additional \$1,855,000 in principal was redeemed through the Mandatory Redemption Fund. As a result of the Mandatory Redemption requirements, all Hospital Gross Receipts Tax is currently budgeted in the Debt Service Fund.

### Goals/Concerns

### Fund Summary

|                                   | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|-----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                   |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                  |                  |                              |                              |                               |                              |           |
| GRT-Hospital                      | 1,692,959        | -                            | -                            | -                             | -                            |           |
| Miscellaneous                     | 16,620           | 5,000                        | 347                          | -                             | (347)                        | (100.00%) |
| Total Revenue                     | 1,709,579        | 5,000                        | 347                          | -                             | (347)                        | (100.00%) |
| <u>Transfers:</u>                 |                  |                              |                              |                               |                              |           |
| Transfer to Hospital Construction | (2,539,960)      | -                            | -                            | -                             | -                            |           |
| Transfer to Debt Service          | -                | (397,850)                    | (397,850)                    | -                             | 397,850                      | (100.00%) |
| Total Transfers                   | (2,539,960)      | (397,850)                    | (397,850)                    | -                             | 397,850                      | (100.00%) |
| Wages                             | -                | -                            | -                            | -                             | -                            |           |
| Benefits                          | -                | -                            | -                            | -                             | -                            |           |
| Professional Services             | -                | -                            | -                            | -                             | -                            |           |
| Supplies                          | -                | -                            | -                            | -                             | -                            |           |
| Other Operating                   | -                | -                            | -                            | -                             | -                            |           |
| Total                             | \$ -             | \$ -                         | \$ -                         | \$ -                          | \$ -                         | -         |
| Number of Employees               | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

## LAW ENFORCEMENT PROTECTION FUND - 211

### Fund Description

This fund is used to account for funds expended for capital outlay, travel, and training for the Sheriff's department. Funding is provided by a state grant in accordance with state statute section 29-13-4 NMSA 1978 compilation.

### Goals/Concerns

- To provide advanced in service training to personnel
- To provide required technology and equipment to personnel

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                  |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |                 |
| Intergovernmental                | 84,600           | 90,000                       | 90,600                       | 87,000                        | (3,600)                      | ( 3.97%)        |
| Miscellaneous                    | 288              | -                            | 1,183                        | -                             | (1,183)                      | (100.00%)       |
| <b>Total Revenue</b>             | <b>84,888</b>    | <b>90,000</b>                | <b>91,783</b>                | <b>87,000</b>                 | <b>(4,783)</b>               | <b>( 5.21%)</b> |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |                 |
| Transfer to Grant Fund           | -                | -                            | -                            | -                             | -                            | -               |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |                 |
| Wages                            | -                | -                            | -                            | -                             | -                            | -               |
| Benefits                         | -                | -                            | -                            | -                             | -                            | -               |
| Professional Services            | -                | -                            | -                            | -                             | -                            | -               |
| Supplies                         | 12,224           | 11,135                       | 5,635                        | 23,093                        | 17,458                       | 309.81%         |
| Capital                          | 33,763           | 43,457                       | 29,782                       | 68,898                        | 39,116                       | 131.34%         |
| Other Operating                  | 29,565           | 48,000                       | 38,967                       | 25,000                        | (13,967)                     | ( 35.84%)       |
| <b>Total</b>                     | <b>\$ 75,552</b> | <b>\$ 102,592</b>            | <b>\$ 74,384</b>             | <b>\$ 116,991</b>             | <b>\$ 42,607</b>             | <b>57.28%</b>   |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |                 |

## NATIONAL HIGH SCHOOL FINALS RODEO - 215

### Fund Description

Tres Rios High School Rodeo Association is the host committee for the National High School Finals Rodeo when it is held at McGee Park. Tres Rios hosted the event in July of 2002 & 2003, and again in July, 2008 & 2009. Tres Rios is responsible for planning every aspect of the event. San Juan County entered into a Memorandum of Understanding with the Cities of Aztec, Bloomfield, and Farmington in order to host the NHSFR. This MOU states that together, all four government agencies have formed Tres Rios and agree to host the NHSFR. This new Special Revenue Fund was approved by the Commission during the FY07 budget process to account for NHSFR revenues, transfers and expenditures.

### Goals/Concerns

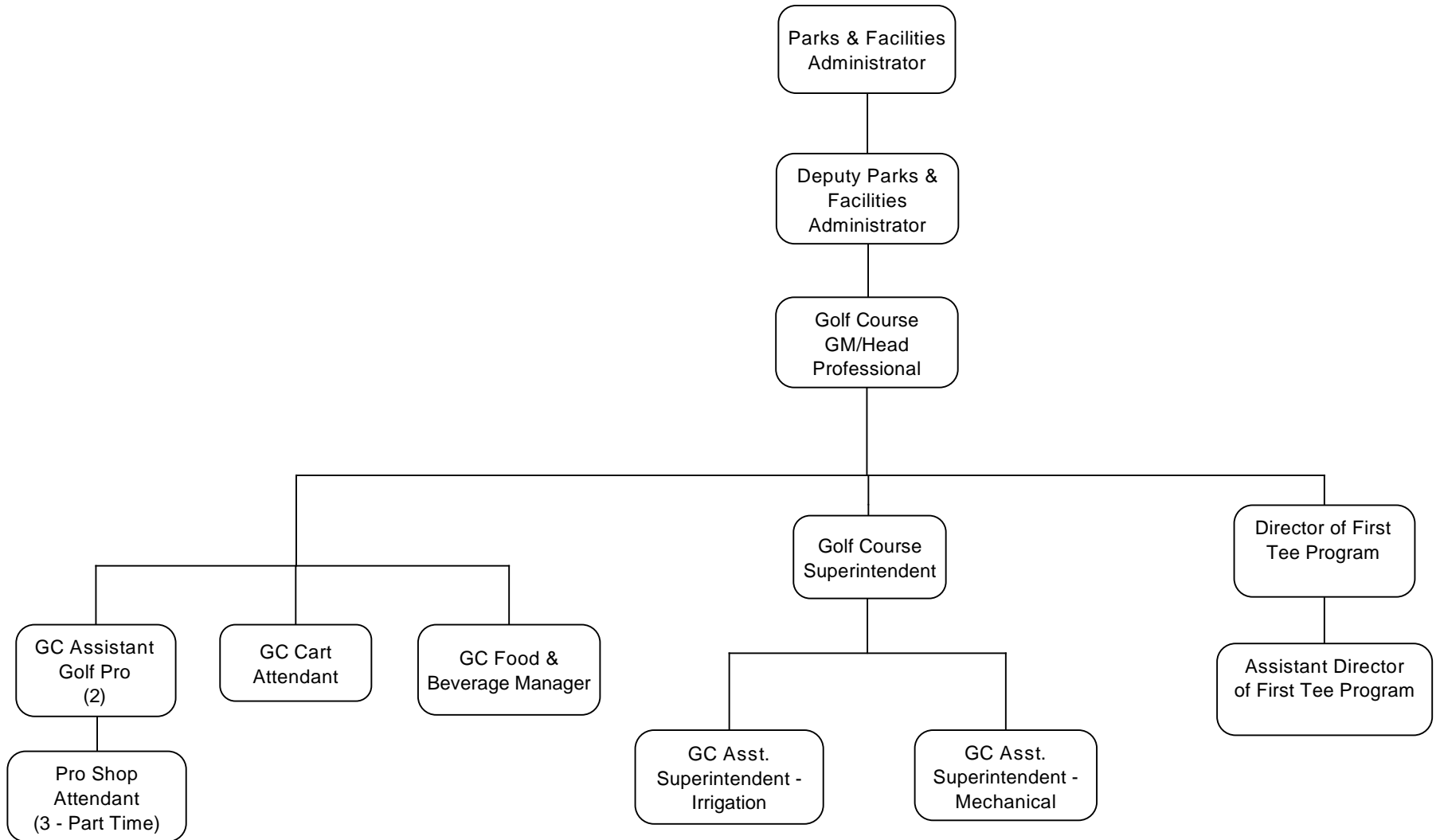
In order to properly host the NHSFR, an additional 300 to 350 RV spaces is recommended for housing purposes.

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| Fees/Charges                     | 857,209          | 714,710                      | 468,526                      | -                             | (468,526)                    | (100.00%) |
| Miscellaneous                    | 1,263            | 420                          | 478                          | -                             | (478)                        | (100.00%) |
| Total Revenue                    | 858,472          | 715,130                      | 469,004                      | -                             | (469,004)                    | (100.00%) |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer from General Fund       | 92,891           | 206,004                      | 125,025                      | -                             | (125,025)                    | (100.00%) |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | 60,464           | 70,122                       | 45,978                       | -                             | (45,978)                     | (100.00%) |
| Benefits                         | 2,834            | 4,958                        | 478                          | -                             | (478)                        | (100.00%) |
| Professional Services            | 47,740           | 46,060                       | 23,338                       | -                             | (23,338)                     | (100.00%) |
| Supplies                         | 20,407           | 26,354                       | 22,835                       | -                             | (22,835)                     | (100.00%) |
| Capital                          | -                | 2,468                        | 1,283                        | -                             | (1,283)                      | (100.00%) |
| Other Operating                  | 842,174          | 994,961                      | 700,143                      | -                             | (700,143)                    | (100.00%) |
| Total                            | \$ 973,619       | \$ 1,144,923                 | \$ 794,055                   | \$ -                          | \$ (794,055)                 | (100.00%) |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |



GOLF COURSE FUND - 216



## GOLF COURSE FUND - 216

### Fund Description

The Golf Course Fund was established to account for the operations of the Riverview Golf Course in Kirtland, NM. San Juan County acquired the golf course on March 16, 2010.

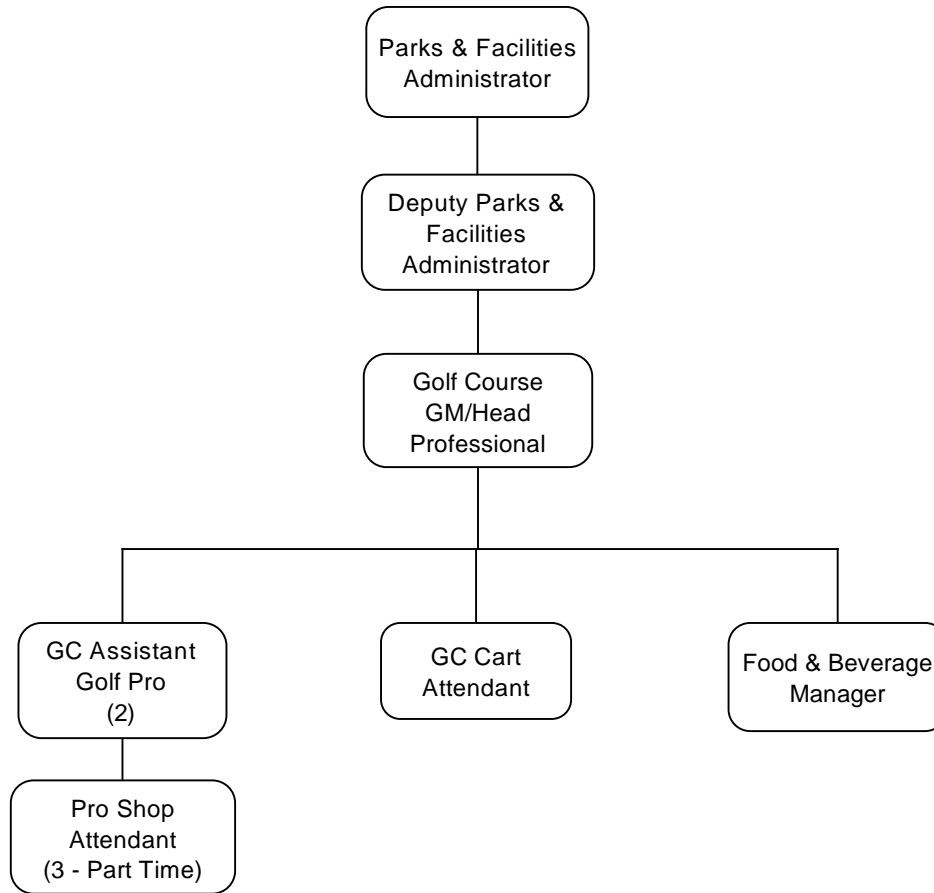
### Goals/Concerns

- Develop a mission statement for Riverview Golf Course
- Implement policies/procedures for golf course staff and patrons
- Increase overall golf course revenue by 8% by restructuring fees and increasing cart rental fee
- Increase advertising to promote play from within our community as well as visitors to the area
- Negotiate with the local lodging industry to develop *stay and play* packages
- Maintain and improve the Riverview Golf Course in a manner conducive to public and management expectations as well as increase the number of rounds played
- Continue to improve all areas of the golf course including fairways, greens, cart paths, signage and tee markers
- Maintain all equipment in a proactive manner
- Use county resources to help supplement maintenance needs by using public works, parks and facilities, etc

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|----------------|
|                                  |                  |                              |                              |                               | \$                           | %              |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |                |
| Chgs for Other Svcs              | -                | 741,500                      | 249,728                      | 931,500                       | 681,772                      | 273.01%        |
| Intergovernmental                | -                | -                            | -                            | 190,000                       | 190,000                      |                |
| <b>Total Revenue</b>             | <b>-</b>         | <b>741,500</b>               | <b>249,728</b>               | <b>931,500</b>                | <b>681,772</b>               | <b>273.01%</b> |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |                |
| Transfer from General Fund       | -                | 173,786                      | 150,000                      | 279,227                       | 129,227                      | 86.15%         |
| Transfer from Capl Repl Reserve  | -                | 104,016                      | 104,016                      | 200,000                       | 95,984                       | 92.28%         |
| <b>Total Transfers</b>           | <b>-</b>         | <b>277,802</b>               | <b>254,016</b>               | <b>479,227</b>                | <b>225,211</b>               | <b>88.66%</b>  |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |                |
| Wages                            | -                | 393,631                      | 104,338                      | 556,317                       | 451,979                      | 433.19%        |
| Benefits                         | -                | 119,040                      | 21,960                       | 157,191                       | 135,231                      | 615.81%        |
| Professional Services            | -                | -                            | 15,560                       | 10,700                        | (4,860)                      | ( 31.23%)      |
| Supplies                         | -                | 143,000                      | 49,637                       | 162,939                       | 113,302                      | 228.26%        |
| Capital                          | -                | 67,565                       | 88,146                       | 290,294                       | 202,148                      | 229.33%        |
| Other Operating                  | -                | 192,050                      | 89,065                       | 212,364                       | 123,299                      | 138.44%        |
| <b>Total</b>                     | <b>\$ -</b>      | <b>\$ 915,286</b>            | <b>\$ 368,706</b>            | <b>\$ 1,389,805</b>           | <b>\$ 1,021,099</b>          | <b>276.94%</b> |
| Number of Employees              | 0                | 12                           | 12                           | 13                            |                              |                |

**GOLF COURSE PRO SHOP/GRILL - 216**



## GOLF COURSE PRO SHOP/GRILL - 216

### Golf Course Pro Shop/Grill Description

Riverview Pro Shop serves San Juan County residents and area visitors by making tee time reservations, collecting fees for golf, selling golf merchandise, fitting customers for golf clubs and organizing as well as monitoring play on the golf course. In addition the Pro Shop assists in hosting and conducting golf outings for interested civic groups, corporations and individuals. Other duties include: selling and retrieving range balls and cleaning and maintaining the golf car fleet.

Riverview Grill offers a breakfast and lunch menu open to all San Juan County visitors and residents. The "Grill" staff prepares food for large events and offers a limited outside food and beverage services through a beverage cart during peak lunch periods and special events.

### Goals/Concerns

#### Pro Shop

- Hire and train sales staff with a focus on providing excellent customer service in order to promote growth
- Implementing better merchandising strategies
- Improve merchandise sales by eliminating old inventory

#### Grill Operations

- Increase sales by 10% over previous year
- Improve menu and customer service to attract more outside (non-golfer) traffic
- Reduce food waste

### Department Summary

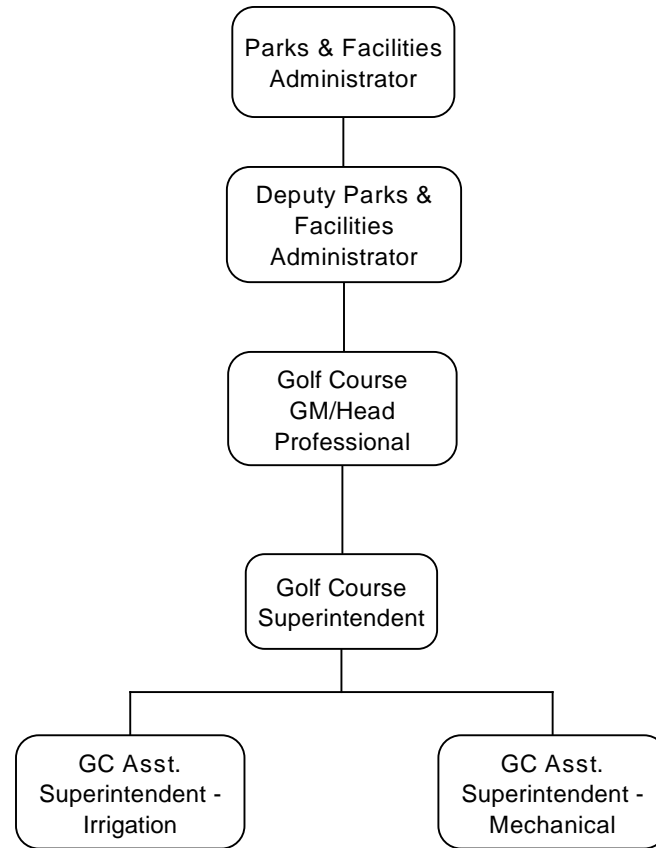
| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

#### Expenditures by Category:

|                       |             |                   |                   |                   |                   |                |
|-----------------------|-------------|-------------------|-------------------|-------------------|-------------------|----------------|
| Wages                 | -           | 209,925           | 56,166            | 275,320           | 219,154           | 390.19%        |
| Benefits              | -           | 64,906            | 11,451            | 71,807            | 60,356            | 527.08%        |
| Professional Services | -           | -                 | 15,560            | 10,700            | (4,860)           | ( 31.23%)      |
| Supplies              | -           | 126,000           | 36,311            | 123,344           | 87,033            | 239.69%        |
| Capital               | -           | 67,565            | 72,013            | 69,404            | (2,609)           | ( 3.62%)       |
| Other Operating       | -           | 30,500            | 12,501            | 32,205            | 19,704            | 157.62%        |
| <b>Total</b>          | <b>\$ -</b> | <b>\$ 498,896</b> | <b>\$ 204,002</b> | <b>\$ 582,780</b> | <b>\$ 378,778</b> | <b>185.67%</b> |

|                     |   |   |   |   |
|---------------------|---|---|---|---|
| Number of Employees | 0 | 9 | 9 | 8 |
|---------------------|---|---|---|---|

**GOLF COURSE GROUNDS - 216**



## GOLF COURSE GROUNDS - 216

### Golf Course Grounds Description

The Golf Course Maintenance operation is tasked with the responsibility of maintaining as well as improving turf conditions for all 18 holes, practice facilities and first tee amenities, by irrigating, fertilizing, mowing and grooming. In addition, this department maintains all of the equipment used in the upkeep of the facilities such as tractors, mowers, etc... Other duties performed are: filling ball washers and water jugs, removing trash and cutting, and setting cups in the greens.

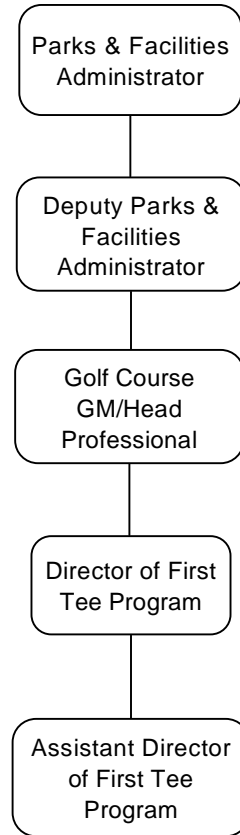
### Goals/Concerns

- Create an in-house multi-year renovation plan that will be designed to primarily improve the sunrise nine
- Add some forward as well as back tee complexes to appeal to a broader cross section of players
- Enlarge and reshape (through mowing patterns) fairways, approaches and bunkers, remove old stumps and unsightly tumble weeds from the native areas
- Re-seed the greens on the east side with bent grass seed over the next several years to reduce the amount of poa-annua grass and improve the quality of the putting surface to be consistent with the sunset nine
- Maintain all equipment in a proactive manner
- Use county resources to help supplement maintenance needs by using public works, parks and facilities, etc

### Department Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|----------------|
|                                  |                  |                              |                              |                               | \$                           | %              |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |                |
| Wages                            | -                | 183,706                      | 48,172                       | 190,028                       | 141,856                      | 294.48%        |
| Benefits                         | -                | 54,134                       | 10,509                       | 49,477                        | 38,968                       | 370.81%        |
| Professional Services            | -                | -                            | -                            | -                             | -                            |                |
| Supplies                         | -                | 17,000                       | 13,326                       | 39,595                        | 26,269                       | 197.13%        |
| Capital                          | -                | -                            | 16,133                       | 220,890                       | 204,757                      | 1,269.18%      |
| Other Operating                  | -                | 161,550                      | 76,564                       | 180,159                       | 103,595                      | 135.31%        |
| <b>Total</b>                     | <b>\$ -</b>      | <b>\$ 416,390</b>            | <b>\$ 164,704</b>            | <b>\$ 680,149</b>             | <b>\$ 515,445</b>            | <b>312.95%</b> |
| Number of Employees              | 0                | 3                            | 3                            | 3                             |                              |                |

**GOLF COURSE FIRST TEE PROGRAM- 216**



## GOLF COURSE FIRST TEE PROGRAM - 216

### Golf Course First Tee Description

The San Juan County chapter is an affiliate of "The First Tee", a program established in 1997 in St. Augustine, Florida with the mission " *To impact the lives of young people by providing learning facilities and educational programs that promote character development and life- enhancing values through the game of golf.*" The program operates in 50 states and six international locations and is built around the following 9 core values: honesty, integrity, sportsmanship, perseverance, confidence, courtesy, responsibility, respect and judgment.

### Goals/Concerns

- Continue to positively impact the youth of San Juan County through The First Tee program.

### Department Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                                  |                  |                              |                              |                               | \$                           | % |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |   |
| Wages                            | -                | -                            | -                            | 90,969                        | 90,969                       |   |
| Benefits                         | -                | -                            | -                            | 35,907                        | 35,907                       |   |
| Professional Services            | -                | -                            | -                            | -                             | -                            |   |
| Supplies                         | -                | -                            | -                            | -                             | -                            |   |
| Capital                          | -                | -                            | -                            | -                             | -                            |   |
| Other Operating                  | -                | -                            | -                            | -                             | -                            |   |
| <b>Total</b>                     | <b>\$ -</b>      | <b>\$ -</b>                  | <b>\$ -</b>                  | <b>\$ 126,876</b>             | <b>\$ 126,876</b>            |   |
| <br>Number of Employees          | <br>0            | <br>0                        | <br>0                        | <br>2                         |                              |   |



## RECREATION FUND - 217

### Fund Description

The Recreation Fund is funded with a 1/15 cent cigarette tax to be used for recreational purposes. San Juan County enters into an agreement with various recreation programs throughout the County to provide recreational services for the citizens of San Juan County. Beginning in FY2011, the State is no longer distributing the cigarette tax to the County, per the Governor's direction.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                  |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |                  |
| Cigarette Tax                    | 6,717            | 6,500                        | 8,012                        | -                             | (8,012)                      | (100.00%)        |
| Miscellaneous                    | 310              | 100                          | 245                          | 200                           | (45)                         | ( 18.45%)        |
| <b>Total Revenue</b>             | <b>7,027</b>     | <b>6,600</b>                 | <b>8,257</b>                 | <b>200</b>                    | <b>(8,057)</b>               | <b>( 97.58%)</b> |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |                  |
| Transfer from General Fund       | -                | -                            | -                            | -                             | -                            |                  |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |                  |
| Wages                            | -                | -                            | -                            | -                             | -                            |                  |
| Benefits                         | -                | -                            | -                            | -                             | -                            |                  |
| Professional Services            | -                | -                            | -                            | -                             | -                            |                  |
| Supplies                         | -                | -                            | -                            | -                             | -                            |                  |
| Other Operating                  | -                | 1,000                        | 800                          | -                             | (800)                        | (100.00%)        |
| <b>Total</b>                     | <b>\$ -</b>      | <b>\$ 1,000</b>              | <b>\$ 800</b>                | <b>\$ -</b>                   | <b>\$ (800)</b>              | <b>(100.00%)</b> |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |                  |

**INTERGOVERNMENTAL GRANTS FUND - 218**

**Fund Description**

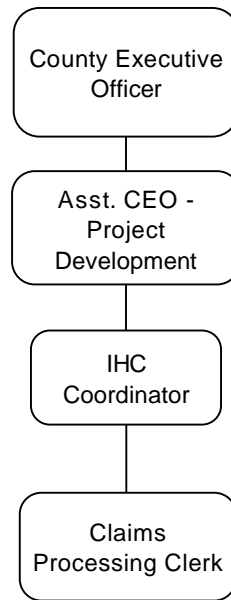
This fund is used to account for the various sources of revenue from state and federal governments including the American Recovery and Reinvestment Act (ARRA). The County serves as the fiscal agent and is responsible for grant administration and grant accounting.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| Intergovernmental                | 6,487,994        | 15,355,205                   | 8,019,019                    | 6,376,974                     | (1,642,045)                  | ( 20.48%) |
| Miscellaneous                    | -                | -                            | -                            | -                             | -                            | -         |
| Total Revenue                    | 6,487,994        | 15,355,205                   | 8,019,019                    | 6,376,974                     | (1,642,045)                  | ( 20.48%) |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer from General Fund       | -                | -                            | -                            | -                             | -                            | -         |
| Transfer from Law Enforcement    | -                | -                            | -                            | -                             | -                            | -         |
| Transfer from Fire Excise        | 1,331            | -                            | -                            | -                             | -                            | -         |
| Transfer from DWI                | 172,001          | -                            | -                            | -                             | -                            | -         |
| Transfer from Comm. Authority    | -                | -                            | -                            | -                             | -                            | -         |
| Transfer from Cap Replacement    | -                | -                            | -                            | -                             | -                            | -         |
| Transfer from Capl Repl Reserve  | 630,000          | 321,350                      | 321,350                      | 223,633                       | (97,717)                     | ( 30.41%) |
| Transfer from Detention Cntr Cap | -                | -                            | -                            | -                             | -                            | -         |
| Transfer from Road Construction  | 142,626          | 125,000                      | 125,000                      | 56,000                        | (69,000)                     | ( 55.20%) |
| Transfer to General Fund         | (39,137)         | -                            | -                            | -                             | -                            | -         |
| Transfer to Cap Replacement      | -                | (153,209)                    | (153,209)                    | -                             | 153,209                      |           |
| Transfer to Capl Repl Reserve    | -                | (129,106)                    | (129,105)                    | -                             | 129,105                      |           |
| Total Transfers                  | 906,821          | 164,035                      | 164,036                      | 279,633                       | (166,717)                    | 70.47%    |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | -                | -                            | -                            | -                             | -                            | -         |
| Benefits                         | -                | -                            | -                            | -                             | -                            | -         |
| Professional Services            | -                | -                            | -                            | -                             | -                            | -         |
| Supplies                         | -                | -                            | -                            | -                             | -                            | -         |
| Capital                          | 3,022,587        | 6,911,424                    | 2,903,895                    | 4,143,846                     | 1,239,951                    | 42.70%    |
| Other Operating                  | 4,292,526        | 9,639,756                    | 5,780,658                    | 2,831,588                     | (2,949,070)                  | ( 51.02%) |
| Total                            | \$ 7,315,113     | \$ 16,551,180                | \$ 8,684,553                 | \$ 6,975,434                  | \$ (1,709,119)               | ( 19.68%) |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

INDIGENT HOSPITAL CLAIMS FUND - 220



**INDIGENT HOSPITAL CLAIMS FUND - 220**

**Fund Description**

The IHC program was established in accordance with, and under the authority of the Indigent Hospital and County Health Care Act, Chapter 27, Article 5 NMSA 1978. The purpose of this program is to provide for the provision of health care to indigent patients domiciled in the County. The IHC program provides a system of payments directly to participating health care providers approved by the Board of County Commissioners who sit as the Indigent Hospital and County Health Care Board. Payments to providers are made on an individual basis by claim for allowable health care services and treatment on behalf of eligible San Juan County residents. Income, assets, and residency requirements must be met by each individual to qualify for assistance. The Indigent Hospital and County Health Care Fund also provides local revenues to match federal funds for the County Supported Medicaid Fund and the Sole Community Provider Fund.

**Goals/Concerns**

- To implement and fully train on new IHC Automated Claims Processing Software

**Fund Summary**

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                     |                              |                              |                               | \$                           | %             |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |               |
| Intergovernmental                | 5,221,301           | 3,602,485                    | 3,602,485                    | 6,448,782                     | 2,846,297                    | 79.01%        |
| Miscellaneous                    | 26,469              | 20,000                       | 42,111                       | 10,000                        | (32,111)                     | ( 76.25%)     |
| <b>Total Revenue</b>             | <b>5,247,770</b>    | <b>3,622,485</b>             | <b>3,644,596</b>             | <b>6,458,782</b>              | <b>2,814,186</b>             | <b>77.22%</b> |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |               |
| Transfer from Health Care        | 3,750,000           | 5,485,095                    | 3,880,766                    | 4,902,002                     | 1,021,236                    | 26.32%        |
| Transfer from Fire Excise        | -                   | -                            | -                            | -                             | -                            | -             |
| Transfer from DWI                | -                   | -                            | -                            | -                             | -                            | -             |
| Transfer from Emergency GRT      | -                   | -                            | -                            | -                             | -                            | -             |
| <b>Total Transfers</b>           | <b>3,750,000</b>    | <b>5,485,095</b>             | <b>3,880,766</b>             | <b>4,902,002</b>              | <b>1,021,236</b>             | <b>26.32%</b> |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |               |
| Wages                            | 84,377              | 90,939                       | 86,795                       | 96,020                        | 9,225                        | 10.63%        |
| Benefits                         | 26,229              | 28,394                       | 27,887                       | 27,714                        | (173)                        | ( 0.62%)      |
| Professional Services            | 949                 | 1,624                        | 1,115                        | 2,100                         | 985                          | 88.34%        |
| Supplies                         | 84,542              | 83,470                       | 81,079                       | 3,600                         | (77,479)                     | ( 95.56%)     |
| Capital                          | -                   | -                            | -                            | 7,000                         | 7,000                        | -             |
| Other Operating                  | 8,754,447           | 8,782,337                    | 7,380,923                    | 11,256,587                    | 3,875,664                    | 52.51%        |
| <b>Total</b>                     | <b>\$ 8,950,544</b> | <b>\$ 8,986,764</b>          | <b>\$ 7,577,799</b>          | <b>\$ 11,393,021</b>          | <b>\$ 3,815,222</b>          | <b>50.35%</b> |
| Number of Employees              | 2                   | 2                            | 2                            | 2                             |                              |               |

## HEALTH CARE FUND - 221

### Fund Description

This fund is used to account for the 2nd 1/8th gross receipts tax for support of indigent patients in accordance with state statute section 7-20E-9 NMSA 1978 compilation.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual   | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|--------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                    |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                    |                              |                              |                               |                              |                 |
| GRT-Health Care                  | 5,548,900          | 4,161,675                    | 4,419,132                    | 4,198,176                     | (220,956)                    | ( 5.00%)        |
| Miscellaneous                    | 187,302            | 165,000                      | 104,798                      | 95,000                        | (9,798)                      | ( 9.35%)        |
| <b>Total Revenue</b>             | <b>5,736,202</b>   | <b>4,326,675</b>             | <b>4,523,930</b>             | <b>4,293,176</b>              | <b>(230,754)</b>             | <b>( 5.10%)</b> |
| <u>Transfers:</u>                |                    |                              |                              |                               |                              |                 |
| Transfer Analysis to Gen Fund    | (126,978)          | (157,062)                    | (157,061)                    | (140,516)                     | 16,545                       | ( 10.53%)       |
| Transfer to IHC                  | (3,750,000)        | (5,485,095)                  | (3,880,766)                  | (4,902,002)                   | (1,021,236)                  | 26.32%          |
| Transfer to DWI                  | (541,222)          | (739,380)                    | (739,380)                    | (738,660)                     | 720                          | ( 0.10%)        |
| <b>Total Transfers</b>           | <b>(4,418,200)</b> | <b>(6,381,537)</b>           | <b>(4,777,207)</b>           | <b>(5,781,178)</b>            | <b>(1,003,971)</b>           | <b>21.02%</b>   |
| <u>Expenditures by Category:</u> |                    |                              |                              |                               |                              |                 |
| Wages                            | -                  | -                            | -                            | -                             | -                            | -               |
| Benefits                         | -                  | -                            | -                            | -                             | -                            | -               |
| Professional Services            | -                  | -                            | -                            | -                             | -                            | -               |
| Supplies                         | -                  | -                            | -                            | -                             | -                            | -               |
| Other Operating                  | -                  | -                            | -                            | -                             | -                            | -               |
| <b>Total</b>                     | <b>\$ -</b>        | <b>\$ -</b>                  | <b>\$ -</b>                  | <b>\$ -</b>                   | <b>\$ -</b>                  | <b>-</b>        |
| Number of Employees              | N/A                | N/A                          | N/A                          | N/A                           |                              |                 |

## FIRE EXCISE TAX FUND - 222

### Fund Description

The County Fire Excise Tax is a ¼ of 1% gross receipts tax collected in the unincorporated areas of the County. San Juan County voters first approved the tax in 1986 and have subsequently approved it in 1991, 1996, 2001 and 2006. Recent legislation deleted the 5 year sunset on the tax. In March, 2006 the continuance was approved, and in the future the tax will not require any more votes. This fund is used for the operation and capital needs of the Fire Department and County Ambulance services. This tax generated \$3,200,643 in FY10.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| GRT-Fire Excise Tax              | 4,409,605        | 3,307,203                    | 3,200,643                    | 3,040,612                     | (160,031)                    | ( 5.00%)  |
| Miscellaneous                    | 241,556          | 181,230                      | 73,072                       | 45,000                        | (28,072)                     | ( 38.42%) |
| Total Revenue                    | 4,651,161        | 3,488,433                    | 3,273,715                    | 3,085,612                     | (188,103)                    | ( 5.75%)  |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer to General Fund         | (352,681)        | (439,267)                    | (439,267)                    | (493,452)                     | (54,185)                     | 12.34%    |
| Transfer to Grants Fund          | (1,331)          | -                            | -                            | -                             | -                            |           |
| Transfer to IHC                  | -                | -                            | -                            | -                             | -                            |           |
| Total Transfers                  | (354,012)        | (439,267)                    | (439,267)                    | (493,452)                     | (54,185)                     | 12.34%    |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | -                | -                            | -                            | -                             | -                            |           |
| Benefits                         | 5,982            | 40,000                       | 17,984                       | 60,000                        | 42,016                       | 233.63%   |
| Professional Services            | 744,465          | 939,077                      | 754,968                      | 1,169,977                     | 415,009                      | 54.97%    |
| Supplies                         | 659,062          | 1,071,654                    | 838,601                      | 523,882                       | (314,719)                    | ( 37.53%) |
| Capital                          | 3,301,091        | 2,771,625                    | 1,351,201                    | 1,344,006                     | (7,195)                      | ( 0.53%)  |
| Other Operating                  | 1,585,569        | 1,436,047                    | 1,171,029                    | 1,404,802                     | 233,773                      | 19.96%    |
| Total                            | \$ 6,296,169     | \$ 6,258,403                 | \$ 4,133,783                 | \$ 4,502,667                  | \$ 368,884                   | 8.92%     |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |



**Shiprock**

**ALTERNATIVE SENTENCING FUND - 223**

**Fund Description**

The Alternative Sentencing Division empowers San Juan County courts with non-traditional sentencing options focused on maintaining public safety while promoting offender success. Departments within the division include the DWI and Methamphetamine jail based treatment programs, and the Adult Misdemeanor Compliance Program.

**Goals/Concerns**

See Goals/Concerns specific to each division

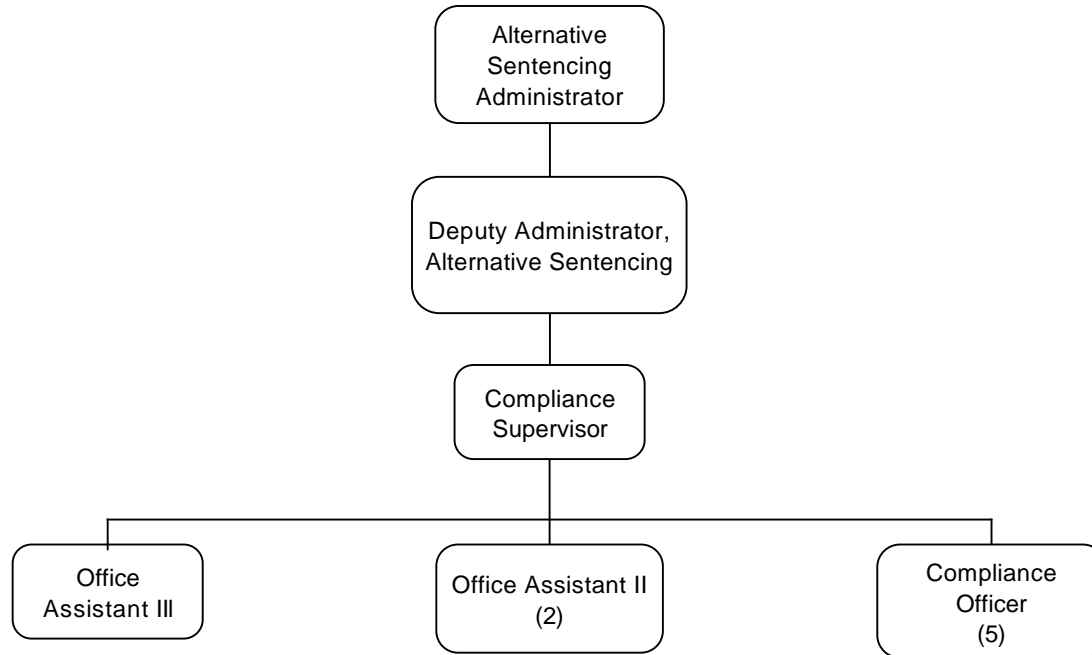
**Fund Summary**

|   | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|---|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|   |                     |                              |                              |                               | \$                           | %                |
| <b><u>Revenues:</u></b>                 |                     |                              |                              |                               |                              |                  |
| Fees                                    | 355,695             | 367,863                      | 363,681                      | 360,933                       | (2,748)                      | ( 0.76%)         |
| Miscellaneous                           | 1,189               | -                            | 700                          | -                             | (700)                        | (100.00%)        |
| Intergovernmental                       | 2,341,315           | 2,510,534                    | 3,206,761                    | 2,624,226                     | (582,535)                    | ( 18.17%)        |
| <b>Total Revenue</b>                    | <b>2,698,199</b>    | <b>2,878,397</b>             | <b>3,571,142</b>             | <b>2,985,159</b>              | <b>(585,983)</b>             | <b>( 16.41%)</b> |
| <b><u>Transfers:</u></b>                |                     |                              |                              |                               |                              |                  |
| Transfer from General Fund              | 200,468             | 203,071                      | 195,611                      | 176,463                       | (19,148)                     | ( 9.79%)         |
| Transfer from Health Care               | 490,524             | 578,218                      | 578,218                      | 626,434                       | 48,216                       | 8.34%            |
| Transfer from Health Care-Meth          | 50,698              | 161,162                      | 161,162                      | 112,226                       | (48,936)                     | ( 30.36%)        |
| Transfer to Grant Fund                  | (172,001)           | -                            | -                            | -                             | -                            | -                |
| Transfer to Capl Repl Fund              | -                   | (287,204)                    | (287,204)                    | -                             | 287,204                      | (100.00%)        |
| <b>Total Transfers</b>                  | <b>569,689</b>      | <b>655,247</b>               | <b>647,787</b>               | <b>915,123</b>                | <b>267,336</b>               | <b>41.27%</b>    |
| <b><u>Expenditures by Category:</u></b> |                     |                              |                              |                               |                              |                  |
| Wages                                   | 1,893,518           | 2,183,625                    | 1,984,361                    | 2,316,569                     | 332,208                      | 16.74%           |
| Benefits                                | 642,123             | 779,471                      | 690,771                      | 861,661                       | 170,890                      | 24.74%           |
| Professional Services                   | 100,751             | 244,723                      | 153,198                      | 296,154                       | 142,956                      | 93.31%           |
| Supplies                                | 42,197              | 140,301                      | 176,139                      | 51,781                        | (124,358)                    | ( 70.60%)        |
| Capital                                 | 74,681              | 556,102                      | 215,375                      | 353,877                       | 138,502                      | 64.31%           |
| Other Operating                         | 229,767             | 492,876                      | 396,532                      | 443,041                       | 46,509                       | 11.73%           |
| <b>Total</b>                            | <b>\$ 2,983,037</b> | <b>\$ 4,397,098</b>          | <b>\$ 3,616,376</b>          | <b>\$ 4,323,083</b>           | <b>\$ 706,707</b>            | <b>19.54%</b>    |
| Number of Employees                     | 47                  | 53                           | 53                           | 53                            |                              |                  |

Note: In FY09 the Compliance Program was moved from the Corrections Fund to the Alternative Sentencing Fund. Historical numbers prior to FY09 are provided for comparative purposes.



COMPLIANCE PROGRAM - 223



## COMPLIANCE PROGRAM - 223

### Compliance Program Description

The Compliance Program supervises offenders sentenced by the Magistrate Courts located in San Juan County. The program employs four compliance officers, two office assistants, and a supervisor located at offices in Farmington. This program was established to monitor offenders and ensure that the offender complies with the orders of the court. Funding for the Compliance Program is provided through San Juan County and program fees collected from offenders. Funding also comes from the LDWI Grant Fund. The Compliance Program's employees monitor nearly 1,000 offenders at any given time.

### Goals/Concerns

- Heighten DWI related compliance monitoring, especially Ignition Interlock installation
- Maintain LDWI funding for compliance monitoring services
- Secure appropriate training for officers to qualify for field work
- Continue to coordinate the development and implementation of a Compliance Officer Basic Training curriculum
- Pursue a revision to 31-20-5.1 NMSA 1978 to increase the cap on misdemeanor compliance program fees
- Program evaluation by the end of FY2009
- Consideration of data systems into a single database
- Management of significantly increased caseloads from the courts and mandatory sanctions from the legislature

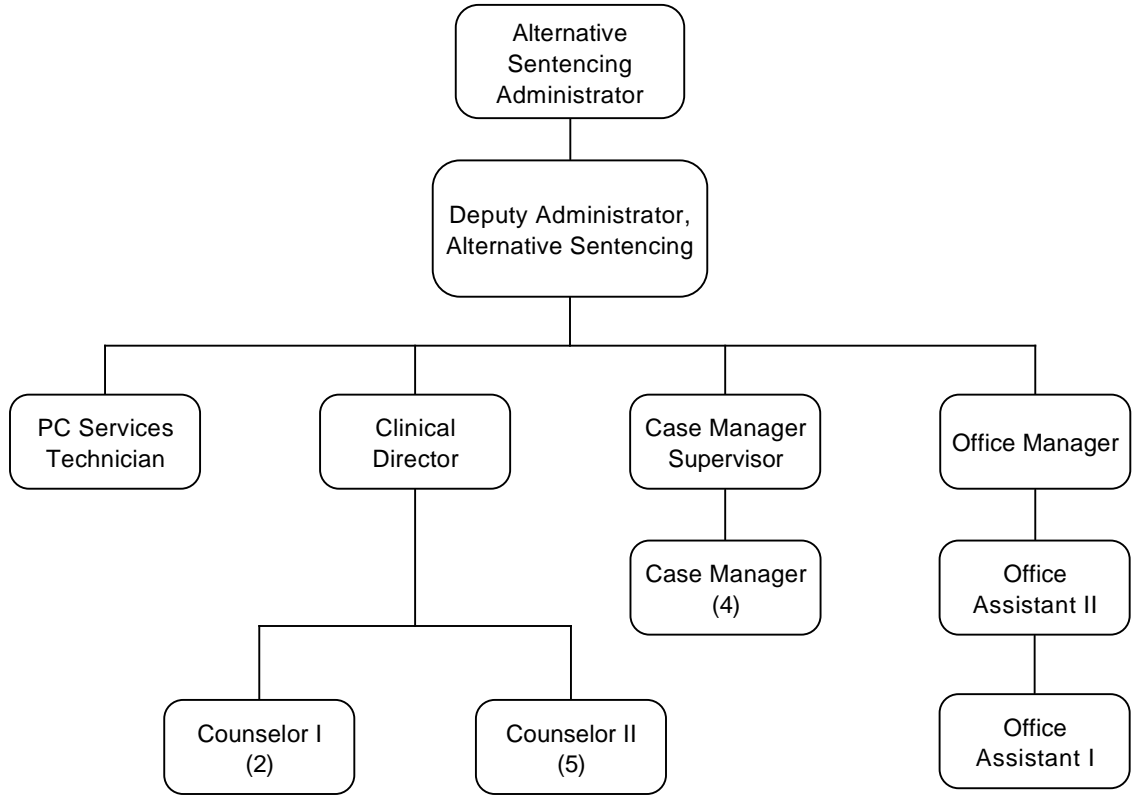
### Department Summary

#### Expenditures by Category:

|                       | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |              |
|-----------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|--------------|
|                       |                   |                              |                              |                               | \$                           | %            |
| Wages                 | 263,695           | 354,131                      | 319,707                      | 363,173                       | 43,466                       | 13.60%       |
| Benefits              | 108,239           | 149,989                      | 125,428                      | 147,051                       | 21,623                       | 17.24%       |
| Professional Services | -                 | -                            | -                            | -                             | -                            |              |
| Supplies              | 5,925             | 22,868                       | 22,434                       | 5,300                         | (17,134)                     | ( 76.38%)    |
| Capital               | -                 | -                            | 6,034                        | -                             | (6,034)                      | (100.00%)    |
| Other Operating       | 26,622            | 41,172                       | 31,717                       | 36,270                        | 4,553                        | 14.36%       |
| <b>Total</b>          | <b>\$ 404,481</b> | <b>\$ 568,160</b>            | <b>\$ 505,320</b>            | <b>\$ 551,794</b>             | <b>\$ 46,474</b>             | <b>9.20%</b> |
| Number of Employees   | 7                 | 9                            | 9                            | 9                             |                              |              |

Note: In FY09 the Compliance Program budget was moved from the Corrections Fund - 201 to the Alternative Sentencing Fund - 223.

DWI TREATMENT FACILITY - 223



## DWI TREATMENT FACILITY - 223

### DWI Treatment Facility Description

The San Juan County DWI Program provides an alternative to traditional sentencing for DWI offenders. Offenders are sentenced to the program from all lower courts in San Juan County, including magistrate courts in Farmington and Aztec, and the municipal courts of Farmington, Aztec, and Bloomfield. The program includes a twenty-eight day treatment program for offenders housed in a 72-bed minimum security detention facility. During their 28-day stay, offenders participate in daily treatment/educational sessions. They are released with a personalized action plan highlighting continuing after-care, and are monitored throughout this aftercare component by case managers for up to one year. The aftercare component consists of group meetings and individual sessions with local service providers. This component may include alcohol and drug treatment, domestic violence services, and a range of educational and vocational services. This program is funded by grant monies, Indigent Fund, client revenues, and the City of Farmington. Prior County Commissions have directed that no General Fund monies be directed to the DWI Program.

### Goals/Concerns

- Solidify and protect funding
- Fine tune the Access database to provide evaluative information unique to DWI
- Facilitate community awareness and action toward the reduction of DWI
- Better educate local entities within the criminal justice enterprise as to what the jail-based treatment programs do, how they do it, and how effective they are
- Evaluation of current consolidated data system (OTIS) in terms of efficiency of use and essentials data collection
- Recent challenges to program use (as unreasonable for 1st offenders) and to long-standing program policy (admission criteria)
- Funding based on moving TRD estimates, variable-driven formulas, changing DFA guidelines, expanding HSD rules, and lessening local control

### Fund Summary

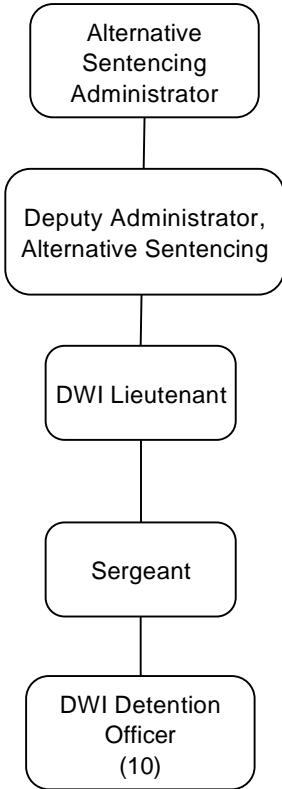
| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

#### Expenditures by Category:

|                         |                     |                     |                     |                     |                  |              |
|-------------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Wages                   | 784,871             | 918,254             | 853,555             | 976,414             | 122,859          | 14.39%       |
| Benefits                | 245,332             | 311,847             | 289,063             | 351,888             | 62,825           | 21.73%       |
| Professional Services   | 26,435              | 97,755              | 52,756              | 18,239              | (34,517)         | ( 65.43%)    |
| Supplies                | 20,140              | 84,968              | 92,516              | 19,230              | (73,286)         | ( 79.21%)    |
| Capital                 | 70,123              | -                   | 7,117               | -                   | (7,117)          | (100.00%)    |
| Other Operating         | 92,114              | 235,766             | 231,531             | 183,096             | (48,435)         | ( 20.92%)    |
| <b>Total</b>            | <b>\$ 1,239,015</b> | <b>\$ 1,648,590</b> | <b>\$ 1,526,538</b> | <b>\$ 1,548,867</b> | <b>\$ 22,329</b> | <b>1.46%</b> |
| <br>Number of Employees | <br>19              | <br>19              | <br>19              | <br>19              |                  |              |

Note: One Accountant position in Finance is partially funded by the Alternative Sentencing Fund (223). Prior to FY2009 the Screener was included in the DWI Treatment Facility budget.

DWI DETENTION - 223



## DWI DETENTION - 223

### DWI Detention Description

The DWI program includes a twenty-eight day treatment program for offenders housed in a 72-bed minimum security detention facility. During their 28-day stay, offenders participate in daily treatment/educational sessions. While in the program, offenders are overseen by the DWI Lieutenant and DWI Detention Officers, who ultimately answer to the Alternative Sentencing Administrator.

### Goals/Concerns

- Secure and solidify funding
- Develop supplemental training curriculum that addresses the unique demands placed on a corrections office service in a jail based treatment center
- Maintain staffing levels appropriate to program needs

### Fund Summary

| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

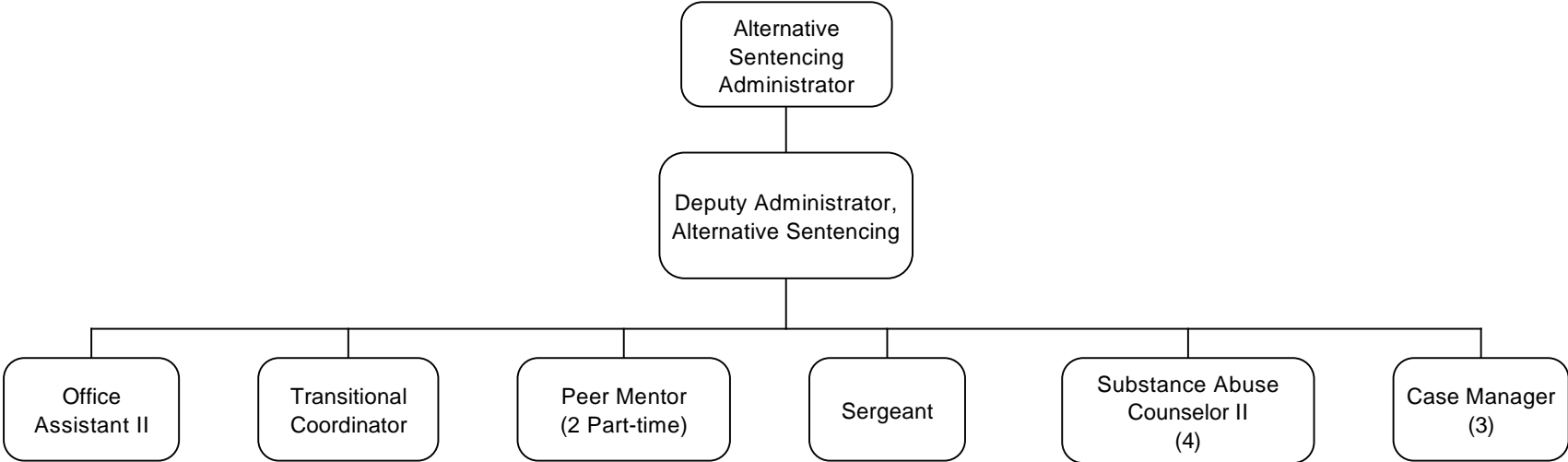
#### Expenditures by Category:

|                       |                   |                   |                   |                   |                  |              |
|-----------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Wages                 | 516,381           | 564,523           | 548,244           | 569,766           | 21,522           | 3.93%        |
| Benefits              | 163,038           | 185,004           | 174,767           | 195,493           | 20,726           | 11.86%       |
| Professional Services | 14,321            | 80,918            | 34,891            | 33,143            | (1,748)          | ( 5.01%)     |
| Supplies              | 8,620             | 19,809            | 14,222            | 9,210             | (5,012)          | ( 35.24%)    |
| Capital               | -                 | -                 | -                 | -                 | -                |              |
| Other Operating       | 75,483            | 125,550           | 87,513            | 125,084           | 37,571           | 42.93%       |
| <b>Total</b>          | <b>\$ 777,843</b> | <b>\$ 975,804</b> | <b>\$ 859,637</b> | <b>\$ 932,696</b> | <b>\$ 73,059</b> | <b>8.50%</b> |

|                     |    |    |    |    |
|---------------------|----|----|----|----|
| Number of Employees | 12 | 12 | 12 | 12 |
|---------------------|----|----|----|----|

Note: A new Detention Officer position was approved for FY2009.

METHAMPHETAMINE PILOT PROJECT - 223



## METHAMPHETAMINE PILOT PROJECT - 223

### Methamphetamine Pilot Project Description

The Methamphetamine Pilot Project (MPP) began in November of 2006 as one of multiple initiatives to address the County's growing methamphetamine problem. The MPP is funded by the state and provides 60 days of gender appropriate inpatient substance abuse treatment followed by, and often preceded by, intensive case management. The Meth Pilot Project employs the same empirically-supported treatment strategy and protocols in use by the DWI Program. The Methamphetamine Pilot Project shares a secure, minimum-security jail campus with the current San Juan County 28-day DWI program. The MPP currently has a capacity of 13.

### Goals/Concerns

- Increase sentencing options for the judiciary and recovery opportunities for offenders
- Pilot a potentially promising treatment approach for methamphetamine and other drug offenders based on the proven triad of incarceration, treatment, and aftercare
- Facilitate movement toward a continuum of care approach to substance abuse treatment
- Secure and solidify funding
- Fine tune the Access database to provide evaluative information unique to the MPP
- Increased services with the completion of the building/renovation project on the Jail-Based Treatment Services campus.
- Program evaluation during FY2010
- Funding sustainability and increase

### Fund Summary

| FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |   |
|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---|
|                  |                              |                              |                               | \$                           | % |

#### Expenditures by Category:

|                       |                   |                     |                   |                     |                   |               |
|-----------------------|-------------------|---------------------|-------------------|---------------------|-------------------|---------------|
| Wages                 | 298,850           | 314,446             | 230,819           | 363,555             | 132,736           | 57.51%        |
| Benefits              | 111,727           | 117,110             | 86,094            | 150,873             | 64,779            | 75.24%        |
| Professional Services | 59,995            | 66,050              | 65,550            | 244,772             | 179,222           | 273.41%       |
| Supplies              | 6,475             | 8,725               | 44,947            | 17,001              | (27,946)          | ( 62.18%)     |
| Capital               | 4,558             | 556,102             | 202,223           | 353,877             | 151,654           | 74.99%        |
| Other Operating       | 20,548            | 70,678              | 31,864            | 82,213              | 50,349            | 158.01%       |
| <b>Total</b>          | <b>\$ 502,153</b> | <b>\$ 1,133,111</b> | <b>\$ 661,497</b> | <b>\$ 1,212,291</b> | <b>\$ 550,794</b> | <b>83.26%</b> |

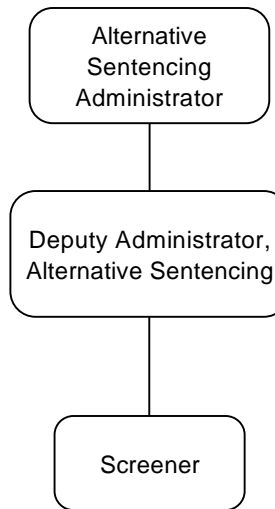
|                     |   |    |    |    |
|---------------------|---|----|----|----|
| Number of Employees | 8 | 12 | 12 | 12 |
|---------------------|---|----|----|----|

Note: A new Counselor II position was approved for FY2009.

New positons of Sergeant, Transitional Coordinator, and 2 part time Peer Mentors were added for FY2010.



DWI FACILITY SCREENER - 223



## DWI FACILITY SCREENER - 223

### DWI Facility Screener Description

The San Juan County DWI Program offers the state-mandated ADE Needs screening to all offenders ordered by the courts to receive the screen. The screening is part of the intake process for most offenders receiving the treatment triad at the DWI Facility, and other screening venues are available for other court-ordered offenders.

The ADE screening is administrative in nature and is administered by a full time screener who operates out of the San Juan Professional Office building located at 3838 E. Main Street, in Farmington. The screener travels to the DWI Center weekly to administer the instrument for the offenders in treatment at the 28-day DWI Center.

### Goals/Concerns

- Eliciting complete judicial support of the ADE mandate.
- Tracking offenders' completion of court ordered mandates is often difficult if not being supervised by the County Adult Misdemeanor Compliance Program

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                  |                              |                              |                               | \$                           | %             |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |               |
| Wages                            | 29,721           | 32,271                       | 32,036                       | 43,661                        | 11,625                       | 36.29%        |
| Benefits                         | 13,787           | 15,521                       | 15,419                       | 16,356                        | 937                          | 6.08%         |
| Professional Services            | -                | -                            | -                            | -                             | -                            |               |
| Supplies                         | 1,037            | 2,774                        | 2,020                        | 1,040                         | (980)                        | ( 48.51%)     |
| Capital                          | -                | -                            | -                            | -                             | -                            |               |
| Other Operating                  | 15,000           | 14,612                       | 13,907                       | 16,378                        | 2,471                        | 17.77%        |
| <b>Total</b>                     | <b>\$ 59,545</b> | <b>\$ 65,178</b>             | <b>\$ 63,382</b>             | <b>\$ 77,435</b>              | <b>\$ 14,053</b>             | <b>22.17%</b> |
| <br>Number of Employees          | <br>1            | <br>1                        | <br>1                        | <br>1                         |                              |               |

Note: Prior to FY2009 the Screener was included in the DWI Treatment Facility budget.

## DWI FACILITY EXPANDED SERVICES - 223

### DWI Facility Expanded Services Description

In October of 2008, the Commission approved a pilot project whereby non-DWI, alcohol-related crimes may be considered by Farmington Municipal Court in sentencing offenders to jail-based treatment at the San Juan Center on a space-available basis. Due to an increase in DWI referrals, space has not yet been available and the pilot project was never initiated. If space restrictions subside in FY2010, the project will be revisited.

### Goals/Concerns

- This project must be funded with monies separate from the LDWI Grant Fund and strict separation of funds must be maintained
- This cohort must be tracked separately in our database for statistical and evaluation purposes
- This cohort will receive only limited case management services from our agency, relying primarily on Farmington Probation and existing case management systems and networks operated by aftercare providers.

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |          |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|----------|
|                                  |                  |                              |                              |                               | \$                           | %        |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |          |
| Wages                            | -                | -                            | -                            | -                             | -                            | -        |
| Benefits                         | -                | -                            | -                            | -                             | -                            | -        |
| Professional Services            | -                | -                            | -                            | -                             | -                            | -        |
| Supplies                         | -                | 1,157                        | -                            | -                             | -                            | -        |
| Capital                          | -                | -                            | -                            | -                             | -                            | -        |
| Other Operating                  | -                | 5,098                        | -                            | -                             | -                            | -        |
| <b>Total</b>                     | <b>\$ -</b>      | <b>\$ 6,255</b>              | <b>\$ -</b>                  | <b>\$ -</b>                   | <b>\$ -</b>                  | <b>-</b> |
| <br>Number of Employees          | <br>0            | <br>0                        | <br>0                        | <br>0                         | <br>0                        | <br>0    |

**CLERK'S EQUIPMENT RECORDING FEE FUND - 225**

**Fund Description**

This fund is authorized by state statute section 14-8-12.2 NMSA 1978 compilation to allow County Clerk's to charge a fee for filing and recording documents. The funds are to be used specifically for new equipment and employee training.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                   |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                   |                              |                              |                               |                              |                 |
| Equipment Recording Fees         | 69,012            | 80,000                       | 60,452                       | 60,000                        | (452)                        | ( 0.75%)        |
| Miscellaneous                    | 9,334             | 10,000                       | 4,038                        | 4,000                         | (38)                         | ( 0.94%)        |
| <b>Total Revenue</b>             | <b>78,346</b>     | <b>90,000</b>                | <b>64,490</b>                | <b>64,000</b>                 | <b>(490)</b>                 | <b>( 0.76%)</b> |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |                 |
| Wages                            | -                 | -                            | -                            | -                             | -                            |                 |
| Benefits                         | -                 | -                            | -                            | -                             | -                            |                 |
| Professional Services            | -                 | -                            | -                            | -                             | -                            |                 |
| Supplies                         | -                 | 5,000                        | -                            | 5,000                         | 5,000                        |                 |
| Capital                          | 48,249            | 64,659                       | 7,705                        | 55,159                        | 47,454                       | 6               |
| Other Operating                  | 188,590           | 148,457                      | 69,448                       | 126,613                       | 57,165                       | 1               |
| <b>Total</b>                     | <b>\$ 236,839</b> | <b>\$ 218,116</b>            | <b>\$ 77,153</b>             | <b>\$ 186,772</b>             | <b>\$ 109,619</b>            | <b>142.08%</b>  |
| Number of Employees              | N/A               | N/A                          | N/A                          | N/A                           |                              |                 |

**COMMUNICATIONS / EMS GRT FUND - 226**

**Fund Description**

This fund is used to account for the County Emergency Communications and Emergency Medical Services Gross Receipts Tax that was implemented in July, 2003. The revenue is currently split 58% to the Communications Authority Fund and 42% to the Ambulance Fund.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual   | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|--------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                    |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                    |                              |                              |                               |                              |                 |
| GRT-Communications/EMS           | 8,311,490          | 6,621,276                    | 6,621,276                    | 6,290,211                     | (331,065)                    | ( 5.00%)        |
| Miscellaneous                    | 26,909             | 25,000                       | 13,320                       | 12,000                        | (1,320)                      | ( 9.91%)        |
| <b>Total Revenue</b>             | <b>8,338,399</b>   | <b>6,646,276</b>             | <b>6,634,596</b>             | <b>6,302,211</b>              | <b>(332,385)</b>             | <b>( 5.01%)</b> |
| <u>Transfers:</u>                |                    |                              |                              |                               |                              |                 |
| Transfer to General Fund         | -                  | -                            | -                            | -                             | -                            |                 |
| Transfer to Ambulance Fund       | (3,490,826)        | (2,780,936)                  | (2,780,936)                  | (2,641,889)                   | 139,047                      | ( 5.00%)        |
| Transfer to Communications       | (4,820,664)        | (3,840,340)                  | (3,840,340)                  | (3,648,322)                   | 192,018                      | ( 5.00%)        |
| Transfer to IHC                  | -                  | -                            | -                            | -                             | -                            |                 |
| <b>Total Transfers</b>           | <b>(8,311,490)</b> | <b>(6,621,276)</b>           | <b>(6,621,276)</b>           | <b>(6,290,211)</b>            | <b>331,065</b>               | <b>( 5.00%)</b> |
| <u>Expenditures by Category:</u> |                    |                              |                              |                               |                              |                 |
| Wages                            | -                  | -                            | -                            | -                             | -                            |                 |
| Benefits                         | -                  | -                            | -                            | -                             | -                            |                 |
| Professional Services            | -                  | -                            | -                            | -                             | -                            |                 |
| Supplies                         | -                  | -                            | -                            | -                             | -                            |                 |
| Other Operating                  | -                  | -                            | -                            | -                             | -                            |                 |
| <b>Total</b>                     | <b>\$ -</b>        | <b>\$ -</b>                  | <b>\$ -</b>                  | <b>\$ -</b>                   | <b>\$ -</b>                  |                 |
| <br>Number of Employees          | <br>N/A            | <br>N/A                      | <br>N/A                      | <br>N/A                       |                              |                 |

## STATE FIRE FUND - 270

### Fund Description

The State Fire Fund's revenue is generated from a surcharge on insurance. A portion of the revenue is allotted to fire departments based on the Insurance Services Office rating and the number of stations as established by statute. We received \$1,328,944 for the 2008-2009 budget year. These funds are used for day to day operations of the fire districts and some capital needs. They can not be used for salaries. The County has fourteen fire districts operating out of twenty-three stations with 100 pieces of apparatus. Approximately 300 volunteer fire fighters provide fire suppression, rescue, first response medical care and hazardous material response to all areas of San Juan County. Technical rescue is provided such as water, high angle, and search and rescue.

### Goals/Concerns

- Develop a phased plan that ensures fire personnel are responding to calls and arrive on scene within set times on high priority calls
- Recruit additional new volunteer firefighters
- Institute a nominal fee system and other incentives of proven value in supporting a volunteer fire system
- Create an employee development plan for the fire department mechanics
- Simplify the purchasing process for fire districts
- Implement and monitor the newly adopted International Fire Code
- Continue to provide additional training that enables current volunteers to achieve Firefighter I status

### Fund Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                     |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |                 |
| Miscellaneous                    | 1,807               | 2,438                        | 2,438                        | 20,000                        | 17,562                       | 720.34%         |
| Intergovernmental                | 1,327,137           | 1,607,446                    | 1,607,446                    | 1,566,852                     | (40,594)                     | ( 2.53%)        |
| <b>Total Revenue</b>             | <b>1,328,944</b>    | <b>1,609,884</b>             | <b>1,609,884</b>             | <b>1,586,852</b>              | <b>(23,032)</b>              | <b>( 1.43%)</b> |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                 |
| Wages                            | -                   | -                            | -                            | -                             | -                            | -               |
| Benefits                         | -                   | -                            | -                            | -                             | -                            | -               |
| Professional Services            | -                   | -                            | -                            | -                             | -                            | -               |
| Supplies                         | 332,642             | 641,581                      | 226,086                      | 383,201                       | 157,115                      | 69.49%          |
| Capital                          | 331,981             | 1,159,735                    | 132,082                      | 1,823,001                     | 1,690,919                    | 1,280.20%       |
| Other Operating                  | 558,380             | 758,530                      | 670,609                      | 911,719                       | 241,110                      | 35.95%          |
| <b>Total</b>                     | <b>\$ 1,223,003</b> | <b>\$ 2,559,846</b>          | <b>\$ 1,028,777</b>          | <b>\$ 3,117,921</b>           | <b>\$ 2,089,144</b>          | <b>203.07%</b>  |
| Number of Employees              | N/A                 | N/A                          | N/A                          | N/A                           |                              |                 |



**Near Angel Peak**

**VALLEY WATER/SANITATION DISTRICT - 280**

**Fund Description**

This fund is used to account for the 1/4% County Water and Sanitation Gross Receipts Tax that was implemented in January 2008. Monies received will be used in the operation of the Valley Water and Sanitation District. Beginning in FY2010, Valley Water and Sanitation District revenues are accounted for in the 700 Trust and Agency Fund. GRT is received on behalf of the Valley Water and Sanitation District and disbursed to the district on a monthly basis.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |      |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------|
|                                  |                  |                              |                              |                               | \$                           | %    |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |      |
| GRT Water/Sanitation             | 1,885            | -                            | -                            | -                             | -                            | -    |
| Miscellaneous                    | 3                | -                            | -                            | -                             | -                            | -    |
| Total Revenues                   | 1,888            | -                            | -                            | -                             | -                            | -    |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |      |
|                                  | -                | -                            | -                            | -                             | -                            | -    |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |      |
| Wages                            | -                | -                            | -                            | -                             | -                            | -    |
| Benefits                         | -                | -                            | -                            | -                             | -                            | -    |
| Professional Services            | -                | -                            | -                            | -                             | -                            | -    |
| Supplies                         | -                | -                            | -                            | -                             | -                            | -    |
| Capital                          | -                | -                            | -                            | -                             | -                            | -    |
| Other Operating                  | 4,987            | -                            | -                            | -                             | -                            | -    |
| Total                            | \$ 4,987         | \$ -                         | \$ -                         | \$ -                          | \$ -                         | \$ - |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |      |



**RISK MANAGEMENT - 291**



## RISK MANAGEMENT - 291

### Fund Description

Risk Management evaluates and secures appropriate liability and property insurance coverage for all County operations. The following responsibilities are that of the Risk Management Department: investigate and settle all liability claims against the County that are less than our deductibles; coordinate investigations and evaluations of all claims with the insurer and counsel; administer the Workers' Compensation Program, which includes investigation and complete handling of all workers' compensation classes; review insurance coverage of all vendors and contractors that provide goods or services to the County; make recommendations to alleviate safety/claim exposures with all departments. In FY09 the County became a participant in the NM Association of Counties' Workers Compensation Pool. The program is no longer self funded.

### Goals/Concerns

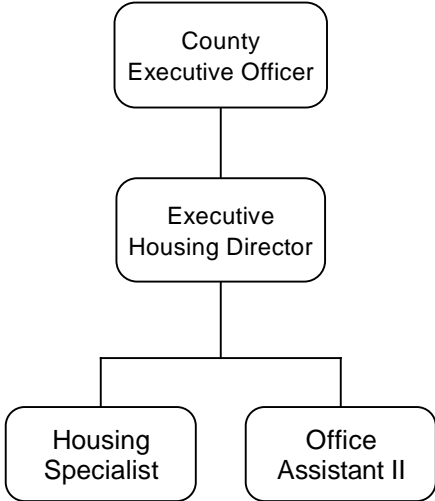
- To provide risk management services for Commissioners, other elected officials, department heads, and County personnel
- To continue to assess risk management exposures and to ensure that all newly acquired property is adequately insured
- To assist legal department and defense counsel in evaluating and negotiating liability claims settlements
- To administer workers' compensation program to assist employees in promptly receiving those benefits to which they are entitled

### Fund Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |               |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|---------------|
|                                  |                     |                              |                              |                               | \$                           | %             |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |               |
| Miscellaneous                    | 55,754              | 20,000                       | 49,158                       | 15,000                        | (34,158)                     | ( 69.49%)     |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |               |
| Transfer from General Fund       | 2,055,056           | 5,146,817                    | 2,190,228                    | 2,547,645                     | 357,417                      | 16.32%        |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |               |
| Wages                            | 135,598             | 141,839                      | 140,172                      | 150,022                       | 9,850                        | 7.03%         |
| Benefits                         | 44,146              | 47,465                       | 47,762                       | 52,594                        | 4,832                        | 10.12%        |
| Professional Services            | 22,842              | 20,000                       | 17,202                       | 20,452                        | 3,250                        | 18.89%        |
| Supplies                         | 1,276               | 2,000                        | 585                          | 1,450                         | 865                          | 147.86%       |
| Capital                          | 2,038               | -                            | -                            | -                             | -                            |               |
| Other Operating                  | 1,989,924           | 2,387,219                    | 1,755,883                    | 2,223,229                     | 467,346                      | 26.62%        |
| <b>Total</b>                     | <b>\$ 2,195,824</b> | <b>\$ 2,598,523</b>          | <b>\$ 1,961,604</b>          | <b>\$ 2,447,747</b>           | <b>\$ 486,143</b>            | <b>24.78%</b> |
| Number of Employees              | 2                   | 2                            | 2                            | 2                             |                              |               |

Note: These two employees are managed by the Legal Department.

SAN JUAN COUNTY HOUSING AUTHORITY FUND - 292



**SAN JUAN COUNTY HOUSING AUTHORITY FUND - 292**

**Fund Description**

The Housing Authority was established in 1976 and administers the Section 8 Housing Choice Voucher Program. The Federal program assists very low income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market. Since housing assistance is provided on behalf of the family or individual, participants are able to find their own housing, including single-family homes, townhouses and apartments. Housing choice vouchers are administered locally by public housing agencies (PHAs). The PHAs receive federal funds from the U.S. Department of Housing and Urban Development (HUD) to administer the voucher program. The program is administered to residents in San Juan County, excluding the reservations.

**Goals/Concerns**

- PHA's (Public Housing Authority) goal is to continue to keep superior score rating on Section Eight Management Assessment Program. PHA is currently a High Performer.
- Continue to counsel and provide assistance to residents wishing to obtain home ownership in collaborating with the Housing Director of ECHO and Area Specialist of the United States Department of Agriculture Rural Development.
- Lack of affordable rental units throughout San Juan County.

**Fund Summary**

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                 |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------------|
|                                  |                     |                              |                              |                               | \$                           | %               |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |                 |
| Miscellaneous                    | 893                 | 1,500                        | 1,715                        | 1,350                         | (365)                        | ( 21.28%)       |
| Intergovernmental                | 999,250             | 1,083,293                    | 1,202,762                    | 1,148,133                     | (54,629)                     | ( 4.54%)        |
| <b>Total Revenue</b>             | <b>1,000,143</b>    | <b>1,084,793</b>             | <b>1,204,477</b>             | <b>1,149,483</b>              | <b>(54,994)</b>              | <b>( 4.57%)</b> |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |                 |
| Transfer to General Fund         | -                   | -                            | -                            | -                             | -                            |                 |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                 |
| Wages                            | 102,747             | 134,815                      | 106,175                      | 142,536                       | 36,361                       | 34.25%          |
| Benefits                         | 29,559              | 48,661                       | 31,339                       | 54,090                        | 22,751                       | 72.60%          |
| Professional Services            | 4,449               | 8,624                        | 8,465                        | 8,624                         | 159                          | 1.88%           |
| Supplies                         | 5,158               | 7,015                        | 5,415                        | 6,943                         | 1,528                        | 28.22%          |
| Capital                          | -                   | 19,150                       | 19,150                       | -                             | (19,150)                     | (100.00%)       |
| Other Operating                  | 870,849             | 1,027,158                    | 1,014,379                    | 1,072,053                     | 57,674                       | 5.69%           |
| <b>Total</b>                     | <b>\$ 1,012,762</b> | <b>\$ 1,245,423</b>          | <b>\$ 1,184,923</b>          | <b>\$ 1,284,246</b>           | <b>\$ 99,323</b>             | <b>8.38%</b>    |
| Number of Employees              | 3                   | 3                            | 3                            | 3                             |                              |                 |



**Animas River**

## WATER RESERVE FUND - 293

### Fund Description

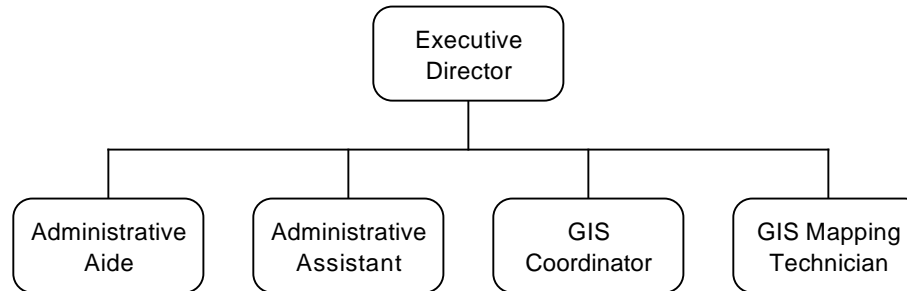
The Water Reserve Fund was created by the San Juan County Commission in FY05. The fund's revenue comes from a 1/2 mil that went into affect during FY05. The funds are used for the ongoing operating costs of the San Juan Water Commission and to fund other water projects as approved by the Commission.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                  |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |                  |
| Property Taxes                   | 1,247,268        | 1,269,379                    | 1,402,811                    | 1,355,362                     | (47,449)                     | ( 3.38%)         |
| Oil & Gas Taxes                  | 919,347          | 536,221                      | 616,420                      | 458,861                       | (157,559)                    | ( 25.56%)        |
| Miscellaneous                    | 173,912          | 140,000                      | 86,072                       | 70,000                        | (16,072)                     | ( 18.67%)        |
| <b>Total Revenues</b>            | <b>2,340,527</b> | <b>1,945,600</b>             | <b>2,105,303</b>             | <b>1,884,223</b>              | <b>(221,080)</b>             | <b>( 10.50%)</b> |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |                  |
| Transfer to General Fund         | (46,447)         | (58,003)                     | (58,002)                     | (601,665)                     | (543,663)                    | 937.32%          |
| Transfer to SJ Water Commission  | (950,000)        | (6,074,371)                  | (3,809,953)                  | (3,477,086)                   | 332,867                      | ( 8.74%)         |
| <b>Total Transfers</b>           | <b>(996,447)</b> | <b>(6,132,374)</b>           | <b>(3,867,955)</b>           | <b>(4,078,751)</b>            | <b>(210,796)</b>             | <b>5.45%</b>     |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |                  |
| Wages                            | -                | -                            | -                            | -                             | -                            | -                |
| Benefits                         | -                | -                            | -                            | -                             | -                            | -                |
| Professional Services            | -                | -                            | -                            | -                             | -                            | -                |
| Supplies                         | -                | -                            | -                            | -                             | -                            | -                |
| Other Operating                  | -                | -                            | -                            | -                             | -                            | -                |
| <b>Total</b>                     | <b>\$ -</b>      | <b>\$ -</b>                  | <b>\$ -</b>                  | <b>\$ -</b>                   | <b>\$ -</b>                  | <b>-</b>         |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |                  |

**SAN JUAN WATER COMMISSION FUND - 294**



**SAN JUAN WATER COMMISSION FUND - 294**

**Fund Description**

The San Juan Water Commission was created through a Joint Powers Agreement in 1986 for those purposes set out in the JPA. The Water Commission is comprised of one representative and one alternate from San Juan County, the cities of Aztec, Bloomfield, Farmington, and the San Juan County Rural Water Users Association.

**Goals/Concerns**

Maintain a stable water supply for the citizens of San Juan County.

**Fund Summary**

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                     |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |                  |
| Health Plan Premium              | 3,278               | 6,998                        | 4,562                        | 5,595                         | 1,033                        | 22.64%           |
| Miscellaneous                    | 17,357              | 15,000                       | 2,370                        | 2,000                         | (370)                        | ( 15.61%)        |
| Intergovernmental                | -                   | -                            | -                            | -                             | -                            |                  |
| <b>Total Revenues</b>            | <b>20,635</b>       | <b>21,998</b>                | <b>6,932</b>                 | <b>7,595</b>                  | <b>663</b>                   | <b>9.56%</b>     |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |                  |
| Transfer from Water Reserves     | 950,000             | 6,074,371                    | 3,809,953                    | 3,477,086                     | (332,867)                    | ( 8.74%)         |
| Transfer Analysis to Gen Fund    | (90,491)            | (103,013)                    | (103,013)                    | (140,286)                     | (37,273)                     | 36.18%           |
| <b>Total Transfers</b>           | <b>859,509</b>      | <b>5,971,358</b>             | <b>3,706,940</b>             | <b>3,336,800</b>              | <b>(370,140)</b>             | <b>( 9.99%)</b>  |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                  |
| Wages                            | 321,109             | 361,268                      | 348,272                      | 376,084                       | 27,812                       | 7.99%            |
| Benefits                         | 81,234              | 73,586                       | 72,810                       | 79,263                        | 6,453                        | 8.86%            |
| Professional Services            | 328,493             | 444,600                      | 321,568                      | 429,500                       | 107,932                      | 33.56%           |
| Supplies                         | 5,389               | 11,000                       | 5,859                        | 11,000                        | 5,141                        | 87.75%           |
| Capital                          | 645,011             | 4,672,469                    | 2,981,519                    | 1,965,000                     | (1,016,519)                  | ( 34.09%)        |
| Other Operating                  | 159,594             | 422,267                      | 151,641                      | 418,412                       | 266,771                      | 175.92%          |
| <b>Total</b>                     | <b>\$ 1,540,830</b> | <b>\$ 5,985,190</b>          | <b>\$ 3,881,669</b>          | <b>\$ 3,279,259</b>           | <b>\$ (602,410)</b>          | <b>( 15.52%)</b> |
| Number of Employees              | 4                   | 5                            | 5                            | 5                             |                              |                  |

Note: A new GIS/Mapping Technician position was approved for FY2010.





**Navajo Lake**

**GROSS RECEIPTS TAX RESERVE FUND - 295**

**Fund Description**

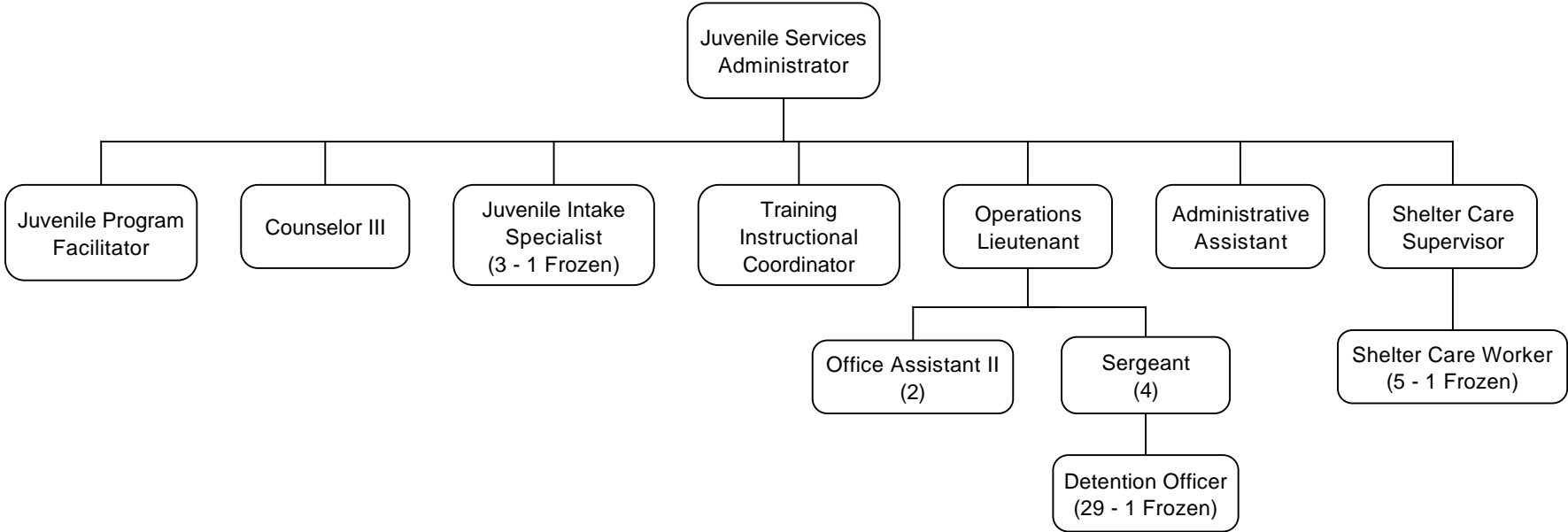
This fund is used to account for the 25% of the 1st 1/8th gross receipts tax as is required by state statute 7-20E-11 NMSA 1978 compilation.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| GRT-Reserves                     | 1,387,225        | 1,040,419                    | 1,104,783                    | 1,049,544                     | (55,239)                     | ( 5.00%)  |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer to General Fund         | (1,337,046)      | (1,387,225)                  | (1,387,225)                  | (1,104,783)                   | 282,442                      | ( 20.36%) |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | -                | -                            | -                            | -                             | -                            | -         |
| Benefits                         | -                | -                            | -                            | -                             | -                            | -         |
| Professional Services            | -                | -                            | -                            | -                             | -                            | -         |
| Supplies                         | -                | -                            | -                            | -                             | -                            | -         |
| Other Operating                  | -                | -                            | -                            | -                             | -                            | -         |
| Total                            | \$ -             | \$ -                         | \$ -                         | \$ -                          | \$ -                         | -         |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

JUVENILE SERVICES FUND - 296



## JUVENILE SERVICES FUND - 296

### Fund Description

The Juvenile Services Facility is a 46-bed secure long-term detention facility. The facility is responsible for the care and the custody of juveniles who are placed on a detention hold by the Juvenile Probation and Parole Office or District Judge. Juveniles are also committed to San Juan County as part of a long-term contract through CYFD for up to two years (10-beds are contracted for long-term). Juveniles may be detained for the following reasons: an arrest for allegedly committing an offense, on a warrant, court ordered detention, or as part of an order sanctioning the juvenile for violating the terms of probation or conditional release. It is the objective of the Juvenile Services Department to provide juveniles and staff a safe, clean, and protective environment. It is the responsibility of all staff to ensure the safety of our residents in compliance with policies and procedures and juvenile detention standards. San Juan County Juvenile facility also operates an assessment center for prevention and intervention, a 16-bed emergency crisis shelter, an intensive outpatient program for substance abuse, and a 16-bed residential treatment center for adolescents with substance abuse/mental health problems. The facility provides a "one-stop" location to address juvenile problems. San Juan County also provides early intervention and assessment of at-risk juveniles, in order to divert the juvenile and families into a community-based program. This quick turnaround process provides a specific response to the individual needs and family circumstances, thereby reducing the risk of re-offending. In FY06 the County was awarded a 2006 NACo Achievement Award for the County's Program entitled "A One Stop Multi-Disciplinary Facility" for the Juvenile Facility Operations.

### Goals/Concerns

- Integrate cellblock walk-through system checks through existing computer system in secure area of facility

### Fund Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                     |                              |                              |                               | \$                           | %                |
| <u>Revenue:</u>                  |                     |                              |                              |                               |                              |                  |
| GRT - Juvenile                   | 3,284,528           | 1,895,730                    | 2,153,188                    | 1,931,769                     | (221,419)                    | ( 10.28%)        |
| CYFD - Long Term                 | 580,785             | 831,530                      | 765,991                      | 675,000                       | (90,991)                     | ( 11.88%)        |
| NM Public Education              | 106,830             | 96,200                       | 110,175                      | 96,200                        | (13,975)                     | ( 12.68%)        |
| Miscellaneous                    | 73,159              | 37,452                       | 41,151                       | 26,100                        | (15,051)                     | ( 36.58%)        |
| <b>Total Revenues</b>            | <b>4,045,302</b>    | <b>2,860,912</b>             | <b>3,070,505</b>             | <b>2,729,069</b>              | <b>(341,436)</b>             | <b>( 11.12%)</b> |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |                  |
| Transfer from General Fund       | -                   | 207,710                      | -                            | 734,119                       | 734,119                      |                  |
| Transfer to General Fund         | (552,934)           | -                            | -                            | -                             | -                            |                  |
| Transfer to Corrections          | (650,000)           | -                            | -                            | -                             | -                            |                  |
| <b>Total Transfers</b>           | <b>(1,202,934)</b>  | <b>207,710</b>               | <b>-</b>                     | <b>734,119</b>                | <b>734,119</b>               |                  |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                  |
| Wages                            | 2,054,925           | 2,021,946                    | 1,998,156                    | 2,071,717                     | 73,561                       | 3.68%            |
| Benefits                         | 632,176             | 661,469                      | 638,136                      | 737,980                       | 99,844                       | 15.65%           |
| Professional Services            | 294,530             | 323,518                      | 340,473                      | 340,182                       | (291)                        | ( 0.09%)         |
| Supplies                         | 62,767              | 63,284                       | 52,045                       | 62,349                        | 10,304                       | 19.80%           |
| Capital                          | 64,564              | 243,871                      | 236,176                      | 19,992                        | (216,184)                    | ( 91.54%)        |
| Other Operating                  | 268,493             | 264,964                      | 264,495                      | 263,679                       | (816)                        | ( 0.31%)         |
| <b>Total</b>                     | <b>\$ 3,377,455</b> | <b>\$ 3,579,052</b>          | <b>\$ 3,529,481</b>          | <b>\$ 3,495,899</b>           | <b>\$ (33,582)</b>           | <b>( 0.95%)</b>  |
| Number of Employees              | 50                  | 50                           | 50                           | 50                            |                              |                  |



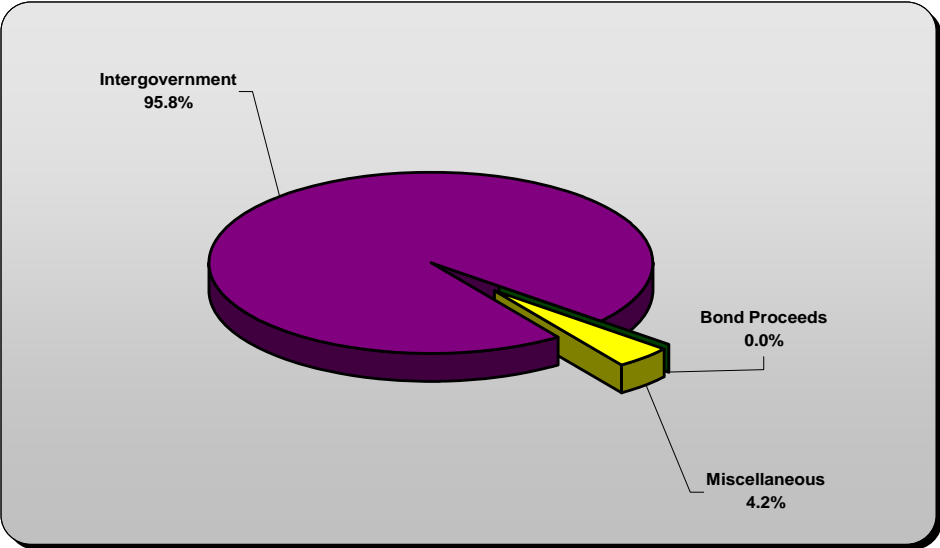
**Bisti Badlands**

# **CAPITAL PROJECT FUNDS**

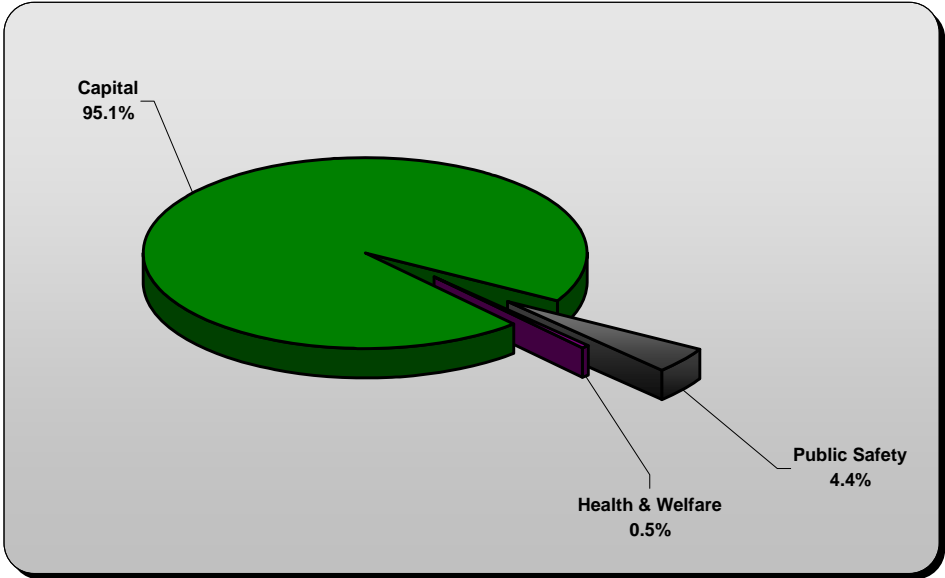
# San Juan County FY2011 Capital Projects Funds

**Beginning Fund Balance - \$26,721,916** (unaudited)

**Revenue Sources - \$2,211,643**



**Expenditure (Uses) – (\$23,790,560)**



**Other Financing Sources (Uses) (\$1,531,062)**

**Ending Fund Balance - \$3,611,937**

**CDBG FUND - 310**

**Fund Description**

This fund tracks Community Development Block Grant (CDBG) funding. CDBG grants are federally funded, competitive grants, which require that assistance be made available for activities that address at least one of the following: (1) an activity identified as principally benefiting persons of low and moderate income; (2) aid in the prevention and elimination of slums and blight; (3) meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health and welfare of the community. Other CDBG projects include construction of Halvorson House, the Bloomfield Public Health Office, Childhaven, the Bloomfield Boys and Girls Club, acquisition of the Family Crisis Center Administration Building; water line extensions; bridge improvements and construction of San Juan County's landfill. The County recently completed construction of the Public Health Building in Farmington.

**Goals/Concerns**

**Fund Summary**

|                                      | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |          |
|--------------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|----------|
|                                      |                  |                              |                              |                               | \$                           | %        |
| <u>Revenues:</u>                     |                  |                              |                              |                               |                              |          |
| BLMF Boys/Girls Club                 | -                | -                            | -                            | -                             | -                            | -        |
| BLMF CDBG Project                    | -                | -                            | -                            | -                             | -                            | -        |
| BLMF McCune Foundation               | -                | -                            | -                            | -                             | -                            | -        |
| ST Leg-FMN Health Const              | 708,163          | -                            | -                            | -                             | -                            | -        |
| CDBG - BLMF Boys/Girls Club          | -                | -                            | -                            | -                             | -                            | -        |
| CDBG - Halvorson House               | -                | -                            | -                            | -                             | -                            | -        |
| CDBG - FMN Health Building           | 400,000          | -                            | -                            | -                             | -                            | -        |
| Miscellaneous                        | -                | -                            | -                            | -                             | -                            | -        |
| Total Revenues                       | 1,108,163        | -                            | -                            | -                             | -                            | -        |
| <u>Transfers:</u>                    |                  |                              |                              |                               |                              |          |
| Transfer from General Fund           | -                | -                            | -                            | -                             | -                            | -        |
| Transfer from Capital Repl Reserve   | 55,229           | -                            | -                            | -                             | -                            | -        |
| Transfer from Det Center Cap Project | -                | -                            | -                            | -                             | -                            | -        |
| Total Transfers                      | 55,229           | -                            | -                            | -                             | -                            | -        |
| <u>Expenditures by Category:</u>     |                  |                              |                              |                               |                              |          |
| Wages                                | -                | -                            | -                            | -                             | -                            | -        |
| Benefits                             | -                | -                            | -                            | -                             | -                            | -        |
| Professional Services                | -                | -                            | -                            | -                             | -                            | -        |
| Supplies                             | -                | -                            | -                            | -                             | -                            | -        |
| Capital                              | 1,561,392        | 2,000                        | -                            | 2,000                         | 2,000                        | 2,000    |
| Other Operating                      | -                | -                            | -                            | -                             | -                            | -        |
| Total                                | \$ 1,561,392     | \$ 2,000                     | \$ -                         | \$ 2,000                      | \$ 2,000                     | \$ 2,000 |
| Number of Employees                  | N/A              | N/A                          | N/A                          | N/A                           |                              |          |



**COMMUNICATIONS AUTHORITY CAPITAL FUND - 312**

**Fund Description**

This fund is used to account for the Communication Authority's capital purchases. Funding is provided by local government entities that are participants in the JPA. The fund is replenished annually to a \$300,000 balance.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| Miscellaneous                    | 7,333            | 8,000                        | 3,996                        | 3,500                         | (496)                        | ( 12.41%) |
| Intergovernmental                | 3,016            | 25,138                       | 25,138                       | -                             | (25,138)                     | (100.00%) |
| Total Revenues                   | 10,349           | 33,138                       | 29,134                       | 3,500                         | (25,634)                     | ( 87.99%) |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer from General Fund       | -                | 22,121                       | 22,121                       | -                             | (22,121)                     | (100.00%) |
| Transfer to Grant Fund           | -                | -                            | -                            | -                             | -                            |           |
| Total Transfers                  | -                | 22,121                       | 22,121                       | -                             | (22,121)                     | (100.00%) |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | -                | -                            | -                            | -                             | -                            |           |
| Benefits                         | -                | -                            | -                            | -                             | -                            |           |
| Professional Services            | -                | -                            | -                            | -                             | -                            |           |
| Supplies                         | -                | -                            | -                            | -                             | -                            |           |
| Capital                          | 21,264           | 52,000                       | -                            | -                             | -                            |           |
| Other Operating                  | -                | -                            | -                            | -                             | -                            |           |
| Total                            | \$ 21,264        | \$ 52,000                    | \$ -                         | \$ -                          | \$ -                         |           |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

## HOSPITAL CONSTRUCTION PROJECT - 313

### Fund Description

In January 2004 a 1/8% gross receipts tax was imposed for hospital construction, renovation, and purchase of equipment. San Juan County issued \$26,685,000 in revenue bonds to construct the East Tower Addition to San Juan Regional Medical Center. The project consists of an approximate 159,000 square foot, five-story tower which will provide eight new operating rooms and 72 private patient rooms. The project was completed in 2006. SJC recently completed Phase 1 - renovations to the first floor of SJRMC and the 5th floor build out of the east Tower addition at a cost of \$8,019,569. The Phase 2 renovation to SJRMC is on-going and scheduled for completion in June 2009.

### Goals/Concerns

### Fund Summary

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                     |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |                  |
| Miscellaneous Revenue            | 148,074             | -                            | 116,918                      | -                             | (116,918)                    | (100.00%)        |
| Intergovernmental                | 250,000             | -                            | -                            | -                             | -                            |                  |
| Bonds                            | -                   | -                            | -                            | -                             | -                            |                  |
| <b>Total Revenues</b>            | <b>398,074</b>      | <b>-</b>                     | <b>116,918</b>               | <b>-</b>                      | <b>(116,918)</b>             | <b>(100.00%)</b> |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |                  |
| Transfer from Hospital GRT       | 2,539,960           | -                            | -                            | -                             | -                            |                  |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                  |
| Wages                            | -                   | -                            | -                            | -                             | -                            |                  |
| Benefits                         | -                   | -                            | -                            | -                             | -                            |                  |
| Professional Services            | 866,832             | 225,904                      | 78,017                       | 120,000                       | 41,983                       | 53.81%           |
| Supplies                         | -                   | -                            | -                            | -                             | -                            |                  |
| Capital                          | 8,448,441           | 2,285,608                    | 1,256,430                    | 1,173,983                     | (82,447)                     | ( 6.56%)         |
| Other Operating                  | -                   | -                            | -                            | -                             | -                            |                  |
| <b>Total</b>                     | <b>\$ 9,315,273</b> | <b>\$ 2,511,512</b>          | <b>\$ 1,334,447</b>          | <b>\$ 1,293,983</b>           | <b>\$ (40,464)</b>           | <b>( 3.03%)</b>  |
| Number of Employees              | N/A                 | N/A                          | N/A                          | N/A                           |                              |                  |

**GROSS RECEIPTS TAX REVENUE BONDS SERIES 2008 - 315**

**Fund Description**

This fund was established to account for the capital projects funded by the GRT Revenue Bonds issued in 2008. The projects include the District Courtroom expansion, the new Law Enforcement Center, and the purchase of land.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual    | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|---------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                     |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                     |                              |                              |                               |                              |                  |
| Miscellaneous                    | 164,406             | 287,319                      | 342,301                      | -                             | (342,301)                    | (100.00%)        |
| Bond Proceeds                    | -                   | -                            | -                            | -                             | -                            |                  |
| <b>Total Revenues</b>            | <b>164,406</b>      | <b>287,319</b>               | <b>342,301</b>               | <b>-</b>                      | <b>(342,301)</b>             | <b>(100.00%)</b> |
| <u>Transfers:</u>                |                     |                              |                              |                               |                              |                  |
| Transfer from Juvenile Justice   | -                   | -                            | -                            | -                             | -                            |                  |
| <u>Expenditures by Category:</u> |                     |                              |                              |                               |                              |                  |
| Wages                            | -                   | -                            | -                            | -                             | -                            |                  |
| Benefits                         | -                   | -                            | -                            | -                             | -                            |                  |
| Professional Services            | 107,407             | 1,430,421                    | 389,591                      | 958,548                       | 568,957                      | 146.04%          |
| Supplies                         | -                   | -                            | -                            | -                             | -                            |                  |
| Capital                          | 1,177,592           | 17,639,780                   | 2,481,839                    | 15,295,205                    | 12,813,366                   | 516.29%          |
| Other Operating                  | -                   | -                            | -                            | -                             | -                            |                  |
| Debt Service                     | -                   | -                            | -                            | -                             | -                            |                  |
| <b>Total</b>                     | <b>\$ 1,284,999</b> | <b>\$ 19,070,201</b>         | <b>\$ 2,871,430</b>          | <b>\$ 16,253,753</b>          | <b>\$ 13,382,323</b>         | <b>466.05%</b>   |
| Number of Employees              | N/A                 | N/A                          | N/A                          | N/A                           |                              |                  |

**CAPITAL REPLACEMENT FUND - 316**

**Fund Description**

This fund was established to account for various capital replacements including vehicle purchases, equipment, buildings, and land. The expenditures are funded mainly through a transfer from the General Fund.

**Goals/Concerns**

**Fund Summary**

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| Miscellaneous                    | 48,092           | -                            | 2,678                        | -                             | (2,678)                      | (100.00%) |
| Intergovernmental                | -                | -                            | -                            | -                             | -                            |           |
| Total Revenues                   | 48,092           | -                            | 2,678                        | -                             | (2,678)                      | (100.00%) |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer from General Fund       | 1,000,000        | 1,524,576                    | 750,000                      | 748,571                       | (1,429)                      | ( 0.19%)  |
| Transfer from Grants Fund        | -                | 153,209                      | 153,209                      | -                             | (153,209)                    | (100.00%) |
| Transfer from DWI Fund           | -                | 287,204                      | 287,203                      | -                             | (287,203)                    | (100.00%) |
| Transfer from Cap Rep Res Fund   | 1,465,000        | 776,680                      | 776,680                      | -                             | (776,680)                    | (100.00%) |
| Transfer from Road Construction  | -                | 314,600                      | 314,600                      | -                             | (314,600)                    | (100.00%) |
| Transfer to Grants Fund          | -                | -                            | -                            | -                             | -                            |           |
| Total Transfers                  | 2,465,000        | 3,056,269                    | 2,281,692                    | 748,571                       | (1,533,121)                  | ( 67.19%) |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | -                | -                            | -                            | -                             | -                            |           |
| Benefits                         | -                | -                            | -                            | -                             | -                            |           |
| Professional Services            | -                | -                            | -                            | -                             | -                            |           |
| Supplies                         | -                | -                            | -                            | -                             | -                            |           |
| Capital                          | 3,534,318        | 4,686,298                    | 2,636,842                    | 2,026,128                     | (610,714)                    | ( 23.16%) |
| Other Operating                  | -                | -                            | -                            | -                             | -                            |           |
| Total                            | \$ 3,534,318     | \$ 4,686,298                 | \$ 2,636,842                 | \$ 2,026,128                  | \$ (610,714)                 | ( 23.16%) |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

**CAPITAL REPLACEMENT RESERVE FUND - 318**

**Fund Description**

This fund was established to accumulate monies for capital replacement projects.

**Goals/Concerns**

In FY06, \$6,000,000 in excess Oil & Gas Production revenue was transferred into this fund, in FY07 \$2,699,229, FY08 \$4,461,489, and FY09 \$2,000,000.

**Fund Summary**

|                                  | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|----------------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|                                  |                  |                              |                              |                               | \$                           | %         |
| <u>Revenues:</u>                 |                  |                              |                              |                               |                              |           |
| Interest                         | 220,579          | 200,000                      | 101,648                      | 90,000                        | (11,648)                     | ( 11.46%) |
| <u>Transfers:</u>                |                  |                              |                              |                               |                              |           |
| Transfer from General Fund       | 2,000,000        | -                            | -                            | -                             | -                            |           |
| Transfer from Grants Fund        | -                | 129,106                      | 129,105                      | -                             | (129,105)                    | (100.00%) |
| Transfer to General Fund         | -                | -                            | -                            | (1,800,000)                   | (1,800,000)                  |           |
| Transfer to Golf Course          | -                | (104,016)                    | (104,016)                    | (200,000)                     | (95,984)                     | 92.28%    |
| Transfer to Grants Fund          | (630,000)        | (321,350)                    | (321,350)                    | (223,633)                     | 97,717                       | ( 30.41%) |
| Transfer to CDBG Fund            | (55,229)         | -                            | -                            | -                             | -                            |           |
| Transfer to Capital Replacement  | (1,465,000)      | (776,680)                    | (776,680)                    | -                             | 776,680                      | (100.00%) |
| Transfer to Juvenile Justice GRT | -                | -                            | -                            | -                             | -                            |           |
| Transfer to Road Construct Fund  | (18,877)         | -                            | -                            | -                             | -                            |           |
| Total Transfers                  | (169,106)        | (1,072,940)                  | (1,072,941)                  | (2,223,633)                   | (1,150,692)                  | 107.25%   |
| <u>Expenditures by Category:</u> |                  |                              |                              |                               |                              |           |
| Wages                            | -                | -                            | -                            | -                             | -                            |           |
| Benefits                         | -                | -                            | -                            | -                             | -                            |           |
| Professional Services            | -                | -                            | -                            | -                             | -                            |           |
| Supplies                         | -                | -                            | -                            | -                             | -                            |           |
| Other Operating                  | -                | -                            | -                            | -                             | -                            |           |
| Total                            | \$ -             | \$ -                         | \$ -                         | \$ -                          | \$ -                         |           |
| Number of Employees              | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

**ADULT DETENTION CENTER FUND - 320**

**Fund Description**

In 2003, San Juan County issued \$25 million in revenue bonds to construct a new adult detention center. The new jail is located on Andrea Drive south of the Juvenile Services Center. It is approximately 194,000 square feet. The new facility opened in FY06. The adult detention center is the first design-build project for San Juan County. Typically San Juan County first procures the services of an architect to design a facility and then bids out the construction. The design-build process varies by allowing an entity to procure the services of an architect/construction team to design and construct the project. Staff feels that this process has been very successful for San Juan County. In FY06 the County was awarded a 2006 NACo Achievement award for the County's Program entitled "Innovative Jail Design Creates Efficiency While Saving Taxpayer Dollars."

**Goals/Concerns**

**Fund Summary**

|   | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|---|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|   |                  |                              |                              |                               | \$                           | %         |
| <b><u>Revenues:</u></b>                 |                  |                              |                              |                               |                              |           |
| Miscellaneous                           | 9,048            | -                            | (58)                         | -                             | 58                           | (100.00%) |
| Bonds                                   | -                | -                            | -                            | -                             | -                            |           |
| Total Revenues                          | 9,048            | -                            | (58)                         | -                             | 58                           | (100.00%) |
| <b><u>Transfers:</u></b>                |                  |                              |                              |                               |                              |           |
| Transfer from Adult Det Bonds           | -                | -                            | -                            | -                             | -                            |           |
| Transfer to Grants                      | -                | -                            | -                            | -                             | -                            |           |
| Transfer to CDBG Fund                   | -                | -                            | -                            | -                             | -                            |           |
| Total Transfers                         | -                | -                            | -                            | -                             | -                            |           |
| <b><u>Expenditures by Category:</u></b> |                  |                              |                              |                               |                              |           |
| Wages                                   | -                | -                            | -                            | -                             | -                            |           |
| Benefits                                | -                | -                            | -                            | -                             | -                            |           |
| Professional Services                   | 56,079           | 70,330                       | 8,346                        | 78,222                        | 69,876                       | 837.24%   |
| Supplies                                | -                | -                            | -                            | -                             | -                            |           |
| Capital                                 | 1,134,003        | 85,153                       | 68,857                       | -                             | (68,857)                     | (100.00%) |
| Other Operating                         | -                | -                            | -                            | -                             | -                            |           |
| Total                                   | \$ 1,190,082     | \$ 155,483                   | \$ 77,203                    | \$ 78,222                     | \$ 1,019                     | 1.32%     |
| Number of Employees                     | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

## ROAD CONSTRUCTION FUND - 321

### Fund Description

This fund was created to account for the use of the bond proceeds issued for the CR 350 road project.

### Goals/Concerns

The CR 350 Project was completed in FY06. The requested transfer from the General Fund in FY06 was necessary due to unforeseen bridge demolition costs.

### Fund Summary

|                                  | FY2009<br>Actual  | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                   |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                   |                              |                              |                               |                              |                  |
| Miscellaneous                    | 1,762,372         | 47,304                       | 93,859                       | -                             | (93,859)                     | (100.00%)        |
| Bonds                            | -                 | -                            | -                            | -                             | -                            |                  |
| Intergovernmental                | -                 | 2,154,000                    | 35,857                       | 2,118,143                     | 2,082,286                    | 5,807.20%        |
| <b>Total Revenues</b>            | <b>1,762,372</b>  | <b>2,201,304</b>             | <b>129,716</b>               | <b>2,118,143</b>              | <b>1,988,427</b>             | <b>1,532.91%</b> |
| <u>Transfers:</u>                |                   |                              |                              |                               |                              |                  |
| Transfer from General Fund       | -                 | -                            | -                            | -                             | -                            |                  |
| Transfer from Capl Repl Reserve  | 18,877            | -                            | -                            | -                             | -                            |                  |
| Transfer to Road Fund            | -                 | (76,000)                     | (76,000)                     | -                             | 76,000                       | (100.00%)        |
| Transfer to Grants Fund          | (142,626)         | (125,000)                    | (125,000)                    | (56,000)                      | 69,000                       | ( 55.20%)        |
| Transfer to Capl Repl Fund       | -                 | (314,600)                    | (314,600)                    | -                             | 314,600                      | (100.00%)        |
| <b>Total Transfers</b>           | <b>(123,749)</b>  | <b>(515,600)</b>             | <b>(515,600)</b>             | <b>(56,000)</b>               | <b>145,000</b>               | <b>( 89.14%)</b> |
| <u>Expenditures by Category:</u> |                   |                              |                              |                               |                              |                  |
| Wages                            | -                 | -                            | -                            | -                             | -                            |                  |
| Benefits                         | -                 | -                            | -                            | -                             | -                            |                  |
| Professional Services            | -                 | -                            | -                            | -                             | -                            |                  |
| Supplies                         | -                 | -                            | -                            | -                             | -                            |                  |
| Capital                          | 582,547           | 4,980,667                    | 834,748                      | 4,136,474                     | 3,301,726                    | 395.54%          |
| Other Operating                  | -                 | -                            | -                            | -                             | -                            |                  |
| <b>Total</b>                     | <b>\$ 582,547</b> | <b>\$ 4,980,667</b>          | <b>\$ 834,748</b>            | <b>\$ 4,136,474</b>           | <b>\$ 3,301,726</b>          | <b>395.54%</b>   |
| Number of Employees              | N/A               | N/A                          | N/A                          | N/A                           |                              |                  |



**Navajo Lake Boats**

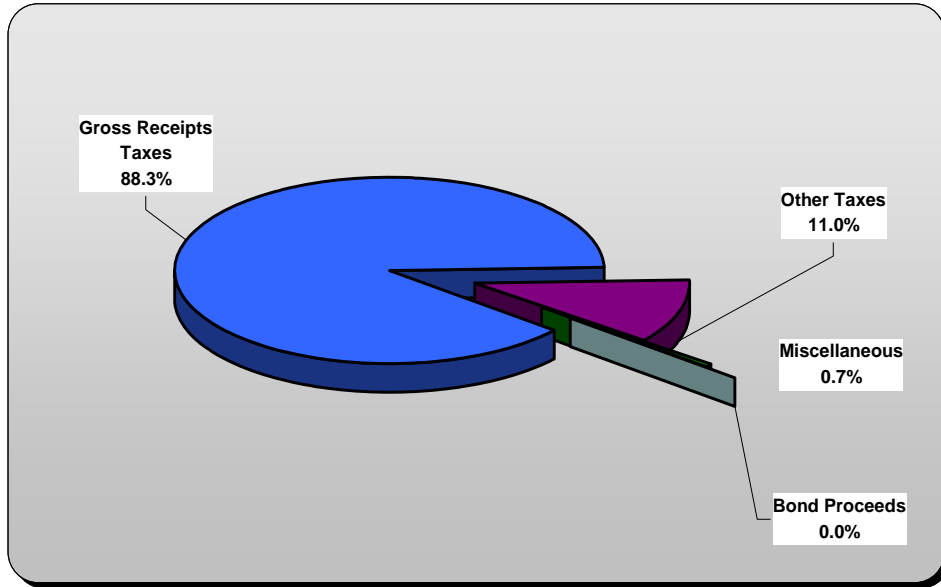


# **DEBT SERVICE FUND**

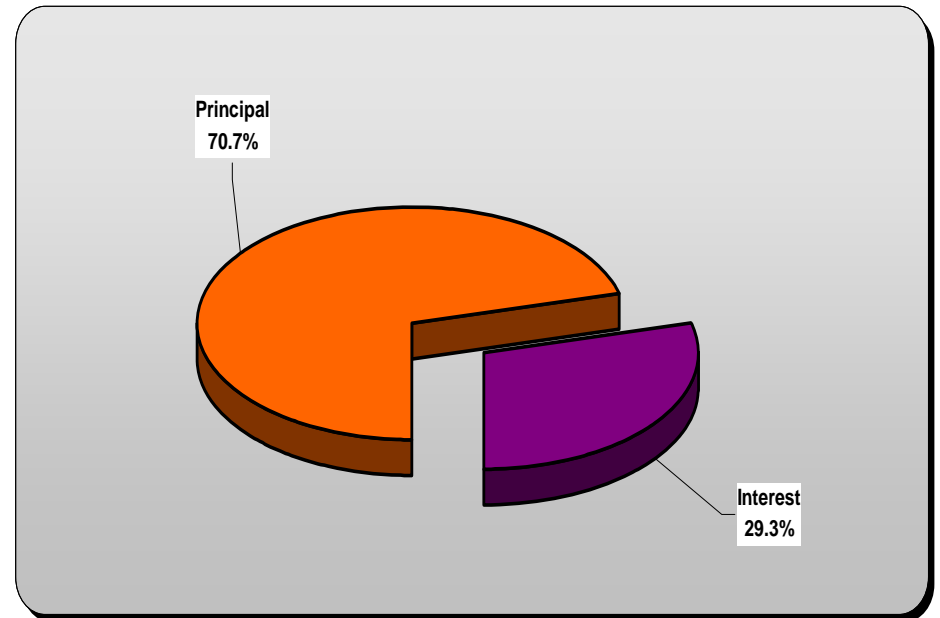
# San Juan County FY2011 Debt Service Fund

**Beginning Fund Balance - \$6,772,785** (unaudited)

**Revenue Sources - \$10,625,827**



**Expenditure (Uses) – (\$10,550,871)**



**Other Financing Sources (Uses) \$0**

**Ending Fund Balance - \$6,847,741**

## DEBT SERVICE FUND - 410

### Fund Description

The Debt Service Fund is used to account for the accumulation of resources and payment of revenue bond principal and interest from gross receipts taxes, gasoline taxes, and motor vehicle fees. The fund is also used to account for debt reserve funds. The County's current principal outstanding on all debt issues as of 6/30/2010 is \$68,915,000.

### Goals/Concerns

The County completed the issuance of the GRT Revenue Bonds Series 2008, in March 2008.

### Fund Summary

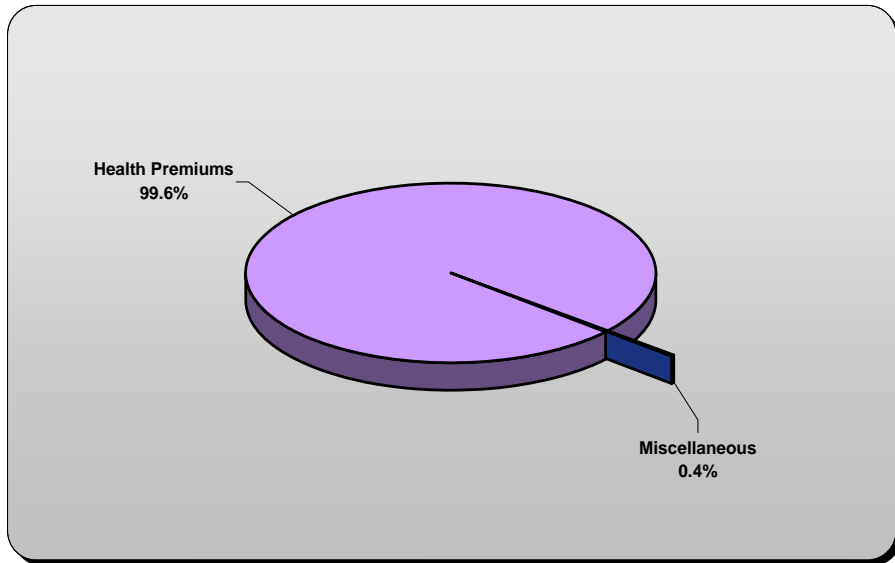
|                                  | FY2009<br>Actual     | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |                  |
|----------------------------------|----------------------|------------------------------|------------------------------|-------------------------------|------------------------------|------------------|
|                                  |                      |                              |                              |                               | \$                           | %                |
| <u>Revenues:</u>                 |                      |                              |                              |                               |                              |                  |
| Gross Receipts Tax               | 9,131,856            | 9,437,293                    | 9,693,001                    | 9,383,327                     | (309,674)                    | ( 3.19%)         |
| Gasoline - Road Bonds            | 358,660              | 410,000                      | 370,858                      | 410,000                       | 39,142                       | 10.55%           |
| Motor Veh-Road Bonds             | 807,339              | 760,500                      | 799,642                      | 760,500                       | (39,142)                     | ( 4.89%)         |
| Bond Proceeds/Premium            | -                    | -                            | -                            | -                             | -                            |                  |
| Interest                         | 191,951              | 167,300                      | 92,641                       | 72,000                        | (20,641)                     | ( 22.28%)        |
| <b>Total Revenues</b>            | <b>10,489,806</b>    | <b>10,775,093</b>            | <b>10,956,142</b>            | <b>10,625,827</b>             | <b>(330,315)</b>             | <b>( 3.01%)</b>  |
| <u>Transfers:</u>                |                      |                              |                              |                               |                              |                  |
| Transfer from Road Construction  | -                    | -                            | -                            | -                             | -                            |                  |
| Transfer from General Fund       | -                    | 397,850                      | 397,850                      | -                             | (397,850)                    | (100.00%)        |
| Transfer to Capl Repl Fund       | -                    | -                            | -                            | -                             | -                            |                  |
| <b>Total Transfers</b>           | <b>-</b>             | <b>397,850</b>               | <b>397,850</b>               | <b>-</b>                      | <b>(397,850)</b>             | <b>(100.00%)</b> |
| <u>Expenditures by Category:</u> |                      |                              |                              |                               |                              |                  |
| Wages                            | -                    | -                            | -                            | -                             | -                            |                  |
| Benefits                         | -                    | -                            | -                            | -                             | -                            |                  |
| Professional Services            | -                    | -                            | -                            | -                             | -                            |                  |
| Supplies                         | -                    | -                            | -                            | -                             | -                            |                  |
| Principal and Interest           | 10,243,451           | 10,865,201                   | 10,865,197                   | 10,550,871                    | (314,326)                    | ( 2.89%)         |
| <b>Total</b>                     | <b>\$ 10,243,451</b> | <b>\$ 10,865,201</b>         | <b>\$ 10,865,197</b>         | <b>\$ 10,550,871</b>          | <b>\$ (314,326)</b>          | <b>( 2.89%)</b>  |
| Number of Employees              | N/A                  | N/A                          | N/A                          | N/A                           |                              |                  |

# **INTERNAL SERVICE FUND**

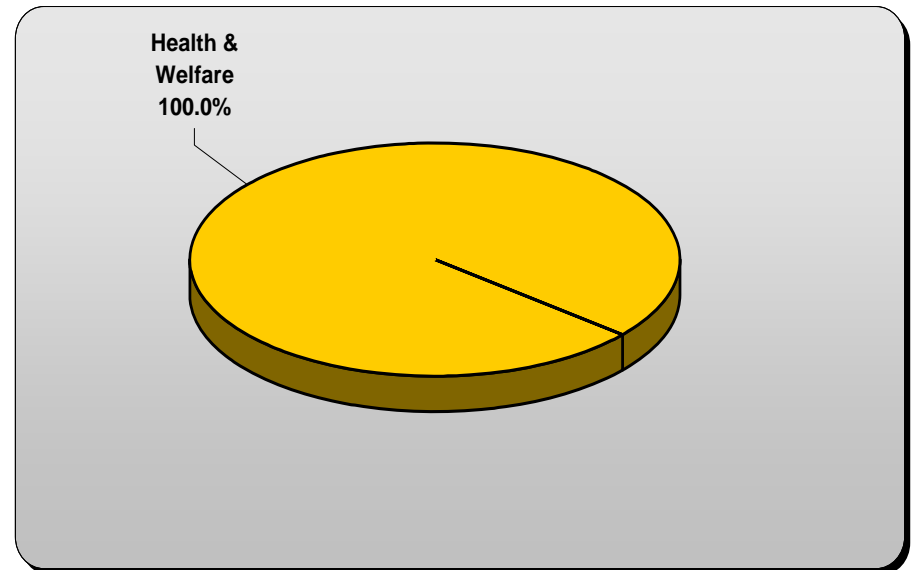
# San Juan County FY2011 Internal Service Fund

**Beginning Fund Balance - \$1,688,132** (unaudited)

**Revenue Sources - \$8,087,259**



**Expenditure (Uses) – (\$8,407,313)**



**Other Financing Sources (Uses) \$0**

**Ending Fund Balance - \$1,368,078**

**MAJOR MEDICAL FUND - 600**

**Fund Description**

This fund is used to account for the costs of providing medical and dental insurance coverage for the employees of San Juan County. A tiered premium/deductible increase will be implemented July 1, 2010.

**Goals/Concerns**

To maintain affordable premiums.

**Fund Summary**

|   | FY2009<br>Actual | FY2010<br>Adjusted<br>Budget | FY2010<br>As of<br>6/30/2010 | FY2011<br>Requested<br>Budget | Change From FY2010<br>Actual |           |
|---|------------------|------------------------------|------------------------------|-------------------------------|------------------------------|-----------|
|   |                  |                              |                              |                               | \$                           | %         |
| <b><u>Revenues:</u></b>                 |                  |                              |                              |                               |                              |           |
| Health Plan                             | 6,527,955        | 8,312,209                    | 8,312,927                    | 8,057,259                     | (255,668)                    | ( 3.08%)  |
| Interest                                | 84,372           | 32,000                       | 34,392                       | 30,000                        | (4,392)                      | ( 12.77%) |
| Miscellaneous                           | 13,835           | -                            | -                            | -                             | -                            |           |
| Total Revenues                          | 6,626,162        | 8,344,209                    | 8,347,319                    | 8,087,259                     | (260,060)                    | ( 3.12%)  |
| <b><u>Transfers:</u></b>                |                  |                              |                              |                               |                              |           |
| Transfer from General Fund              | -                | -                            | -                            | -                             | -                            |           |
| <b><u>Expenditures by Category:</u></b> |                  |                              |                              |                               |                              |           |
| Wages                                   | -                | -                            | -                            | -                             | -                            |           |
| Benefits                                | -                | -                            | -                            | -                             | -                            |           |
| Professional Services                   | 241,687          | 255,158                      | 243,059                      | 277,960                       | 34,901                       | 14.36%    |
| Supplies                                | -                | -                            | -                            | -                             | -                            |           |
| Other Operating                         | 7,053,352        | 8,499,499                    | 8,455,665                    | 8,129,353                     | (326,312)                    | ( 3.86%)  |
| Total                                   | \$ 7,295,039     | \$ 8,754,657                 | \$ 8,698,724                 | \$ 8,407,313                  | \$ (291,411)                 | ( 3.35%)  |
| Number of Employees                     | N/A              | N/A                          | N/A                          | N/A                           |                              |           |

# **REVENUE STATISTICS**

**SAN JUAN COUNTY, NEW MEXICO  
TAX REVENUES BY SOURCE**

(modified accrual basis of accounting)

| <b>Fiscal<br/>Year</b>         | <b>Property Tax</b> | <b>Gross Receipts<br/>Tax</b> | <b>Gas/Motor<br/>Vehicle Tax</b> | <b>Franchise<br/>Tax</b> | <b>Oil &amp; Gas Tax</b> | <b>Cigarette<br/>Tax</b> | <b>Total Taxes</b> |
|--------------------------------|---------------------|-------------------------------|----------------------------------|--------------------------|--------------------------|--------------------------|--------------------|
| 2003                           | \$ 14,587,399       | \$ 13,539,329                 | \$ 1,733,159                     | \$ 516,681               | \$ 7,448,847             | \$ 16,831                | \$ 37,842,246      |
| 2004                           | 15,127,812          | 21,197,331                    | 1,544,465                        | 567,886                  | 9,352,580                | 16,851                   | 47,806,925         |
| 2005                           | 16,589,016          | 26,636,072                    | 1,637,564                        | 576,867                  | 13,239,591               | 14,824                   | 58,693,934         |
| 2006                           | 16,944,143          | 34,956,500                    | 1,581,442                        | 578,898                  | 18,155,251               | 16,239                   | 72,232,473         |
| 2007                           | 18,007,073          | 37,741,077                    | 1,625,501                        | 579,408                  | 16,085,561               | 20,482                   | 74,059,102         |
| 2008                           | 19,068,312          | 42,060,583                    | 1,800,586                        | 876,336                  | 17,313,715               | 23,269                   | 81,142,801         |
| 2009                           | 20,173,017          | 40,928,066                    | 1,685,025                        | 1,210,037                | 15,645,026               | 18,880                   | 79,660,051         |
| 2010                           | 21,437,468          | 33,217,840                    | 1,707,702                        | 1,364,763                | 10,480,170               | 24,861                   | 68,232,804         |
| Percent<br>Change<br>2003-2010 | 46.96%              | 145.34%                       | -1.47%                           | 164.14%                  | 40.70%                   | 47.71%                   | 80.31%             |

**Note:** The county began reporting accrual information with the implementation of GASB Statement 34 in fiscal year 2003.



**SAN JUAN COUNTY, NEW MEXICO  
RESIDENTIAL PROPERTY TAX RATES  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u>              | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b><u>Direct Rate</u></b>       |             |             |             |             |             |             |             |             |             |             |
| <b>San Juan County</b>          |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 6.096       | 6.276       | 6.285       | 6.050       | 6.661       | 6.627       | 6.737       | 6.451       | 6.567       | 6.312       |
| Debt Service Millage            | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Total County Millage            | 6.096       | 6.276       | 6.285       | 6.050       | 6.661       | 6.627       | 6.737       | 6.451       | 6.567       | 6.312       |
| <b><u>Overlapping Rates</u></b> |             |             |             |             |             |             |             |             |             |             |
| <b>City of Bloomfield</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 4.921       | 4.958       | 5.075       | 4.897       | 5.034       | 5.099       | 5.223       | 5.049       | 5.198       | 4.938       |
| Debt Service Millage            | 0.000       | 2.145       | 1.010       | 1.001       | 1.571       | 0.956       | 1.912       | 2.492       | 2.175       | 2.137       |
| Total City Millage              | 4.921       | 7.103       | 6.085       | 5.898       | 6.605       | 6.055       | 7.135       | 7.541       | 7.373       | 7.075       |
| <b>City of Aztec</b>            |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 5.077       | 5.186       | 5.167       | 4.963       | 5.075       | 5.031       | 5.088       | 4.802       | 4.860       | 4.570       |
| Debt Service Millage            | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Total City Millage              | 5.077       | 5.186       | 5.167       | 4.963       | 5.075       | 5.031       | 5.088       | 4.802       | 4.860       | 4.570       |
| <b>City of Farmington</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 1.539       | 1.582       | 1.584       | 1.510       | 1.526       | 1.496       | 1.511       | 1.434       | 1.457       | 1.438       |
| Debt Service Millage            | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Total City Millage              | 1.539       | 1.582       | 1.584       | 1.510       | 1.526       | 1.496       | 1.511       | 1.434       | 1.457       | 1.438       |
| <b>Aztec Schools</b>            |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.082       | 2.145       | 2.137       | 2.272       | 2.280       | 2.281       | 2.287       | 2.276       | 2.280       | 2.133       |
| Debt Service Millage            | 2.941       | 1.023       | 1.946       | 4.994       | 3.082       | 2.375       | 2.366       | 2.967       | 2.997       | 5.497       |
| Total School Millage            | 5.023       | 3.168       | 4.083       | 7.266       | 5.362       | 4.656       | 4.653       | 5.243       | 5.277       | 7.630       |
| <b>Bloomfield Schools</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.301       | 2.307       | 2.311       | 2.303       | 2.312       | 2.316       | 2.325       | 2.314       | 2.322       | 2.149       |
| Debt Service Millage            | 4.783       | 2.624       | 4.495       | 6.577       | 4.350       | 4.349       | 4.355       | 5.310       | 5.357       | 5.794       |
| Total School Millage            | 7.084       | 4.931       | 6.806       | 8.880       | 6.662       | 6.665       | 6.680       | 7.624       | 7.679       | 7.943       |
| <b>Farmington Schools</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.114       | 2.179       | 2.355       | 2.256       | 2.287       | 2.261       | 3.349       | 2.263       | 3.953       | 4.706       |
| Debt Service Millage            | 8.700       | 8.230       | 7.991       | 7.501       | 7.507       | 7.490       | 6.451       | 7.427       | 5.772       | 4.938       |
| Total School Millage            | 10.814      | 10.409      | 10.346      | 9.757       | 9.794       | 9.751       | 9.800       | 9.690       | 9.725       | 9.644       |
| <b>Consolidated Schools</b>     |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.224       | 2.297       | 2.326       | 2.329       | 2.336       | 2.338       | 2.347       | 2.337       | 2.346       | 2.244       |
| Debt Service Millage            | 7.534       | 6.814       | 7.634       | 7.638       | 6.729       | 6.748       | 6.571       | 6.838       | 6.837       | 6.773       |
| Total School Millage            | 9.758       | 9.111       | 9.960       | 9.967       | 9.065       | 9.086       | 8.918       | 9.175       | 9.183       | 9.017       |
| <b>San Juan College</b>         |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 3.307       | 3.405       | 3.410       | 3.282       | 3.342       | 3.316       | 3.371       | 3.228       | 3.283       | 3.156       |
| Debt Service Millage            | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       |
| Total School Millage            | 3.907       | 4.005       | 4.010       | 3.882       | 3.942       | 3.916       | 3.971       | 3.828       | 3.883       | 3.756       |
| <b>State of New Mexico</b>      |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Debt Service Millage            | 1.529       | 1.765       | 1.123       | 1.520       | 1.028       | 1.234       | 1.291       | 1.221       | 1.250       | 1.150       |
| Total School Millage            | 1.529       | 1.765       | 1.123       | 1.520       | 1.028       | 1.234       | 1.291       | 1.221       | 1.250       | 1.150       |

**SAN JUAN COUNTY, NEW MEXICO  
NONRESIDENTIAL PROPERTY TAX RATES  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u>              | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b><u>Direct Rate</u></b>       |             |             |             |             |             |             |             |             |             |             |
| <b>San Juan County</b>          |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 8.000       | 8.000       | 8.000       | 8.000       | 8.500       | 8.500       | 8.500       | 8.500       | 8.500       | 8.500       |
| Debt Service Millage            | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Total County Millage            | 8.000       | 8.000       | 8.000       | 8.000       | 8.500       | 8.500       | 8.500       | 8.500       | 8.500       | 8.500       |
| <b><u>Overlapping Rates</u></b> |             |             |             |             |             |             |             |             |             |             |
| <b>City of Bloomfield</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 6.548       | 7.000       | 7.000       | 6.954       | 7.000       | 6.734       | 6.781       | 5.649       | 5.529       | 5.496       |
| Debt Service Millage            | 0.000       | 2.145       | 1.010       | 1.001       | 1.571       | 0.956       | 1.912       | 2.492       | 2.175       | 2.137       |
| Total City Millage              | 6.548       | 9.145       | 8.010       | 7.955       | 8.571       | 7.690       | 8.693       | 8.141       | 7.704       | 7.633       |
| <b>City of Aztec</b>            |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 5.946       | 6.253       | 6.355       | 6.051       | 6.295       | 6.256       | 6.312       | 6.009       | 6.324       | 5.873       |
| Debt Service Millage            | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Total City Millage              | 5.946       | 6.253       | 6.355       | 6.051       | 6.295       | 6.256       | 6.312       | 6.009       | 6.324       | 5.873       |
| <b>City of Farmington</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 1.916       | 1.935       | 1.905       | 1.806       | 1.850       | 1.877       | 1.925       | 1.824       | 1.879       | 1.908       |
| Debt Service Millage            | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Total City Millage              | 1.916       | 1.935       | 1.905       | 1.806       | 1.850       | 1.877       | 1.925       | 1.824       | 1.879       | 1.908       |
| <b>Aztec Schools</b>            |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.474       | 2.500       | 2.389       | 2.500       | 2.500       | 2.500       | 2.474       | 2.500       | 2.500       | 2.500       |
| Debt Service Millage            | 2.941       | 1.023       | 1.946       | 4.994       | 3.082       | 2.375       | 2.366       | 2.967       | 2.997       | 5.497       |
| Total School Millage            | 5.415       | 3.523       | 4.335       | 7.494       | 5.582       | 4.875       | 4.840       | 5.467       | 5.497       | 7.997       |
| <b>Bloomfield Schools</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       |
| Debt Service Millage            | 4.783       | 2.624       | 4.495       | 6.577       | 4.350       | 4.349       | 4.355       | 5.310       | 5.357       | 5.794       |
| Total School Millage            | 7.283       | 5.124       | 6.995       | 9.077       | 6.850       | 6.849       | 6.855       | 7.810       | 7.857       | 8.294       |
| <b>Farmington Schools</b>       |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.377       | 2.407       | 2.478       | 2.386       | 2.436       | 2.471       | 3.483       | 2.426       | 4.130       | 4.977       |
| Debt Service Millage            | 8.700       | 8.230       | 7.991       | 7.501       | 7.507       | 7.490       | 6.451       | 7.427       | 5.772       | 4.938       |
| Total School Millage            | 11.077      | 10.637      | 10.469      | 9.887       | 9.943       | 9.961       | 9.934       | 9.853       | 9.902       | 9.915       |
| <b>Consolidated Schools</b>     |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       | 2.500       |
| Debt Service Millage            | 7.534       | 6.814       | 7.634       | 7.638       | 6.729       | 6.748       | 6.571       | 6.838       | 6.837       | 6.773       |
| Total School Millage            | 10.034      | 9.314       | 10.134      | 10.138      | 9.229       | 9.248       | 9.071       | 9.338       | 9.337       | 9.273       |
| <b>San Juan College</b>         |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 4.500       | 4.500       | 4.500       | 4.500       | 4.500       | 4.500       | 4.500       | 4.500       | 4.500       | 4.500       |
| Debt Service Millage            | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       | 0.600       |
| Total School Millage            | 5.100       | 5.100       | 5.100       | 5.100       | 5.100       | 5.100       | 5.100       | 5.100       | 5.100       | 5.100       |
| <b>State of New Mexico</b>      |             |             |             |             |             |             |             |             |             |             |
| Operating Millage               | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       | 0.000       |
| Debt Service Millage            | 1.529       | 1.765       | 1.123       | 1.520       | 1.028       | 1.234       | 1.291       | 1.221       | 1.250       | 1.150       |
| Total School Millage            | 1.529       | 1.765       | 1.123       | 1.520       | 1.028       | 1.234       | 1.291       | 1.221       | 1.250       | 1.150       |

**Note:** The San Juan County Commission can impose a maximum of 11.85 mills for operating purposes. The yield control formula provides that no operating tax rate established by the Department of Finance and Administration, Department of Education and Commission on Higher Education on residential and nonresidential property by governmental unit shall produce revenue in excess of 5% from one year to the next solely as a consequence of property reappraisal.

**SAN JUAN COUNTY, NEW MEXICO  
 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY**

| Fiscal Year Ended<br>June 30 | Real Property           |                             | Personal Property |              |           | Oil & Gas     |             | Less: Tax-<br>Exempt<br>Property | Adjustment For<br>Protested Taxes | Total Taxable<br>Assessed Value<br>(1) |
|------------------------------|-------------------------|-----------------------------|-------------------|--------------|-----------|---------------|-------------|----------------------------------|-----------------------------------|--|
|                              | Residential<br>Property | Non-Residential<br>Property | Non-Agricultural  | Agricultural | Other     | Production    | Equipment   |                                  |                                   |  |
| 2001                         | 586,064,044             | 1,254,751,621               | 77,739,580        | 2,552,856    | 1,094,743 | 462,356,846   | 106,010,083 | 87,513,047                       | (15,270,194)                      | 2,387,786,532                          |
| 2002                         | 608,685,957             | 1,224,344,438               | 91,713,965        | 1,210,358    | 1,279,835 | 974,946,131   | 197,965,986 | 84,957,900                       | (1,230,403)                       | 3,013,958,367                          |
| 2003                         | 626,663,816             | 1,225,859,034               | 104,742,790       | 211,124      | 1,407,442 | 1,029,947,087 | 198,891,827 | 84,681,707                       | 3,050,675                         | 3,106,092,088                          |
| 2004                         | 686,286,520             | 1,243,526,270               | 108,899,884       | 664,679      | 1,502,179 | 611,337,842   | 122,162,009 | 90,520,283                       | (2,820,507)                       | 2,681,038,593                          |
| 2005                         | 722,883,606             | 1,234,140,793               | 113,283,832       | 701,598      | 1,602,747 | 1,063,758,697 | 215,736,051 | 94,984,591                       | (3,736,045)                       | 3,253,386,688                          |
| 2006                         | 785,761,118             | 1,250,166,344               | 120,036,823       | 757,221      | 1,728,659 | 1,334,746,588 | 266,636,827 | 101,309,842                      | (5,396,967)                       | 3,653,126,771                          |
| 2007                         | 848,724,077             | 1,300,382,938               | 143,442,764       | 742,104      | 1,905,041 | 1,769,944,634 | 353,554,112 | 105,526,163                      | (1,156,317)                       | 4,312,013,190                          |
| 2008                         | 973,335,926             | 1,376,835,624               | 153,488,653       | 783,565      | 1,747,138 | 1,562,765,003 | 307,517,233 | 117,342,078                      | (4,148,769)                       | 4,254,982,295                          |
| 2009                         | 1,044,353,058           | 1,417,830,140               | 171,272,299       | 879,412      | 1,296,294 | 1,572,060,757 | 311,506,924 | 118,491,641                      | (791,628)                         | 4,399,915,615                          |
| 2010                         | 1,125,171,877           | 1,525,345,849               | 148,215,906       | 914,022      | 1,277,581 | 1,756,139,463 | 352,424,291 | 142,548,947                      | 38,631,648                        | 4,805,571,690                          |

| Fiscal Year Ended<br>June 30 | Total                                |                                   | Estimated Actual<br>Value | Taxable<br>Assessed Value<br>as a Percentage<br>of Actual Value |
|------------------------------|--------------------------------------|-----------------------------------|---------------------------|---|
|                              | Total Residential<br>Direct Tax Rate | Nonresidential<br>Direct Tax Rate |                           |   |
| 2001                         | 6.096                                | 8.000                             | 7,170,530,126             | 33.3%   |
| 2002                         | 6.276                                | 8.000                             | 9,050,926,027             | 33.3%   |
| 2003                         | 6.285                                | 8.000                             | 9,318,276,270             | 33.3%   |
| 2004                         | 6.050                                | 8.000                             | 8,051,166,946             | 33.3%   |
| 2005                         | 6.661                                | 8.500                             | 9,769,929,994             | 33.3%   |
| 2006                         | 6.627                                | 8.500                             | 10,970,350,664            | 33.3%   |
| 2007                         | 6.737                                | 8.500                             | 12,948,988,559            | 33.3%   |
| 2008                         | 6.451                                | 8.500                             | 12,765,074,536            | 33.3%   |
| 2009                         | 6.567                                | 8.500                             | 13,199,878,844            | 33.3%   |
| 2010                         | 6.312                                | 8.500                             | 14,431,146,216            | 33.3%   |

(1) Taxable assessed values are established by the San Juan County Assessor for locally assessed property, and by the State of New Mexico Taxation and Revenue Department, Audit and Compliance Division (oil and gas equipment and production), and Property Tax Division (state assessed property). The last reappraisal for locally assessed property occurred in 2005.

**Note:** Total taxable assessed value is calculated as 1/3rd of estimated actual value.

**SAN JUAN COUNTY, NEW MEXICO  
PROPERTY TAX LEVIES AND COLLECTIONS**

| Fiscal Year | Taxes Levied for the Fiscal Year |             | Total Adjusted Levy | Collected within the Fiscal Year of the Levy |                             | Collections in Subsequent Years | Total Collections to Date |                             |
|-------------|----------------------------------|-------------|---------------------|--|-----------------------------|---------------------------------|---------------------------|-----------------------------|
|             | (Original Levy)                  | Adjustments |                     | Amount                                       | Percentage of Original Levy |                                 | Amount                    | Percentage of Adjusted Levy |
| 2001        | 43,616,479                       | (112,373)   | 43,504,106          | 42,052,407                                   | 96.41%                      | 1,443,246                       | 43,495,653                | 99.98%                      |
| 2002        | 42,703,730                       | 86,579      | 42,790,309          | 41,412,959                                   | 96.98%                      | 1,366,997                       | 42,779,956                | 99.98%                      |
| 2003        | 43,494,760                       | 313,227     | 43,807,987          | 42,216,822                                   | 97.06%                      | 1,578,597                       | 43,795,419                | 99.97%                      |
| 2004        | 46,868,972                       | 981,565     | 47,850,537          | 45,767,230                                   | 97.65%                      | 2,065,840                       | 47,833,070                | 99.96%                      |
| 2005        | 45,995,892                       | 778,202     | 46,774,094          | 45,419,134                                   | 98.75%                      | 1,335,619                       | 46,754,753                | 99.96%                      |
| 2006        | 48,026,866                       | 851,711     | 48,878,577          | 47,402,124                                   | 98.70%                      | 1,447,677                       | 48,849,801                | 99.94%                      |
| 2007        | 51,201,927                       | 543,035     | 51,744,962          | 50,180,945                                   | 98.01%                      | 1,391,244                       | 51,572,189                | 99.67%                      |
| 2008        | 55,884,865                       | 381,989     | 56,266,854          | 54,445,797                                   | 97.42%                      | 1,473,812                       | 55,919,609                | 99.38%                      |
| 2009        | 59,218,046                       | 304,689     | 59,522,735          | 57,647,121                                   | 97.35%                      | 1,100,441                       | 58,747,562                | 98.70%                      |
| 2010        | 62,858,408                       | 1,120,489   | 63,978,897          | 61,868,631                                   | 98.43%                      | -                               | 61,868,631                | 96.70%                      |

Source: San Juan County Treasurer's Office, prepared by San Juan County Finance Department.

**SAN JUAN COUNTY, NEW MEXICO  
PRINCIPAL PROPERTY TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO**

| Taxpayer                         | 2010                    |      |  | 2001                   |      |  |
|----------------------------------|-------------------------|------|--|------------------------|------|--|
|                                  | Taxable Assessed Value  | Rank | Percentage of Total Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage of Total Taxable Assessed Value |
| Public Service Co. of New Mexico | \$ 462,165,417          | 1    | 9.6%                                       | \$ 140,327,555         | 1    | 5.9%                                       |
| BHP World Mineral                | 290,800,296             | 2    | 6.1%                                       | 63,883,686             | 8    | 2.7%                                       |
| San Juan Coal                    | 263,483,149             | 3    | 5.5%                                       | 112,148,108            | 2    | 4.7%                                       |
| Arizona Public Service           | 251,185,618             | 4    | 5.2%                                       | 66,372,911             | 6    | 2.8%                                       |
| Williams Field Services          | 219,785,459             | 5    | 4.6%                                       | 93,748,849             | 4    | 3.9%                                       |
| Enterprise Field Service         | 212,261,437             | 6    | 4.4%                                       | -                      | -    | -  |
| Tucson Electric Power            | 162,992,291             | 7    | 3.4%                                       | 34,261,422             | 9    | 1.4%                                       |
| Southern California Edison       | 155,080,817             | 8    | 3.2%                                       | 79,586,034             | 5    | 3.3%                                       |
| El Paso Natural Gas              | 125,609,489             | 9    | 2.6%                                       | 109,070,566            | 3    | 4.6%                                       |
| Transwestern Pipeline Co         | 114,568,678             | 10   | 2.4%                                       | -                      | -    | -  |
| Burlington Resources             | -                       | -    | -  | 64,590,605             | 7    | 2.7%                                       |
| MSR Public Power Agency          | -                       | -    | -  | 31,180,325             | 10   | 1.3%                                       |
| Totals                           | <u>\$ 2,257,932,651</u> |      | <u>47.0%</u>                               | <u>\$ 795,170,061</u>  |      | <u>33.3%</u>                               |

Source: San Juan County Assessor's Office

**SAN JUAN COUNTY, NEW MEXICO  
DIRECT AND OVERLAPPING GROSS RECEIPT TAX RATES**

**SAN JUAN COUNTY (SJC)**

| Fiscal Year | State GRT | County      |                     | Total SJC GRT |
|-------------|-----------|-------------|---------------------|---------------|
|             |           | Direct Rate | Unincorporated Rate |               |
| 2001        | 5.0000%   | 0.3750%     | 0.3750%             | 5.7500%       |
| 2002        | 5.0000%   | 0.3750%     | 0.3750%             | 5.7500%       |
| 2003        | 5.0000%   | 0.3750%     | 0.3750%             | 5.7500%       |
| 2004        | 5.0000%   | 0.6875%     | 0.3750%             | 6.0625%       |
| 2005        | 5.0000%   | 0.6875%     | 0.3750%             | 6.0625%       |
| 2006        | 5.0000%   | 0.8125%     | 0.3750%             | 6.1875%       |
| 2007        | 5.0000%   | 0.8125%     | 0.3750%             | 6.1875%       |
| 2008        | 5.0000%   | 0.8125%     | 0.3750%             | 6.1875%       |
| 2009        | 5.0000%   | 0.8125%     | 0.3750%             | 6.1875%       |
| 2010        | 5.0000%   | 0.8125%     | 0.3750%             | 6.1875%       |

**CITY OF AZTEC (COA)**

| Fiscal Year | State GRT | COA Share    |                 |                 | Total COA GRT |
|-------------|-----------|--------------|-----------------|-----------------|---------------|
|             |           | of State GRT | COA Direct Rate | San Juan County |               |
| 2001        | 3.2750%   | 1.2250%      | 1.3750%         | 0.3750%         | 6.2500%       |
| 2002        | 3.2750%   | 1.2250%      | 1.3750%         | 0.3750%         | 6.2500%       |
| 2003        | 3.2750%   | 1.2250%      | 1.4375%         | 0.3750%         | 6.3125%       |
| 2004        | 3.2750%   | 1.2250%      | 1.4375%         | 0.6875%         | 6.6250%       |
| 2005        | 3.7750%   | 1.2250%      | 1.8125%         | 0.6875%         | 7.5000%       |
| 2006        | 3.7750%   | 1.2250%      | 1.8125%         | 0.8125%         | 7.6250%       |
| 2007        | 3.7750%   | 1.2250%      | 1.8125%         | 0.8125%         | 7.6250%       |
| 2008        | 3.7750%   | 1.2250%      | 1.8125%         | 0.8125%         | 7.6250%       |
| 2009        | 3.7750%   | 1.2250%      | 1.8125%         | 0.8125%         | 7.6250%       |
| 2010        | 3.7750%   | 1.2250%      | 1.8125%         | 0.8125%         | 7.6250%       |

**VALLEY WATER & SANITATION (V/W SAN)**

| Fiscal Year | State GRT | V/W SAN            |                     |                 | Total COA GRT |
|-------------|-----------|--------------------|---------------------|-----------------|---------------|
|             |           | Share of State GRT | V/W SAN Direct Rate | San Juan County |               |
| 2001        | -         | -                  | -                   | -               | -             |
| 2002        | -         | -                  | -                   | -               | -             |
| 2003        | -         | -                  | -                   | -               | -             |
| 2004        | -         | -                  | -                   | -               | -             |
| 2005        | -         | -                  | -                   | -               | -             |
| 2006        | -         | -                  | -                   | -               | -             |
| 2007        | -         | -                  | -                   | -               | -             |
| 2008        | 3.7750%   | 1.2250%            | 0.0000%             | 1.4375%         | 6.4375%       |
| 2009        | 3.7750%   | 1.2250%            | 0.0000%             | 1.4375%         | 6.4375%       |
| 2010        | 3.7750%   | 1.2250%            | 0.0000%             | 1.4375%         | 6.4375%       |

Note: San Juan County adopted the ordinance imposing the County Water and Sanitation Gross Receipts Tax effective January 1, 2008.

Source: State of New Mexico Taxation and Revenue

**CITY OF FARMINGTON (COF)**

| Fiscal Year | State GRT | COF Share    |                 |                 | Total COF GRT |
|-------------|-----------|--------------|-----------------|-----------------|---------------|
|             |           | of State GRT | COF Direct Rate | San Juan County |               |
| 2001        | 3.2750%   | 1.2250%      | 1.1875%         | 0.3750%         | 6.0625%       |
| 2002        | 3.2750%   | 1.2250%      | 1.1875%         | 0.3750%         | 6.0625%       |
| 2003        | 3.2750%   | 1.2250%      | 1.1875%         | 0.3750%         | 6.0625%       |
| 2004        | 3.2750%   | 1.2250%      | 1.1875%         | 0.6875%         | 6.3750%       |
| 2005        | 3.7750%   | 1.2250%      | 1.1875%         | 0.6875%         | 6.8750%       |
| 2006        | 3.7750%   | 1.2250%      | 1.1875%         | 0.8125%         | 7.0000%       |
| 2007        | 3.7750%   | 1.2250%      | 1.1875%         | 0.8125%         | 7.0000%       |
| 2008        | 3.7750%   | 1.2250%      | 1.1875%         | 0.8125%         | 7.0000%       |
| 2009        | 3.7750%   | 1.2250%      | 1.1875%         | 0.8125%         | 7.0000%       |
| 2010        | 3.7750%   | 1.2250%      | 1.1875%         | 0.8125%         | 7.0000%       |

**CITY OF BLOOMFIELD (COB)**

| Fiscal Year | State GRT | COB Share    |                 |                 | Total COB GRT |
|-------------|-----------|--------------|-----------------|-----------------|---------------|
|             |           | of State GRT | COB Direct Rate | San Juan County |               |
| 2001        | 3.2750%   | 1.2250%      | 1.3750%         | 0.3750%         | 6.2500%       |
| 2002        | 3.2750%   | 1.2250%      | 1.3750%         | 0.3750%         | 6.2500%       |
| 2003        | 3.2750%   | 1.2250%      | 1.5000%         | 0.3750%         | 6.3750%       |
| 2004        | 3.2750%   | 1.2250%      | 1.5000%         | 0.6875%         | 6.6875%       |
| 2005        | 3.7750%   | 1.2250%      | 1.5000%         | 0.6875%         | 7.1875%       |
| 2006        | 3.7750%   | 1.2250%      | 1.5000%         | 0.8125%         | 7.3125%       |
| 2007        | 3.7750%   | 1.2250%      | 1.3750%         | 0.8125%         | 7.1875%       |
| 2008        | 3.7750%   | 1.2250%      | 1.7500%         | 0.8125%         | 7.5625%       |
| 2009        | 3.7750%   | 1.2250%      | 1.7500%         | 0.8125%         | 7.5625%       |
| 2010        | 3.7750%   | 1.2250%      | 1.7500%         | 0.8125%         | 7.5625%       |

**SAN JUAN COUNTY, NEW MEXICO  
GROSS RECEIPTS TAX REVENUE BY INDUSTRY**

Total Taxable Gross Receipts for the County By Major Industrial Classifications

| <b>Fiscal Year Ending 6/30</b>    | <b>2001</b>             | <b>2002</b>             | <b>2003</b>             | <b>2004</b>             | <b>2005</b>             | <b>2006</b>             | <b>2007</b>             | <b>2008</b>             | <b>2009</b>             | <b>2010</b>             |
|-----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Agriculture                       | \$ 3,853,370            | \$ 3,463,068            | \$ 2,862,056            | \$ 3,125,414            | \$ 3,166,913            | \$ 5,119,445            | \$ 6,208,195            | \$ 2,756,121            | \$ 3,513,459            | \$ 2,997,244            |
| Mining                            | 798,329,301             | 578,180,084             | 689,314,777             | 607,918,843             | 687,343,880             | 847,054,986             | 775,282,826             | 873,856,660             | 897,561,303             | 670,583,833             |
| Construction                      | 243,812,890             | 276,120,351             | 227,255,781             | 285,686,825             | 350,081,488             | 364,342,845             | 426,275,670             | 606,207,521             | 589,085,051             | 386,053,620             |
| Manufacturing                     | 59,580,497              | 58,559,814              | 45,423,952              | 81,912,653              | 123,344,214             | 152,739,833             | 157,302,699             | 198,949,959             | 180,416,312             | 135,410,017             |
| Trans, Comm., Util.               | 109,855,252             | 100,284,512             | 121,723,692             | 131,706,384             | 145,247,327             | 172,338,365             | 194,126,155             | 210,184,086             | 236,021,995             | 234,468,806             |
| Wholesale Trade                   | 151,810,093             | 137,288,624             | 117,913,376             | 134,578,752             | 180,056,813             | 253,483,931             | 280,104,550             | 323,493,404             | 301,134,218             | 208,918,048             |
| Retail Trade                      | 807,899,907             | 857,386,107             | 877,125,135             | 841,068,001             | 797,136,275             | 811,891,723             | 907,912,575             | 943,383,335             | 880,964,124             | 783,921,637             |
| Finance, Insurance & Real Estate  | 29,650,594              | 27,998,152              | 27,011,911              | 27,188,498              | 32,360,736              | 40,447,837              | 48,976,849              | 79,434,817              | 84,247,959              | 67,834,906              |
| Services                          | 529,521,215             | 608,382,641             | 567,860,766             | 691,203,628             | 841,834,330             | 885,557,210             | 941,654,296             | 963,804,186             | 928,420,521             | 757,967,647             |
| Government                        | 59,874,847              | 64,662,780              | 81,017,819              | 73,905,230              | 67,971,165              | 73,833,091              | 78,985,195              | 65,502,825              | 16,877,681              | 21,160,334              |
| <b>Total (1)</b>                  | <b>\$ 2,794,187,966</b> | <b>\$ 2,712,326,133</b> | <b>\$ 2,757,509,265</b> | <b>\$ 2,878,294,228</b> | <b>\$ 3,228,543,141</b> | <b>\$ 3,606,809,266</b> | <b>\$ 3,816,829,010</b> | <b>\$ 4,267,572,914</b> | <b>\$ 4,118,242,623</b> | <b>\$ 3,269,316,092</b> |
| County Direct Tax Rate as of 6/30 | 0.7500%                 | 0.7500%                 | 0.7500%                 | 1.0625%                 | 1.0625%                 | 1.1875%                 | 1.1875%                 | 1.1875%                 | 1.1875%                 | 1.1875%                 |

(1) Although the figures in the table above have been derived from "Report 080 - Analysis of Gross Receipts Tax by Standard Industrial Classification," issued quarterly by the State, the State suppresses revenue information in certain categories if release of the information would compromise the confidentiality of an individual taxpayer. Accordingly, the taxable gross receipts totals in this table will differ from those in the prior table.

Source: State of New Mexico, Taxation and Revenue Department (derived from Report 080).

## **FUNCTION/PROGRAM STATISTICS**



**SAN JUAN COUNTY, NEW MEXICO  
COUNTY GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS**

| <b>Function/Program</b>       | <b>2001</b> | <b>2002</b> | <b>2003</b> | <b>2004</b> | <b>2005</b> | <b>2006</b> | <b>2007</b> | <b>2008</b> | <b>2009</b> | <b>2010</b> |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>General Government</b>     |             |             |             |             |             |             |             |             |             |             |
| County Commission             | 5           | 5           | 5           | 5           | 5           | 5           | 5           | 5           | 5           | 5           |
| Assessor's                    | 28          | 29          | 30          | 30          | 30          | 30          | 30          | 30          | 30          | 30          |
| County Clerk                  | 7           | 7           | 7           | 7           | 8           | 8           | 8           | 8           | 8           | 8           |
| Bureau of Elections           | 5           | 5           | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 6           |
| Probate Judge                 | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| County Treasurer              | 6           | 6           | 7           | 7           | 7           | 7           | 7           | 7           | 7           | 7           |
| Finance                       | 9           | 9           | 9           | 10          | 11          | 11          | 11          | 13          | 14          | 14          |
| Central Purchasing            | 8           | 8           | 8           | 8           | 9           | 9           | 9           | 10          | 11          | 11          |
| Human Resources               | 5           | 6           | 7           | 6           | 6           | 6           | 7           | 8           | 7           | 7           |
| Information Technology        | 9           | 8           | 8           | 8           | 8           | 9           | 9           | 9           | 10          | 10          |
| Geographic Info Systems       | 0           | 0           | 0           | 0           | 0           | 2           | 3           | 3           | 3           | 3           |
| Legal                         | 4           | 4           | 4           | 4           | 4           | 4           | 5           | 5           | 7           | 7           |
| County Executive Office       | 8           | 9           | 9           | 10          | 7           | 7           | 10          | 11          | 12          | 12          |
| Risk Management               | 2           | 2           | 2           | 2           | 2           | 2           | 2           | 2           | 2           | 2           |
| <b>Public Safety</b>          |             |             |             |             |             |             |             |             |             |             |
| Corrections                   |             |             |             |             |             |             |             |             |             |             |
| Detention Center              | 121         | 109         | 112         | 113         | 118         | 123         | 130         | 140         | 145         | 145         |
| Juvenile Correction-Grant     | 4           | 3           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Grade Court                   | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Pre-Trial                     | 3           | 3           | 3           | 2           | 2           | 0           | 0           | 0           | 0           | 0           |
| Tracking Agents               | 0           | 8           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Sheriff Department            | 97          | 104         | 105         | 105         | 110         | 113         | 114         | 125         | 127         | 129         |
| Community Development         | 7           | 7           | 0           | 0           | 0           | 0           | 10          | 11          | 13          | 13          |
| Emergency Management          | 0           | 0           | 0           | 0           | 5           | 5           | 6           | 6           | 6           | 6           |
| Fire Operations               | 10          | 10          | 20          | 20          | 21          | 20          | 15          | 14          | 14          | 14          |
| Compliance                    | 0           | 0           | 0           | 6           | 6           | 6           | 5           | 7           | 7           | 9           |
| DWI Treatment Facility        | 36          | 33          | 30          | 30          | 30          | 30          | 31          | 32          | 32          | 32          |
| Methamphetamine Pilot Project | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 6           | 8           | 12          |
| Juvenile Services             | 24          | 25          | 22          | 22          | 45          | 44          | 44          | 50          | 50          | 50          |
| Communications Authority      | 37          | 37          | 37          | 42          | 41          | 45          | 46          | 48          | 48          | 48          |
| <b>Public Works</b>           |             |             |             |             |             |             |             |             |             |             |
| Road                          | 63          | 67          | 66          | 66          | 66          | 66          | 66          | 66          | 67          | 63          |
| <b>Health and Welfare</b>     |             |             |             |             |             |             |             |             |             |             |
| Indigent Claims               | 1           | 1           | 1           | 1           | 2           | 2           | 2           | 2           | 2           | 2           |
| Housing Authority             | 4           | 3           | 3           | 3           | 4           | 3           | 3           | 3           | 3           | 3           |
| <b>Culture and Recreation</b> |             |             |             |             |             |             |             |             |             |             |
| Parks & Facilities            | 50          | 50          | 51          | 50          | 55          | 57          | 56          | 60          | 62          | 62          |
| Golf Course                   | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 12          |
| <b>Environmental</b>          |             |             |             |             |             |             |             |             |             |             |
| Solid Waste                   | 21          | 22          | 22          | 22          | 24          | 24          | 24          | 25          | 26          | 30          |
| San Juan Water Commission     | 3           | 3           | 4           | 4           | 4           | 4           | 4           | 4           | 4           | 5           |
| <b>Total</b>                  | <b>578</b>  | <b>584</b>  | <b>579</b>  | <b>590</b>  | <b>637</b>  | <b>649</b>  | <b>669</b>  | <b>717</b>  | <b>737</b>  | <b>758</b>  |

Source: San Juan County Staffing Report in Final Budget

Notes: Includes authorized full-time and elected official positions at the beginning of the fiscal year.

**SAN JUAN COUNTY, NEW MEXICO  
OPERATING INDICATORS BY FUNCTION/PROGRAM  
LAST SIX FISCAL YEARS**

| Function/Program                                  | Fiscal Year  |              |              |              |              |              |
|---|--------------|--------------|--------------|--------------|--------------|--------------|
|   | 2005         | 2006         | 2007         | 2008         | 2009         | 2010         |
| <b>General Government</b>                         |              |              |              |              |              |              |
| Assessor's  |              |              |              |              |              |              |
| Property transfers                                | 6,116        | 6,716        | 6,416        | 5,808        | 5,245        | 4,368        |
| Approximate number of reappraisals (1)            | 55,000       | 10,000       | 57,404       | 14,919       | 57,519       | 14,726       |
| County Clerk                                      |              |              |              |              |              |              |
| Number of documents recorded                      | 22,976       | 24,072       | 22,235       | 25,314       | 18,583       | 16,347       |
| Number of marriage licenses issued                | 766          | 842          | 843          | 901          | 858          | 714          |
| Bureau of Elections                               |              |              |              |              |              |              |
| Number of registered voters                       | 61,573       | 61,889       | 59,003       | 61,177       | 61,874       | 63,789       |
| Probate Judge                                     |              |              |              |              |              |              |
| Number of probates filed                          | 74           | 67           | 98           | 81           | 100          | 92           |
| County Treasurer                                  |              |              |              |              |              |              |
| Number of property tax bills processed            | 52,857       | 53,478       | 54,578       | 55,548       | 56,067       | 56,371       |
| Number of 2nd half notice reminders processed     | 20,694       | 20,523       | 20,043       | 20,537       | 18,475       | 19,980       |
| Number of accounts payable checks processed       | 466          | 482          | 473          | 475          | 443          | 419          |
| Number of Manufactured Home moving permits issued | 1,813        | 1,331        | 936          | 992          | 744          | 713          |
| Number of cash receipts processed                 | N/A          | N/A          | N/A          | N/A          | 3,120        | 3,744        |
| Finance   |              |              |              |              |              |              |
| Number of accounts payable checks processed       | 12,564       | 11,251       | 11,033       | 11,780       | 11,221       | 10,839       |
| Number of payroll checks processed                | 6,718        | 7,269        | 7,067        | 7,241        | 7,169        | 5,550        |
| Number of direct deposits processed               | 9,837        | 11,063       | 12,086       | 12,980       | 14,045       | 14,832       |
| Central Purchasing                                |              |              |              |              |              |              |
| Number of purchase orders processed               | 3,185        | 2,975        | 2,889        | 2,565        | 3,006        | 2,088        |
| Number of bids processed                          | 49           | 48           | 74           | 62           | 59           | 34           |
| Human Resources                                   |              |              |              |              |              |              |
| Number of applicants processed                    | 1,039        | 1,191        | 1,497        | 2,475        | 2,608        | 3,346        |
| Turnover rate                                     | 25.71%       | 25.96%       | 24.08%       | 15.20%       | 15.27%       | 11.49%       |
| Information Technology                            |              |              |              |              |              |              |
| Number of servers maintained                      | 28           | 33           | 39           | 51           | 67           | 64           |
| Number of pc's maintained                         | 575          | 628          | 769          | 801          | 801          | 875          |
| Number of phones maintained                       | 325          | 350          | 531          | 555          | 552          | 587          |
| Number of routers maintained                      | 5            | 6            | 7            | 7            | 9            | 10           |
| Number of switches maintained                     | 42           | 43           | 45           | 47           | 49           | 46           |
| Geographic Info Systems                           |              |              |              |              |              |              |
| Number of maps created (7)                        |              |              |              |              |              |              |
| Large Northern Map                                | 30           | 35           | 26           | 46           | 19           | 30           |
| Southern Map                                      | 10           | 13           | 16           | 15           | 10           | 6            |
| GIS Map Book                                      | 45           | 97           | 53           | 69           | 54           | 61           |
| Special Map Requests                              | 190          | 222          | 205          | 406          | 421          | 391          |
| Data - CD or Email Shape Files                    | 55           | 59           | 23           | 35           | 17           | 31           |
| Fire "Region" Books                               | N/A          | N/A          | N/A          | 14           | 22           | 10           |
| EMS Map Books                                     | N/A          | N/A          | N/A          | 17           | 0            | 2            |
| Legal   |              |              |              |              |              |              |
| Number of civil cases filed                       | 8            | 10           | 9            | 9            | 10           | 12           |
| Number of civil cases closed                      | N/A          | N/A          | 14           | 8            | 7            | 7            |
| Number of civil cases pending                     | N/A          | N/A          | 9            | 10           | 8            | 6            |
| Risk Management                                   |              |              |              |              |              |              |
| Dollar amount of insurance premiums               | \$ 1,172,100 | \$ 1,117,959 | \$ 1,214,047 | \$ 1,180,493 | \$ 1,235,729 | \$ 1,026,775 |

**SAN JUAN COUNTY, NEW MEXICO  
OPERATING INDICATORS BY FUNCTION/PROGRAM  
LAST SIX FISCAL YEARS**

| Function/Program  | Fiscal Year |          |          |          |          |          |
|---|-------------|----------|----------|----------|----------|----------|
|   | 2005        | 2006     | 2007     | 2008     | 2009     | 2010     |
| <b>Public Safety</b>  |             |          |          |          |          |          |
| Corrections/Adult Detention   |             |          |          |          |          |          |
| Number of prisoners in custody                                      | 618         | 585      | 603      | 606      | 715      | 684      |
| Number of beds  | 1,044       | 1,044    | 1,044    | 1,044    | 1,044    | 1,044    |
| Per diem rate   | \$ 46.50    | \$ 49.00 | \$ 61.48 | \$ 61.48 | \$ 63.23 | \$ 63.23 |
| Inmate worker (trustees) hours worked (3)                           | 23,675      | 11,739   | 16,874   | 15,982   | 17,741   | 21,582   |
| Alternative Sentencing  |             |          |          |          |          |          |
| Individuals treated - Adult Misdemeanor Compliance                  | 708         | 570      | 872      | 890      | 1,393    | 2,081    |
| Individuals treated - DWI Treatment Facility                        | 525         | 535      | 540      | 515      | 529      | 523      |
| Individuals Treated - Jail based Methamphetamine Treatment          | N/A         | 12       | 48       | 47       | 46       | 62       |
| Sheriff Department (6)  |             |          |          |          |          |          |
| Arrests - Adult   | 2,845       | 2,768    | 2,932    | 3,131    | 3,210    | 3,245    |
| Arrests - Juvenile  | 277         | 324      | 272      | 350      | 308      | 280      |
| Citations   | 11,994      | 8,985    | 12,017   | 10,853   | 12,723   | 12,601   |
| Calls for service   | 48,220      | 50,695   | 50,119   | 48,813   | 48,589   | 52,970   |
| Community Development   |             |          |          |          |          |          |
| Number of building permits issued                                   | 597         | 690      | 695      | 644      | 584      | 1,392    |
| Number of building inspections                                      | 2,192       | 2,296    | 2,305    | 2,562    | 2,127    | 2,346    |
| Number of exemptions  | 79          | 112      | 112      | 74       | 72       | 43       |
| Number of replats   | 4           | 2        | 4        | 4        | 5        | 2        |
| Number of subdivisions  | N/A         | 4        | 2        | 1        | 0        | 1        |
| Number of summary subdivisions                                      | 31          | 20       | 19       | 12       | 6        | 3        |
| Number of new addresses issued                                      | N/A         | N/A      | N/A      | N/A      | N/A      | 339      |
| Number of voluntary program cleanups                                | N/A         | N/A      | N/A      | N/A      | N/A      | 58       |
| Number of cleanup yards to landfill                                 | N/A         | N/A      | N/A      | N/A      | N/A      | 7,050    |
| Emergency Management  |             |          |          |          |          |          |
| Number of radio towers owned by San Juan County                     | 13          | 14       | 14       | 14       | 14       | 15       |
| Number of radio towers used by SJC (maintained radio system within) | 21          | 22       | 22       | 22       | 22       | 23       |
| Fire Operations   |             |          |          |          |          |          |
| Fire districts  | 14          | 14       | 14       | 14       | 14       | 14       |
| Fire stations   | 21          | 22       | 23       | 23       | 23       | 23       |
| Volunteer firefighters  | 314         | 316      | 300      | 320      | 370      | 340      |
| Number of calls responded to (2)                                    | 6,558       | 6,532    | 7,260    | 7,463    | 7,300    | 7,413    |
| Juvenile Services   |             |          |          |          |          |          |
| Juveniles housed in facility  |             |          |          |          |          |          |
| Secure Detention  | 556         | 457      | 513      | 600      | 531      | 555      |
| Emergency Crisis Shelter (4)  | 86          | 359      | 401      | 450      | 302      | 267      |
| Residential Treatment Center (5)                                    | 54          | 48       | 47       | 65       | 52       | 53       |
| CYFD Long Term  | N/A         | N/A      | 9        | 25       | 27       | 30       |
| Number of beds  |             |          |          |          |          |          |
| Secure Detention  | 46          | 46       | 46       | 46       | 46       | 46       |
| Emergency Crisis Shelter  | 16          | 16       | 16       | 16       | 16       | 16       |
| Residential Treatment Center  | 16          | 16       | 16       | 16       | 16       | 16       |
| Per diem rate Secure Detention                                      | \$ 145      | \$ 145   | \$ 145   | \$ 185   | \$ 185   | \$ 185   |
| Per diem rate CYFD Long Term  | N/A         | N/A      | \$ 231   | \$ 231   | \$ 231   | \$ 231   |
| Communications Authority  |             |          |          |          |          |          |
| Number of 911 calls answered  | 50,369      | 59,608   | 57,089   | 58,065   | 50,494   | 51,150   |
| Total calls answered (including non-emergency lines)                | 319,091     | 306,899  | 296,985  | 303,957  | 308,353  | 312,361  |

**SAN JUAN COUNTY, NEW MEXICO  
OPERATING INDICATORS BY FUNCTION/PROGRAM  
LAST SIX FISCAL YEARS**

| Function/Program  | Fiscal Year  |              |              |              |           |              |
|---|--------------|--------------|--------------|--------------|-----------|--------------|
|   | 2005         | 2006         | 2007         | 2008         | 2009      | 2010         |
| <b>Public Works</b>                                     |              |              |              |              |           |              |
| Road  |              |              |              |              |           |              |
| County maintained roads (miles)                         | 743.11       | 745.24       | 745.92       | 749.71       | 752.46    | 755.40       |
| Bridges (length in feet)                                | 2,849        | 2,790        | 2,792        | 2,648        | 2,648     | 2,988        |
| Number of bridges                                       | 22           | 22           | 21           | 18           | 18        | 19           |
| <b>Health and Welfare</b>                               |              |              |              |              |           |              |
| Indigent Claims   |              |              |              |              |           |              |
| Number of claims processed                              | 7,097        | 5,191        | 4,118        | 3,979        | 3,821     | 4,258        |
| Dollar amount of claims                                 | \$ 1,484,359 | \$ 1,085,839 | \$ 1,195,486 | \$ 888,687   | 1,403,850 | \$ 1,891,749 |
| Sole Community Provider Report (SJRCM claims processed) | \$ 2,399,220 | \$ 1,811,489 | \$ 2,135,938 | \$ 1,828,218 | 3,065,547 | \$ 5,081,795 |
| Housing Authority                                       |              |              |              |              |           |              |
| Individuals/Families receiving housing assistance       | 195          | 195          | 215          | 222          | 217       | 256          |
| <b>Culture and Recreation</b>                           |              |              |              |              |           |              |
| Parks & Facilities                                      |              |              |              |              |           |              |
| Number of events held                                   | 558          | 558          | 945          | 1,392        | 1,362     | 1,153        |
| Number of buildings maintained countywide               | 82           | 82           | 109          | 109          | 99        | 101          |
| Number of buildings maintained at McGee Park            | 21           | 21           | 26           | 26           | 23        | 23           |
| County fair attendance (approximately)                  | 93,000       | 93,000       | 95,000       | 93,000       | 90,000    | 92,000       |
| Buildings owned, but not maintained by San Juan County  | N/A          | N/A          | N/A          | N/A          | 10        | 12           |
| <b>Environmental</b>                                    |              |              |              |              |           |              |
| Solid Waste   |              |              |              |              |           |              |
| Transfer stations                                       | 11           | 11           | 11           | 11           | 11        | 12           |
| Refuse collected at regional landfill (cubic yards)     | 360,125      | 285,159      | 275,049      | 264,280      | 323,100   | 271,647      |

Source: Information provided by individual San Juan County departments.

- (1) Years 2005 and 2007 were reappraisal years; all properties were reappraised. Year 2006 is a maintenance year. Reappraisals are done every other year.
- (2) The number of calls responded to were recorded on a calendar year for 2006. For year 2006, actual number of calls were 4,899 through Sept. 2006. The remainder of the year was based on the average calls per month. In 2005 there were more fire calls due to the large amounts of brush fires during the dry season.
- (3) The number of inmate hours worked is based on a calendar year and does not include community service assignments.
- (4) The Emergency Crisis Shelter opened in January 2005. Full year of data not available.
- (5) The Residential Treatment Center data was collected on a calendar year basis for 2006. The actual number of juveniles served through September 2006 was 36. The remainder of the year was calculated based on the average juveniles assisted per month.
- (6) Prior to 2008, the information collected for the Sheriff's Department was recorded on a calendar year basis.
- (7) Starting in FY07, the GIS Web Portal on the San Juan County Web site allows the public to print their own maps. Request for maps should decrease in subsequent years.
- (8) The 2005 Adult Misdemeanor Compliance numbers were updated from N/A to 708. All the numbers were updated for 2006 as follows: Adult misdemeanor was 564, updated to 570; DWI treatment was 534, updated to 535; and Jail based Meth Treatment was N/A, updated to 12. The 2008 Adult misdemeanor was 902, updated to 890. These adjustments were made due to Compliance.
- (9) Data for new addresses issued, voluntary program cleanups, and cleanup yards to landfill was added in FY10.
- (10) The County began reporting operating indicators information starting in fiscal year 2005.

**SAN JUAN COUNTY, NEW MEXICO  
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM**

| Function/Program                               | Fiscal Year          |                      |                      |                      |                      |                      |                      |                       |                       |                       |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|
|  | 2001                 | 2002                 | 2003                 | 2004                 | 2005                 | 2006                 | 2007                 | 2008                  | 2009                  | 2010                  |
| <b>General Government</b>                      |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Land   | \$ 272,000           | \$ 157,436           | \$ 537,716           | \$ 537,716           | \$ 534,566           | \$ 534,566           | \$ 534,566           | \$ 862,597            | \$ 1,581,081          | \$ 1,581,081          |
| Buildings                                      | 8,223,725            | 8,263,725            | 8,339,725            | 8,277,725            | 7,175,207            | 7,175,207            | 7,175,207            | 7,175,207             | 7,175,207             | 7,498,514             |
| Improvements                                   | 972,960              | 993,731              | 995,095              | 995,095              | 585,731              | 585,731              | 629,911              | 984,144               | 1,008,004             | 1,115,705             |
| Equipment                                      | 3,203,631            | 3,903,885            | 4,241,249            | 5,023,540            | 4,901,907            | 5,346,517            | 5,208,814            | 5,350,426             | 6,023,374             | 6,527,508             |
| Total General Government                       | 12,672,316           | 13,318,777           | 14,113,785           | 14,834,076           | 13,197,411           | 13,642,021           | 13,548,498           | 14,372,374            | 15,787,666            | 16,722,808            |
| <b>Public Safety</b>                           |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Land   | 592,753              | 661,988              | 1,012,031            | 1,012,031            | 1,012,031            | 1,873,445            | 1,873,444            | 1,873,444             | 2,202,295             | 2,210,398             |
| Buildings                                      | 15,140,119           | 16,895,486           | 17,432,560           | 17,474,391           | 17,425,055           | 53,709,777           | 54,386,816           | 47,719,780            | 47,843,046            | 52,083,527            |
| Improvements                                   | 2,533,608            | 2,671,542            | 2,848,768            | 3,233,945            | 3,253,513            | 3,929,198            | 5,906,352            | 5,851,537             | 6,656,327             | 10,009,920            |
| Equipment                                      | 16,894,104           | 18,203,183           | 18,691,745           | 20,022,347           | 19,988,652           | 22,056,868           | 22,417,830           | 23,181,937            | 25,005,988            | 24,629,633            |
| Total Public Safety                            | 35,160,584           | 38,432,199           | 39,985,104           | 41,742,714           | 41,679,251           | 81,569,288           | 84,584,442           | 78,626,698            | 81,707,656            | 88,933,478            |
| <b>Public Works</b>                            |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Land   | 62,729               | 62,729               | 93,626               | 1,105,918            | 1,433,249            | 29,989               | 29,989               | 29,989                | 29,989                | 29,989                |
| Buildings                                      | 68,043               | 68,043               | 68,043               | 92,397               | 152,398              | 68,043               | 68,043               | 926,848               | 926,848               | 936,848               |
| Improvements                                   | 2,986,727            | 2,992,244            | 55,808               | 63,101               | 63,101               | 63,101               | 63,101               | 63,101                | 63,101                | 95,488                |
| Equipment                                      | 6,055,037            | 6,564,045            | 6,537,018            | 6,844,603            | 6,632,101            | 7,019,528            | 6,632,713            | 7,056,078             | 7,470,497             | 7,577,713             |
| Infrastructure                                 | -                    | -                    | 71,911,662           | 75,923,817           | 80,346,870           | 91,317,664           | 93,245,886           | 95,895,485            | 99,742,109            | 104,645,595           |
| Total Public Works                             | 9,172,536            | 9,687,061            | 78,666,157           | 84,029,836           | 88,627,719           | 98,498,325           | 100,039,732          | 103,971,501           | 108,232,544           | 113,285,633           |
| <b>Health and Welfare</b>                      |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Land   | 189,391              | 208,167              | 208,167              | 208,167              | 208,167              | 208,167              | 208,167              | 208,167               | 325,126               | 325,126               |
| Buildings                                      | 13,421,519           | 13,309,221           | 13,292,271           | 13,173,925           | 14,087,019           | 14,087,019           | 39,946,844           | 40,405,219            | 42,882,634            | 42,882,634            |
| Improvements                                   | 209,897              | 211,626              | 211,625              | 179,204              | 179,204              | 180,601              | 180,601              | 167,181               | 234,246               | 15,712,705            |
| Equipment                                      | 1,603,641            | 1,807,945            | 2,145,748            | 2,321,644            | 2,440,076            | 3,382,100            | 4,834,940            | 5,565,203             | 5,653,655             | 5,618,270             |
| Total Health and Welfare                       | 15,424,448           | 15,536,959           | 15,857,811           | 15,882,940           | 16,914,466           | 17,857,887           | 45,170,552           | 46,345,770            | 49,095,661            | 64,538,735            |
| <b>Culture and Recreation</b>                  |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Land   | 971,687              | 1,156,433            | 1,042,542            | 1,042,542            | 1,072,542            | 1,072,542            | 1,072,542            | 1,396,649             | 1,436,649             | 3,618,440             |
| Buildings                                      | 9,332,739            | 11,103,167           | 11,153,167           | 11,153,167           | 11,153,167           | 11,153,167           | 11,832,501           | 11,836,668            | 12,068,163            | 14,014,271            |
| Improvements                                   | 339,596              | 4,915,738            | 6,003,140            | 6,090,322            | 6,090,322            | 6,134,844            | 6,138,189            | 6,255,291             | 11,928,115            | 12,557,526            |
| Equipment                                      | 1,130,819            | 1,560,629            | 1,520,487            | 1,668,897            | 1,557,418            | 1,670,375            | 1,797,003            | 2,004,308             | 2,195,669             | 2,483,771             |
| Total Culture and Recreation                   | 11,774,841           | 18,735,967           | 19,719,336           | 19,954,928           | 19,873,449           | 20,030,928           | 20,840,235           | 21,492,916            | 27,628,596            | 32,674,008            |
| <b>Environmental</b>                           |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Land   | 270,310              | 270,310              | 237,233              | 237,233              | 237,233              | 237,233              | 237,233              | 237,233               | 237,233               | 237,233               |
| Buildings                                      | -                    | -                    | 12,085               | 12,085               | 12,085               | 12,085               | 12,085               | 12,085                | 12,085                | 12,085                |
| Improvements                                   | 1,106,643            | 1,106,643            | 1,125,684            | 1,125,684            | 1,125,684            | 1,125,684            | 1,133,121            | 1,133,121             | 1,133,121             | 1,133,121             |
| Equipment                                      | 915,860              | 1,118,465            | 1,147,255            | 1,177,625            | 1,158,449            | 1,332,021            | 1,413,505            | 1,579,405             | 1,806,902             | 1,868,846             |
| Total Environmental                            | 2,292,813            | 2,495,418            | 2,522,257            | 2,552,627            | 2,533,451            | 2,707,023            | 2,795,944            | 2,961,844             | 3,189,341             | 3,251,285             |
| <b>Work in Progress</b>                        | 1,995,687            | 3,368,081            | 11,430,259           | 25,554,480           | 55,052,528           | 26,307,548           | 1,485,502            | 11,493,027            | 22,612,952            | 14,228,605            |
| <b>Total Capital Assets General Government</b> | <b>\$ 88,493,225</b> | <b>\$101,574,462</b> | <b>\$182,294,709</b> | <b>\$204,551,601</b> | <b>\$237,878,275</b> | <b>\$260,613,020</b> | <b>\$268,464,905</b> | <b>\$ 279,264,130</b> | <b>\$ 308,254,416</b> | <b>\$ 333,634,552</b> |

**SAN JUAN COUNTY, NEW MEXICO  
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM**

| Function/Program                                   | Fiscal Year         |                     |                     |                     |                     |                     |                     |                     |                     |                     |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|  | 2001                | 2002                | 2003                | 2004                | 2005                | 2006                | 2007                | 2008                | 2009                | 2010                |
| <b><u>Discretely Presented Component Units</u></b> |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| <b>Communications Authority (1)</b>                |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Land   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Buildings  | 559,094             | 559,094             | 559,094             | 590,894             | 590,894             | 590,894             | 590,894             | 590,894             | 590,894             | 1,360,987           |
| Improvements                                       | 59,806              | 59,806              | 69,915              | 69,915              | 69,915              | 69,915              | 114,177             | 178,695             | 178,695             | 178,695             |
| Equipment  | 1,456,769           | 1,377,532           | 1,371,179           | 1,477,107           | 1,532,027           | 1,927,749           | 1,966,328           | 1,940,921           | 1,940,921           | 1,707,952           |
| Total Communications Authority                     | <u>2,075,669</u>    | <u>1,996,432</u>    | <u>2,000,188</u>    | <u>2,137,916</u>    | <u>2,192,836</u>    | <u>2,588,558</u>    | <u>2,671,399</u>    | <u>2,710,510</u>    | <u>2,710,510</u>    | <u>3,247,634</u>    |
| <b>Work in Progress</b>                            | -                   | -                   | -                   | -                   | -                   | -                   | 2,648               | 43,075              | 1,113,504           | -                   |
| <b>Total Capital Assets Comm. Authority</b>        | <u>\$ 2,075,669</u> | <u>\$ 1,996,432</u> | <u>\$ 2,000,188</u> | <u>\$ 2,137,916</u> | <u>\$ 2,192,836</u> | <u>\$ 2,588,558</u> | <u>\$ 2,674,047</u> | <u>\$ 2,753,585</u> | <u>\$ 3,824,014</u> | <u>\$ 3,247,634</u> |
| <b>San Juan Water Commission (2)</b>               |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Land   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Buildings  | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Improvements                                       | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Equipment  | -                   | -                   | -                   | -                   | -                   | 114,690             | 114,690             | 107,405             | 117,624             | 89,276              |
| <b>Total Capital Assets San Juan Water Com.</b>    | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ 114,690</u>   | <u>\$ 114,690</u>   | <u>\$ 107,405</u>   | <u>\$ 117,624</u>   | <u>\$ 89,276</u>    |

Source: San Juan County Finance Department

(1) Communications Authority capital assets were reported in the County totals prior to 1999, when they were separated

(2) San Juan Water Commission capital assets were reported in the County totals prior to 2006, when they were

**Note:** San Juan County began reporting infrastructure with the implementation of GASB 34 in fiscal year 2003.

# **OUTSTANDING DEBT**

## ***Debt Obligations***

### ***Debt Policy***

In considering whether to borrow, a reliable dedicated revenue source will be identified and designated to fund the debt service. Long-term debt will not be used to finance ongoing current operations and maintenance. The maturity date for any debt will not exceed the reasonable expected useful life of the asset or project. The County will meet its continuing disclosure undertaking responsibilities and maintain good relations with financial and bond rating agencies, following a policy of full and open disclosure on every financial report and bond prospectus. In accordance with NM state law the County can issue general obligation bonds up to 4% of the County's assessed property value. The County will not issue additional revenue bonds unless the debt service coverage ratios can be met. The County will follow its adopted policy and procedures when evaluating proposed industrial revenue bonds. All debt is reported in the Debt Service Fund.

### ***Bond Ratings***

To attain the lowest possible interest rates and ensure the largest market for its bonds, the County obtains a credit rating from one or more major rating services. The County strives to achieve high bond ratings, in order to keep interest rates low, and thus save the taxpayers money. The following table presents the ratings and definitions of Moody's and Standard & Poor's (S&P), the two rating agencies used by San Juan County.

| <u>Moody's</u> | <u>Standard &amp; Poor's*</u> | <u>Definition</u>   |
|----------------|-------------------------------|---|
| Aaa            | AAA                           | Highest possible rating – principal and interest payments considered very secure.   |
| Aa1/Aa2/Aa3    | AA-/AA/AA+                    | High quality – differs from highest rating only in the degree of protection provided bondholders.                                     |
| A1/A2/A3       | A-/A/A+                       | Good ability to pay principal and interest although more susceptible to adverse effects due to changing conditions.                   |
| Baa1/Baa2/Baa3 | BBB-/BBB/BBB+                 | Adequate ability to make principal and interest payments – adverse changes are more likely to affect the ability to pay service debt. |

\*Standard & Poor's may use a + and – to signify a positive or negative gradation to the basic rating.



Current outstanding bonds issued by the County have received the following ratings:

| <b>County Gross Receipts Tax Bonds</b>                          |                   |                        |                       |                       |
|---|-------------------|------------------------|-----------------------|-----------------------|
| <u>Description</u>  | <u>Issue Date</u> | <u>Original Amount</u> | <u>Moody's Rating</u> | <u>S&amp;P Rating</u> |
| GRT Revenue Bonds Series 1997                                   | 07/15/1997        | \$3,500,000            | A1                    | A                     |
| GRT Revenue Bonds Series 2001A                                  | 12/01/2001        | \$2,375,000            | A1                    | A                     |
| GRT Revenue Bonds Senior Series 2001B                           | 12/01/2001        | \$7,500,000            | A1                    | A                     |
| GRT Revenue Bonds Series 2005 1 <sup>st</sup> 1/8 <sup>th</sup> | 06/15/2005        | \$9,670,000            | A1                    | A                     |
| GRT Revenue Bonds Series 2005 3 <sup>rd</sup> 1/8 <sup>th</sup> | 06/15/2005        | \$22,725,000           | A1                    | A                     |
| GRT Revenue Bonds Series 2008                                   | 06/15/2008        | \$17,450,000           | Aaa                   | AAA                   |
| Hospital GRT Revenue Bonds Series 2004                          | 01/01/2004        | \$26,685,000           | A3                    | A-                    |
| <b>Additional County Bonds</b>                                  |                   |                        |                       |                       |
| <u>Description</u>  | <u>Issue Date</u> | <u>Original Amount</u> | <u>Moody's Rating</u> | <u>S&amp;P Rating</u> |
| Gas Tax/Motor Veh Fees Rev Bonds Series 2002                    | 05/15/2002        | \$7,855,000            | A1                    | None                  |
| Gas Tax/Motor Veh Fees Rev Bonds Series 2004                    | 03/31/2004        | \$7,000,000            | A3                    | None                  |
| <b>Matured Bonds*</b>   |                   |                        |                       |                       |
| GRT Revenue Bonds Series 1996                                   | 01/15/1996        | \$6,500,000            | A1                    | A                     |
| Environmental GRT Revenue Bonds Series 2000                     | 06/15/2000        | \$725,000              | None                  | None                  |

\*The GRT Revenue Bonds Series 1996 matured in FY10. This bond series included a reserve fund in the amount of \$650,000. The Environmental GRT Revenue Bonds Series 2000 also matured in FY10.

**Bonds Payable**

The following table represents the bonds outstanding as of June 30, 2010 and the required principal and interest payments budgeted for FY2011:

| <b>Series</b>                | <b>Principal<br/>Outstanding<br/>7/1/2010</b> | <b>Current<br/>Principal</b> | <b>Due<br/>Date</b> | <b>Interest</b>     |
|------------------------------|---|------------------------------|---------------------|---------------------|
| 1997 GRT Bonds               | \$ 625,000                                    | \$ 305,000                   | 3/15/2011           | \$ 32,035           |
| 2002 Gas Tax Bonds           | \$ 5,495,000                                  | \$ 350,000                   | 5/15/2011           | \$ 282,775          |
| 2001 GRT Bonds Sen. Series A | \$ 545,000                                    | \$ 325,000                   | 9/15/2010           | \$ 18,169           |
| 2001 GRT Bonds Sen. Series B | \$ 435,000                                    | \$ 210,000                   | 9/15/2010           | \$ 15,675           |
| 2004 Gas Tax Bonds           | \$ 5,415,000                                  | \$ 290,000                   | 4/15/2011           | \$ 244,770          |
| 2004 GRT Hospital Bonds      | \$ 13,070,000                                 | \$ 2,060,000                 | 1/1/2011            | \$ 458,750          |
| 2005 Adult/Juvenile          | \$ 26,235,000                                 | \$ 2,170,000                 | 6/15/2011           | \$ 1,247,838        |
| 2008 GRT Revenue Bond Series | \$ 17,095,000                                 | \$ 200,000                   | 6/15/2011           | \$ 669,675          |
| <b>Total</b>                 | <b>\$ 68,915,000</b>                          | <b>\$ 5,910,000</b>          |                     | <b>\$ 2,969,687</b> |

**Pledged Revenue**

**Gross Receipts Tax** - The gross receipts tax is a tax imposed on persons engaged in business in New Mexico for both tangibles and services. The County's local option gross receipts taxes imposed are determined by the County Commission. Some local options also require a vote by the citizens as well. The County rate is currently 1.1875%, but it can go as high as 2.375% if all local options were imposed.

**Gasoline Tax and Motor Vehicle Tax** - A tax on gasoline received in New Mexico is imposed at a rate of seventeen cents per gallon, imposed on registered distributors of gasoline in New Mexico and at the time the gasoline is received by a registered distributor. A tax on special fuels sold in New Mexico for use in any motor vehicle is imposed as a toll for the use of highways at a rate of eighteen cents per gallon, imposed at the time of sale to the user by the dealer of special fuels.

Coverage - Pledged revenue is reported from actual cash receipts by fiscal year. The next chart displays the pledged revenue coverage for each type of bond issue for the last five fiscal years:

|  | 2006         | 2007         | 2008          | 2009          | 2010         |
|--|--------------|--------------|---------------|---------------|--------------|
| Gross Receipts Tax Revenue Bonds - Hospital Expansion        |              |              |               |               |              |
| Pledged Revenue - Local Hospital GRT 1/8th of 1%             | \$ 4,493,941 | \$ 4,906,162 | \$ 5,322,509  | \$ 5,539,660  | \$ 4,410,454 |
| Debt Service   |              |              |               |               |              |
| Principal  | \$ 1,730,000 | \$ 1,800,000 | \$ 1,870,000  | \$ 1,945,000  | \$ 2,000,000 |
| Interest   | \$ 907,713   | \$ 837,113   | \$ 763,713    | \$ 699,569    | \$ 596,425   |
| Coverage   | 1.70         | 1.86         | 2.02          | 2.09          | 1.70         |
| Gross Receipts Tax Revenue Bonds - Adult/Juvenile Facilities |              |              |               |               |              |
| Administration/Sheriff Buildings                             |              |              |               |               |              |
| D.A.'s Office/Crime Investigative Facility                   |              |              |               |               |              |
| Pledged Revenue - County GRT 1st and 3rd 1/8th of 1%         | \$ 9,094,880 | \$ 9,885,076 | \$ 10,696,366 | \$ 11,097,800 | \$ 8,838,264 |
| Debt Service   |              |              |               |               |              |
| Principal  | \$ 2,630,000 | \$ 2,565,000 | \$ 2,680,000  | \$ 2,965,000  | \$ 3,090,000 |
| Interest   | \$ 1,710,985 | \$ 1,766,629 | \$ 1,826,085  | \$ 2,220,432  | \$ 2,097,679 |
| Coverage   | 2.10         | 2.28         | 2.37          | 2.14          | 1.70         |
| Gross Receipts Tax Revenue Bonds - Sewage Treatment Plant    |              |              |               |               |              |
| Pledged Revenue - County Environmental GRT 1/8th of 1%       |              |              |               |               |              |
| Unincorporated Area  |              |              |               |               |              |
| Pledged Revenue  | \$ 1,661,376 | \$ 1,862,043 | \$ 2,076,053  | \$ 2,204,799  | \$ 1,600,318 |
| Debt Service   |              |              |               |               |              |
| Principal  | \$ 75,000    | \$ 75,000    | \$ 80,000     | \$ 90,000     | \$ 90,000    |
| Interest   | \$ 22,140    | \$ 18,090    | \$ 14,040     | \$ 9,720      | \$ 4,860     |
| Coverage   | 17.10        | 20.00        | 22.08         | 22.11         | 16.87        |
| Gasoline Tax/Motor Vehicle Tax Revenue Bonds - Road Projects |              |              |               |               |              |
| Pledged Revenue Gas Tax & Motor Vehicle Tax                  | \$ 1,581,442 | \$ 1,625,501 | \$ 1,800,586  | \$ 1,685,025  | \$ 1,707,702 |
| Debt Service   |              |              |               |               |              |
| Principal  | \$ 545,000   | \$ 560,000   | \$ 575,000    | \$ 595,000    | \$ 620,000   |
| Interest   | \$ 625,291   | \$ 607,636   | \$ 589,949    | \$ 570,999    | \$ 550,500   |
| Coverage   | 1.35         | 1.39         | 1.55          | 1.45          | 1.46         |

**Legal Debt Margin**

The State of New Mexico Constitution limits the amount of general obligation indebtedness for a county to 4% of the county’s assessed valuation. The following chart illustrates the assessed value of property for the last five fiscal years, along with the debt limit of 4% set by the State of New Mexico and the resulting debt margin. The County currently has no general obligation debt outstanding. San Juan County continues to have the 2<sup>nd</sup> lowest mil rate for all New Mexico Counties. The current operating millage for San Juan County is 8.500, with an additional 3.350 mils available, which has the potential to generate over \$12.6 million in revenues annually.

|   | <u>2006</u>      | <u>2007</u>      | <u>2008</u>      | <u>2009</u>      | <u>2010</u>      |
|---|------------------|------------------|------------------|------------------|------------------|
| Assessed Value of Property  | \$ 4,312,013,190 | \$ 4,254,982,295 | \$ 4,399,915,615 | \$ 4,805,571,690 | \$ 3,748,757,651 |
| Debt Limit, 4% of Assessed Value  | 172,480,528      | 170,199,292      | 175,996,625      | 192,222,868      | 149,950,306      |
| Total net debt applicable to limit                                      | -                | -                | -                | -                | -                |
| Legal debt margin   | 172,480,528      | 170,199,292      | 175,996,625      | 192,222,868      | 149,950,306      |
| Total net debt applicable to the limit<br>as a percentage of debt limit | 0.00%            | 0.00%            | 0.00%            | 0.00%            | 0.00%            |

**Outstanding Debt Summary**

The following pages include the outstanding debt summaries for the upcoming fiscal year through the maturity life of each bond issue. They are broken down by 1<sup>st</sup> 1/8<sup>th</sup> GRT and 3<sup>rd</sup> 1/8<sup>th</sup> GRT bond issues and additional County bonds including Gas Tax/Motor Vehicle Tax and Hospital GRT bonds.

**Extraordinary Mandatory Redemption**

Beginning on November 25, 2008, after the monthly debt service transfers and regular principal and interest payments are made, any excess revenues from the Hospital Gross Receipts Tax will be wired to the Paying Agent, Bank of Albuquerque, to be deposited in the Extraordinary Mandatory Redemption Fund. The funds are used to pay down the principal of the GRT Series 2004 on a monthly basis in accordance with the bond ordinance. Additional principal was redeemed through the Mandatory Redemption Fund in the amount of \$1,160,000 in FY09 and \$1,855,000 in FY10.

**SAN JUAN COUNTY  
SUMMARY OF OUTSTANDING DEBT**

**Gross Receipts Tax Revenue Bonds - 1st 1/8%**

| FISCAL YEAR  | GROSS RECEIPTS TAX<br>REVENUE BONDS<br>\$3,500,000<br>INTEREST RATE 5.10-5.15% |                  |                   | GROSS RECEIPTS TAX REFUNDING<br>REVENUE BONDS<br>\$2,375,000<br>INTEREST RATE 4.75% |                  |                   | GROSS RECEIPTS TAX<br>REVENUE BONDS<br>\$9,670,000<br>INTEREST RATE 3.50-5.00% |                     |                      | GROSS RECEIPTS TAX<br>REVENUE BONDS<br>\$17,450,000<br>INTEREST RATE 3.00-4.375% |                     |                      | TOTAL                |
|--------------|--|------------------|-------------------|---|------------------|-------------------|--|---------------------|----------------------|--|---------------------|----------------------|----------------------|
|              | SERIES 1997  |                  |                   | SENIOR SERIES 2001A   |                  |                   | SERIES 2005  |                     |                      | SERIES 2008  |                     |                      | DEBT                 |
|              | PRINCIPAL  | INTEREST         | P & I             | PRINCIPAL   | INTEREST         | P & I             | PRINCIPAL  | INTEREST            | P & I                | PRINCIPAL  | INTEREST            | P & I                | SERVICE              |
| 2011         | 305,000  | 32,035           | 337,035           | 325,000   | 18,169           | 343,169           | 935,000  | 442,113             | 1,377,113            | 200,000  | 669,675             | 869,675              | 2,926,992            |
| 2012         | 320,000  | 16,480           | 336,480           | 220,000   | 5,225            | 225,225           | 950,000  | 395,363             | 1,345,363            | 215,000  | 663,675             | 878,675              | 2,785,743            |
| 2013         |  |                  |                   |   |                  |                   | 420,000  | 347,863             | 767,863              | 785,000  | 657,225             | 1,442,225            | 2,210,088            |
| 2014         |  |                  |                   |   |                  |                   | 425,000  | 333,163             | 758,163              | 820,000  | 629,750             | 1,449,750            | 2,207,913            |
| 2015         |  |                  |                   |   |                  |                   | 440,000  | 312,163             | 752,163              | 855,000  | 601,050             | 1,456,050            | 2,208,213            |
| 2016         |  |                  |                   |   |                  |                   | 465,000  | 290,163             | 755,163              | 880,000  | 571,125             | 1,451,125            | 2,206,288            |
| 2017         |  |                  |                   |   |                  |                   | 465,000  | 266,913             | 731,913              | 935,000  | 540,325             | 1,475,325            | 2,207,238            |
| 2018         |  |                  |                   |   |                  |                   | 495,000  | 243,663             | 738,663              | 960,000  | 507,600             | 1,467,600            | 2,206,263            |
| 2019         |  |                  |                   |   |                  |                   | 515,000  | 223,863             | 738,863              | 995,000  | 474,000             | 1,469,000            | 2,207,863            |
| 2020         |  |                  |                   |   |                  |                   | 535,000  | 203,263             | 738,263              | 1,030,000  | 437,931             | 1,467,931            | 2,206,194            |
| 2021         |  |                  |                   |   |                  |                   | 550,000  | 176,513             | 726,513              | 1,080,000  | 399,306             | 1,479,306            | 2,205,819            |
| 2022         |  |                  |                   |   |                  |                   | 570,000  | 149,013             | 719,013              | 1,135,000  | 356,106             | 1,491,106            | 2,210,119            |
| 2023         |  |                  |                   |   |                  |                   | 590,000  | 120,513             | 710,513              | 1,185,000  | 310,706             | 1,495,706            | 2,206,219            |
| 2024         |  |                  |                   |   |                  |                   | 615,000  | 91,013              | 706,013              | 1,240,000  | 261,825             | 1,501,825            | 2,207,838            |
| 2025         |  |                  |                   |   |                  |                   | 640,000  | 60,263              | 700,263              | 1,300,000  | 209,125             | 1,509,125            | 2,209,388            |
| 2026         |  |                  |                   |   |                  |                   | 665,000  | 28,263              | 693,263              | 1,365,000  | 152,250             | 1,517,250            | 2,210,513            |
| 2027         |  |                  |                   |   |                  |                   |  |                     | -                    | 2,115,000  | 92,531              | 2,207,531            | 2,207,531            |
| <b>TOTAL</b> | <b>\$ 625,000</b>  | <b>\$ 48,515</b> | <b>\$ 673,515</b> | <b>\$ 545,000</b>   | <b>\$ 23,394</b> | <b>\$ 568,394</b> | <b>\$ 9,275,000</b>  | <b>\$ 3,684,100</b> | <b>\$ 12,959,100</b> | <b>\$ 17,095,000</b>   | <b>\$ 7,534,205</b> | <b>\$ 24,629,205</b> | <b>\$ 38,830,214</b> |

**SAN JUAN COUNTY  
SUMMARY OF OUTSTANDING DEBT**

**Gross Receipts Tax Revenue Bonds - 3rd 1/8%**

| FISCAL YEAR  | GROSS RECEIPTS TAX<br>REVENUE BONDS<br>\$7,500,000<br>INTEREST RATE 4.75%<br>SENIOR SERIES 2001B |                  |                   | GROSS RECEIPTS TAX<br>REVENUE BONDS<br>\$22,725,000<br>INTEREST RATE 3.50-5.00%<br>SERIES 2005 |                     |                      | TOTAL                |
|--------------|--|------------------|-------------------|--|---------------------|----------------------|----------------------|
|              | PRINCIPAL  | INTEREST         | P & I             | PRINCIPAL  | INTEREST            | P & I                | DEBT                 |
|              |  |                  |                   |  |                     |                      | SERVICE              |
| 2011         | 210,000  | 15,675           | 225,675           | 1,235,000  | 805,725             | 2,040,725            | 2,266,400            |
| 2012         | 225,000  | 5,344            | 230,344           | 1,305,000  | 743,975             | 2,048,975            | 2,279,319            |
| 2013         |  |                  |                   | 855,000  | 678,725             | 1,533,725            | 1,533,725            |
| 2014         |  |                  |                   | 900,000  | 648,800             | 1,548,800            | 1,548,800            |
| 2015         |  |                  |                   | 930,000  | 604,550             | 1,534,550            | 1,534,550            |
| 2016         |  |                  |                   | 950,000  | 558,050             | 1,508,050            | 1,508,050            |
| 2017         |  |                  |                   | 905,000  | 510,550             | 1,415,550            | 1,415,550            |
| 2018         |  |                  |                   | 940,000  | 465,300             | 1,405,300            | 1,405,300            |
| 2019         |  |                  |                   | 970,000  | 427,700             | 1,397,700            | 1,397,700            |
| 2020         |  |                  |                   | 1,010,000  | 388,900             | 1,398,900            | 1,398,900            |
| 2021         |  |                  |                   | 1,050,000  | 338,400             | 1,388,400            | 1,388,400            |
| 2022         |  |                  |                   | 1,090,000  | 285,900             | 1,375,900            | 1,375,900            |
| 2023         |  |                  |                   | 1,135,000  | 231,400             | 1,366,400            | 1,366,400            |
| 2024         |  |                  |                   | 1,180,000  | 174,650             | 1,354,650            | 1,354,650            |
| 2025         |  |                  |                   | 1,225,000  | 115,650             | 1,340,650            | 1,340,650            |
| 2026         |  |                  |                   | 1,280,000  | 54,400              | 1,334,400            | 1,334,400            |
| 2027         |  |                  |                   |  |                     | -                    | -                    |
| <b>TOTAL</b> | <b>\$ 435,000</b>  | <b>\$ 21,019</b> | <b>\$ 456,019</b> | <b>\$ 16,960,000</b>   | <b>\$ 7,032,675</b> | <b>\$ 23,992,675</b> | <b>\$ 24,448,694</b> |

| SAN JUAN COUNTY<br>SUMMARY OF OUTSTANDING DEBT |   |                     |                     |   |                     |                     |                      |
|--|---|---------------------|---------------------|---|---------------------|---------------------|----------------------|
| Gas Tax & Motor Vehicle Fees                   |   |                     |                     |   |                     |                     |                      |
| FISCAL YEAR                                    | GASOLINE TAX / MOTOR VEHICLE FEES<br>REVENUE BONDS<br>\$7,855,000<br>INTEREST RATE 4.40-5.25% |                     |                     | GASOLINE TAX / MOTOR VEHICLE FEES<br>REVENUE BONDS<br>\$7,000,000<br>INTEREST RATE 4.00-5.00% |                     |                     | TOTAL                |
|  | SERIES 2002   |                     |                     | SERIES 2004   |                     |                     | DEBT                 |
|  | PRINCIPAL   | INTEREST            | P & I               | PRINCIPAL   | INTEREST            | P & I               | SERVICE              |
|  | 2011  | 350,000             | 282,775             | 632,775   | 290,000             | 244,770             | 534,770              |
| 2012   | 365,000   | 267,375             | 632,375             | 305,000   | 233,170             | 538,170             | 1,170,545            |
| 2013   | 380,000   | 250,950             | 630,950             | 315,000   | 220,970             | 535,970             | 1,166,920            |
| 2014   | 400,000   | 231,000             | 631,000             | 330,000   | 208,370             | 538,370             | 1,169,370            |
| 2015   | 415,000   | 210,000             | 625,000             | 340,000   | 195,170             | 535,170             | 1,160,170            |
| 2016   | 435,000   | 188,213             | 623,213             | 355,000   | 181,145             | 536,145             | 1,159,358            |
| 2017   | 460,000   | 165,375             | 625,375             | 370,000   | 166,058             | 536,058             | 1,161,433            |
| 2018   | 485,000   | 141,225             | 626,225             | 385,000   | 149,870             | 534,870             | 1,161,095            |
| 2019   | 510,000   | 115,763             | 625,763             | 405,000   | 132,545             | 537,545             | 1,163,308            |
| 2020   | 535,000   | 88,988              | 623,988             | 420,000   | 114,320             | 534,320             | 1,158,308            |
| 2021   | 565,000   | 60,900              | 625,900             | 440,000   | 95,000              | 535,000             | 1,160,900            |
| 2022   | 595,000   | 31,238              | 626,238             | 465,000   | 73,000              | 538,000             | 1,164,238            |
| 2023   |   |                     |                     | 485,000   | 49,750              | 534,750             | 534,750              |
| 2024   |   |                     |                     | 510,000   | 25,500              | 535,500             | 535,500              |
| 2025   |   |                     |                     |   |                     |                     |                      |
| 2026   |   |                     |                     |   |                     |                     |                      |
| <b>TOTAL</b>                                   | <b>\$ 5,495,000</b>   | <b>\$ 2,033,802</b> | <b>\$ 7,528,802</b> | <b>\$ 5,415,000</b>   | <b>\$ 2,089,638</b> | <b>\$ 7,504,638</b> | <b>\$ 15,033,440</b> |

| SAN JUAN COUNTY<br>SUMMARY OF OUTSTANDING DEBT          |   |                     |                      |                      |
|---|---|---------------------|----------------------|----------------------|
| GRT Revenue Bonds - Local County Hospital GRT - 1/8th % |   |                     |                      |                      |
| FISCAL YEAR   | GROSS RECEIPTS TAX<br>REVENUE BONDS<br>\$26,685,000<br>INTEREST RATE 3.25-4.00% |                     |                      | TOTAL                |
|   | SERIES 2004   |                     |                      | DEBT                 |
|   | PRINCIPAL   | INTEREST            | P & I                | SERVICE              |
|   | 2011  | 2,060,000           | 458,750              | 2,518,750            |
| 2012  | 2,125,000   | 388,088             | 2,513,088            | 2,513,088            |
| 2013  | 2,200,000   | 309,150             | 2,509,150            | 2,509,150            |
| 2014  | 2,285,000   | 221,700             | 2,506,700            | 2,506,700            |
| 2015  | 2,375,000   | 128,500             | 2,503,500            | 2,503,500            |
| 2016  | 2,025,000   | 40,500              | 2,065,500            | 2,065,500            |
| 2017  |   |                     |                      |                      |
| 2018  |   |                     |                      |                      |
| 2019  |   |                     |                      |                      |
| 2020  |   |                     |                      |                      |
| 2021  |   |                     |                      |                      |
| 2022  |   |                     |                      |                      |
| 2023  |   |                     |                      |                      |
| 2024  |   |                     |                      |                      |
| 2025  |   |                     |                      |                      |
| 2026  |   |                     |                      |                      |
| <b>TOTAL</b>  | <b>\$ 13,070,000</b>  | <b>\$ 1,546,688</b> | <b>\$ 14,616,688</b> | <b>\$ 14,616,688</b> |

**SAN JUAN COUNTY  
SUMMARY OF OUTSTANDING DEBT**

**PRINCIPAL OUTSTANDING**

| FISCAL YEAR  | GROSS RECEIPTS TAX | GROSS RECEIPTS TAX | GROSS RECEIPTS TAX  | GAS TAX/MV FEES     | GROSS RECEIPTS TAX    | GROSS RECEIPTS TAX    | GAS TAX/MV FEES     | GROSS RECEIPTS TAX   | GROSS RECEIPTS TAX   | TOTAL                |
|--------------|--------------------|--------------------|---------------------|---------------------|-----------------------|-----------------------|---------------------|----------------------|----------------------|----------------------|
|              | REVENUE BONDS      | REVENUE BONDS      | REVENUE BONDS       | REVENUE BONDS       | REVENUE BONDS         | REVENUE BONDS         | REVENUE BONDS       | REVENUE BONDS        | REVENUE BONDS        |                      |
|              | \$3,500,000        | \$2,375,000        | \$7,500,000         | \$7,855,000         | \$9,670,000           | \$22,725,000          | \$7,000,000         | \$26,685,000         | \$17,450,000         |                      |
|              | SERIES 1997        | SERIES 2001A       | SENIOR SERIES 2001B | SERIES 2002         | SERIES 2005 1st 1/8th | SERIES 2005 3rd 1/8th | SERIES 2004         | SERIES 2004          | SERIES 2008          |                      |
| PRINCIPAL    | PRINCIPAL          | PRINCIPAL          | PRINCIPAL           | PRINCIPAL           | PRINCIPAL             | PRINCIPAL             | PRINCIPAL           | PRINCIPAL            | PRINCIPAL            |                      |
| 2011         | 305,000            | 325,000            | 210,000             | 350,000             | 935,000               | 1,235,000             | 290,000             | 2,060,000            | 200,000              | 5,910,000            |
| 2012         | 320,000            | 220,000            | 225,000             | 365,000             | 950,000               | 1,305,000             | 305,000             | 2,125,000            | 215,000              | 6,030,000            |
| 2013         | -                  | -                  | -                   | 380,000             | 420,000               | 855,000               | 315,000             | 2,200,000            | 785,000              | 4,955,000            |
| 2014         | -                  | -                  | -                   | 400,000             | 425,000               | 900,000               | 330,000             | 2,285,000            | 820,000              | 5,160,000            |
| 2015         | -                  | -                  | -                   | 415,000             | 440,000               | 930,000               | 340,000             | 2,375,000            | 855,000              | 5,355,000            |
| 2016         | -                  | -                  | -                   | 435,000             | 465,000               | 950,000               | 355,000             | 2,025,000            | 880,000              | 5,110,000            |
| 2017         | -                  | -                  | -                   | 460,000             | 465,000               | 905,000               | 370,000             |                      | 935,000              | 3,135,000            |
| 2018         | -                  | -                  | -                   | 485,000             | 495,000               | 940,000               | 385,000             | -                    | 960,000              | 3,265,000            |
| 2019         | -                  | -                  | -                   | 510,000             | 515,000               | 970,000               | 405,000             | -                    | 995,000              | 3,395,000            |
| 2020         | -                  | -                  | -                   | 535,000             | 535,000               | 1,010,000             | 420,000             | -                    | 1,030,000            | 3,530,000            |
| 2021         | -                  | -                  | -                   | 565,000             | 550,000               | 1,050,000             | 440,000             | -                    | 1,080,000            | 3,685,000            |
| 2022         | -                  | -                  | -                   | 595,000             | 570,000               | 1,090,000             | 465,000             | -                    | 1,135,000            | 3,855,000            |
| 2023         | -                  | -                  | -                   | -                   | 590,000               | 1,135,000             | 485,000             | -                    | 1,185,000            | 3,395,000            |
| 2024         | -                  | -                  | -                   | -                   | 615,000               | 1,180,000             | 510,000             | -                    | 1,240,000            | 3,545,000            |
| 2025         | -                  | -                  | -                   | -                   | 640,000               | 1,225,000             | -                   | -                    | 1,300,000            | 3,165,000            |
| 2026         | -                  | -                  | -                   | -                   | 665,000               | 1,280,000             | -                   | -                    | 1,365,000            | 3,310,000            |
| 2027         | -                  | -                  | -                   | -                   | -                     | -                     | -                   | -                    | 2,115,000            | 2,115,000            |
| <b>TOTAL</b> | <b>\$ 625,000</b>  | <b>\$ 545,000</b>  | <b>\$ 435,000</b>   | <b>\$ 5,495,000</b> | <b>\$ 9,275,000</b>   | <b>\$ 16,960,000</b>  | <b>\$ 5,415,000</b> | <b>\$ 13,070,000</b> | <b>\$ 17,095,000</b> | <b>\$ 68,915,000</b> |



**SAN JUAN COUNTY  
SUMMARY OF OUTSTANDING DEBT**

**INTEREST**

| FISCAL YEAR  | GROSS RECEIPTS TAX | GROSS RECEIPTS TAX | GROSS RECEIPTS TAX  | GAS TAX/MV FEES     | GROSS RECEIPTS TAX    | GROSS RECEIPTS TAX    | GAS TAX/MV FEES     | GROSS RECEIPTS TAX  | GROSS RECEIPTS TAX  | TOTAL                |
|--------------|--------------------|--------------------|---------------------|---------------------|-----------------------|-----------------------|---------------------|---------------------|---------------------|----------------------|
|              | REVENUE BONDS      | REVENUE BONDS      | REVENUE BONDS       | REVENUE BONDS       | REVENUE BONDS         | REVENUE BONDS         | REVENUE BONDS       | REVENUE BONDS       | REVENUE BONDS       |                      |
|              | \$3,500,000        | \$2,375,000        | \$7,500,000         | \$7,855,000         | \$9,670,000           | \$22,725,000          | \$7,000,000         | \$26,685,000        | \$17,450,000        |                      |
|              | SERIES 1997        | SERIES 2001A       | SENIOR SERIES 2001B | SERIES 2002         | SERIES 2005 1st 1/8th | SERIES 2005 3rd 1/8th | SERIES 2004         | SERIES 2004         | SERIES 2008         |                      |
| INTEREST     | INTEREST           | INTEREST           | INTEREST            | INTEREST            | INTEREST              | INTEREST              | INTEREST            | INTEREST            | INTEREST            |                      |
| 2011         | 32,035             | 18,169             | 15,675              | 282,775             | 442,113               | 805,725               | 244,770             | 458,750             | 669,675             | 2,969,687            |
| 2012         | 16,480             | 5,225              | 5,344               | 267,375             | 395,363               | 743,975               | 233,170             | 388,088             | 663,675             | 2,718,694            |
| 2013         | -                  | -                  | -                   | 250,950             | 347,863               | 678,725               | 220,970             | 309,150             | 657,225             | 2,464,883            |
| 2014         | -                  | -                  | -                   | 231,000             | 333,163               | 648,800               | 208,370             | 221,700             | 629,750             | 2,272,783            |
| 2015         | -                  | -                  | -                   | 210,000             | 312,163               | 604,550               | 195,170             | 128,500             | 601,050             | 2,051,433            |
| 2016         | -                  | -                  | -                   | 188,213             | 290,163               | 558,050               | 181,145             | 40,500              | 571,125             | 1,829,196            |
| 2017         | -                  | -                  | -                   | 165,375             | 266,913               | 510,550               | 166,058             | -                   | 540,325             | 1,649,220            |
| 2018         | -                  | -                  | -                   | 141,225             | 243,663               | 465,300               | 149,870             | -                   | 507,600             | 1,507,658            |
| 2019         | -                  | -                  | -                   | 115,763             | 223,863               | 427,700               | 132,545             | -                   | 474,000             | 1,373,871            |
| 2020         | -                  | -                  | -                   | 88,988              | 203,263               | 388,900               | 114,320             | -                   | 437,931             | 1,233,402            |
| 2021         | -                  | -                  | -                   | 60,900              | 176,513               | 338,400               | 95,000              | -                   | 399,306             | 1,070,119            |
| 2022         | -                  | -                  | -                   | 31,238              | 149,013               | 285,900               | 73,000              | -                   | 356,106             | 895,257              |
| 2023         | -                  | -                  | -                   | -                   | 120,513               | 231,400               | 49,750              | -                   | 310,706             | 712,369              |
| 2024         | -                  | -                  | -                   | -                   | 91,013                | 174,650               | 25,500              | -                   | 261,825             | 552,988              |
| 2025         | -                  | -                  | -                   | -                   | 60,263                | 115,650               | -                   | -                   | 209,125             | 385,038              |
| 2026         | -                  | -                  | -                   | -                   | 28,263                | 54,400                | -                   | -                   | 152,250             | 234,913              |
| 2027         | -                  | -                  | -                   | -                   | -                     | -                     | -                   | -                   | 92,531              | 92,531               |
| <b>TOTAL</b> | <b>\$ 48,515</b>   | <b>\$ 23,394</b>   | <b>\$ 21,019</b>    | <b>\$ 2,033,802</b> | <b>\$ 3,684,100</b>   | <b>\$ 7,032,675</b>   | <b>\$ 2,089,638</b> | <b>\$ 1,546,688</b> | <b>\$ 7,534,205</b> | <b>\$ 24,014,035</b> |

**SAN JUAN COUNTY  
SUMMARY OF OUTSTANDING DEBT**

**TOTAL PRINCIPAL AND INTEREST**

| FISCAL YEAR   | GROSS RECEIPTS TAX | GROSS RECEIPTS TAX | GROSS RECEIPTS TAX  | GAS TAX/MV FEES     | GROSS RECEIPTS TAX    | GROSS RECEIPTS TAX    | GAS TAX/MV FEES     | GROSS RECEIPTS TAX   | GROSS RECEIPTS TAX   | TOTAL                |
|---------------|--------------------|--------------------|---------------------|---------------------|-----------------------|-----------------------|---------------------|----------------------|----------------------|----------------------|
|               | REVENUE BONDS      | REVENUE BONDS      | REVENUE BONDS       | REVENUE BONDS       | REVENUE BONDS         | REVENUE BONDS         | REVENUE BONDS       | REVENUE BONDS        | REVENUE BONDS        |                      |
|               | \$3,500,000        | \$2,375,000        | \$7,500,000         | \$7,855,000         | \$9,670,000           | \$22,725,000          | \$7,000,000         | \$26,685,000         | \$17,450,000         |                      |
|               | SERIES 1997        | SERIES 2001A       | SENIOR SERIES 2001B | SERIES 2002         | SERIES 2005 1st 1/8th | SERIES 2005 3rd 1/8th | SERIES 2004         | SERIES 2004          | SERIES 2008          |                      |
| Sheriff's     | Adult Detention    | Adult Detention    | Road                | Adult Detention     | Adult Detention       | CR3500 Road           | Hospital            | Crime Unit/DA Office |                      |                      |
| 1st 1/8th GRT | 1st 1/8th GRT      | 3rd 1/8th GRT      | Gas Tax/MV Fees     | 1st 1/8th GRT       | 3rd 1/8th GRT         | Gas Tax/MV Fees       | 1/8th Hospital GRT  | 1st & 3rd 1/8th      |                      |                      |
| Fund 101      | Fund 101           | Fund 296           | Fund 204 & 101      | Fund 101            | Fund 296              | Fund 204 & 101        | Fund 210            | Fund 101             |                      |                      |
| P & I         | P & I              | P & I              | P & I               | P & I               | P & I                 | P & I                 | P & I               | P & I                |                      |                      |
| 2011          | 337,035            | 343,169            | 225,675             | 632,775             | 1,377,113             | 2,040,725             | 534,770             | 2,518,750            | 869,675              | 8,879,687            |
| 2012          | 336,480            | 225,225            | 230,344             | 632,375             | 1,345,363             | 2,048,975             | 538,170             | 2,513,088            | 878,675              | 8,748,694            |
| 2013          | -                  | -                  | -                   | 630,950             | 767,863               | 1,533,725             | 535,970             | 2,509,150            | 1,442,225            | 7,419,883            |
| 2014          | -                  | -                  | -                   | 631,000             | 758,163               | 1,548,800             | 538,370             | 2,506,700            | 1,449,750            | 7,432,783            |
| 2015          | -                  | -                  | -                   | 625,000             | 752,163               | 1,534,550             | 535,170             | 2,503,500            | 1,456,050            | 7,406,433            |
| 2016          | -                  | -                  | -                   | 623,213             | 755,163               | 1,508,050             | 536,145             | 2,065,500            | 1,451,125            | 6,939,196            |
| 2017          | -                  | -                  | -                   | 625,375             | 731,913               | 1,415,550             | 536,058             | -                    | 1,475,325            | 4,784,220            |
| 2018          | -                  | -                  | -                   | 626,225             | 738,663               | 1,405,300             | 534,870             | -                    | 1,467,600            | 4,772,658            |
| 2019          | -                  | -                  | -                   | 625,763             | 738,863               | 1,397,700             | 537,545             | -                    | 1,469,000            | 4,768,871            |
| 2020          | -                  | -                  | -                   | 623,988             | 738,263               | 1,398,900             | 534,320             | -                    | 1,467,931            | 4,763,402            |
| 2021          | -                  | -                  | -                   | 625,900             | 726,513               | 1,388,400             | 535,000             | -                    | 1,479,306            | 4,755,119            |
| 2022          | -                  | -                  | -                   | 626,238             | 719,013               | 1,375,900             | 538,000             | -                    | 1,491,106            | 4,750,257            |
| 2023          | -                  | -                  | -                   | -                   | 710,513               | 1,366,400             | 534,750             | -                    | 1,495,706            | 4,107,369            |
| 2024          | -                  | -                  | -                   | -                   | 706,013               | 1,354,650             | 535,500             | -                    | 1,501,825            | 4,097,988            |
| 2025          | -                  | -                  | -                   | -                   | 700,263               | 1,340,650             | -                   | -                    | 1,509,125            | 3,550,038            |
| 2026          | -                  | -                  | -                   | -                   | 693,263               | 1,334,400             | -                   | -                    | 1,517,250            | 3,544,913            |
| 2027          | -                  | -                  | -                   | -                   | -                     | -                     | -                   | -                    | 2,207,531            | 2,207,531            |
| <b>TOTAL</b>  | <b>\$ 673,515</b>  | <b>\$ 568,394</b>  | <b>\$ 456,019</b>   | <b>\$ 7,528,802</b> | <b>\$ 12,959,100</b>  | <b>\$ 23,992,675</b>  | <b>\$ 7,504,638</b> | <b>\$ 14,616,688</b> | <b>\$ 24,629,205</b> | <b>\$ 92,929,035</b> |

**Conclusion**

The two major sources of revenues for San Juan County, the gross receipts tax and the property tax/assessed valuation, continue to provide coverage for the outstanding debt that has been issued by the County. There are a number of limitations and restrictions for each bond agreement, and to date, the County is in compliance with all significant limitations and restrictions. Continuing disclosure undertakings are submitted on an annual basis, and arbitrage rebate studies are ongoing. San Juan County strives to maintain a strong financial position by following the County's debt policy as well as all of the approved County financial policies.

# **SALARY SCHEDULE**

**San Juan County**  
**County Commission - #101-100**  
Salary Schedule - Set by State Statute  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY            | FICA             | PERA             | INS              | NMRHCA   | W/C          | T/FRINGES        |
|--------------------------------|-------------------|------------------|------------------|------------------|----------|--------------|------------------|
| COMMISSIONER-DISTRICT 1        | 30,706.27         | 2,133.64         | 2,809.62         | 11,261.97        | -        | 9.20         | 16,214.43        |
| COMMISSIONER-DISTRICT 2        | 30,706.27         | 2,143.88         | 2,809.62         | 12,348.95        | -        | 9.20         | 17,311.66        |
| COMMISSIONER DISTRICT 3        | 30,706.27         | 2,347.32         | 2,996.98         | 89.10            | -        | 9.20         | 5,442.60         |
| COMMISSIONER DISTRICT 4        | 30,706.27         | 2,133.64         | -                | 11,261.97        | -        | 9.20         | 13,404.81        |
| COMMISSIONER DISTRICT 5        | 30,706.27         | 2,133.64         | 2,996.98         | 11,261.97        | -        | 9.20         | 16,401.79        |
| <b>TOTAL FOR COMMISSIONERS</b> | <b>153,531.35</b> | <b>10,892.12</b> | <b>11,613.21</b> | <b>46,223.96</b> | <b>-</b> | <b>46.00</b> | <b>68,775.29</b> |

Total Employees

5

**San Juan County  
Assessor's - #101-110**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME               | SALARY              | FICA             | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES         |
|-----------------------------|---------------------|------------------|-------------------|-------------------|------------------|---------------|-------------------|
| COUNTY ASSESSOR             | 68,020.27           | 4,988.16         | 6,223.85          | 12,626.71         | 1,133.22         | 9.20          | 24,981.14         |
| CHIEF DEPUTY ASSESSOR       | 91,594.61           | 6,737.38         | 8,380.91          | 14,096.43         | 1,525.97         | 9.20          | 30,749.88         |
| GIS DATABASE ADMINISTRATOR  | 45,932.89           | 3,244.26         | 4,202.86          | 14,096.43         | 765.24           | 9.20          | 22,317.99         |
| CAMA DATABASE ADMINISTRATOR | 63,289.81           | 4,572.06         | 5,791.02          | 14,096.43         | 1,054.41         | 9.20          | 25,523.12         |
| CHIEF APPRAISER             | 68,234.94           | 5,117.34         | 6,243.50          | 5,365.71          | 1,136.79         | 9.20          | 17,872.54         |
| CHIEF MAPPER/PLATTER        | 56,787.28           | 4,128.84         | 5,196.04          | 11,261.97         | 946.08           | 9.20          | 21,542.12         |
| QUALITY CONTROL SUPERVISOR  | 55,039.86           | 3,995.16         | 5,036.15          | 11,261.97         | 916.96           | 9.20          | 21,219.44         |
| OFFICE MANAGER              | 47,539.41           | 3,534.13         | 4,349.86          | 5,365.71          | 792.01           | 9.20          | 14,050.90         |
| PERSONAL PROPERTY APPRAISER | 47,307.12           | 3,521.03         | 4,328.60          | 5,121.63          | 788.14           | 9.20          | 13,768.60         |
| APPRAISER II                | 44,011.92           | 3,264.28         | 4,027.09          | 5,365.71          | 733.24           | 9.20          | 13,399.52         |
| APPRAISER II                | 36,784.45           | 2,811.30         | 3,365.78          | 141.21            | 612.83           | 9.20          | 6,940.32          |
| APPRAISER II                | 37,099.42           | 2,836.39         | 3,394.60          | 89.10             | 618.08           | 9.20          | 6,947.37          |
| APPRAISER I                 | 27,547.87           | 1,837.80         | 2,520.63          | 14,096.43         | 458.95           | 9.20          | 18,923.01         |
| APPRAISER I                 | 28,067.08           | 2,044.50         | 2,568.14          | 5,365.71          | 467.60           | 9.20          | 10,455.14         |
| APPRAISER I                 | 30,196.99           | 2,040.46         | 2,763.02          | 14,096.43         | 503.08           | 9.20          | 19,412.20         |
| APPRAISAL/APPEALS CLERK     | 25,351.07           | 1,836.72         | 2,319.62          | 5,365.71          | 422.35           | 9.20          | 9,953.60          |
| PROPERTY CLERK II           | 33,501.20           | 2,293.23         | 3,065.36          | 14,096.43         | 558.13           | 9.20          | 20,022.35         |
| PROPERTY CLERK II           | 40,003.73           | 2,844.89         | 3,660.34          | 11,261.97         | 666.46           | 9.20          | 18,442.87         |
| MOBILE HOME CLERK           | 29,033.67           | 1,951.47         | 2,656.58          | 14,096.43         | 483.70           | 9.20          | 19,197.38         |
| MAPPER/PLATTER              | 33,917.93           | 2,492.09         | 3,103.49          | 5,365.71          | 565.07           | 9.20          | 11,535.56         |
| COMMERCIAL APPRAISAL CLERK  | 34,885.18           | 2,399.11         | 3,191.99          | 14,096.43         | 581.19           | 9.20          | 20,277.92         |
| APPRAISAL APPRENTICE        | 29,073.68           | 2,008.75         | 2,660.24          | 11,261.97         | 484.37           | 9.20          | 16,424.53         |
| APPRAISAL APPRENTICE        | 27,433.50           | 1,996.03         | 2,510.17          | 5,365.71          | 457.04           | 9.20          | 10,338.15         |
| APPRAISAL APPRENTICE        | 28,030.94           | 1,939.22         | 2,564.83          | 10,726.29         | 467.00           | 9.20          | 15,706.54         |
| PROPERTY CLERK III          | 45,429.82           | 3,372.75         | 4,156.83          | 5,365.71          | 756.86           | 9.20          | 13,661.35         |
| PROPERTY CLERK III          | 45,429.82           | 3,372.75         | 4,156.83          | 5,365.71          | 756.86           | 9.20          | 13,661.35         |
| SENIOR MOBILE HOME CLERK    | 34,823.01           | 2,448.57         | 3,186.31          | 11,261.97         | 580.15           | 9.20          | 17,486.20         |
| QUALITY CONTROL CLERK       | 26,097.98           | 1,893.86         | 2,387.97          | 5,365.71          | 434.79           | 9.20          | 10,091.53         |
| <b>TOTAL FOR ASSESSOR'S</b> | <b>1,180,465.51</b> | <b>85,522.51</b> | <b>108,012.59</b> | <b>251,443.33</b> | <b>19,666.56</b> | <b>257.60</b> | <b>464,902.59</b> |

Total Employees

28

\* 30% of wages and benefits are budgeted in the 203 Appraiser Fund.

**San Juan County  
County Clerk - #101-115**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME              | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|----------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| COUNTY CLERK               | 68,020.27         | 4,988.16         | 6,638.77         | 11,261.97        | 1,133.22        | 9.20         | 24,031.32         |
| CHIEF DEPUTY CLERK         | 89,691.50         | 6,646.01         | 8,206.77         | 11,261.97        | 1,494.26        | 9.20         | 27,618.21         |
| DEPUTY CLERK ADMINISTRATOR | 72,645.16         | 5,287.74         | 6,647.03         | 14,096.43        | 1,210.27        | 9.20         | 27,250.67         |
| DEPUTY CLERK II            | 32,227.06         | 2,362.74         | 2,948.78         | 5,365.71         | 536.90          | 9.20         | 11,223.32         |
| DEPUTY CLERK II            | 29,481.06         | 1,985.69         | 2,697.52         | 14,096.43        | 491.15          | 9.20         | 19,279.99         |
| DEPUTY CLERK I             | 26,097.98         | 1,726.89         | 2,387.97         | 14,096.43        | 434.79          | 9.20         | 18,655.27         |
| DEPUTY CLERK I             | 26,888.83         | 1,841.61         | 2,460.33         | 11,261.97        | 447.97          | 9.20         | 16,021.07         |
| <b>TOTAL FOR CLERK</b>     | <b>345,051.85</b> | <b>24,838.83</b> | <b>31,987.16</b> | <b>81,440.91</b> | <b>5,748.56</b> | <b>64.40</b> | <b>144,079.87</b> |

Total Employees

7

**San Juan County  
Bureau of Elections - #101-120**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|--------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| SENIOR ELECTION SYSTEM TECHNIC | 71,866.31         | 5,395.14         | 6,575.77         | 5,365.71         | 1,197.29        | 9.20         | 18,543.11         |
| ELECTION SYSTEM TECHNICIAN     | 37,301.66         | 2,583.97         | 3,413.10         | 14,096.43        | 621.45          | 9.20         | 20,724.15         |
| DEPUTY CLERK III               | 44,846.79         | 3,161.17         | 4,103.48         | 14,096.43        | 747.15          | 9.20         | 22,117.43         |
| ELECTION CLERK I               | 26,097.98         | 1,726.89         | 2,387.97         | 14,096.43        | 434.79          | 9.20         | 18,655.27         |
| ELECTION CLERK I               | 28,532.70         | 1,967.36         | 2,610.74         | 11,261.97        | 475.35          | 9.20         | 16,324.63         |
| BILINGUAL COORDINATOR          | 43,540.58         | 3,144.36         | 3,983.96         | 9,751.05         | 725.39          | 9.20         | 17,613.96         |
| <b>TOTAL FOR ELECTIONS</b>     | <b>252,186.02</b> | <b>17,978.88</b> | <b>23,075.02</b> | <b>68,668.02</b> | <b>4,201.42</b> | <b>55.20</b> | <b>113,978.54</b> |

Total Employees

6



**San Juan County**  
**Probate Judge - #101-125**  
Salary Schedule - Set by State Statute  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY           | FICA            | PERA            | INS              | NMRHCA        | W/C         | T/FRINGES        |
|--------------------------------|------------------|-----------------|-----------------|------------------|---------------|-------------|------------------|
| PROBATE JUDGE                  | 29,928.46        | 2,019.92        | 2,738.45        | 14,096.43        | 498.61        | 9.20        | 19,362.61        |
| <b>TOTAL FOR PROBATE JUDGE</b> | <b>29,928.46</b> | <b>2,019.92</b> | <b>2,738.45</b> | <b>14,096.43</b> | <b>498.61</b> | <b>9.20</b> | <b>19,362.61</b> |

Total Employees

1

**San Juan County  
County Treasurer - #101-130**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME              | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|----------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| COUNTY TREASURER           | 68,020.27         | 5,100.92         | 6,638.77         | 5,365.71         | 1,133.22        | 9.20         | 18,247.82         |
| CHIEF DEPUTY TREASURER     | 82,055.70         | 6,007.65         | 7,508.10         | 14,096.43        | 1,367.05        | 9.20         | 28,988.43         |
| DEPUTY TREASURER III       | 51,492.99         | 3,836.58         | 4,711.61         | 5,365.71         | 857.87          | 9.20         | 14,780.97         |
| DEPUTY TREASURER III       | 27,240.32         | 1,814.27         | 2,492.49         | 14,096.43        | 453.82          | 9.20         | 18,866.22         |
| DEPUTY TREASURER II        | 40,772.61         | 2,903.71         | 3,730.69         | 11,261.97        | 679.27          | 9.20         | 18,584.85         |
| DEPUTY TREASURER II        | 39,168.94         | 2,800.61         | 3,583.96         | 10,238.67        | 652.55          | 9.20         | 17,285.00         |
| DEPUTY TREASURER II        | 30,557.49         | 2,335.93         | 2,796.01         | 89.10            | 509.09          | 9.20         | 5,739.33          |
| <b>TOTAL FOR TREASURER</b> | <b>339,308.32</b> | <b>24,799.68</b> | <b>31,461.63</b> | <b>60,514.02</b> | <b>5,652.88</b> | <b>64.40</b> | <b>122,492.61</b> |

Total Employees

7

**San Juan County  
Finance - #101-140**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                | SALARY            | FICA             | PERA             | INS               | NMRHCA           | W/C           | T/FRINGES         |
|------------------------------|-------------------|------------------|------------------|-------------------|------------------|---------------|-------------------|
| CHIEF FINANCIAL OFFICER(CFO) | 117,806.15        | 8,291.31         | 10,779.26        | 10,726.29         | 1,962.65         | 9.20          | 31,768.71         |
| DEPUTY FINANCE OFFICER       | 77,349.97         | 5,647.66         | 7,077.52         | 14,096.43         | 1,288.65         | 9.20          | 28,119.47         |
| ACCOUNTANT                   | 47,309.75         | 3,349.59         | 4,328.84         | 14,096.43         | 788.18           | 9.20          | 22,572.24         |
| ACCOUNTANT                   | 50,195.83         | 3,837.27         | 4,592.92         | 141.21            | 836.26           | 9.20          | 9,416.87          |
| ACCOUNTANT                   | 56,462.98         | 4,104.03         | 5,166.36         | 11,261.97         | 940.67           | 9.20          | 21,482.23         |
| GRANT ACCOUNTANT             | 43,036.63         | 3,022.69         | 3,937.85         | 14,096.43         | 716.99           | 9.20          | 21,783.16         |
| FINANCIAL ACCOUNTANT         | 67,705.19         | 4,964.06         | 6,195.03         | 11,261.97         | 1,127.97         | 9.20          | 23,558.22         |
| FINANCE TECHNICIAN           | 38,444.00         | 2,838.33         | 3,517.63         | 5,365.71          | 640.48           | 9.20          | 12,371.34         |
| A/P SUPERVISOR               | 48,014.58         | 3,457.72         | 4,393.33         | 11,261.97         | 799.92           | 9.20          | 19,922.15         |
| PAYROLL SUPERVISOR           | 53,357.53         | 3,866.46         | 4,882.21         | 11,261.97         | 888.94           | 9.20          | 20,908.78         |
| ACCOUNTING CLERK II          | 35,456.35         | 2,497.02         | 3,244.26         | 11,261.97         | 590.70           | 9.20          | 17,603.15         |
| ACCOUNTING CLERK I           | 32,205.09         | 2,370.39         | 2,946.77         | 4,877.82          | 536.54           | 9.20          | 10,740.71         |
| PAYROLL CLERK                | 38,663.68         | 2,955.07         | 3,537.73         | 141.21            | 644.14           | 9.20          | 7,287.34          |
| OFFICE ASSISTANT II          | 34,775.34         | 2,444.92         | 3,181.94         | 11,261.97         | 579.36           | 9.20          | 17,477.39         |
| <b>TOTAL FOR FINANCE</b>     | <b>740,783.06</b> | <b>53,646.52</b> | <b>67,781.65</b> | <b>131,113.35</b> | <b>12,341.45</b> | <b>128.80</b> | <b>265,011.77</b> |

Total Employees

14

\* One Accountant's wages and benefits are budgeted 50% to the Alternative Sentencing Fund #223-236.

**San Juan County  
Central Purchasing - #101-145**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                       | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|-------------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| CHIEF PROCUREMENT OFFICER(CPO)      | 85,885.54         | 6,354.85         | 7,858.53         | 11,261.97        | 1,430.85        | 9.20         | 26,915.40         |
| DEPUTY PROCUREMENT OFFICER          | 62,534.35         | 4,514.27         | 5,721.89         | 14,096.43        | 1,041.82        | 9.20         | 25,383.61         |
| ADMINISTRATIVE ASSISTANT            | 43,036.63         | 3,022.69         | 3,937.85         | 14,096.43        | 716.99          | 9.20         | 21,783.16         |
| PURCHASING COORDINATOR              | 49,779.49         | 3,805.43         | 4,554.82         | 141.21           | 829.33          | 9.20         | 9,339.98          |
| WAREHOUSE MANAGER                   | 48,988.64         | 3,645.00         | 4,482.46         | 5,365.71         | 816.15          | 9.20         | 14,318.52         |
| BUYER                               | 41,014.26         | 2,922.20         | 3,752.80         | 11,261.97        | 683.30          | 9.20         | 18,629.47         |
| PURCHASING CLERK II                 | 43,233.02         | 3,091.94         | 3,955.82         | 11,261.97        | 720.26          | 9.20         | 19,039.19         |
| PURCHASING CLERK                    | 38,048.58         | 2,909.00         | 3,481.44         | 89.10            | 633.89          | 9.20         | 7,122.64          |
| WAREHOUSE AGENT                     | 27,240.32         | 2,081.18         | 2,492.49         | 141.21           | 453.82          | 9.20         | 5,177.90          |
| WAREHOUSE AGENT                     | 31,564.72         | 2,412.00         | 2,888.17         | 141.21           | 525.87          | 9.20         | 5,976.45          |
| <b>TOTAL FOR CENTRAL PURCHASING</b> | <b>471,325.55</b> | <b>34,758.55</b> | <b>43,126.29</b> | <b>67,857.21</b> | <b>7,852.28</b> | <b>92.00</b> | <b>153,686.33</b> |

Total Employees

10

**San Juan County  
Human Resources - #101-150**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                    | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|----------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| CHIEF HR OFFICER(CHRO)           | 103,258.39        | 7,796.63         | 9,448.14         | 5,365.71         | 1,720.28        | 9.20         | 24,339.97         |
| DEPUTY HR OFFICER                | 70,777.05         | 5,144.83         | 6,476.10         | 14,096.43        | 1,179.15        | 9.20         | 26,905.71         |
| HRIS COORDINATOR                 | 44,770.78         | 3,167.62         | 4,096.53         | 13,455.72        | 745.88          | 9.20         | 21,474.95         |
| HR ANALYST                       | 43,276.96         | 3,095.30         | 3,959.84         | 11,261.97        | 720.99          | 9.20         | 19,047.30         |
| HR RECRUITER                     | 43,276.96         | 3,208.05         | 3,959.84         | 5,365.71         | 720.99          | 9.20         | 13,263.80         |
| BENEFITS & COMPENSATION MGR.     | 87,053.14         | 6,444.18         | 7,965.36         | 11,261.97        | 1,450.31        | 9.20         | 27,131.01         |
| BENEFITS COORDINATOR             | 45,957.06         | 3,413.08         | 4,205.07         | 5,365.71         | 765.64          | 9.20         | 13,758.71         |
| <b>TOTAL FOR HUMAN RESOURCES</b> | <b>438,370.34</b> | <b>32,269.70</b> | <b>40,110.89</b> | <b>66,173.22</b> | <b>7,303.25</b> | <b>64.40</b> | <b>145,921.45</b> |

Total Employees

7

**San Juan County  
Information Technology - #101-155**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                           | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|---|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| CHIEF IT OFFICER (CITO)                 | 80,070.89         | 5,855.81         | 7,326.49         | 14,096.43        | 1,333.98        | 9.20         | 28,621.91         |
| NETWORK COORDINATOR                     | 61,884.95         | 4,464.59         | 5,662.47         | 14,096.43        | 1,031.00        | 9.20         | 25,263.70         |
| PC SERVICES TECHNICIAN                  | 57,248.61         | 4,109.91         | 5,238.25         | 14,096.43        | 953.76          | 9.20         | 24,407.55         |
| NETWORK TECHNICIAN                      | 45,693.44         | 3,392.91         | 4,180.95         | 5,365.71         | 761.25          | 9.20         | 13,710.03         |
| INTERNET DEVELOPER                      | 68,446.80         | 4,966.57         | 6,262.88         | 14,096.43        | 1,140.32        | 9.20         | 26,475.41         |
| DATABASE DEVELOPER                      | 55,662.52         | 4,155.55         | 5,093.12         | 5,365.71         | 927.34          | 9.20         | 15,550.92         |
| HELPDESK TECHNICIAN                     | 42,046.75         | 3,113.94         | 3,847.28         | 5,365.71         | 700.50          | 9.20         | 13,036.63         |
| APPLICATION SUPPORT SPECIALIST          | 71,417.97         | 5,193.86         | 6,534.74         | 14,096.43        | 1,189.82        | 9.20         | 27,024.06         |
| OFFICE ASSISTANT III                    | 48,263.70         | 3,589.54         | 4,416.13         | 5,365.71         | 804.07          | 9.20         | 14,184.65         |
| <b>TOTAL FOR INFORMATION TECHNOLOGY</b> | <b>530,735.62</b> | <b>38,842.69</b> | <b>48,562.31</b> | <b>91,944.99</b> | <b>8,842.06</b> | <b>82.80</b> | <b>188,274.84</b> |

Total Employees

9

**San Juan County**

**Geographic Information Systems - #101-156**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION NAME        | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES        |
|----------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|------------------|
| GIS SUPERVISOR       | 71,617.88         | 5,209.16         | 6,553.04         | 14,096.43        | 1,193.15        | 9.20         | 27,060.98        |
| GIS ANALYST          | 54,056.00         | 3,877.94         | 4,946.12         | 13,455.72        | 900.57          | 9.20         | 23,189.56        |
| GIS ANALYST          | 49,471.94         | 3,514.99         | 4,526.68         | 14,096.43        | 824.20          | 9.20         | 22,971.51        |
| <b>TOTAL FOR GIS</b> | <b>175,145.81</b> | <b>12,602.09</b> | <b>16,025.84</b> | <b>41,648.58</b> | <b>2,917.93</b> | <b>27.60</b> | <b>73,222.05</b> |

Total Employees

3

**San Juan County  
Legal Department - #101-160**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                     | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|-----------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| COUNTY ATTORNEY                   | 136,977.62        | 8,567.35         | 12,533.45        | 11,261.97        | 2,282.05        | 9.20         | 34,654.02         |
| DEPUTY COUNTY ATTORNEY II         | 109,796.06        | 8,162.94         | 10,046.34        | 14,096.43        | 1,829.20        | 9.20         | 34,144.11         |
| DEPUTY COUNTY ATTORNEY I          | 86,605.00         | 6,355.67         | 7,924.36         | 14,096.43        | 1,442.84        | 9.20         | 29,828.50         |
| LEGAL ASSISTANT                   | 51,251.34         | 3,919.01         | 4,689.50         | 89.10            | 853.85          | 9.20         | 9,560.66          |
| OFFICE ASSISTANT II               | 32,732.32         | 2,401.39         | 2,995.01         | 5,365.71         | 545.32          | 9.20         | 11,316.63         |
| <b>TOTAL FOR LEGAL DEPARTMENT</b> | <b>417,362.34</b> | <b>29,406.36</b> | <b>38,188.65</b> | <b>44,909.64</b> | <b>6,953.26</b> | <b>46.00</b> | <b>119,503.92</b> |

Total Employees

5

\* Two additional Legal Department employees are accounted for under the Risk Management Fund #291-530.



**San Juan County  
County Executive Office - #101-170**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                            | SALARY            | FICA             | PERA             | INS               | NMRHCA           | W/C          | T/FRINGES         |
|--|-------------------|------------------|------------------|-------------------|------------------|--------------|-------------------|
| COUNTY EXECUTIVE OFFICER                 | 191,407.18        | 9,356.58         | 17,513.76        | 11,261.97         | 3,188.84         | 9.20         | 41,330.35         |
| DEPUTY CEO                               | 129,364.88        | 8,446.69         | 11,836.89        | 14,096.43         | 2,155.22         | 9.20         | 36,544.42         |
| ASST CEO/PROJ DEVELOPMENT                | 119,464.18        | 8,315.35         | 10,930.97        | 10,726.29         | 1,990.27         | 9.20         | 31,972.08         |
| PROJECT MANAGER                          | 88,862.33         | 6,528.36         | 8,130.90         | 14,096.43         | 1,480.45         | 9.20         | 30,245.34         |
| PUBLIC RELATIONS MANAGER                 | 73,766.07         | 5,373.49         | 6,749.60         | 14,096.43         | 1,228.94         | 9.20         | 27,457.66         |
| EXECUTIVE OFFICE ASSISTANT               | 51,251.34         | 3,818.09         | 4,689.50         | 5,365.71          | 853.85           | 9.20         | 14,736.35         |
| EXEC DIRECTOR OF CRIMESTOPPERS           | 31,787.70         | 2,329.12         | 2,908.57         | 5,365.71          | 529.58           | 9.20         | 11,142.19         |
| OFFICE ASSISTANT II                      | 32,732.32         | 2,234.41         | 2,995.01         | 14,096.43         | 545.32           | 9.20         | 19,880.37         |
| OFFICE ASSISTANT I                       | 32,314.93         | 2,202.48         | 2,956.82         | 14,096.43         | 538.37           | 9.20         | 19,803.29         |
| <b>TOTAL FOR COUNTY EXECUTIVE OFFICE</b> | <b>750,950.93</b> | <b>48,604.58</b> | <b>68,712.01</b> | <b>103,201.83</b> | <b>12,510.84</b> | <b>82.80</b> | <b>233,112.06</b> |

Total Employees

9

\* Two additional CEO employees are accounted for under the Indigent Hospital Claims Fund #220-520, and one in the Safety budget #101-248.

**San Juan County  
Sheriff Department - #101-210**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, 27 Pay Periods  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY    | FICA     | PERA      | INS       | NMRHCA   | W/C  | T/FRINGES |
|--------------------------------|-----------|----------|-----------|-----------|----------|------|-----------|
| COUNTY SHERIFF                 | 70,935.23 | 987.74   | -         | 12,626.71 | 1,478.29 | 9.20 | 15,101.94 |
| UNDERSHERIFF                   | 89,107.70 | 1,240.96 | 16,484.92 | 14,096.43 | 1,857.00 | 9.20 | 33,688.52 |
| NETWORK COORDINATOR            | 69,773.11 | 5,235.01 | 6,384.24  | 5,365.71  | 1,162.42 | 9.20 | 18,156.58 |
| PC SERVICES TECHNICIAN         | 44,353.39 | 3,290.40 | 4,058.34  | 5,365.71  | 738.93   | 9.20 | 13,462.57 |
| CRIME SCENE TECHNICIAN         | 50,416.56 | 3,855.15 | 4,613.12  | 89.10     | 839.94   | 9.20 | 9,406.51  |
| SEX OFFENDER PROGRAM TECHNICA  | 31,985.41 | 2,344.25 | 2,926.66  | 5,365.71  | 532.88   | 9.20 | 11,178.70 |
| CIVILIAN OPERATIONS SUPERVISOR | 79,464.02 | 5,809.39 | 7,270.96  | 14,096.43 | 1,323.87 | 9.20 | 28,509.85 |
| LEAD MECHANIC                  | 57,050.78 | 4,361.68 | 5,220.15  | 141.21    | 950.47   | 9.20 | 10,682.70 |
| OFFICE MANAGER                 | 48,009.69 | 3,457.35 | 4,392.89  | 11,261.97 | 799.84   | 9.20 | 19,921.25 |
| CRIMINAL ANALYST               | 45,539.66 | 3,381.15 | 4,166.88  | 5,365.71  | 758.69   | 9.20 | 13,681.63 |
| OFFICE ASSISTANT III           | 34,533.70 | 2,372.22 | 3,159.83  | 14,096.43 | 575.33   | 9.20 | 20,213.01 |
| EVIDENCE CUSTODIAN             | 36,225.23 | 2,668.60 | 3,314.61  | 5,365.71  | 603.51   | 9.20 | 11,961.63 |
| RECORDS TECHNICIAN             | 40,333.25 | 2,982.86 | 3,690.49  | 5,365.71  | 671.95   | 9.20 | 12,720.21 |
| RECORDS TECHNICIAN             | 31,787.70 | 2,338.46 | 2,908.57  | 4,877.82  | 529.58   | 9.20 | 10,663.64 |
| RECORDS TECHNICIAN             | 42,398.24 | 3,145.50 | 3,879.44  | 5,121.63  | 706.35   | 9.20 | 12,862.12 |
| RECORDS TECHNICIAN             | 30,843.07 | 2,256.86 | 2,822.14  | 5,365.71  | 513.85   | 9.20 | 10,967.76 |
| RECORDS TECHNICIAN             | 30,843.07 | 2,256.86 | 2,822.14  | 5,365.71  | 513.85   | 9.20 | 10,967.76 |
| RECORDS TECHNICIAN             | 41,585.42 | 2,965.89 | 3,805.07  | 11,261.97 | 692.81   | 9.20 | 18,734.94 |
| RECORDS TECHNICIAN             | 32,732.32 | 2,234.41 | 2,995.01  | 14,096.43 | 545.32   | 9.20 | 19,880.37 |
| RECORDS TECHNICIAN             | 31,787.70 | 2,329.12 | 2,908.57  | 5,365.71  | 529.58   | 9.20 | 11,142.19 |
| RECORDS TECHNICIAN             | 29,942.38 | 2,020.98 | 2,739.73  | 14,096.43 | 498.84   | 9.20 | 19,365.18 |
| RECORDS TECHNICIAN             | 32,732.32 | 2,401.39 | 2,995.01  | 5,365.71  | 545.32   | 9.20 | 11,316.63 |
| RECORDS TECHNICIAN             | 30,843.07 | 2,144.10 | 2,822.14  | 11,261.97 | 513.85   | 9.20 | 16,751.26 |
| MECHANIC                       | 45,034.29 | 3,342.49 | 4,120.64  | 5,365.71  | 750.27   | 9.20 | 13,588.31 |
| CAPTAIN                        | 91,389.34 | 1,284.32 | 16,907.03 | 11,261.97 | 1,904.55 | 9.20 | 31,367.07 |
| CAPTAIN                        | 91,638.55 | 1,277.66 | 16,953.13 | 14,096.43 | 1,909.75 | 9.20 | 34,246.17 |
| LIEUTENANT                     | 78,314.00 | 1,084.45 | 14,488.09 | 14,096.43 | 1,632.06 | 9.20 | 31,310.23 |
| LIEUTENANT                     | 83,970.76 | 1,166.47 | 15,534.59 | 14,096.43 | 1,749.95 | 9.20 | 32,556.64 |
| LIEUTENANT                     | 75,284.34 | 1,042.85 | 13,927.60 | 13,455.72 | 1,568.93 | 9.20 | 30,004.29 |
| LIEUTENANT                     | 81,435.02 | 1,129.71 | 15,065.48 | 14,096.43 | 1,697.11 | 9.20 | 31,997.92 |
| LIEUTENANT                     | 82,570.85 | 1,196.76 | 15,275.61 | 141.21    | 1,720.78 | 9.20 | 18,343.56 |
| LIEUTENANT                     | 77,153.00 | 1,118.21 | 14,273.30 | 141.21    | 1,607.87 | 9.20 | 17,149.79 |
| SERGEANT                       | 72,258.57 | 996.65   | 13,367.83 | 14,096.43 | 1,505.87 | 9.20 | 29,975.98 |

**San Juan County  
Sheriff Department - #101-210**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY    | FICA     | PERA      | INS       | NMRHCA   | W/C  | T/FRINGES |
|--------------------------------|-----------|----------|-----------|-----------|----------|------|-----------|
| SERGEANT                       | 71,825.26 | 990.36   | 13,287.67 | 14,096.43 | 1,496.84 | 9.20 | 29,880.50 |
| SERGEANT                       | 67,542.92 | 928.27   | 12,495.44 | 14,096.43 | 1,407.59 | 9.20 | 28,936.93 |
| SERGEANT                       | 72,340.62 | 997.84   | 13,383.02 | 14,096.43 | 1,507.58 | 9.20 | 29,994.06 |
| SERGEANT                       | 68,825.74 | 997.46   | 12,732.76 | 141.21    | 1,434.33 | 9.20 | 15,314.96 |
| SERGEANT                       | 66,423.84 | 914.37   | 12,288.41 | 13,455.72 | 1,384.27 | 9.20 | 28,051.97 |
| SERGEANT                       | 63,851.09 | 874.74   | 11,812.45 | 14,096.43 | 1,330.66 | 9.20 | 28,123.48 |
| SERGEANT                       | 73,275.36 | 1,011.39 | 13,555.94 | 14,096.43 | 1,527.06 | 9.20 | 30,200.02 |
| SERGEANT                       | 63,227.93 | 865.70   | 11,697.17 | 14,096.43 | 1,317.67 | 9.20 | 27,986.17 |
| SERGEANT                       | 66,826.66 | 968.47   | 12,362.93 | 141.21    | 1,392.67 | 9.20 | 14,874.48 |
| SERGEANT                       | 64,849.54 | 889.22   | 11,997.16 | 14,096.43 | 1,351.46 | 9.20 | 28,343.47 |
| TRAINING OFFICER               | 60,477.90 | 825.83   | 11,188.41 | 14,096.43 | 1,260.36 | 9.20 | 27,380.23 |
| SENIOR DEPUTY SHERIFF          | 61,732.28 | 844.02   | 11,420.47 | 14,096.43 | 1,286.50 | 9.20 | 27,656.62 |
| SENIOR DEPUTY SHERIFF          | 60,477.90 | 838.05   | 11,188.41 | 10,726.29 | 1,260.36 | 9.20 | 24,022.31 |
| SENIOR DEPUTY SHERIFF          | 63,257.96 | 866.14   | 11,702.72 | 14,096.43 | 1,318.30 | 9.20 | 27,992.79 |
| SENIOR DEPUTY SHERIFF          | 62,355.17 | 853.05   | 11,535.71 | 14,096.43 | 1,299.48 | 9.20 | 27,793.87 |
| SENIOR DEPUTY SHERIFF          | 62,323.22 | 852.58   | 11,529.79 | 14,096.43 | 1,298.82 | 9.20 | 27,786.82 |
| SENIOR DEPUTY SHERIFF          | 59,291.63 | 808.63   | 10,968.95 | 14,096.43 | 1,235.64 | 9.20 | 27,118.85 |
| SENIOR DEPUTY SHERIFF          | 61,784.00 | 856.98   | 11,430.04 | 10,726.29 | 1,287.58 | 9.20 | 24,310.09 |
| SENIOR DEPUTY SHERIFF          | 59,291.63 | 808.63   | 10,968.95 | 14,096.43 | 1,235.64 | 9.20 | 27,118.85 |
| SENIOR DEPUTY SHERIFF          | 59,291.63 | 818.90   | 10,968.95 | 11,261.97 | 1,235.64 | 9.20 | 24,294.66 |
| SENIOR DEPUTY SHERIFF          | 60,226.37 | 822.18   | 11,141.88 | 14,096.43 | 1,255.12 | 9.20 | 27,324.81 |
| SENIOR DEPUTY SHERIFF          | 60,039.53 | 870.57   | 11,107.31 | -         | 1,251.22 | 9.20 | 13,238.31 |
| DETECTIVE                      | 62,970.27 | 912.74   | 11,649.50 | 89.10     | 1,312.30 | 9.20 | 13,972.85 |
| DETECTIVE                      | 63,694.01 | 882.74   | 11,783.39 | 11,261.97 | 1,327.38 | 9.20 | 25,264.68 |
| DETECTIVE                      | 62,947.43 | 861.64   | 11,645.27 | 14,096.43 | 1,311.82 | 9.20 | 27,924.36 |
| DETECTIVE                      | 58,854.20 | 834.82   | 10,888.03 | 5,121.63  | 1,226.52 | 9.20 | 18,080.20 |
| DETECTIVE                      | 57,545.78 | 783.31   | 10,645.97 | 14,096.43 | 1,199.25 | 9.20 | 26,734.17 |
| DETECTIVE                      | 62,634.80 | 888.75   | 11,587.44 | 5,365.71  | 1,305.31 | 9.20 | 19,156.41 |
| DETECTIVE                      | 61,202.96 | 836.34   | 11,322.55 | 14,096.43 | 1,275.47 | 9.20 | 27,539.99 |
| DETECTIVE                      | 60,017.56 | 819.15   | 11,103.25 | 14,096.43 | 1,250.77 | 9.20 | 27,278.80 |
| SEX OFFENDER COMPLIANCE COORDI | 64,815.59 | 888.72   | 11,990.88 | 14,096.43 | 1,350.76 | 9.20 | 28,335.99 |
| DEPUTY SHERIFF                 | 58,278.42 | 825.58   | 10,781.51 | 5,365.71  | 1,214.52 | 9.20 | 18,196.52 |
| DEPUTY SHERIFF                 | 56,413.82 | 777.17   | 10,436.56 | 11,261.97 | 1,175.66 | 9.20 | 23,660.57 |

**San Juan County  
Sheriff Department - #101-210**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME  | SALARY    | FICA   | PERA      | INS       | NMRHCA   | W/C  | T/FRINGES |
|----------------|-----------|--------|-----------|-----------|----------|------|-----------|
| DEPUTY SHERIFF | 51,085.59 | 689.64 | 9,450.83  | 14,096.43 | 1,064.62 | 9.20 | 25,310.73 |
| DEPUTY SHERIFF | 50,536.94 | 681.68 | 9,349.33  | 14,096.43 | 1,053.19 | 9.20 | 25,189.84 |
| DEPUTY SHERIFF | 56,413.82 | 766.90 | 10,436.56 | 14,096.43 | 1,175.66 | 9.20 | 26,484.75 |
| DEPUTY SHERIFF | 48,593.22 | 685.15 | 8,989.74  | 5,365.71  | 1,012.68 | 9.20 | 16,062.49 |
| DEPUTY SHERIFF | 46,703.97 | 676.69 | 8,640.23  | 141.21    | 973.31   | 9.20 | 10,440.65 |
| DEPUTY SHERIFF | 58,033.82 | 800.66 | 10,736.26 | 11,261.97 | 1,209.42 | 9.20 | 24,017.52 |
| DEPUTY SHERIFF | 56,409.21 | 798.48 | 10,435.70 | 5,365.71  | 1,175.57 | 9.20 | 17,784.66 |
| DEPUTY SHERIFF | 53,548.10 | 735.62 | 9,906.40  | 11,261.97 | 1,115.94 | 9.20 | 23,029.13 |
| DEPUTY SHERIFF | 49,196.34 | 694.78 | 9,101.32  | 5,121.63  | 1,025.25 | 9.20 | 15,952.18 |
| DEPUTY SHERIFF | 57,343.95 | 780.38 | 10,608.63 | 14,096.43 | 1,195.05 | 9.20 | 26,689.69 |
| DEPUTY SHERIFF | 56,040.47 | 771.76 | 10,367.49 | 11,261.97 | 1,167.88 | 9.20 | 23,578.30 |
| DEPUTY SHERIFF | 56,413.82 | 780.89 | 10,436.56 | 10,238.67 | 1,175.66 | 9.20 | 22,640.98 |
| DEPUTY SHERIFF | 50,548.37 | 686.50 | 9,351.45  | 12,815.01 | 1,053.43 | 9.20 | 23,915.58 |
| DEPUTY SHERIFF | 53,975.48 | 731.54 | 9,985.46  | 14,096.43 | 1,124.85 | 9.20 | 25,947.48 |
| DEPUTY SHERIFF | 51,109.16 | 689.98 | 9,455.19  | 14,096.43 | 1,065.11 | 9.20 | 25,315.92 |
| DEPUTY SHERIFF | 50,213.22 | 708.64 | 9,289.44  | 5,365.71  | 1,046.44 | 9.20 | 16,419.44 |
| DEPUTY SHERIFF | 57,589.86 | 783.95 | 10,654.12 | 14,096.43 | 1,200.17 | 9.20 | 26,743.88 |
| DEPUTY SHERIFF | 56,822.54 | 783.10 | 10,512.17 | 11,261.97 | 1,184.18 | 9.20 | 23,750.62 |
| DEPUTY SHERIFF | 56,413.82 | 766.90 | 10,436.56 | 14,096.43 | 1,175.66 | 9.20 | 26,484.75 |
| DEPUTY SHERIFF | 22,451.30 | 306.09 | 4,633.42  | 5,365.71  | 467.89   | 9.20 | 10,782.30 |
| DEPUTY SHERIFF | 56,409.21 | 779.05 | 10,435.70 | 10,726.29 | 1,175.57 | 9.20 | 23,125.81 |
| DEPUTY SHERIFF | 48,593.22 | 663.78 | 8,989.74  | 11,261.97 | 1,012.68 | 9.20 | 21,937.37 |
| DEPUTY SHERIFF | 56,400.53 | 766.71 | 10,434.10 | 14,096.43 | 1,175.39 | 9.20 | 26,481.82 |
| DEPUTY SHERIFF | 44,902.59 | 599.99 | 8,306.98  | 14,096.43 | 935.77   | 9.20 | 23,948.36 |
| DEPUTY SHERIFF | 46,698.70 | 657.68 | 8,639.26  | 5,365.71  | 973.20   | 9.20 | 15,645.05 |
| DEPUTY SHERIFF | 54,717.89 | 742.31 | 10,122.81 | 14,096.43 | 1,140.32 | 9.20 | 26,111.07 |
| DEPUTY SHERIFF | 48,573.18 | 685.74 | 8,986.04  | 5,121.63  | 1,012.27 | 9.20 | 15,814.88 |
| DEPUTY SHERIFF | 49,196.34 | 662.24 | 9,101.32  | 14,096.43 | 1,025.25 | 9.20 | 24,894.45 |
| DEPUTY SHERIFF | 56,413.82 | 766.90 | 10,436.56 | 14,096.43 | 1,175.66 | 9.20 | 26,484.75 |
| DEPUTY SHERIFF | 44,902.59 | 651.09 | 8,306.98  | -         | 935.77   | 9.20 | 9,903.04  |
| DEPUTY SHERIFF | 59,840.93 | 816.59 | 11,070.57 | 14,096.43 | 1,247.09 | 9.20 | 27,239.88 |
| DEPUTY SHERIFF | 48,572.13 | 655.52 | 8,985.84  | 13,455.72 | 1,012.24 | 9.20 | 24,118.53 |
| DEPUTY SHERIFF | 57,348.56 | 790.73 | 10,609.48 | 11,261.97 | 1,195.14 | 9.20 | 23,866.53 |

**San Juan County  
Sheriff Department - #101-210**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                | SALARY              | FICA              | PERA                | INS                 | NMRHCA            | W/C             | T/FRINGES           |
|------------------------------|---------------------|-------------------|---------------------|---------------------|-------------------|-----------------|---------------------|
| DEPUTY SHERIFF               | 48,323.97           | 649.60            | 8,939.93            | 14,096.43           | 1,007.07          | 9.20            | 24,702.23           |
| DEPUTY SHERIFF               | 59,840.93           | 867.37            | 11,070.57           | 89.10               | 1,247.09          | 9.20            | 13,283.33           |
| DEPUTY SHERIFF               | 46,522.59           | 623.48            | 8,606.68            | 14,096.43           | 969.53            | 9.20            | 24,305.32           |
| DEPUTY SHERIFF               | 58,906.19           | 813.31            | 11,444.17           | 11,261.97           | 1,227.61          | 9.20            | 24,756.26           |
| DEPUTY SHERIFF               | 50,548.37           | 684.17            | 9,351.45            | 13,455.72           | 1,053.43          | 9.20            | 24,553.97           |
| DEPUTY SHERIFF               | 56,413.82           | 817.49            | 10,436.56           | 141.21              | 1,175.66          | 9.20            | 12,580.12           |
| DEPUTY SHERIFF               | 51,085.59           | 721.29            | 9,450.83            | 5,365.71            | 1,064.62          | 9.20            | 16,611.65           |
| DEPUTY SHERIFF               | 48,572.13           | 655.52            | 8,985.84            | 13,455.72           | 1,012.24          | 9.20            | 24,118.53           |
| DEPUTY SHERIFF               | 58,145.00           | 805.99            | 10,756.83           | 10,238.13           | 1,211.74          | 9.20            | 23,021.89           |
| DEPUTY SHERIFF               | 57,521.84           | 782.96            | 10,641.54           | 14,096.43           | 1,198.76          | 9.20            | 26,728.89           |
| DEPUTY SHERIFF               | 58,283.30           | 804.28            | 10,782.41           | 11,261.97           | 1,214.62          | 9.20            | 24,072.49           |
| DEPUTY SHERIFF               | 51,907.73           | 752.34            | 9,602.93            | 89.10               | 1,081.76          | 9.20            | 11,535.33           |
| DEPUTY SHERIFF               | 52,613.36           | 743.44            | 9,733.47            | 5,365.71            | 1,096.46          | 9.20            | 16,948.28           |
| DEPUTY SHERIFF               | 50,548.37           | 694.07            | 9,351.45            | 10,726.29           | 1,053.43          | 9.20            | 21,834.43           |
| DEPUTY SHERIFF               | 44,902.59           | 651.09            | 8,306.98            | -                   | 935.77            | 9.20            | 9,903.04            |
| DEPUTY SHERIFF               | 59,217.77           | 858.66            | 10,955.29           | -                   | 1,234.10          | 9.20            | 13,057.24           |
| DEPUTY SHERIFF               | 51,296.27           | 706.68            | 9,489.81            | 10,238.67           | 1,069.01          | 9.20            | 21,513.38           |
| DEPUTY SHERIFF               | 69,902.59           | 972.76            | 12,931.98           | 11,261.97           | 1,456.77          | 9.20            | 26,632.68           |
| DEPUTY SHERIFF               | 48,572.13           | 653.19            | 8,985.84            | 14,096.43           | 1,012.24          | 9.20            | 24,756.91           |
| DEPUTY SHERIFF               | 58,096.46           | 803.51            | 10,747.85           | 10,726.29           | 1,210.73          | 9.20            | 23,497.58           |
| DEPUTY SHERIFF               | 50,548.37           | 681.85            | 9,351.45            | 14,096.43           | 1,053.43          | 9.20            | 25,192.35           |
| DEPUTY SHERIFF               | 48,573.18           | 655.53            | 8,986.04            | 13,455.72           | 1,012.27          | 9.20            | 24,118.76           |
| COURT SECURITY DEPUTY        | 52,406.15           | 759.38            | 10,179.62           | 141.21              | 1,092.14          | 9.20            | 12,181.55           |
| COURT SECURITY DEPUTY        | 46,703.97           | 676.69            | 9,095.02            | 141.21              | 973.31            | 9.20            | 10,895.44           |
| RURAL CRIMES INVESTIGATOR    | 54,766.22           | 775.54            | 10,131.75           | 5,121.63            | 1,141.33          | 9.20            | 17,179.45           |
| ANIMAL CONTROL OFFICER       | 44,748.82           | 3,207.89          | 4,094.52            | 11,261.97           | 745.52            | 9.20            | 19,319.10           |
| ANIMAL CONTROL OFFICER       | 44,748.82           | 3,207.89          | 4,094.52            | 11,261.97           | 745.52            | 9.20            | 19,319.10           |
| ANIMAL CONTROL OFFICER       | 44,748.82           | 3,153.67          | 4,094.52            | 14,096.43           | 745.52            | 9.20            | 22,099.34           |
| COMMUNITY RESOURCE ASSISTANT | 42,552.02           | 2,985.62          | 3,893.51            | 14,096.43           | 708.92            | 9.20            | 21,693.68           |
| EQUIPMENT TECHNICIAN         | 44,748.82           | 3,207.89          | 4,355.46            | 11,261.97           | 745.52            | 9.20            | 19,580.04           |
| <b>TOTAL FOR SHERIFF</b>     | <b>7,158,963.68</b> | <b>166,465.04</b> | <b>1,206,944.21</b> | <b>1,262,845.78</b> | <b>144,428.60</b> | <b>1,186.80</b> | <b>2,781,870.43</b> |

Total Employees

129

**San Juan County  
Community Development - #101-243**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                          | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|--|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| COMMUNITY DEVELOPMENT ADMINSTR         | 79,238.58         | 6,059.05         | 7,250.33         | 141.21           | 1,320.11        | 9.20         | 14,779.90         |
| SUBDIVISION REVIEW OFFICER             | 63,303.95         | 4,744.79         | 5,792.31         | 5,121.63         | 1,054.64        | 9.20         | 16,722.57         |
| RURAL ADD/GIS TECH SOFTWARE AN         | 45,891.15         | 3,507.97         | 4,199.04         | 141.21           | 764.55          | 9.20         | 8,621.96          |
| RURAL ADDRESSING TECH I                | 30,118.13         | 2,210.74         | 2,755.81         | 4,877.82         | 501.77          | 9.20         | 10,355.33         |
| RURAL ADDRESSING COORDINATOR           | 48,439.44         | 3,490.23         | 4,432.21         | 11,261.97        | 807.00          | 9.20         | 20,000.61         |
| CODE COMPLIANCE SPECIALIST             | 47,099.39         | 3,333.49         | 4,309.59         | 14,096.43        | 784.68          | 9.20         | 22,533.39         |
| SUBDIVISION REVIEW TECHNICIAN          | 33,325.46         | 2,546.69         | 3,049.28         | 141.21           | 555.20          | 9.20         | 6,301.58          |
| OFFICE ASSISTANT III*                  | 36,620.66         | 2,698.85         | 3,350.79         | 5,365.71         | 610.10          | 9.20         | 12,034.65         |
| <b>TOTAL FOR COMMUNITY DEVELOPMENT</b> | <b>384,036.75</b> | <b>28,591.79</b> | <b>35,139.36</b> | <b>41,147.19</b> | <b>6,398.05</b> | <b>73.60</b> | <b>111,350.00</b> |

Total Employees

8

\* Office Assistant III's wages and benefits are budgeted 50% to Emergency Management #101-245.

**San Juan County  
Building Inspection - #101-244**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                        | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|--------------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| BUILDING OFFICIAL                    | 70,987.12         | 5,160.91         | 6,495.32         | 14,096.43        | 1,182.65        | 9.20         | 26,944.50         |
| BUILDING INSPECTOR II                | 48,079.07         | 3,575.41         | 4,399.23         | 5,365.71         | 801.00          | 9.20         | 14,150.56         |
| PLUMBING/MECHANICAL INSPECTOR        | 56,229.29         | 4,031.93         | 5,144.98         | 14,096.43        | 936.78          | 9.20         | 24,219.32         |
| ELECTRICAL INSPECTOR                 | 56,229.29         | 4,086.15         | 5,144.98         | 11,261.97        | 936.78          | 9.20         | 21,439.08         |
| BUILDING DIV. COUNTER TECH.          | 45,891.15         | 3,305.53         | 4,199.04         | 10,726.29        | 764.55          | 9.20         | 19,004.60         |
| <b>TOTAL FOR BUILDING INSPECTION</b> | <b>277,415.92</b> | <b>20,159.93</b> | <b>25,383.56</b> | <b>55,546.83</b> | <b>4,621.75</b> | <b>46.00</b> | <b>105,758.06</b> |

Total Employees

5

**San Juan County  
Emergency Management - #101-245**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                         | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|---------------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| EMERGENCY MANAGER                     | 91,466.51         | 6,781.80         | 8,369.19         | 11,261.97        | 1,523.83        | 9.20         | 27,945.99         |
| RADIO COMMUNICATIONS TECH             | 61,444.50         | 4,597.87         | 5,622.17         | 5,365.71         | 1,023.67        | 9.20         | 16,618.62         |
| FLOOD PLAIN MANAGER                   | 50,195.83         | 3,624.59         | 4,592.92         | 11,261.97        | 836.26          | 9.20         | 20,324.94         |
| EMERGENCY MANAGMENT COORD.            | 50,262.78         | 3,629.71         | 4,900.51         | 11,261.97        | 837.38          | 9.20         | 20,638.78         |
| RADIO COMM. SUPERVISOR                | 73,068.93         | 5,374.38         | 6,685.81         | 11,261.97        | 1,217.33        | 9.20         | 24,548.69         |
| OFFICE ASSISTANT III                  | 42,063.67         | 3,115.24         | 3,848.83         | 5,365.71         | 700.78          | 9.20         | 13,039.75         |
| <b>TOTAL FOR EMERGENCY MANAGEMENT</b> | <b>368,502.22</b> | <b>27,123.59</b> | <b>34,019.42</b> | <b>55,779.30</b> | <b>6,139.25</b> | <b>55.20</b> | <b>123,116.76</b> |

Total Employees

6



**San Juan County  
Safety - #101-248**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME             | SALARY           | FICA            | PERA            | INS              | NMRHCA          | W/C         | T/FRINGES        |
|---------------------------|------------------|-----------------|-----------------|------------------|-----------------|-------------|------------------|
| EMP. DEVEL. & SAFETY MGR. | 71,168.83        | 5,229.03        | 6,511.95        | 11,261.97        | 1,185.67        | 9.20        | 24,197.82        |
| <b>TOTAL FOR SAFETY</b>   | <b>71,168.83</b> | <b>5,229.03</b> | <b>6,511.95</b> | <b>11,261.97</b> | <b>1,185.67</b> | <b>9.20</b> | <b>24,197.82</b> |

Total Employees

1

**San Juan County  
Fire Operations - #101-265**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                    | SALARY            | FICA             | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES         |
|----------------------------------|-------------------|------------------|-------------------|-------------------|------------------|---------------|-------------------|
| FIRE CHIEF                       | 124,531.37        | 1,754.60         | 26,462.92         | 14,096.43         | 2,595.23         | 9.20          | 44,918.38         |
| DEPUTY FIRE CHIEF                | 95,172.44         | 1,339.17         | 20,224.14         | 11,261.97         | 1,983.39         | 9.20          | 34,817.88         |
| CAPTAIN TRAINING COORDINATOR     | 57,182.70         | 778.05           | 12,151.32         | 14,096.43         | 1,191.69         | 9.20          | 28,226.69         |
| CAPTAIN TECHNOLOGY COORD         | 65,069.22         | 892.40           | 13,827.21         | 14,096.43         | 1,356.04         | 9.20          | 30,181.28         |
| CAPTAIN EMS COORDINATOR          | 63,179.97         | 877.23           | 13,425.74         | 10,726.29         | 1,316.67         | 9.20          | 26,355.13         |
| CAPTAIN WILDLAND COORDINATOR     | 67,046.34         | 921.07           | 14,247.35         | 14,096.43         | 1,397.25         | 9.20          | 30,671.29         |
| FIRE MARSHAL                     | 64,449.17         | 883.41           | 13,695.45         | 14,096.43         | 1,343.12         | 9.20          | 30,027.61         |
| OFFICE MANAGER                   | 40,201.44         | 2,805.80         | 3,678.43          | 14,096.43         | 669.76           | 9.20          | 21,259.62         |
| SHOP MANAGER (FIRE)              | 64,864.55         | 4,864.17         | 5,935.11          | 5,121.63          | 1,080.64         | 9.20          | 17,010.75         |
| OFFICE ASSISTANT III             | 37,017.84         | 2,562.25         | 3,387.13          | 14,096.43         | 616.72           | 9.20          | 20,671.73         |
| MECHANIC                         | 40,340.70         | 2,816.45         | 3,691.17          | 14,096.43         | 672.08           | 9.20          | 21,285.33         |
| MECHANIC                         | 47,620.66         | 3,545.01         | 4,357.29          | 5,121.63          | 793.36           | 9.20          | 13,826.49         |
| MECHANIC                         | 39,864.74         | 2,834.26         | 3,647.62          | 11,261.97         | 664.15           | 9.20          | 18,417.20         |
| <b>TOTAL FOR FIRE OPERATIONS</b> | <b>806,541.13</b> | <b>26,873.89</b> | <b>138,730.89</b> | <b>156,264.93</b> | <b>15,680.09</b> | <b>119.60</b> | <b>337,669.40</b> |

Total Employees

13

**San Juan County**

**Parks and Facilities - #101-610**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION NAME                           | SALARY    | FICA     | PERA     | INS       | NMRHCA   | W/C  | T/FRINGES |
|---|-----------|----------|----------|-----------|----------|------|-----------|
| PARKS & FACILITIES ADM                  | 95,319.15 | 7,076.52 | 9,293.40 | 11,261.97 | 1,588.02 | 9.20 | 29,229.11 |
| DEPUTY P&F ADMINISTRATOR                | 66,714.07 | 4,834.02 | 6,104.34 | 14,096.43 | 1,111.46 | 9.20 | 26,155.44 |
| ADMINISTRATIVE ASSISTANT                | 45,693.44 | 3,225.94 | 4,180.95 | 14,096.43 | 761.25   | 9.20 | 22,273.77 |
| BUILDING & GROUNDS MANAGER              | 89,623.32 | 6,640.79 | 8,200.53 | 11,261.97 | 1,493.12 | 9.20 | 27,605.62 |
| CUSTODIAL MANAGER                       | 69,572.66 | 5,106.92 | 6,365.90 | 11,261.97 | 1,159.08 | 9.20 | 23,903.07 |
| OFFICE MANAGER                          | 50,965.76 | 3,693.28 | 4,663.37 | 10,750.05 | 849.09   | 9.20 | 19,964.99 |
| MAINTENANCE FOREMAN                     | 52,020.22 | 3,764.16 | 4,759.85 | 11,261.97 | 866.66   | 9.20 | 20,661.83 |
| MAINTENANCE FOREMAN                     | 52,562.61 | 4,018.33 | 4,809.48 | 141.21    | 875.69   | 9.20 | 9,853.92  |
| PARKS FOREMAN                           | 48,087.95 | 3,463.34 | 4,400.05 | 11,261.97 | 801.15   | 9.20 | 19,935.70 |
| LEAD MAINTENANE ELECTRICIAN             | 63,485.86 | 4,754.03 | 5,808.96 | 5,365.71  | 1,057.67 | 9.20 | 16,995.57 |
| ELECTRICAL MAINTENANCE TECHNIC          | 46,220.67 | 3,320.49 | 4,229.19 | 11,261.97 | 770.04   | 9.20 | 19,590.89 |
| MAINTENANCE TECHNICIAN                  | 40,421.12 | 2,989.58 | 3,698.53 | 5,365.71  | 673.42   | 9.20 | 12,736.44 |
| MAINTENANCE TECHNICIAN                  | 34,467.79 | 2,534.15 | 3,153.80 | 5,365.71  | 574.23   | 9.20 | 11,637.10 |
| MAINTENANCE TECHNICIAN                  | 40,025.70 | 2,959.33 | 3,662.35 | 5,365.71  | 666.83   | 9.20 | 12,663.42 |
| MAINTENANCE TECHNICIAN                  | 37,697.09 | 2,678.68 | 3,449.28 | 10,726.29 | 628.03   | 9.20 | 17,491.49 |
| MAINTENANCE TECHNICIAN                  | 35,522.26 | 2,614.82 | 3,250.29 | 5,365.71  | 591.80   | 9.20 | 11,831.82 |
| MAINTENANCE TECHNICIAN                  | 37,697.09 | 2,668.44 | 3,449.28 | 11,261.97 | 628.03   | 9.20 | 18,016.92 |
| MAINTENANCE TECHNICIAN                  | 35,501.83 | 2,715.89 | 3,248.42 | -         | 591.46   | 9.20 | 6,564.97  |
| MAINTENANCE TECHNICIAN                  | 35,522.26 | 2,614.82 | 3,250.29 | 5,365.71  | 591.80   | 9.20 | 11,831.82 |
| MAINTENANCE TECHNICIAN                  | 39,981.98 | 2,955.99 | 3,658.35 | 5,365.71  | 666.10   | 9.20 | 12,655.35 |
| MAINTENANCE TECHNICIAN                  | 43,298.93 | 3,309.66 | 3,961.85 | 141.21    | 721.36   | 9.20 | 8,143.28  |
| MAINTENANCE TECHNICIAN                  | 36,587.92 | 2,593.38 | 3,347.80 | 10,750.05 | 609.55   | 9.20 | 17,309.98 |
| MAINTENANCE TECHNICIAN                  | 47,384.98 | 3,355.34 | 4,335.73 | 14,096.43 | 789.43   | 9.20 | 22,586.13 |
| MAINTENANCE TECHNICIAN                  | 47,384.98 | 3,355.34 | 4,335.73 | 14,096.43 | 789.43   | 9.20 | 22,586.13 |
| MAINTENANCE TECHNICIAN                  | 34,467.79 | 2,543.49 | 3,153.80 | 4,877.82  | 574.23   | 9.20 | 11,158.54 |
| MAINTENANCE TECHNICIAN                  | 43,760.26 | 3,151.85 | 4,004.06 | 10,238.13 | 729.05   | 9.20 | 18,132.29 |
| MAINTENANCE TECHNICIAN/ARENA SPECIALIST | 33,457.26 | 2,456.85 | 3,061.34 | 5,365.71  | 557.40   | 9.20 | 11,450.49 |
| MAINTENANCE TECHNICIAN II               | 38,487.94 | 2,944.33 | 3,521.65 | -         | 641.21   | 9.20 | 7,116.38  |
| MAINTENANCE TECHNICIAN II               | 48,878.80 | 3,636.59 | 4,472.41 | 5,365.71  | 814.32   | 9.20 | 14,298.23 |
| MAINTENANCE TECHNICIAN II               | 49,845.39 | 3,597.78 | 4,560.85 | 11,261.97 | 830.42   | 9.20 | 20,260.23 |
| MAINTENANCE TECHNICIAN II               | 46,044.93 | 3,520.72 | 4,213.11 | 89.10     | 767.11   | 9.20 | 8,599.24  |
| MAINTENANCE TECHNICIAN II               | 47,428.91 | 3,525.68 | 4,339.75 | 5,365.71  | 790.17   | 9.20 | 14,030.50 |
| WELDER                                  | 39,710.46 | 2,944.55 | 3,633.51 | 4,877.82  | 661.58   | 9.20 | 12,126.65 |
| CUSTODIAN                               | 24,076.93 | 1,739.25 | 2,203.04 | 5,365.71  | 401.12   | 9.20 | 9,718.32  |
| CUSTODIAN                               | 25,043.52 | 1,813.19 | 2,291.48 | 5,365.71  | 417.23   | 9.20 | 9,896.81  |
| CUSTODIAN                               | 28,228.88 | 1,944.12 | 2,582.94 | 11,261.97 | 470.29   | 9.20 | 16,268.52 |

**San Juan County**

**Parks and Facilities - #101-610**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION NAME                         | SALARY              | FICA              | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES         |
|---------------------------------------|---------------------|-------------------|-------------------|-------------------|------------------|---------------|-------------------|
| CUSTODIAN                             | 30,887.01           | 2,260.22          | 2,826.16          | 5,365.71          | 514.58           | 9.20          | 10,975.87         |
| CUSTODIAN                             | 33,431.78           | 2,555.82          | 3,059.01          | 89.10             | 556.97           | 9.20          | 6,270.10          |
| CUSTODIAN                             | 29,107.60           | 2,224.03          | 2,663.35          | 141.21            | 484.93           | 9.20          | 5,522.71          |
| CUSTODIAN                             | 33,431.78           | 2,342.14          | 3,059.01          | 11,261.97         | 556.97           | 9.20          | 17,229.29         |
| CUSTODIAN                             | 29,986.32           | 2,191.32          | 2,743.75          | 5,365.71          | 499.57           | 9.20          | 10,809.55         |
| CUSTODIAN                             | 30,887.01           | 2,361.14          | 2,826.16          | 89.10             | 514.58           | 9.20          | 5,800.18          |
| CUSTODIAN                             | 33,435.30           | 2,555.09          | 3,059.33          | 141.21            | 557.03           | 9.20          | 6,321.87          |
| CUSTODIAN                             | 26,586.77           | 1,931.25          | 2,432.69          | 5,365.71          | 442.94           | 9.20          | 10,181.79         |
| CUSTODIAN                             | 26,581.28           | 2,030.76          | 2,432.19          | 141.21            | 442.84           | 9.20          | 5,056.20          |
| CUSTODIAN                             | 29,986.32           | 2,036.61          | 2,743.75          | 13,455.72         | 499.57           | 9.20          | 18,744.85         |
| CUSTODIAN                             | 27,130.48           | 2,072.78          | 2,482.44          | 141.21            | 451.99           | 9.20          | 5,157.62          |
| CUSTODIAN                             | 29,107.60           | 2,224.03          | 2,663.35          | 141.21            | 484.93           | 9.20          | 5,522.71          |
| CUSTODIAN                             | 29,107.60           | 2,124.10          | 2,663.35          | 5,365.71          | 484.93           | 9.20          | 10,647.28         |
| CUSTODIAN                             | 26,586.77           | 2,031.18          | 2,432.69          | 141.21            | 442.94           | 9.20          | 5,057.22          |
| CUSTODIAN                             | 25,812.40           | 1,971.94          | 2,361.83          | 141.21            | 430.03           | 9.20          | 4,914.22          |
| CABINET MAKER                         | 46,945.62           | 3,375.95          | 4,295.52          | 11,261.97         | 782.11           | 9.20          | 19,724.76         |
| MAINTENANCE SERVICE TECH              | 35,192.74           | 2,422.63          | 3,220.14          | 14,096.43         | 586.31           | 9.20          | 20,334.71         |
| MAINTENANCE TECHNICIAN III            | 43,386.80           | 3,216.46          | 3,969.89          | 5,365.71          | 722.82           | 9.20          | 13,284.08         |
| MAINTENANCE TECHNICIAN III            | 49,340.13           | 3,771.81          | 4,514.62          | 141.21            | 822.01           | 9.20          | 9,258.85          |
| PARK SECURITY GUARD                   | 31,502.11           | 2,194.52          | 2,882.44          | 11,261.97         | 524.83           | 9.20          | 16,872.96         |
| PARK SECURITY GUARD                   | 31,502.11           | 2,140.30          | 2,882.44          | 14,096.43         | 524.83           | 9.20          | 19,653.20         |
| PARK SECURITY GUARD                   | 35,456.57           | 2,609.79          | 3,244.28          | 5,365.71          | 590.71           | 9.20          | 11,819.69         |
| PARK SECURITY GUARD                   | 35,478.32           | 2,611.46          | 3,246.27          | 5,365.71          | 591.07           | 9.20          | 11,823.70         |
| PARK SECURITY GUARD                   | 27,989.65           | 2,038.57          | 2,561.05          | 5,365.71          | 466.31           | 9.20          | 10,440.84         |
| <b>TOTAL FOR PARKS AND FACILITIES</b> | <b>2,430,050.74</b> | <b>178,355.55</b> | <b>222,921.34</b> | <b>394,391.70</b> | <b>40,484.65</b> | <b>552.00</b> | <b>836,705.24</b> |

Total Employees

60

**San Juan County  
Detention Center - #201-221**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY     | FICA     | PERA      | INS       | NMRHCA   | W/C  | T/FRINGES |
|--------------------------------|------------|----------|-----------|-----------|----------|------|-----------|
| ADULT DETENTION ADMINISTRATOR  | 127,240.03 | 8,415.88 | 11,642.46 | 14,096.43 | 2,119.82 | 9.20 | 36,283.79 |
| CHIEF OF SECURITY              | 83,859.81  | 6,145.67 | 7,673.17  | 14,096.43 | 1,397.10 | 9.20 | 29,321.57 |
| ADMINISTRATIVE ASSISTANT       | 57,248.61  | 4,276.88 | 5,238.25  | 5,365.71  | 953.76   | 9.20 | 15,843.80 |
| ADMINISTRATIVE ASSISTANT       | 52,459.58  | 3,910.52 | 4,800.05  | 5,365.71  | 873.98   | 9.20 | 14,959.46 |
| CRITICAL INCIDENT STRESS COORD | 51,465.81  | 3,937.13 | 4,709.12  | -         | 857.42   | 9.20 | 9,512.88  |
| NETWORK COORDINATOR            | 53,333.91  | 3,810.43 | 4,880.05  | 14,096.43 | 888.54   | 9.20 | 23,684.66 |
| COURT SERVICES COORDINATOR     | 44,353.39  | 3,177.64 | 4,058.34  | 11,261.97 | 738.93   | 9.20 | 19,246.08 |
| COURT SERVICES COORDINATOR     | 35,368.48  | 2,500.54 | 3,236.22  | 10,726.29 | 589.24   | 9.20 | 17,061.49 |
| RECORDS TECHNICIAN             | 28,492.50  | 2,077.04 | 2,607.06  | 5,365.71  | 474.68   | 9.20 | 10,533.70 |
| RECORDS TECHNICIAN             | 33,061.84  | 2,259.62 | 3,025.16  | 14,096.43 | 550.81   | 9.20 | 19,941.22 |
| RECORDS TECHNICIAN             | 34,775.34  | 2,455.17 | 3,181.94  | 10,726.29 | 579.36   | 9.20 | 16,951.96 |
| RECORDS TECHNICIAN             | 33,742.85  | 2,478.69 | 3,087.47  | 5,365.71  | 562.16   | 9.20 | 11,503.23 |
| RECORDS TECHNICIAN             | 30,840.66  | 2,256.68 | 2,821.92  | 5,365.71  | 513.81   | 9.20 | 10,967.31 |
| RECORDS TECHNICIAN             | 29,942.38  | 2,085.45 | 2,739.73  | 10,726.29 | 498.84   | 9.20 | 16,059.51 |
| RECORDS TECHNICIAN             | 31,474.21  | 2,192.39 | 2,879.89  | 11,261.97 | 524.36   | 9.20 | 16,867.81 |
| RECORDS TECHNICIAN             | 29,942.38  | 2,075.20 | 2,739.73  | 11,261.97 | 498.84   | 9.20 | 16,584.94 |
| LIEUTENANT                     | 69,133.30  | 5,083.10 | 6,325.70  | 10,750.05 | 1,151.76 | 9.20 | 23,319.80 |
| LIEUTENANT                     | 60,741.52  | 4,377.12 | 5,557.85  | 14,096.43 | 1,011.95 | 9.20 | 25,052.55 |
| SERGEANT                       | 49,006.19  | 3,748.97 | 4,484.07  | -         | 816.44   | 9.20 | 9,058.68  |
| SERGEANT                       | 56,018.40  | 4,182.77 | 5,125.68  | 5,365.71  | 933.27   | 9.20 | 15,616.63 |
| SERGEANT                       | 46,815.35  | 3,311.76 | 4,283.60  | 14,096.43 | 779.94   | 9.20 | 22,480.94 |
| SERGEANT                       | 45,451.79  | 3,207.45 | 4,158.84  | 14,096.43 | 757.23   | 9.20 | 22,229.15 |
| SERGEANT                       | 42,837.60  | 3,061.69 | 3,919.64  | 11,261.97 | 713.67   | 9.20 | 18,966.17 |
| SERGEANT                       | 60,653.65  | 4,637.30 | 5,549.81  | 141.21    | 1,010.49 | 9.20 | 11,348.01 |
| SERGEANT                       | 56,589.57  | 4,113.71 | 5,177.95  | 11,261.97 | 942.78   | 9.20 | 21,505.61 |
| SERGEANT                       | 53,843.57  | 3,903.64 | 4,926.69  | 11,261.97 | 897.03   | 9.20 | 20,998.53 |
| SERGEANT                       | 42,837.60  | 3,007.47 | 3,919.64  | 14,096.43 | 713.67   | 9.20 | 21,746.41 |
| SERGEANT                       | 46,815.35  | 3,376.23 | 4,283.60  | 10,726.29 | 779.94   | 9.20 | 19,175.27 |
| SERGEANT                       | 48,240.85  | 3,420.82 | 4,414.04  | 14,096.43 | 803.69   | 9.20 | 22,744.18 |
| SERGEANT                       | 48,746.99  | 3,513.75 | 4,460.35  | 11,261.97 | 812.12   | 9.20 | 20,057.40 |
| OPERATIONS LIEUTENANT          | 72,248.36  | 5,257.39 | 6,610.72  | 14,096.43 | 1,203.66 | 9.20 | 27,177.40 |
| POPULATION CONTROL OFFICER     | 50,065.07  | 3,727.34 | 4,580.95  | 5,365.71  | 834.08   | 9.20 | 14,517.29 |
| SAFETY&SECURITY COMPL OFFICER  | 47,978.11  | 3,567.69 | 4,390.00  | 5,365.71  | 799.32   | 9.20 | 14,131.91 |

**San Juan County  
Detention Center - #201-221**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME     | SALARY    | FICA     | PERA     | INS       | NMRHCA | W/C  | T/FRINGES |
|-------------------|-----------|----------|----------|-----------|--------|------|-----------|
| DETENTION OFFICER | 33,259.55 | 2,441.72 | 3,043.25 | 5,365.71  | 554.10 | 9.20 | 11,413.98 |
| DETENTION OFFICER | 41,668.88 | 2,918.06 | 3,812.70 | 14,096.43 | 694.20 | 9.20 | 21,530.60 |
| DETENTION OFFICER | 38,993.20 | 2,982.98 | 3,567.88 | -         | 649.63 | 9.20 | 7,209.68  |
| DETENTION OFFICER | 33,589.07 | 2,364.42 | 3,073.40 | 10,726.29 | 559.59 | 9.20 | 16,732.90 |
| DETENTION OFFICER | 49,010.61 | 3,533.92 | 4,484.47 | 11,261.97 | 816.52 | 9.20 | 20,106.08 |
| DETENTION OFFICER | 34,858.80 | 2,564.06 | 3,189.58 | 5,365.71  | 580.75 | 9.20 | 11,709.30 |
| DETENTION OFFICER | 36,086.06 | 2,555.44 | 3,301.87 | 10,726.29 | 601.19 | 9.20 | 17,194.00 |
| DETENTION OFFICER | 39,418.39 | 2,810.36 | 3,606.78 | 10,726.29 | 656.71 | 9.20 | 17,809.34 |
| DETENTION OFFICER | 34,599.60 | 2,431.48 | 3,165.86 | 11,261.97 | 576.43 | 9.20 | 17,444.94 |
| DETENTION OFFICER | 33,362.03 | 2,550.48 | 3,052.63 | 89.10     | 555.81 | 9.20 | 6,257.22  |
| DETENTION OFFICER | 34,858.80 | 2,568.73 | 3,189.58 | 5,121.63  | 580.75 | 9.20 | 11,469.89 |
| DETENTION OFFICER | 34,599.60 | 2,377.26 | 3,165.86 | 14,096.43 | 576.43 | 9.20 | 20,225.18 |
| DETENTION OFFICER | 36,005.55 | 2,549.28 | 3,294.51 | 10,726.29 | 599.85 | 9.20 | 17,179.13 |
| DETENTION OFFICER | 36,086.06 | 2,657.95 | 3,301.87 | 5,365.71  | 601.19 | 9.20 | 11,935.93 |
| DETENTION OFFICER | 33,362.03 | 2,449.56 | 3,052.63 | 5,365.71  | 555.81 | 9.20 | 11,432.91 |
| DETENTION OFFICER | 34,599.60 | 2,377.26 | 3,165.86 | 14,096.43 | 576.43 | 9.20 | 20,225.18 |
| DETENTION OFFICER | 34,858.80 | 2,461.55 | 3,189.58 | 10,726.29 | 580.75 | 9.20 | 16,967.37 |
| DETENTION OFFICER | 36,086.06 | 2,545.19 | 3,301.87 | 11,261.97 | 601.19 | 9.20 | 17,719.43 |
| DETENTION OFFICER | 34,858.80 | 2,421.61 | 3,189.58 | 12,815.01 | 580.75 | 9.20 | 19,016.14 |
| DETENTION OFFICER | 35,031.60 | 2,679.92 | 3,205.39 | -         | 583.63 | 9.20 | 6,478.14  |
| DETENTION OFFICER | 38,264.41 | 2,824.59 | 3,501.19 | 5,365.71  | 637.49 | 9.20 | 12,338.18 |
| DETENTION OFFICER | 34,858.80 | 2,666.70 | 3,189.58 | -         | 580.75 | 9.20 | 6,446.23  |
| DETENTION OFFICER | 36,069.59 | 2,656.69 | 3,300.37 | 5,365.71  | 600.92 | 9.20 | 11,932.89 |
| DETENTION OFFICER | 38,224.32 | 2,654.55 | 3,497.53 | 14,096.43 | 636.82 | 9.20 | 20,894.52 |
| DETENTION OFFICER | 36,982.89 | 2,559.58 | 3,383.93 | 14,096.43 | 616.13 | 9.20 | 20,665.28 |
| DETENTION OFFICER | 49,269.81 | 3,553.75 | 4,508.19 | 11,261.97 | 820.84 | 9.20 | 20,153.94 |
| DETENTION OFFICER | 33,189.23 | 2,333.83 | 3,036.81 | 10,726.29 | 552.93 | 9.20 | 16,659.07 |
| DETENTION OFFICER | 43,036.63 | 3,022.69 | 3,937.85 | 14,096.43 | 716.99 | 9.20 | 21,783.16 |
| DETENTION OFFICER | 34,858.80 | 2,564.06 | 3,189.58 | 5,365.71  | 580.75 | 9.20 | 11,709.30 |
| DETENTION OFFICER | 49,010.61 | 3,533.92 | 4,484.47 | 11,261.97 | 816.52 | 9.20 | 20,106.08 |
| DETENTION OFFICER | 37,736.61 | 2,671.46 | 3,452.90 | 11,261.97 | 628.69 | 9.20 | 18,024.22 |
| DETENTION OFFICER | 33,362.03 | 2,552.20 | 3,052.63 | -         | 555.81 | 9.20 | 6,169.83  |
| DETENTION OFFICER | 32,930.03 | 2,249.54 | 3,013.10 | 14,096.43 | 548.61 | 9.20 | 19,916.88 |

**San Juan County  
Detention Center - #201-221**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME     | SALARY    | FICA     | PERA     | INS       | NMRHCA | W/C  | T/FRINGES |
|-------------------|-----------|----------|----------|-----------|--------|------|-----------|
| DETENTION OFFICER | 41,409.68 | 2,898.23 | 3,788.99 | 14,096.43 | 689.89 | 9.20 | 21,482.73 |
| DETENTION OFFICER | 36,730.50 | 2,807.18 | 3,360.84 | 141.21    | 611.93 | 9.20 | 6,930.36  |
| DETENTION OFFICER | 36,982.89 | 2,826.48 | 3,383.93 | 141.21    | 616.13 | 9.20 | 6,976.96  |
| DETENTION OFFICER | 34,858.80 | 2,461.55 | 3,189.58 | 10,726.29 | 580.75 | 9.20 | 16,967.37 |
| DETENTION OFFICER | 36,730.50 | 2,540.27 | 3,360.84 | 14,096.43 | 611.93 | 9.20 | 20,618.67 |
| DETENTION OFFICER | 37,155.69 | 2,739.78 | 3,399.75 | 5,365.71  | 619.01 | 9.20 | 12,133.44 |
| DETENTION OFFICER | 33,362.03 | 2,552.20 | 3,052.63 | -         | 555.81 | 9.20 | 6,169.83  |
| DETENTION OFFICER | 36,069.59 | 2,656.69 | 3,300.37 | 5,365.71  | 600.92 | 9.20 | 11,932.89 |
| DETENTION OFFICER | 37,103.95 | 2,735.82 | 3,395.01 | 5,365.71  | 618.15 | 9.20 | 12,123.89 |
| DETENTION OFFICER | 32,930.03 | 2,249.54 | 3,013.10 | 14,096.43 | 548.61 | 9.20 | 19,916.88 |
| DETENTION OFFICER | 37,850.86 | 2,792.96 | 3,463.35 | 5,365.71  | 630.60 | 9.20 | 12,261.82 |
| DETENTION OFFICER | 38,224.32 | 2,719.02 | 3,497.53 | 10,726.29 | 636.82 | 9.20 | 17,588.85 |
| DETENTION OFFICER | 35,031.60 | 2,677.21 | 3,205.39 | 141.21    | 583.63 | 9.20 | 6,616.64  |
| DETENTION OFFICER | 34,858.80 | 2,564.06 | 3,189.58 | 5,365.71  | 580.75 | 9.20 | 11,709.30 |
| DETENTION OFFICER | 33,189.23 | 2,323.59 | 3,036.81 | 11,261.97 | 552.93 | 9.20 | 17,184.50 |
| DETENTION OFFICER | 35,031.60 | 2,474.77 | 3,205.39 | 10,726.29 | 583.63 | 9.20 | 16,999.28 |
| DETENTION OFFICER | 41,668.88 | 3,184.96 | 3,812.70 | 141.21    | 694.20 | 9.20 | 7,842.28  |
| DETENTION OFFICER | 38,986.39 | 2,980.74 | 3,567.25 | 89.10     | 649.51 | 9.20 | 7,295.81  |
| DETENTION OFFICER | 33,362.03 | 2,282.59 | 3,052.63 | 14,096.43 | 555.81 | 9.20 | 19,996.65 |
| DETENTION OFFICER | 36,086.06 | 2,555.44 | 3,301.87 | 10,726.29 | 601.19 | 9.20 | 17,194.00 |
| DETENTION OFFICER | 34,599.60 | 2,544.23 | 3,165.86 | 5,365.71  | 576.43 | 9.20 | 11,661.44 |
| DETENTION OFFICER | 34,858.80 | 2,461.55 | 3,189.58 | 10,726.29 | 580.75 | 9.20 | 16,967.37 |
| DETENTION OFFICER | 36,730.50 | 2,552.54 | 3,360.84 | 13,455.72 | 611.93 | 9.20 | 19,990.23 |
| DETENTION OFFICER | 35,913.26 | 2,744.66 | 3,286.06 | 141.21    | 598.31 | 9.20 | 6,779.45  |
| DETENTION OFFICER | 35,031.60 | 2,410.31 | 3,205.39 | 14,096.43 | 583.63 | 9.20 | 20,304.96 |
| DETENTION OFFICER | 33,189.23 | 2,538.98 | 3,036.81 | -         | 552.93 | 9.20 | 6,137.92  |
| DETENTION OFFICER | 33,362.03 | 2,549.49 | 3,052.63 | 141.21    | 555.81 | 9.20 | 6,308.34  |
| DETENTION OFFICER | 33,189.23 | 2,333.83 | 3,036.81 | 10,726.29 | 552.93 | 9.20 | 16,659.07 |
| DETENTION OFFICER | 34,858.80 | 2,461.55 | 3,189.58 | 10,726.29 | 580.75 | 9.20 | 16,967.37 |
| DETENTION OFFICER | 38,282.86 | 2,826.00 | 3,502.88 | 5,365.71  | 637.79 | 9.20 | 12,341.59 |
| DETENTION OFFICER | 37,850.86 | 2,792.96 | 3,463.35 | 5,365.71  | 630.60 | 9.20 | 12,261.82 |
| DETENTION OFFICER | 36,086.06 | 2,490.97 | 3,301.87 | 14,096.43 | 601.19 | 9.20 | 20,499.67 |
| DETENTION OFFICER | 45,706.62 | 3,291.41 | 4,182.16 | 10,726.29 | 761.47 | 9.20 | 18,970.53 |

**San Juan County  
Detention Center - #201-221**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME     | SALARY    | FICA     | PERA     | INS       | NMRHCA | W/C  | T/FRINGES |
|-------------------|-----------|----------|----------|-----------|--------|------|-----------|
| DETENTION OFFICER | 36,723.69 | 2,593.97 | 3,360.22 | 11,261.97 | 611.82 | 9.20 | 17,837.18 |
| DETENTION OFFICER | 35,654.06 | 2,512.15 | 3,262.35 | 11,261.97 | 594.00 | 9.20 | 17,639.66 |
| DETENTION OFFICER | 33,362.03 | 2,458.90 | 3,052.63 | 4,877.82  | 555.81 | 9.20 | 10,954.35 |
| DETENTION OFFICER | 32,930.03 | 2,261.81 | 3,013.10 | 13,455.72 | 548.61 | 9.20 | 19,288.44 |
| DETENTION OFFICER | 41,409.68 | 2,898.23 | 3,788.99 | 14,096.43 | 689.89 | 9.20 | 21,482.73 |
| DETENTION OFFICER | 34,599.60 | 2,431.48 | 3,165.86 | 11,261.97 | 576.43 | 9.20 | 17,444.94 |
| DETENTION OFFICER | 35,031.60 | 2,474.77 | 3,205.39 | 10,726.29 | 583.63 | 9.20 | 16,999.28 |
| DETENTION OFFICER | 35,031.60 | 2,474.77 | 3,205.39 | 10,726.29 | 583.63 | 9.20 | 16,999.28 |
| DETENTION OFFICER | 35,654.06 | 2,624.90 | 3,262.35 | 5,365.71  | 594.00 | 9.20 | 11,856.15 |
| DETENTION OFFICER | 34,858.80 | 2,666.70 | 3,189.58 | -         | 580.75 | 9.20 | 6,446.23  |
| DETENTION OFFICER | 35,654.06 | 2,457.93 | 3,262.35 | 14,096.43 | 594.00 | 9.20 | 20,419.90 |
| DETENTION OFFICER | 36,069.59 | 2,489.71 | 3,300.37 | 14,096.43 | 600.92 | 9.20 | 20,496.63 |
| DETENTION OFFICER | 34,858.80 | 2,397.09 | 3,189.58 | 14,096.43 | 580.75 | 9.20 | 20,273.05 |
| DETENTION OFFICER | 33,259.55 | 2,541.65 | 3,043.25 | 141.21    | 554.10 | 9.20 | 6,289.41  |
| DETENTION OFFICER | 33,589.07 | 2,466.93 | 3,073.40 | 5,365.71  | 559.59 | 9.20 | 11,474.83 |
| DETENTION OFFICER | 34,858.80 | 2,564.06 | 3,189.58 | 5,365.71  | 580.75 | 9.20 | 11,709.30 |
| DETENTION OFFICER | 35,031.60 | 2,577.28 | 3,205.39 | 5,365.71  | 583.63 | 9.20 | 11,741.21 |
| DETENTION OFFICER | 34,599.60 | 2,377.26 | 3,165.86 | 14,096.43 | 576.43 | 9.20 | 20,225.18 |
| DETENTION OFFICER | 41,783.14 | 3,193.70 | 3,823.16 | 141.21    | 696.11 | 9.20 | 7,863.38  |
| DETENTION OFFICER | 46,638.06 | 3,298.20 | 4,267.38 | 14,096.43 | 776.99 | 9.20 | 22,448.21 |
| DETENTION OFFICER | 41,362.23 | 3,161.50 | 3,784.64 | 141.21    | 689.09 | 9.20 | 7,785.65  |
| DETENTION OFFICER | 49,010.61 | 3,533.92 | 4,484.47 | 11,261.97 | 816.52 | 9.20 | 20,106.08 |
| DETENTION OFFICER | 32,930.03 | 2,517.43 | 3,013.10 | 89.10     | 548.61 | 9.20 | 6,177.45  |
| DETENTION OFFICER | 41,409.68 | 2,898.23 | 3,788.99 | 14,096.43 | 689.89 | 9.20 | 21,482.73 |
| DETENTION OFFICER | 46,638.06 | 3,465.18 | 4,267.38 | 5,365.71  | 776.99 | 9.20 | 13,884.46 |
| DETENTION OFFICER | 38,986.39 | 2,879.82 | 3,567.25 | 5,365.71  | 649.51 | 9.20 | 12,471.50 |
| DETENTION OFFICER | 49,010.61 | 3,749.31 | 4,484.47 | -         | 816.52 | 9.20 | 9,059.50  |
| DETENTION OFFICER | 35,913.26 | 2,644.73 | 3,286.06 | 5,365.71  | 598.31 | 9.20 | 11,904.02 |
| DETENTION OFFICER | 43,919.08 | 3,154.66 | 4,018.60 | 10,726.29 | 731.69 | 9.20 | 18,640.44 |
| DETENTION OFFICER | 41,409.68 | 2,898.23 | 3,788.99 | 14,096.43 | 689.89 | 9.20 | 21,482.73 |
| DETENTION OFFICER | 48,037.21 | 3,405.24 | 4,395.40 | 14,096.43 | 800.30 | 9.20 | 22,706.57 |
| DETENTION OFFICER | 42,651.97 | 3,047.49 | 3,902.66 | 11,261.97 | 710.58 | 9.20 | 18,931.89 |
| DETENTION OFFICER | 48,065.98 | 3,461.66 | 4,398.04 | 11,261.97 | 800.78 | 9.20 | 19,931.64 |



**San Juan County  
Detention Center - #201-221**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                     | SALARY              | FICA              | PERA              | INS                 | NMRHCA           | W/C             | T/FRINGES           |
|-----------------------------------|---------------------|-------------------|-------------------|---------------------|------------------|-----------------|---------------------|
| DETENTION OFFICER                 | 38,282.86           | 2,659.03          | 3,502.88          | 14,096.43           | 637.79           | 9.20            | 20,905.33           |
| DETENTION OFFICER                 | 41,621.43           | 3,181.33          | 3,808.36          | 141.21              | 693.41           | 9.20            | 7,833.52            |
| DETENTION OFFICER                 | 43,919.08           | 3,144.42          | 4,018.60          | 11,261.97           | 731.69           | 9.20            | 19,165.88           |
| DETENTION OFFICER                 | 33,189.23           | 2,536.27          | 3,036.81          | 141.21              | 552.93           | 9.20            | 6,276.43            |
| DETENTION OFFICER                 | 33,189.23           | 2,323.59          | 3,036.81          | 11,261.97           | 552.93           | 9.20            | 17,184.50           |
| DETENTION OFFICER                 | 33,189.23           | 2,441.01          | 3,036.81          | 5,121.63            | 552.93           | 9.20            | 11,161.59           |
| DETENTION OFFICER                 | 33,362.03           | 2,449.56          | 3,052.63          | 5,365.71            | 555.81           | 9.20            | 11,432.91           |
| DETENTION OFFICER                 | 33,362.03           | 2,282.59          | 3,052.63          | 14,096.43           | 555.81           | 9.20            | 19,996.65           |
| CAMERA MONITOR                    | 28,843.98           | 1,991.17          | 2,639.22          | 11,261.97           | 480.54           | 9.20            | 16,382.11           |
| CAMERA MONITOR                    | 34,415.73           | 2,417.41          | 3,149.04          | 11,261.97           | 573.37           | 9.20            | 17,410.99           |
| CAMERA MONITOR                    | 26,383.57           | 1,813.20          | 2,414.10          | 10,726.29           | 439.55           | 9.20            | 15,402.33           |
| <b>TOTAL FOR DETENTION CENTER</b> | <b>5,736,595.46</b> | <b>414,477.99</b> | <b>524,898.48</b> | <b>1,219,440.69</b> | <b>95,571.68</b> | <b>1,315.60</b> | <b>2,255,704.44</b> |

Total Employees

143

**San Juan County  
Environmental Tax - Solid Waste - #202-410**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                                 | SALARY              | FICA             | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES         |
|---|---------------------|------------------|-------------------|-------------------|------------------|---------------|-------------------|
| SOLID WASTE MANAGER                           | 71,945.20           | 5,288.42         | 6,582.99          | 11,261.97         | 1,198.61         | 9.20          | 24,341.18         |
| COMPUTER RECORD TECHNICIAN                    | 32,095.25           | 2,185.68         | 2,936.72          | 14,096.43         | 534.71           | 9.20          | 19,762.73         |
| TRUCK DRIVER                                  | 42,086.29           | 3,216.90         | 3,850.90          | 141.21            | 701.16           | 9.20          | 7,919.36          |
| TRUCK DRIVER                                  | 47,426.28           | 3,525.48         | 4,339.50          | 5,365.71          | 790.12           | 9.20          | 14,030.01         |
| TRUCK DRIVER                                  | 49,845.39           | 3,543.56         | 4,560.85          | 14,096.43         | 830.42           | 9.20          | 23,040.47         |
| TRUCK DRIVER                                  | 49,845.39           | 3,597.78         | 4,560.85          | 11,261.97         | 830.42           | 9.20          | 20,260.23         |
| TRUCK DRIVER                                  | 49,845.39           | 3,710.54         | 4,560.85          | 5,365.71          | 830.42           | 9.20          | 14,476.73         |
| TRUCK DRIVER                                  | 38,487.94           | 2,739.18         | 3,521.65          | 10,726.29         | 641.21           | 9.20          | 17,637.53         |
| TRANSFER STATION ATTENDANT                    | 32,776.26           | 2,404.75         | 2,999.03          | 5,365.71          | 546.05           | 9.20          | 11,324.74         |
| TRANSFER STATION ATTENDANT                    | 33,435.30           | 2,455.17         | 3,059.33          | 5,365.71          | 557.03           | 9.20          | 11,446.44         |
| TRANSFER STATION ATTENDANT                    | 32,786.58           | 2,405.54         | 2,999.97          | 5,365.71          | 546.22           | 9.20          | 11,326.65         |
| TRANSFER STATION ATTENDANT                    | 25,043.52           | 1,915.83         | 2,291.48          | -                 | 417.23           | 9.20          | 4,633.74          |
| TRANSFER STATION ATTENDANT                    | 27,416.06           | 1,999.36         | 2,508.57          | 5,121.63          | 456.75           | 9.20          | 10,095.51         |
| TRANSFER STATION ATTENDANT                    | 25,812.40           | 1,881.35         | 2,361.83          | 4,877.82          | 430.03           | 9.20          | 9,560.24          |
| TRANSFER STATION ATTENDANT                    | 33,435.30           | 2,342.41         | 3,059.33          | 11,261.97         | 557.03           | 9.20          | 17,229.94         |
| TRANSFER STATION ATTENDANT                    | 31,831.63           | 2,165.51         | 2,912.59          | 14,096.43         | 530.31           | 9.20          | 19,714.05         |
| TRANSFER STATION ATTENDANT                    | 33,435.30           | 2,556.09         | 3,059.33          | 89.10             | 557.03           | 9.20          | 6,270.75          |
| TRANSFER STATION ATTENDANT                    | 30,887.01           | 2,260.22         | 2,826.16          | 5,365.71          | 514.58           | 9.20          | 10,975.87         |
| TRANSFER STATION ATTENDANT                    | 33,435.30           | 2,371.31         | 3,059.33          | 9,751.05          | 557.03           | 9.20          | 15,747.92         |
| TRANSFER STATION ATTENDANT                    | 25,812.40           | 1,881.35         | 2,361.83          | 4,877.82          | 430.03           | 9.20          | 9,560.24          |
| TRANSFER STATION ATTENDANT                    | 33,435.30           | 2,556.09         | 3,059.33          | 89.10             | 557.03           | 9.20          | 6,270.75          |
| TRANSFER STATION ATTENDANT                    | 19,665.75           | 1,504.43         | 1,799.42          | -                 | 327.63           | 9.20          | 3,640.68          |
| TRANSFER STATION ATTENDANT                    | 25,812.40           | 1,788.15         | 2,361.83          | 9,751.05          | 430.03           | 9.20          | 14,340.27         |
| SOLID WASTE TECHNICIAN                        | 38,828.00           | 2,754.95         | 3,552.76          | 11,261.97         | 646.87           | 9.20          | 18,225.76         |
| SOLID WASTE TECHNICIAN                        | 47,384.98           | 3,355.34         | 4,335.73          | 14,096.43         | 789.43           | 9.20          | 22,586.13         |
| SOLID WASTE TECH/CLERICAL ASSI                | 35,522.26           | 2,512.31         | 3,250.29          | 10,726.29         | 591.80           | 9.20          | 17,089.88         |
| SOLID WASTE TECHNICIAN                        | 45,100.30           | 3,234.78         | 4,126.68          | 11,261.97         | 751.37           | 9.20          | 19,384.00         |
| LEAD COMMUNITY RESOURCE TECHN                 | 48,878.80           | 3,636.59         | 4,472.41          | 5,365.71          | 814.32           | 9.20          | 14,298.23         |
| LEAD COMM. RESOURCE TECHNICIAN                | 48,878.80           | 3,523.84         | 4,472.41          | 11,261.97         | 814.32           | 9.20          | 20,081.74         |
| LEAD COMM. RESOURCE TECHNICIAN                | 46,044.93           | 3,307.05         | 4,213.11          | 11,261.97         | 767.11           | 9.20          | 19,558.44         |
| <b>TOTAL FOR G.R.T. ENV TAX - SOLID WASTE</b> | <b>1,137,235.69</b> | <b>82,619.94</b> | <b>104,057.07</b> | <b>228,930.84</b> | <b>18,946.35</b> | <b>276.00</b> | <b>434,830.19</b> |

Total Employees

30

**San Juan County  
Road Fund - #204-310**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                 | SALARY     | FICA     | PERA      | INS       | NMRHCA   | W/C  | T/FRINGES |
|-------------------------------|------------|----------|-----------|-----------|----------|------|-----------|
| PUBLIC WORKS ADMINISTRATOR    | 121,962.77 | 8,339.36 | 11,159.59 | 14,096.43 | 2,031.90 | 9.20 | 35,636.48 |
| VECTOR CONTROL TECHNICIAN     | 42,552.02  | 3,049.63 | 3,893.51  | 10,750.05 | 708.92   | 9.20 | 18,411.31 |
| FLEET ANALYST                 | 47,033.49  | 3,495.43 | 4,303.56  | 5,365.71  | 783.58   | 9.20 | 13,957.48 |
| COMPLIANCE SPECIALIST         | 58,108.49  | 4,352.00 | 5,316.93  | 4,877.82  | 968.09   | 9.20 | 15,524.04 |
| OFFICE MANAGER                | 43,540.58  | 3,115.46 | 3,983.96  | 11,261.97 | 725.39   | 9.20 | 19,095.98 |
| CONSTRUCTION & MAINT. MANAGER | 91,485.33  | 6,895.99 | 8,370.91  | 5,365.71  | 1,524.15 | 9.20 | 22,165.96 |
| CONSTRUCTION & MAINT. MANAGER | 79,697.16  | 5,881.44 | 7,292.29  | 11,261.97 | 1,327.75 | 9.20 | 25,772.66 |
| SHOP MANAGER                  | 70,987.12  | 5,215.12 | 6,495.32  | 11,261.97 | 1,182.65 | 9.20 | 24,164.26 |
| ASSISTANT SHOP MANAGER        | 60,873.93  | 4,554.22 | 5,569.96  | 5,365.71  | 1,014.16 | 9.20 | 16,513.26 |
| VECTOR CONTROL SUPERVISOR     | 60,587.74  | 4,532.33 | 5,543.78  | 5,365.71  | 1,009.39 | 9.20 | 16,460.41 |
| CONSTRUCTION & MAINT FOREMAN  | 51,009.70  | 3,632.63 | 4,667.39  | 14,096.43 | 849.82   | 9.20 | 23,255.47 |
| CONSTRUCTION & MAINT FOREMAN  | 51,009.70  | 3,657.15 | 4,667.39  | 12,815.01 | 849.82   | 9.20 | 21,998.57 |
| CONSTRUCTION & MAINT FOREMAN  | 51,009.70  | 3,697.10 | 4,667.39  | 10,726.29 | 849.82   | 9.20 | 19,949.80 |
| CONSTRUCTION & MAINT FOREMAN  | 51,009.70  | 3,686.85 | 4,667.39  | 11,261.97 | 849.82   | 9.20 | 20,475.23 |
| CONSTRUCTION & MAINT FOREMAN  | 51,009.70  | 3,799.61 | 4,667.39  | 5,365.71  | 849.82   | 9.20 | 14,691.73 |
| CONSTRUCTION & MAINT FOREMAN  | 51,009.70  | 3,799.61 | 4,667.39  | 5,365.71  | 849.82   | 9.20 | 14,691.73 |
| TRAFFIC SUPERVISOR            | 56,787.28  | 4,128.84 | 5,196.04  | 11,261.97 | 946.08   | 9.20 | 21,542.12 |
| COMPUTER RECORD TECHNICIAN    | 36,814.19  | 2,546.68 | 3,368.50  | 14,096.43 | 613.32   | 9.20 | 20,634.13 |
| PARTS CLERK                   | 28,228.88  | 2,056.87 | 2,582.94  | 5,365.71  | 470.29   | 9.20 | 10,485.02 |
| WELDER                        | 51,602.72  | 3,732.22 | 4,721.65  | 11,261.97 | 859.70   | 9.20 | 20,584.74 |
| MECHANIC                      | 41,299.73  | 3,056.79 | 3,778.93  | 5,365.71  | 688.05   | 9.20 | 12,898.68 |
| MECHANIC                      | 44,095.65  | 3,370.61 | 4,034.75  | 141.21    | 734.63   | 9.20 | 8,290.41  |
| MECHANIC                      | 41,190.00  | 2,881.43 | 3,768.89  | 14,096.43 | 686.23   | 9.20 | 21,442.17 |
| MECHANIC                      | 54,656.27  | 3,965.81 | 5,001.05  | 11,261.97 | 910.57   | 9.20 | 21,148.61 |
| TRUCK DRIVER                  | 37,367.57  | 2,858.62 | 3,419.13  | -         | 622.54   | 9.20 | 6,909.50  |
| TRUCK DRIVER                  | 49,845.39  | 3,597.78 | 4,560.85  | 11,261.97 | 830.42   | 9.20 | 20,260.23 |
| TRUCK DRIVER                  | 49,845.39  | 3,597.78 | 4,560.85  | 11,261.97 | 830.42   | 9.20 | 20,260.23 |
| TRUCK DRIVER                  | 41,656.38  | 2,971.32 | 3,811.56  | 11,261.97 | 694.00   | 9.20 | 18,748.05 |
| TRUCK DRIVER                  | 49,845.39  | 3,555.83 | 4,560.85  | 13,455.72 | 830.42   | 9.20 | 22,412.03 |
| TRUCK DRIVER                  | 47,428.91  | 3,412.92 | 4,339.75  | 11,261.97 | 790.17   | 9.20 | 19,814.00 |
| TRUCK DRIVER                  | 37,357.24  | 2,855.12 | 3,418.19  | 141.21    | 622.37   | 9.20 | 7,046.09  |
| TRUCK DRIVER                  | 43,342.86  | 3,213.09 | 3,965.87  | 5,365.71  | 722.09   | 9.20 | 13,275.97 |
| TRUCK DRIVER                  | 42,112.66  | 2,952.01 | 3,853.31  | 14,096.43 | 701.60   | 9.20 | 21,612.54 |

**San Juan County  
Road Fund - #204-310**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME              | SALARY              | FICA              | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES           |
|----------------------------|---------------------|-------------------|-------------------|-------------------|------------------|---------------|---------------------|
| TRUCK DRIVER               | 36,269.17           | 2,504.98          | 3,318.63          | 14,096.43         | 604.24           | 9.20          | 20,533.48           |
| SERVICE TECHNICIAN         | 50,147.78           | 3,591.21          | 4,588.52          | 12,815.01         | 835.46           | 9.20          | 21,839.41           |
| SERVICE TECHNICIAN         | 37,367.57           | 2,589.01          | 3,419.13          | 14,096.43         | 622.54           | 9.20          | 20,736.32           |
| SERVICE TECHNICIAN II      | 52,591.28           | 3,920.60          | 4,812.10          | 5,365.71          | 876.17           | 9.20          | 14,983.78           |
| EQUIPMENT OPERATOR II      | 47,428.91           | 3,432.50          | 4,339.75          | 10,238.13         | 790.17           | 9.20          | 18,809.74           |
| EQUIPMENT OPERATOR II      | 48,851.78           | 3,634.53          | 4,469.94          | 5,365.71          | 813.87           | 9.20          | 14,293.24           |
| EQUIPMENT OPERATOR II      | 46,044.93           | 3,317.29          | 4,213.11          | 10,726.29         | 767.11           | 9.20          | 19,033.00           |
| EQUIPMENT OPERATOR II      | 49,845.39           | 3,813.17          | 4,560.85          | -                 | 830.42           | 9.20          | 9,213.65            |
| EQUIPMENT OPERATOR II      | 49,845.39           | 3,597.78          | 4,560.85          | 11,261.97         | 830.42           | 9.20          | 20,260.23           |
| EQUIPMENT OPERATOR II      | 51,141.39           | 3,696.93          | 4,679.44          | 11,261.97         | 852.02           | 9.20          | 20,499.55           |
| EQUIPMENT OPERATOR II      | 39,642.57           | 3,032.66          | 3,627.30          | -                 | 660.45           | 9.20          | 7,329.60            |
| EQUIPMENT OPERATOR II      | 46,023.40           | 3,251.18          | 4,211.14          | 14,096.43         | 766.75           | 9.20          | 22,334.70           |
| EQUIPMENT OPERATOR II      | 46,023.40           | 3,251.18          | 4,211.14          | 14,096.43         | 766.75           | 9.20          | 22,334.70           |
| EQUIPMENT OPERATOR II      | 46,945.62           | 3,321.73          | 4,295.52          | 14,096.43         | 782.11           | 9.20          | 22,505.00           |
| EQUIPMENT OPERATOR II      | 45,561.63           | 3,483.75          | 4,168.89          | 89.10             | 759.06           | 9.20          | 8,510.00            |
| EQUIPMENT OPERATOR II      | 35,544.22           | 2,449.52          | 3,252.30          | 14,096.43         | 592.17           | 9.20          | 20,399.62           |
| EQUIPMENT OPERATOR I       | 30,733.23           | 2,135.70          | 2,812.09          | 11,261.97         | 512.02           | 9.20          | 16,730.98           |
| EQUIPMENT OPERATOR I       | 36,701.06           | 2,550.29          | 3,358.15          | 13,455.72         | 611.44           | 9.20          | 19,984.80           |
| EQUIPMENT OPERATOR I       | 34,642.00           | 2,444.97          | 3,169.74          | 10,726.29         | 577.14           | 9.20          | 16,927.34           |
| TRAFFIC TECHNICIAN         | 33,510.65           | 2,306.22          | 3,066.22          | 13,455.72         | 558.29           | 9.20          | 19,395.66           |
| LABORER                    | 28,238.55           | 1,915.16          | 2,583.83          | 12,815.01         | 470.45           | 9.20          | 17,793.65           |
| LABORER                    | 26,581.28           | 1,837.66          | 2,432.19          | 10,238.13         | 442.84           | 9.20          | 14,960.02           |
| LABORER                    | 25,043.52           | 1,915.83          | 2,291.48          | -                 | 417.23           | 9.20          | 4,633.74            |
| LABORER                    | 32,446.74           | 2,379.54          | 2,968.88          | 5,365.71          | 540.56           | 9.20          | 11,263.89           |
| LABORER                    | 25,048.13           | 1,914.47          | 2,291.90          | 89.10             | 417.30           | 9.20          | 4,721.97            |
| LABORER                    | 27,378.72           | 1,824.86          | 2,505.15          | 14,096.43         | 456.13           | 9.20          | 18,891.77           |
| LABORER                    | 25,794.83           | 1,970.60          | 2,360.23          | 141.21            | 429.74           | 9.20          | 4,910.98            |
| TRAFFIC TECHNICIAN II      | 43,760.26           | 3,245.02          | 4,004.06          | 5,365.71          | 729.05           | 9.20          | 13,353.04           |
| <b>TOTAL FOR ROAD FUND</b> | <b>2,835,516.71</b> | <b>205,786.01</b> | <b>259,449.78</b> | <b>544,275.99</b> | <b>47,239.71</b> | <b>561.20</b> | <b>1,057,312.69</b> |

Total Employees

61

**San Juan County**

**San Juan County Communications - #207-240**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, 27 Pay Periods

July 1, 2010 through June 30, 2011

| POSITION                 | SALARY    | FICA     | PERA     | INS       | NMRHCA   | W/C  | T/FRINGES |
|--------------------------|-----------|----------|----------|-----------|----------|------|-----------|
| COMMUNICATIONS DIRECTOR  | 89,871.09 | 6,659.75 | 8,223.20 | 11,261.97 | 1,497.25 | 9.20 | 27,651.37 |
| SYSTEMS ANALYST          | 73,109.50 | 5,490.24 | 6,689.52 | 5,365.71  | 1,218.00 | 9.20 | 18,772.68 |
| OPERATION SUPERVISOR     | 73,109.50 | 5,323.27 | 6,689.52 | 14,096.43 | 1,218.00 | 9.20 | 27,336.42 |
| ADMINISTRATIVE ASST      | 54,217.02 | 3,877.99 | 4,960.86 | 14,096.43 | 903.26   | 9.20 | 23,847.74 |
| FLOOR SUPERVISOR         | 55,095.74 | 4,112.19 | 5,041.26 | 5,365.71  | 917.90   | 9.20 | 15,446.26 |
| FLOOR SUPERVISOR         | 62,015.66 | 4,528.81 | 5,674.43 | 11,261.97 | 1,033.18 | 9.20 | 22,507.59 |
| FLOOR SUPERVISOR         | 62,015.66 | 4,641.56 | 5,674.43 | 5,365.71  | 1,033.18 | 9.20 | 16,724.09 |
| FLOOR SUPERVISOR         | 62,015.66 | 4,528.81 | 5,674.43 | 11,261.97 | 1,033.18 | 9.20 | 22,507.59 |
| TRAINING COORDINATOR     | 60,192.32 | 4,389.32 | 5,507.60 | 11,261.97 | 1,002.80 | 9.20 | 22,170.89 |
| ASST FLOOR SUPERVISOR    | 48,175.82 | 3,685.45 | 4,408.09 | -         | 802.61   | 9.20 | 8,905.35  |
| ASST FLOOR SUPERVISOR    | 54,217.02 | 4,044.97 | 4,960.86 | 5,365.71  | 903.26   | 9.20 | 15,283.99 |
| ASST FLOOR SUPERVISOR    | 54,217.02 | 4,044.97 | 4,960.86 | 5,365.71  | 903.26   | 9.20 | 15,283.99 |
| ASST FLOOR SUPERVISOR    | 54,217.02 | 4,049.64 | 4,960.86 | 5,121.63  | 903.26   | 9.20 | 15,044.58 |
| PUBLIC SAFETY DISPATCHER | 39,947.54 | 2,850.84 | 3,655.20 | 10,726.29 | 665.53   | 9.20 | 17,907.06 |
| PUBLIC SAFETY DISPATCHER | 47,406.94 | 3,411.24 | 4,337.74 | 11,261.97 | 789.80   | 9.20 | 19,809.95 |
| PUBLIC SAFETY DISPATCHER | 33,347.42 | 2,448.44 | 3,051.29 | 5,365.71  | 555.57   | 9.20 | 11,430.21 |
| PUBLIC SAFETY DISPATCHER | 33,347.42 | 2,345.93 | 3,051.29 | 10,726.29 | 555.57   | 9.20 | 16,688.28 |
| PUBLIC SAFETY DISPATCHER | 41,463.33 | 2,976.14 | 3,793.89 | 10,238.67 | 690.78   | 9.20 | 17,708.68 |
| PUBLIC SAFETY DISPATCHER | 43,023.06 | 3,086.12 | 3,936.61 | 10,726.29 | 716.76   | 9.20 | 18,474.98 |
| PUBLIC SAFETY DISPATCHER | 45,583.60 | 3,217.54 | 4,170.90 | 14,096.43 | 759.42   | 9.20 | 22,253.49 |
| PUBLIC SAFETY DISPATCHER | 38,971.23 | 2,775.70 | 3,565.87 | 10,750.05 | 649.26   | 9.20 | 17,750.08 |
| PUBLIC SAFETY DISPATCHER | 47,406.94 | 3,421.49 | 4,337.74 | 10,726.29 | 789.80   | 9.20 | 19,284.51 |
| PUBLIC SAFETY DISPATCHER | 40,530.96 | 2,997.98 | 3,708.58 | 5,365.71  | 675.25   | 9.20 | 12,756.72 |
| PUBLIC SAFETY DISPATCHER | 47,406.94 | 3,421.49 | 4,337.74 | 10,726.29 | 789.80   | 9.20 | 19,284.51 |
| PUBLIC SAFETY DISPATCHER | 47,406.94 | 3,524.00 | 4,495.70 | 5,365.71  | 789.80   | 9.20 | 14,184.40 |
| PUBLIC SAFETY DISPATCHER | 47,406.94 | 3,411.24 | 4,337.74 | 11,261.97 | 789.80   | 9.20 | 19,809.95 |
| PUBLIC SAFETY DISPATCHER | 35,839.52 | 2,472.11 | 3,279.32 | 14,096.43 | 597.09   | 9.20 | 20,454.15 |
| PUBLIC SAFETY DISPATCHER | 33,347.42 | 2,281.47 | 3,051.29 | 14,096.43 | 555.57   | 9.20 | 19,993.96 |
| PUBLIC SAFETY DISPATCHER | 33,347.42 | 2,281.47 | 3,051.29 | 14,096.43 | 555.57   | 9.20 | 19,993.96 |
| PUBLIC SAFETY DISPATCHER | 38,971.23 | 2,711.69 | 3,565.87 | 14,096.43 | 649.26   | 9.20 | 21,032.45 |
| PUBLIC SAFETY DISPATCHER | 46,318.26 | 3,541.63 | 4,238.12 | 89.10     | 771.66   | 9.20 | 8,649.72  |
| PUBLIC SAFETY DISPATCHER | 33,347.42 | 2,457.78 | 3,051.29 | 4,877.82  | 555.57   | 9.20 | 10,951.66 |
| PUBLIC SAFETY DISPATCHER | 33,347.42 | 2,453.11 | 3,051.29 | 5,121.63  | 555.57   | 9.20 | 11,190.80 |

**San Juan County**

**San Juan County Communications - #207-240**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION                                  | SALARY              | FICA              | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES         |
|---|---------------------|-------------------|-------------------|-------------------|------------------|---------------|-------------------|
| PUBLIC SAFETY DISPATCHER                  | 43,826.16           | 3,083.09          | 4,010.09          | 14,096.43         | 730.14           | 9.20          | 21,928.96         |
| PUBLIC SAFETY DISPATCHER                  | 33,347.42           | 2,448.44          | 3,051.29          | 5,365.71          | 555.57           | 9.20          | 11,430.21         |
| PUBLIC SAFETY DISPATCHER                  | 33,347.42           | 2,281.47          | 3,051.29          | 14,096.43         | 555.57           | 9.20          | 19,993.96         |
| PUBLIC SAFETY DISPATCHER                  | 33,347.42           | 2,281.47          | 3,051.29          | 14,096.43         | 555.57           | 9.20          | 19,993.96         |
| PUBLIC SAFETY DISPATCHER                  | 33,347.42           | 2,281.47          | 3,051.29          | 14,096.43         | 555.57           | 9.20          | 19,993.96         |
| PUBLIC SAFETY CALL TAKER                  | 36,234.95           | 2,669.34          | 3,315.50          | 5,365.71          | 603.67           | 9.20          | 11,963.42         |
| PUBLIC SAFETY CALL TAKER                  | 29,986.32           | 2,024.34          | 2,743.75          | 14,096.43         | 499.57           | 9.20          | 19,373.29         |
| PUBLIC SAFETY CALL TAKER                  | 33,742.85           | 2,376.18          | 3,087.47          | 10,726.29         | 562.16           | 9.20          | 16,761.30         |
| PUBLIC SAFETY CALL TAKER                  | 30,887.01           | 2,264.89          | 2,826.16          | 5,121.63          | 514.58           | 9.20          | 10,736.46         |
| PUBLIC SAFETY CALL TAKER                  | 29,986.32           | 2,098.14          | 2,743.75          | 10,238.13         | 499.57           | 9.20          | 15,588.79         |
| PUBLIC SAFETY CALL TAKER                  | 36,234.95           | 2,674.01          | 3,315.50          | 5,121.63          | 603.67           | 9.20          | 11,724.01         |
| PUBLIC SAFETY CALL TAKER                  | 29,986.32           | 2,191.32          | 2,743.75          | 5,365.71          | 499.57           | 9.20          | 10,809.55         |
| WARRANT OFFICER/NCIC                      | 42,442.18           | 3,244.12          | 3,883.46          | 141.21            | 707.09           | 9.20          | 7,985.08          |
| WARRANT OFFICER/NCIC                      | 28,382.66           | 1,901.66          | 2,597.01          | 14,096.43         | 472.86           | 9.20          | 19,077.16         |
| RECEPTIONIST                              | 31,018.82           | 2,370.23          | 2,838.22          | 141.21            | 516.77           | 9.20          | 5,875.64          |
| <b>TOTAL FOR COMMUNICATIONS AUTHORITY</b> | <b>2,116,355.29</b> | <b>153,654.55</b> | <b>193,804.47</b> | <b>431,168.67</b> | <b>35,258.48</b> | <b>441.60</b> | <b>814,327.77</b> |

Total Employees

48

**San Juan County  
Golf Course Pro Shop & Grill - #216-630**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                         | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES        |
|---------------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|------------------|
| GC GENERAL MGR/HEAD PROFESSION*       | 67,811.07         | 4,972.16         | 6,204.71         | 11,261.97        | 1,129.73        | 9.20         | 23,577.77        |
| GC ASSISTANT GOLF PRO                 | 24,999.58         | 1,809.83         | 2,287.46         | 5,365.71         | 416.49          | 9.20         | 9,888.70         |
| GC ASSISTANT GOLF PRO                 | 24,999.58         | 1,809.83         | 2,287.46         | 5,365.71         | 416.49          | 9.20         | 9,888.70         |
| GC PRO SHOP ATTENDANT                 | 20,649.92         | 1,579.72         | 1,889.47         | -                | 344.03          | 9.20         | 3,822.41         |
| GC PRO SHOP ATTENDANT                 | 20,649.92         | 1,477.08         | 1,889.47         | 5,365.71         | 344.03          | 9.20         | 9,085.49         |
| GC PRO SHOP ATTENDANT                 | 20,649.92         | 1,578.00         | 1,889.47         | 89.10            | 344.03          | 9.20         | 3,909.80         |
| GC FOOD AND BEVERAGE                  | 24,999.58         | 1,912.47         | 2,287.46         | -                | 416.49          | 9.20         | 4,625.62         |
| GC CART ATTENDANT                     | 14,800.00         | 1,132.20         | 1,354.20         | -                | 246.57          | 9.20         | 2,742.17         |
| <b>TOTAL FOR PRO SHOP &amp; GRILL</b> | <b>219,559.58</b> | <b>16,271.30</b> | <b>20,089.70</b> | <b>27,448.20</b> | <b>3,657.86</b> | <b>73.60</b> | <b>67,540.66</b> |

Total Employees

8

\* Includes additional pay of \$15,000 for estimated Golf Pro commission

**San Juan County**

**Golf Course Grounds - #216-640**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY            | FICA            | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES        |
|--------------------------------|-------------------|-----------------|------------------|------------------|-----------------|--------------|------------------|
| GC MAINTENANCE SUPERINTENDEN   | 46,682.00         | 3,355.78        | 4,271.40         | 11,261.97        | 777.72          | 9.20         | 19,676.08        |
| GC ASST MAINT SUPER-IRRIGATION | 40,201.44         | 2,972.78        | 3,678.43         | 5,365.71         | 669.76          | 9.20         | 12,695.87        |
| GC ASST MAINT SUPER-MECHANICAL | 36,444.91         | 2,685.40        | 3,334.71         | 5,365.71         | 607.17          | 9.20         | 12,002.19        |
| <b>TOTAL FOR GROUNDS</b>       | <b>123,328.35</b> | <b>9,013.96</b> | <b>11,284.54</b> | <b>21,993.39</b> | <b>2,054.65</b> | <b>27.60</b> | <b>44,374.14</b> |

Total Employees

3



**San Juan County  
Golf Course First Tee - #216-645**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                          | SALARY           | FICA            | PERA            | INS              | NMRHCA          | W/C          | T/FRINGES        |
|--|------------------|-----------------|-----------------|------------------|-----------------|--------------|------------------|
| DIRECTOR OF FIRST TEE PROGRAM          | 54,085.22        | 3,867.91        | 4,948.80        | 14,096.43        | 901.06          | 9.20         | 23,823.40        |
| ASST DIRECTOR FIRST TEE PROGRA         | 36,884.27        | 2,719.01        | 3,374.91        | 5,365.71         | 614.49          | 9.20         | 12,083.32        |
| <b>TOTAL FOR GOLF COURSE FIRST TEE</b> | <b>90,969.49</b> | <b>6,586.92</b> | <b>8,323.71</b> | <b>19,462.14</b> | <b>1,515.55</b> | <b>18.40</b> | <b>35,906.72</b> |

Total Employees

2

San Juan County

Indigent Hospital Claims Fund - #220-520

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, 27 Pay Periods

July 1, 2010 through June 30, 2011

| POSITION NAME           | SALARY           | FICA            | PERA            | INS              | NMRHCA          | W/C          | T/FRINGES        |
|-------------------------|------------------|-----------------|-----------------|------------------|-----------------|--------------|------------------|
| IHC COORDINATOR         | 52,793.41        | 3,842.89        | 4,830.60        | 10,238.67        | 879.54          | 9.20         | 19,800.89        |
| CLAIMS PROCESSING CLERK | 41,226.47        | 3,151.12        | 3,772.22        | 141.21           | 686.83          | 9.20         | 7,760.58         |
| <b>TOTAL FOR IHC</b>    | <b>94,019.88</b> | <b>6,994.01</b> | <b>8,602.82</b> | <b>10,379.88</b> | <b>1,566.37</b> | <b>18.40</b> | <b>27,561.48</b> |

Total Employees

2

**San Juan County  
Compliance Program - #223-222**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME               | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES         |
|-----------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|-------------------|
| COMPLIANCE SUPERVISOR       | 54,958.25         | 3,988.92         | 5,374.94         | 11,261.97        | 915.60          | 9.20         | 21,550.63         |
| COMPLIANCE OFFICER          | 37,916.77         | 2,631.02         | 3,469.38         | 14,096.43        | 631.69          | 9.20         | 20,837.73         |
| COMPLIANCE OFFICER          | 45,276.05         | 3,258.47         | 4,142.76         | 10,726.29        | 754.30          | 9.20         | 18,891.02         |
| COMPLIANCE OFFICER          | 40,223.41         | 2,807.48         | 3,680.44         | 14,096.43        | 670.12          | 9.20         | 21,263.67         |
| COMPLIANCE OFFICER          | 39,054.27         | 2,984.95         | 3,573.47         | 141.21           | 650.64          | 9.20         | 7,359.47          |
| COMPLIANCE OFFICER          | 36,444.91         | 2,582.89         | 3,334.71         | 10,726.29        | 607.17          | 9.20         | 17,260.26         |
| OFFICE ASSISTANT III        | 40,443.09         | 2,878.51         | 3,700.54         | 11,261.97        | 673.78          | 9.20         | 18,524.00         |
| OFFICE ASSISTANT II         | 30,227.97         | 2,116.63         | 2,765.86         | 10,238.13        | 503.60          | 9.20         | 15,633.42         |
| OFFICE ASSISTANT II         | 30,227.97         | 2,309.73         | 2,765.86         | 141.21           | 503.60          | 9.20         | 5,729.60          |
| <b>TOTAL FOR COMPLIANCE</b> | <b>354,772.68</b> | <b>25,558.60</b> | <b>32,807.96</b> | <b>82,689.93</b> | <b>5,910.51</b> | <b>82.80</b> | <b>147,049.80</b> |

Total Employees

9

**San Juan County**

**DWI Treatment Facility - #223-236**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION NAME                           | SALARY            | FICA             | PERA             | INS               | NMRHCA           | W/C           | T/FRINGES         |
|---|-------------------|------------------|------------------|-------------------|------------------|---------------|-------------------|
| ALTERNATIVE SENTENCING ADM              | 103,095.00        | 7,617.16         | 9,433.19         | 14,096.43         | 1,717.56         | 9.20          | 32,873.54         |
| DEPUTY ADM.,ALT SENTENCING              | 72,900.36         | 5,307.27         | 6,670.38         | 14,096.43         | 1,214.52         | 9.20          | 27,297.80         |
| COUNSELOR I                             | 37,543.31         | 2,769.43         | 3,435.21         | 5,365.71          | 625.47           | 9.20          | 12,205.02         |
| COUNSELOR I                             | 37,543.31         | 2,666.92         | 3,435.21         | 10,726.29         | 625.47           | 9.20          | 17,463.09         |
| CASE MANAGER                            | 37,301.66         | 2,583.97         | 3,413.10         | 14,096.43         | 621.45           | 9.20          | 20,724.15         |
| CASE MANAGER                            | 45,429.82         | 3,472.68         | 4,156.83         | 141.21            | 756.86           | 9.20          | 8,536.78          |
| CASE MANAGER                            | 37,301.66         | 2,648.43         | 3,413.10         | 10,726.29         | 621.45           | 9.20          | 17,418.47         |
| CASE MANAGER                            | 41,585.42         | 3,078.65         | 3,805.07         | 5,365.71          | 692.81           | 9.20          | 12,951.44         |
| COUNSELOR II                            | 43,057.28         | 3,191.25         | 3,939.74         | 5,365.71          | 717.33           | 9.20          | 13,223.23         |
| COUNSELOR II                            | 40,596.86         | 2,836.05         | 3,714.61         | 14,096.43         | 676.34           | 9.20          | 21,332.64         |
| COUNSELOR II                            | 40,970.32         | 3,134.23         | 3,748.78         | -                 | 682.57           | 9.20          | 7,574.78          |
| PC SERVICES TECHNICIAN                  | 44,353.39         | 3,177.64         | 4,058.34         | 11,261.97         | 738.93           | 9.20          | 19,246.08         |
| COUNSELOR II                            | 43,036.63         | 3,189.67         | 3,937.85         | 5,365.71          | 716.99           | 9.20          | 13,219.42         |
| COUNSELOR II                            | 43,057.28         | 3,078.49         | 3,939.74         | 11,261.97         | 717.33           | 9.20          | 19,006.74         |
| CASE MANAGER SUPERVISOR                 | 56,603.02         | 4,227.50         | 5,179.18         | 5,365.71          | 943.01           | 9.20          | 15,724.59         |
| CLINICAL DIRECTOR                       | 72,902.18         | 5,574.31         | 6,670.55         | 141.21            | 1,214.55         | 9.20          | 13,609.82         |
| OFFICE MANAGER                          | 50,965.76         | 3,629.27         | 4,663.37         | 14,096.43         | 849.09           | 9.20          | 23,247.36         |
| OFFICE ASSISTANT II                     | 42,398.24         | 3,028.08         | 3,879.44         | 11,261.97         | 706.35           | 9.20          | 18,885.04         |
| OFFICE ASSISTANT I                      | 24,274.64         | 1,587.40         | 2,221.13         | 14,096.43         | 404.42           | 9.20          | 18,318.58         |
| <b>TOTAL FOR DWI TREATMENT FACILITY</b> | <b>914,916.17</b> | <b>66,798.38</b> | <b>83,714.83</b> | <b>166,928.04</b> | <b>15,242.50</b> | <b>174.80</b> | <b>332,858.56</b> |

Total Employees

19

**San Juan County  
DWI Detention - #223-237**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C           | T/FRINGES         |
|--------------------------------|-------------------|------------------|------------------|------------------|-----------------|---------------|-------------------|
| LIEUTENANT                     | 56,084.30         | 4,075.06         | 5,131.71         | 11,261.97        | 934.36          | 9.20          | 21,412.31         |
| SERGEANT                       | 51,229.38         | 3,703.66         | 4,687.49         | 11,261.97        | 853.48          | 9.20          | 20,515.80         |
| DWI DETENTION OFFICER          | 33,362.03         | 2,454.23         | 3,052.63         | 5,121.63         | 555.81          | 9.20          | 11,193.50         |
| DWI DETENTION OFFICER          | 34,599.60         | 2,377.26         | 3,165.86         | 14,096.43        | 576.43          | 9.20          | 20,225.18         |
| DWI DETENTION OFFICER          | 36,730.50         | 2,594.49         | 3,360.84         | 11,261.97        | 611.93          | 9.20          | 17,838.43         |
| DWI DETENTION OFFICER          | 45,708.05         | 3,281.28         | 4,182.29         | 11,261.97        | 761.50          | 9.20          | 19,496.23         |
| DWI DETENTION OFFICER          | 35,031.60         | 2,577.28         | 3,205.39         | 5,365.71         | 583.63          | 9.20          | 11,741.21         |
| DWI DETENTION OFFICER          | 49,027.30         | 3,647.95         | 4,486.00         | 5,365.71         | 816.79          | 9.20          | 14,325.66         |
| DWI DETENTION OFFICER          | 46,634.33         | 3,464.89         | 4,267.04         | 5,365.71         | 776.93          | 9.20          | 13,883.77         |
| DWI DETENTION OFFICER          | 38,986.39         | 2,879.82         | 3,567.25         | 5,365.71         | 649.51          | 9.20          | 12,471.50         |
| DWI DETENTION OFFICER          | 49,010.61         | 3,504.22         | 4,484.47         | 12,815.01        | 816.52          | 9.20          | 21,629.42         |
| DWI DETENTION OFFICER          | 33,362.03         | 2,552.20         | 3,052.63         | -                | 555.81          | 9.20          | 6,169.83          |
| <b>TOTAL FOR DWI DETENTION</b> | <b>509,766.12</b> | <b>37,112.34</b> | <b>46,643.60</b> | <b>98,543.79</b> | <b>8,492.70</b> | <b>110.40</b> | <b>190,902.83</b> |

Total Employees

12

**San Juan County  
Meth Program - #223-240**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY            | FICA             | PERA             | INS               | NMRHCA          | W/C           | T/FRINGES         |
|--------------------------------|-------------------|------------------|------------------|-------------------|-----------------|---------------|-------------------|
| CASE MANAGER                   | 39,564.37         | 2,769.33         | 3,620.14         | 13,455.72         | 659.14          | 9.20          | 20,513.54         |
| CASE MANAGER                   | 44,551.10         | 3,405.45         | 4,076.43         | 141.21            | 742.22          | 9.20          | 8,374.51          |
| CASE MANAGER**                 | 36,225.23         | 2,501.62         | 3,314.61         | 14,096.43         | 603.51          | 9.20          | 20,525.37         |
| SUBSTANCE ABUSE COUNSELOR II   | 41,783.14         | 2,926.80         | 3,823.16         | 14,096.43         | 696.11          | 9.20          | 21,551.69         |
| SUBSTANCE ABUSE COUNSELOR II   | 44,349.00         | 3,187.55         | 4,057.93         | 10,726.29         | 738.85          | 9.20          | 18,719.83         |
| SUBSTANCE ABUSE COUNSELOR II   | 47,033.49         | 3,495.43         | 4,303.56         | 5,365.71          | 783.58          | 9.20          | 13,957.48         |
| SUBSTANCE ABUSE COUNSELOR II** | 40,596.86         | 2,836.05         | 3,714.61         | 14,096.43         | 676.34          | 9.20          | 21,332.64         |
| TRANSITION COORDINATOR         | 47,319.07         | 3,404.52         | 4,329.70         | 11,261.97         | 788.34          | 9.20          | 19,793.72         |
| SERGEANT                       | 50,724.11         | 3,693.90         | 4,641.26         | 9,751.05          | 845.06          | 9.20          | 18,940.47         |
| PEER MENTOR                    | 13,740.98         | 957.89           | 1,257.30         | 4,877.82          | 228.92          | 9.20          | 7,331.13          |
| PEER MENTOR                    | 13,740.98         | 846.04           | 1,257.30         | 10,726.29         | 228.92          | 9.20          | 13,067.75         |
| OFFICE ASSISTANT II            | 32,732.32         | 2,298.88         | 2,995.01         | 10,726.29         | 545.32          | 9.20          | 16,574.69         |
| <b>TOTAL FOR METH PROGRAM</b>  | <b>452,360.66</b> | <b>32,323.46</b> | <b>41,391.00</b> | <b>119,321.64</b> | <b>7,536.33</b> | <b>110.40</b> | <b>200,682.83</b> |

Total Employees

12

\* Office Assistant II's wages and benefits are budgeted 50% to the Alternative Sentencing Fund #223-236.

\*\* Vacant positions not included in GEMS due to grant funding for FY11.

**San Juan County  
DWI Screener - #223-241**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                 | SALARY           | FICA            | PERA            | INS              | NMRHCA        | W/C         | T/FRINGES        |
|-------------------------------|------------------|-----------------|-----------------|------------------|---------------|-------------|------------------|
| SCREENER                      | 34,138.27        | 2,415.77        | 3,123.65        | 10,238.13        | 568.74        | 9.20        | 16,355.49        |
| <b>TOTAL FOR DWI SCREENER</b> | <b>34,138.27</b> | <b>2,415.77</b> | <b>3,123.65</b> | <b>10,238.13</b> | <b>568.74</b> | <b>9.20</b> | <b>16,355.49</b> |

Total Employees

1

**San Juan County  
Risk Management - #291-530**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                    | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES        |
|----------------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|------------------|
| RISK MANAGER                     | 99,078.70         | 7,364.13         | 9,065.70         | 11,261.97        | 1,650.65        | 9.20         | 29,351.65        |
| ADMINISTRATIVE ASSISTANT         | 50,943.79         | 3,627.59         | 4,661.36         | 14,096.43        | 848.72          | 9.20         | 23,243.30        |
| <b>TOTAL FOR RISK MANAGEMENT</b> | <b>150,022.49</b> | <b>10,991.72</b> | <b>13,727.06</b> | <b>25,358.40</b> | <b>2,499.37</b> | <b>18.40</b> | <b>52,594.95</b> |

Total Employees

2



**San Juan County  
San Juan County Housing - #292-705**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME              | SALARY            | FICA             | PERA             | INS              | NMRHCA          | W/C          | T/FRINGES        |
|----------------------------|-------------------|------------------|------------------|------------------|-----------------|--------------|------------------|
| EXECUTIVE HOUSING DIRECTOR | 74,676.92         | 5,711.07         | 6,832.94         | 89.10            | 1,244.12        | 9.20         | 13,886.43        |
| HOUSING SPECIALIST         | 37,916.77         | 2,631.02         | 3,469.38         | 14,096.43        | 631.69          | 9.20         | 20,837.73        |
| OFFICE ASSISTANT II        | 29,942.38         | 2,020.98         | 2,739.73         | 14,096.43        | 498.84          | 9.20         | 19,365.18        |
| <b>TOTAL FOR HOUSING</b>   | <b>142,536.07</b> | <b>10,363.08</b> | <b>13,042.05</b> | <b>28,281.96</b> | <b>2,374.65</b> | <b>27.60</b> | <b>54,089.34</b> |

Total Employees

3

**San Juan County**

**San Juan Water Commission - #294-710**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**

July 1, 2010 through June 30, 2011

| POSITION NAME                        | SALARY            | FICA             | PERA             | INS      | NMRHCA          | W/C          | T/FRINGES        |
|--------------------------------------|-------------------|------------------|------------------|----------|-----------------|--------------|------------------|
| WATER COMMISSION EXECUTIVE DIR       | 154,830.46        | 11,844.53        | 14,166.99        | -        | 2,579.48        | 9.20         | 28,600.19        |
| ADMINISTRATIVE ASSISTANT             | 59,489.34         | 4,550.93         | -                | -        | -               | 9.20         | 4,560.13         |
| GIS COORDINATOR                      | 70,055.95         | 5,359.28         | 6,410.12         | -        | 1,167.13        | 9.20         | 12,945.73        |
| GIS TECHNICIAN                       | 40,640.80         | 3,109.02         | 3,718.63         | -        | 677.08          | 9.20         | 7,513.93         |
| ADMINISTRATIVE AIDE                  | 44,067.81         | 3,371.19         | -                | -        | -               | 9.20         | 3,380.39         |
| <b>TOTAL FOR SJ WATER COMMISSION</b> | <b>369,084.37</b> | <b>28,234.95</b> | <b>24,295.74</b> | <b>-</b> | <b>4,423.68</b> | <b>46.00</b> | <b>57,000.38</b> |

Total Employees

5

**San Juan County  
Juvenile Services Fund - #296-230**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                  | SALARY    | FICA     | PERA     | INS       | NMRHCA   | W/C  | T/FRINGES |
|--------------------------------|-----------|----------|----------|-----------|----------|------|-----------|
| JUVENILE SERVICES ADMINISTRATO | 95,202.45 | 7,282.99 | 8,711.02 | -         | 1,586.07 | 9.20 | 17,589.28 |
| ADMINISTRATIVE ASSISTANT       | 48,944.70 | 3,742.56 | 4,478.44 | 89.10     | 815.42   | 9.20 | 9,134.71  |
| COUNSELOR III                  | 54,091.92 | 4,138.03 | 4,949.41 | -         | 901.17   | 9.20 | 9,997.81  |
| TRAINING INSTRUCTIONAL COORD.  | 53,470.11 | 3,885.32 | 4,892.52 | 10,726.29 | 890.81   | 9.20 | 20,404.14 |
| JUVENILE INTAKE SPECIALIST     | 48,444.49 | 3,490.61 | 4,432.67 | 11,261.97 | 807.09   | 9.20 | 20,001.54 |
| JUVENILE INTAKE SPECIALIST     | 48,444.49 | 3,436.39 | 4,432.67 | 14,096.43 | 807.09   | 9.20 | 22,781.78 |
| JUVENILE PROGRAM FACILITATOR   | 37,301.66 | 2,583.97 | 3,413.10 | 14,096.43 | 621.45   | 9.20 | 20,724.15 |
| SHELTER CARE SUPERVISOR        | 50,251.53 | 3,574.63 | 4,598.01 | 14,096.43 | 837.19   | 9.20 | 23,115.47 |
| SHELTER CARE WORKER            | 31,254.30 | 2,121.34 | 2,859.77 | 14,096.43 | 520.70   | 9.20 | 19,607.44 |
| SHELTER CARE WORKER            | 30,818.03 | 2,254.94 | 2,819.85 | 5,365.71  | 513.43   | 9.20 | 10,963.13 |
| SHELTER CARE WORKER            | 27,312.92 | 1,986.80 | 2,499.13 | 5,365.71  | 455.03   | 9.20 | 10,315.88 |
| SHELTER CARE WORKER            | 26,880.92 | 2,056.39 | 2,459.60 | -         | 447.84   | 9.20 | 4,973.03  |
| OFFICE ASSISTANT II            | 34,423.86 | 2,418.03 | 3,149.78 | 11,261.97 | 573.50   | 9.20 | 17,412.49 |
| OFFICE ASSISTANT II            | 31,102.27 | 2,121.98 | 2,845.86 | 13,455.72 | 518.16   | 9.20 | 18,950.92 |
| SERGEANT                       | 46,385.43 | 3,548.49 | 4,244.27 | -         | 772.78   | 9.20 | 8,574.73  |
| SERGEANT                       | 40,750.64 | 2,847.81 | 3,728.68 | 14,096.43 | 678.91   | 9.20 | 21,361.03 |
| SERGEANT                       | 51,229.38 | 3,661.71 | 4,687.49 | 13,455.72 | 853.48   | 9.20 | 22,667.60 |
| SERGEANT                       | 45,451.79 | 3,374.43 | 4,158.84 | 5,365.71  | 757.23   | 9.20 | 13,665.40 |
| OPERATIONS LIEUTENANT          | 57,466.92 | 4,293.58 | 5,258.22 | 5,365.71  | 957.40   | 9.20 | 15,884.12 |
| DETENTION OFFICER              | 42,639.89 | 3,046.56 | 3,901.55 | 11,261.97 | 710.38   | 9.20 | 18,929.66 |
| DETENTION OFFICER              | 39,647.82 | 2,930.42 | 3,627.78 | 5,365.71  | 660.53   | 9.20 | 12,593.64 |
| DETENTION OFFICER              | 46,176.74 | 3,429.89 | 4,225.17 | 5,365.71  | 769.30   | 9.20 | 13,799.27 |
| DETENTION OFFICER              | 34,021.07 | 2,397.47 | 3,112.93 | 10,726.29 | 566.79   | 9.20 | 16,812.68 |
| DETENTION OFFICER              | 49,010.61 | 3,479.70 | 4,484.47 | 14,096.43 | 816.52   | 9.20 | 22,886.32 |
| DETENTION OFFICER              | 34,858.80 | 2,451.31 | 3,189.58 | 11,261.97 | 580.75   | 9.20 | 17,492.81 |
| DETENTION OFFICER              | 33,189.23 | 2,436.34 | 3,036.81 | 5,365.71  | 552.93   | 9.20 | 11,401.00 |
| DETENTION OFFICER              | 38,282.86 | 2,826.00 | 3,502.88 | 5,365.71  | 637.79   | 9.20 | 12,341.59 |
| DETENTION OFFICER              | 34,858.80 | 2,564.06 | 3,189.58 | 5,365.71  | 580.75   | 9.20 | 11,709.30 |
| DETENTION OFFICER              | 35,031.60 | 2,577.28 | 3,205.39 | 5,365.71  | 583.63   | 9.20 | 11,741.21 |
| DETENTION OFFICER              | 33,189.23 | 2,441.01 | 3,036.81 | 5,121.63  | 552.93   | 9.20 | 11,161.59 |
| DETENTION OFFICER              | 34,177.13 | 2,516.58 | 3,127.21 | 5,121.63  | 569.39   | 9.20 | 11,344.01 |
| DETENTION OFFICER              | 34,599.60 | 2,544.23 | 3,165.86 | 5,365.71  | 576.43   | 9.20 | 11,661.44 |
| DETENTION OFFICER              | 40,856.06 | 3,022.85 | 3,738.33 | 5,365.71  | 680.66   | 9.20 | 12,816.76 |

**San Juan County  
Juvenile Services Fund - #296-230**

Salary Schedule - 0% COLA, No Step Increase, 2% Wage Adjustment on 08/08/2010, **27 Pay Periods**  
July 1, 2010 through June 30, 2011

| POSITION NAME                      | SALARY              | FICA              | PERA              | INS               | NMRHCA           | W/C           | T/FRINGES         |
|------------------------------------|---------------------|-------------------|-------------------|-------------------|------------------|---------------|-------------------|
| DETENTION OFFICER                  | 34,858.80           | 2,564.06          | 3,189.58          | 5,365.71          | 580.75           | 9.20          | 11,709.30         |
| DETENTION OFFICER                  | 38,601.73           | 2,766.54          | 3,532.06          | 9,751.05          | 643.10           | 9.20          | 16,701.95         |
| DETENTION OFFICER                  | 43,071.89           | 3,089.85          | 3,941.08          | 10,726.29         | 717.58           | 9.20          | 18,484.00         |
| DETENTION OFFICER                  | 41,783.14           | 2,926.80          | 3,823.16          | 14,096.43         | 696.11           | 9.20          | 21,551.69         |
| DETENTION OFFICER                  | 41,362.23           | 2,948.82          | 3,784.64          | 11,261.97         | 689.09           | 9.20          | 18,693.73         |
| DETENTION OFFICER                  | 39,388.62           | 2,910.60          | 3,604.06          | 5,365.71          | 656.21           | 9.20          | 12,545.78         |
| DETENTION OFFICER                  | 42,655.73           | 3,058.02          | 3,903.00          | 10,726.29         | 710.64           | 9.20          | 18,407.15         |
| DETENTION OFFICER                  | 37,736.61           | 2,885.14          | 3,452.90          | 89.10             | 628.69           | 9.20          | 7,065.03          |
| DETENTION OFFICER                  | 38,224.32           | 2,654.55          | 3,497.53          | 14,096.43         | 636.82           | 9.20          | 20,894.52         |
| DETENTION OFFICER                  | 35,302.58           | 2,495.50          | 3,230.19          | 10,726.29         | 588.14           | 9.20          | 17,049.32         |
| DETENTION OFFICER                  | 35,913.26           | 2,644.73          | 3,286.06          | 5,365.71          | 598.31           | 9.20          | 11,904.02         |
| DETENTION OFFICER                  | 35,654.06           | 2,457.93          | 3,262.35          | 14,096.43         | 594.00           | 9.20          | 20,419.90         |
| DETENTION OFFICER                  | 32,930.03           | 2,516.44          | 3,013.10          | 141.21            | 548.61           | 9.20          | 6,228.56          |
| DETENTION OFFICER                  | 32,930.03           | 2,249.54          | 3,013.10          | 14,096.43         | 548.61           | 9.20          | 19,916.88         |
| <b>TOTAL FOR JUVENILE SERVICES</b> | <b>1,920,180.31</b> | <b>139,652.25</b> | <b>175,696.50</b> | <b>378,616.41</b> | <b>31,990.20</b> | <b>432.40</b> | <b>726,387.77</b> |

Total Employees

47

# **STAFFING**

**SAN JUAN COUNTY  
STAFFING**

|   |   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|---|---|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>County Commission</u></b>   | District 1                                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | District 2                                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | District 3                                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | District 4                                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | District 5                                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | <b>Total Commissioners</b>                    | <b>5</b>                      | <b>5</b>                   | <b>5</b>                      | <b>5</b>                   | <b>5</b>                      | <b>5</b>                   | <b>5</b>                      |
| <b><u>County Executive Office</u></b>                                       | County Executive Officer                      | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| *Prior to FY08 Indigent Health Claims<br>were in the Finance Department     | Deputy County Executive Officer               | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Assistant CEO for Project Development/Finance | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| *Prior to FY08 Emp. Development & Safety<br>was budgeted in Human Resources | Crime Stoppers Executive Director             | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Executive Office Assistant                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position**                              | Office Assistant III                          | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Office Assistant II                           | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Office Assistant I                            | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Public Relations Manager                      | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
|   | Marketing & Media Relations Manager           | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
|   | Emp. Development & Safety Manager             | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Project Manager                               | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position**                              | Planner                                       | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | IHC Coordinator                               | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Claims Processing Clerk                       | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | <b>Total County Executive Office</b>          | <b>11</b>                     | <b>14</b>                  | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     |
| <b><u>Clerk's Office</u></b>  | County Clerk                                  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Chief Deputy Clerk                            | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Deputy Clerk Administrator                    | 0                             | 0                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | Recording Systems Supervisor                  | 1                             | 1                          | 0                             | 0                          | 0                             | 0                          | 0                             |
|   | Deputy Clerk II                               | 0                             | 0                          | 2                             | 2                          | 2                             | 2                          | 2                             |
|   | Deputy Clerk I                                | 5                             | 4                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position**                              | Deputy Clerk Assistant                        | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|   | <b>Total Clerk's Office</b>                   | <b>8</b>                      | <b>8</b>                   | <b>8</b>                      | <b>8</b>                   | <b>8</b>                      | <b>8</b>                   | <b>8</b>                      |

**SAN JUAN COUNTY  
STAFFING**

|   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|---|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Bureau of Elections</u></b>   |                               |                            |                               |                            |                               |                            |                               |
| Elections System Supervisor   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Senior Election System Technician   | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Election System Technician  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Elections Clerk Supervisor  | 1                             | 1                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Deputy Clerk III  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Election Clerk III  | 0                             | 0                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Election Clerk I  | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Bilingual Coordinator   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Bureau of Elections</b>  | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      |
| <b><u>Probate Judge</u></b>   |                               |                            |                               |                            |                               |                            |                               |
| Probate Judge   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b><u>Assessor's Office</u></b>   |                               |                            |                               |                            |                               |                            |                               |
| County Assessor   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Chief Deputy Assessor   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Chief Appraiser   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| CAMA Database Administrator   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| GIS Database Administrator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Chief Mapper/Platter  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Mapper/Platter  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Quality Control Supervisor  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Quality Control Clerk   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Manager  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Personal Property Appraiser   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Senior Appraiser           | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Appraiser III   | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Appraiser II  | 1                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
| Appraiser I   | 4                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
| Appraisal/Appeals Clerk   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Property Clerk III  | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Property Clerk II   | 3                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Senior Mobile Home Clerk  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Mobile Home Clerk   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Commercial Appraisal Clerk | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Appraisal Apprentice  | 2                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
| <b>Total Assessor's Office</b>  | <b>30</b>                     | <b>30</b>                  | <b>30</b>                     | <b>30</b>                  | <b>30</b>                     | <b>30</b>                  | <b>30</b>                     |

**SAN JUAN COUNTY  
STAFFING**

|  | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Treasurer's Office</u></b>                     |                               |                            |                               |                            |                               |                            |                               |
| County Treasurer                                     | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Chief Deputy Treasurer                               | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Treasurer III                                 | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Deputy Treasurer II                                  | 3                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
| <b>Total Treasurer's Office</b>                      | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      |
| <b><u>Finance Department</u></b>                     |                               |                            |                               |                            |                               |                            |                               |
| Chief Financial Officer (CFO)                        | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Finance Administrator                                | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Deputy Finance Officer                               | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Finance Administrator                         | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Financial Accountant                                 | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Accountant   | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Accountant (50% DWI/Meth, 50% Gen Fund)              | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Grant Accountant                                     | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Finance Technician                                   | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| A/P Supervisor                                       | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Accounting Clerk III                                 | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Accounting Clerk II                                  | 2                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Accounting Clerk I                                   | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Payroll Supervisor                                   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Payroll Clerk  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant II                                  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| IHC Coordinator                                      | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Claims Processing Clerk                              | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| <b>Total Finance Department</b>                      | <b>15</b>                     | <b>14</b>                  | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     |
| <b><u>Central Purchasing</u></b>                     |                               |                            |                               |                            |                               |                            |                               |
| Chief Procurement Officer (CPO)                      | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Procurement Administrator                            | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Deputy Procurement Officer                           | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Procurement Administrator                     | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Purchasing Coordinator                               | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Warehouse Manager                                    | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Administrative Assistant                             | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Bid Specialist                                       | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Buyer | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Warehouse Agent/Programmer                           | 0                             | 0                          | 0                             | 1                          | 1                             | 0                          | 0                             |
| Warehouse Agent                                      | 2                             | 2                          | 2                             | 1                          | 1                             | 2                          | 2                             |
| Purchasing Clerk II                                  | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Purchasing Clerk                                     | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Central Purchasing</b>                      | <b>10</b>                     | <b>11</b>                  | <b>11</b>                     | <b>11</b>                  | <b>11</b>                     | <b>11</b>                  | <b>11</b>                     |



**SAN JUAN COUNTY  
STAFFING**

|   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|---|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Human Resources</u></b>   |                               |                            |                               |                            |                               |                            |                               |
| Chief Human Resources Officer (CHRO)                                    | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Human Resources Administrator   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Deputy Human Resources Officer  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Human Resources Administrator                                    | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Safety Training Officer   | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Benefits/Compensation Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Benefits Coordinator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| HRIS Coordinator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| HR Analyst  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| HR Recruiter  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Human Resources Clerk   | 2                             | 2                          | 2                             | 0                          | 0                             | 0                          | 0                             |
| <b>Total Human Resources</b>  | <b>8</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      |
| <b><u>Information Technology</u></b>                                    |                               |                            |                               |                            |                               |                            |                               |
| Chief Information Technology Officer (CITO)                             | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Information Technology Administrator                                    | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Deputy Information Technology Officer                                   | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 0                             |
| Deputy IT Administrator   | 0                             | 0                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Application Support Specialist  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Network Coordinator   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Network Technician  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| PC Services Technician  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Helpdesk Technician   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Internet Developer  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Database Developer  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant III  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Information Technology</b>                                     | <b>9</b>                      | <b>9</b>                   | <b>10</b>                     | <b>10</b>                  | <b>10</b>                     | <b>10</b>                  | <b>9</b>                      |
| <b><u>Geographic Info. Systems</u></b>                                  |                               |                            |                               |                            |                               |                            |                               |
| GIS Supervisor  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| GIS Analyst   | 1                             | 1                          | 1                             | 1                          | 2                             | 2                          | 2                             |
| GIS Technician  | 1                             | 1                          | 1                             | 1                          | 0                             | 0                          | 0                             |
| <b>Total Geographic Info. Systems</b>                                   | <b>3</b>                      | <b>3</b>                   | <b>3</b>                      | <b>3</b>                   | <b>3</b>                      | <b>3</b>                   | <b>3</b>                      |
| <b><u>Legal Department</u></b>  |                               |                            |                               |                            |                               |                            |                               |
| County Attorney   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Deputy County Attorney  | 2                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Deputy County Attorney II   | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Deputy County Attorney I | 0                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Legal Secretary          | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Legal Assistant   | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant II   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Risk Management Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Administrative Assistant  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Legal Department</b>   | <b>7</b>                      | <b>9</b>                   | <b>9</b>                      | <b>9</b>                   | <b>9</b>                      | <b>9</b>                   | <b>9</b>                      |

**SAN JUAN COUNTY  
STAFFING**

|  | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Sheriff's Office</u></b>           |                               |                            |                               |                            |                               |                            |                               |
| County Sheriff                           | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Undersheriff                             | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Captain                                  | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Lieutenant                               | 6                             | 6                          | 6                             | 6                          | 6                             | 6                          | 6                             |
| Sergeant                                 | 10                            | 10                         | 10                            | 11                         | 11                            | 11                         | 11                            |
| Senior Deputy Sheriff                    | 5                             | 5                          | 5                             | 5                          | 5                             | 11                         | 11                            |
| Deputy Sheriff                           | 61                            | 59                         | 59                            | 60                         | 60                            | 55                         | 55                            |
| Deputy Sheriff - Part-time               | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Sheriff - DWI                     | 4                             | 4                          | 3                             | 1                          | 1                             | 1                          | 1                             |
| Court Security Deputy                    | 0                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Community Resource Officer               | 0                             | 0                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Community Resource Assistant             | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Detective                                | 8                             | 8                          | 8                             | 8                          | 8                             | 8                          | 8                             |
| Crime Scene Technician                   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Training Officer                         | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Equipment Technician                     | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Animal Control Officer                   | 3                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
| Civilian Operations Supervisor           | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Network Coordinator                      | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| PC Services Technician                   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Manager                           | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant III                     | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Criminal Analyst                         | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| NCIC/Warrant Records Technician          | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Evidence Custodian                       | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Records Technician                       | 8                             | 9                          | 10                            | 10                         | 10                            | 11                         | 11                            |
| Rural Crime Investigator                 | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Sex Offender Compliance Coordinator      | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Civilian Sex Offender Mgmt Technician    | 0                             | 0                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Civilian Sex Offender Program Technician | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Lead Mechanic                            | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Mechanic                                 | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Sheriff's Office</b>            | <b>125</b>                    | <b>125</b>                 | <b>127</b>                    | <b>127</b>                 | <b>127</b>                    | <b>129</b>                 | <b>129</b>                    |

**SAN JUAN COUNTY  
STAFFING**

|   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|---|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Community Development</u></b>                                     |                               |                            |                               |                            |                               |                            |                               |
| Community Development Administrator                                     | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Community Development Manager   | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Rural Addressing Coordinator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Rural Add/GIS Tech Software Analyst                                     | 0                             | 0                          | 0                             | 0                          | 1                             | 1                          | 1                             |
| Rural Addressing Technician II  | 1                             | 1                          | 1                             | 1                          | 0                             | 0                          | 0                             |
| Rural Addressing Technician I   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Subdivision Review Officer  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Subdivision Review Technician   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Code Compliance Specialist  | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 1                             |
| Office Assistant III  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant II   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| <b>Total Community Development</b>                                      | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>8</b>                      |
| <b><u>Building Inspection</u></b>                                       |                               |                            |                               |                            |                               |                            |                               |
| Building Official   | 2                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Senior Building Inspector   | 0                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| *Prior to January 2007 these positions<br>were in Community Development |                               |                            |                               |                            |                               |                            |                               |
| Building Inspector II   | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position**                          |                               |                            |                               |                            |                               |                            |                               |
| Building Inspector  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Residential Plan Examiner/Counter Tech                                  | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Building Division Counter Tech  | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Plumbing/Mechanical Inspector   | 0                             | 0                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Electrical Inspector  | 0                             | 0                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Building Inspection</b>  | <b>4</b>                      | <b>4</b>                   | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      |
| <b><u>Emergency Management</u></b>                                      |                               |                            |                               |                            |                               |                            |                               |
| Emergency Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Flood Plain Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Emergency Management Coordinator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Radio Communications Supervisor   | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Radio Communications Technician   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Communications Technician   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Office Assistant III  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant II   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| <b>Total Emergency Management</b>                                       | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      | <b>6</b>                   | <b>6</b>                      |

**SAN JUAN COUNTY  
STAFFING**

|  | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Fire Operations</u></b>  |                               |                            |                               |                            |                               |                            |                               |
| Fire Chief   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Fire Chief  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Captain Training Coordinator   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Captain Technology Coordinator   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Captain EMS Coordinator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Captain Wildland Coordinator   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Fire Marshal   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Shop Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Mechanic   | 3                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
| Office Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant III   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Office Assistant II     | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total Fire Operations</b>   | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     | <b>14</b>                  | <b>14</b>                     |
| <b><u>Parks &amp; Facilities</u></b>                                   |                               |                            |                               |                            |                               |                            |                               |
| Parks & Facilities Administrator                                       | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Parks & Facilities Administrator                                | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Administrative Assistant   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Parks Superintendent   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Parks Foreman  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Building & Grounds Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Custodial Manager  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Lead Maintenance Electrician   | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
| Electrical Maintenance Technician                                      | 2                             | 2                          | 2                             | 2                          | 2                             | 1                          | 1                             |
| Maintenance Foreman  | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Maintenance Technician III   | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Maintenance Technician II  | 4                             | 4                          | 4                             | 5                          | 5                             | 5                          | 5                             |
| **Hiring Freeze FY10 End/FY11 Beg-2 positions** Maintenance Technician | 18                            | 18                         | 18                            | 17                         | 17                            | 17                         | 17                            |
| Maintenance Service Technician   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Maintenance Technician/Arena Specialist                                | 0                             | 0                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Welder   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Custodian  | 18                            | 18                         | 18                            | 18                         | 18                            | 18                         | 18                            |
| Cabinet Maker  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Park Security Guard  | 4                             | 5                          | 5                             | 5                          | 5                             | 5                          | 5                             |
| <b>Total Parks &amp; Facilities</b>                                    | <b>60</b>                     | <b>61</b>                  | <b>62</b>                     | <b>62</b>                  | <b>62</b>                     | <b>62</b>                  | <b>62</b>                     |

**SAN JUAN COUNTY  
STAFFING**

|  | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Golf Course</u></b>                    |                               |                            |                               |                            |                               |                            |                               |
| GM/Head Professional                         | 0                             | 0                          | 0                             | 0                          | 1                             | 0                          | 0                             |
| GC General Manager/Head Pro                  | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
| Asst Golf Pro                                | 0                             | 0                          | 0                             | 0                          | 1                             | 0                          | 0                             |
| GC Assistant Golf Pro                        | 0                             | 0                          | 0                             | 0                          | 0                             | 2                          | 2                             |
| Pro Shop Attendant Part-time                 | 0                             | 0                          | 0                             | 0                          | 2                             | 3                          | 3                             |
| F & B Manager                                | 0                             | 0                          | 0                             | 0                          | 1                             | 0                          | 0                             |
| GC Food and Beverage                         | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
| Lead Range\Cart Attendant                    | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| GC Outside Manager                           | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Cart Attendant                               | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| GC Cart Attendant Part-time                  | 0                             | 0                          | 0                             | 0                          | 0                             | 2                          | 1                             |
| Superintendent                               | 0                             | 0                          | 0                             | 0                          | 1                             | 0                          | 0                             |
| GC Maintenance Superintendent                | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
| Asst-Superintendent - Irrigation             | 0                             | 0                          | 0                             | 0                          | 1                             | 0                          | 0                             |
| GC Asst Super-Irrigation                     | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
| Asst-Superintendent - Mechanical             | 0                             | 0                          | 0                             | 0                          | 1                             | 0                          | 0                             |
| GC Asst Super-Mechanical                     | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
| Director of First Tee Program                | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 1                             |
| Asst Director First Tee Program              | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 1                             |
| <b>Total Golf Course</b>                     | <b>0</b>                      | <b>0</b>                   | <b>0</b>                      | <b>0</b>                   | <b>8</b>                      | <b>12</b>                  | <b>13</b>                     |
| <b><u>Compliance</u></b>                     |                               |                            |                               |                            |                               |                            |                               |
| Compliance Supervisor                        | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Compliance Officer                           | 4                             | 4                          | 4                             | 4                          | 4                             | 5                          | 5                             |
| Office Assistant III                         | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant II                          | 1                             | 1                          | 1                             | 1                          | 1                             | 2                          | 2                             |
| <b>Total Compliance</b>                      | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>7</b>                   | <b>7</b>                      | <b>9</b>                   | <b>9</b>                      |
| <b><u>DWI Treatment Facility</u></b>         |                               |                            |                               |                            |                               |                            |                               |
| Alternative Sentencing Administrator         | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Deputy Administrator, Alternative Sentencing | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Administrative Assistant                     | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Office Manager                               | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Clinical Director                            | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| PC Services Technician                       | 0                             | 0                          | 0                             | 0                          | 0                             | 0                          | 1                             |
| Counselor Supervisor                         | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Counselor II                                 | 5                             | 6                          | 6                             | 6                          | 5                             | 6                          | 5                             |
| Counselor I                                  | 2                             | 1                          | 1                             | 1                          | 3                             | 2                          | 2                             |
| Case Manager Supervisor                      | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Case Manager                                 | 4                             | 4                          | 4                             | 4                          | 4                             | 4                          | 4                             |
| Educational Services Aide                    | 1                             | 1                          | 1                             | 1                          | 0                             | 0                          | 0                             |
| Educational Services Coordinator             | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| Office Assistant II                          | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Assistant I                           | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Screener                                     | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| <b>Total DWI Treatment Facility</b>          | <b>21</b>                     | <b>20</b>                  | <b>20</b>                     | <b>19</b>                  | <b>19</b>                     | <b>19</b>                  | <b>19</b>                     |
| <b><u>DWI Detention</u></b>                  |                               |                            |                               |                            |                               |                            |                               |
| Lieutenant                                   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Sergeant                                     | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Detention Officer                            | 10                            | 10                         | 11                            | 10                         | 10                            | 10                         | 10                            |
| <b>Total DWI Detention</b>                   | <b>11</b>                     | <b>11</b>                  | <b>12</b>                     | <b>12</b>                  | <b>12</b>                     | <b>12</b>                  | <b>12</b>                     |

\*\*Did not budget salaries and benefits for frozen positions in FY11.

**SAN JUAN COUNTY  
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|  |  | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|--|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Methamphetamine Pilot Project</u></b>    | Case Manager                               | 3                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
|  | Substance Abuse Counselor II               | 2                             | 3                          | 4                             | 4                          | 4                             | 4                          | 4                             |
|  | Transitional Coordinator                   | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
|  | Sergeant                                   | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
|  | Peer Mentor Part-time                      | 0                             | 0                          | 0                             | 0                          | 0                             | 2                          | 2                             |
|  | Office Assistant II                        | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | <b>Total Meth Pilot Project</b>            | <b>6</b>                      | <b>7</b>                   | <b>8</b>                      | <b>8</b>                   | <b>8</b>                      | <b>12</b>                  | <b>12</b>                     |
| <b><u>DWI Facility Screening</u></b>           | Screener                                   | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
|  | <b>Total DWI Facility Screening</b>        | <b>0</b>                      | <b>0</b>                   | <b>0</b>                      | <b>1</b>                   | <b>1</b>                      | <b>1</b>                   | <b>1</b>                      |
| <b><u>Detention Center</u></b>                 | Adult Detention Administrator              | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Corrections Administrator                  | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** | <b>Adult Detention Center Director</b>     | <b>1</b>                      | <b>1</b>                   | <b>1</b>                      | <b>1</b>                   | <b>1</b>                      | <b>1</b>                   | <b>1</b>                      |
|  | Chief of Security                          | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Administrative Assistant                   | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
|  | Network Coordinator                        | 0                             | 0                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Safety & Security Compliance Officer       | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Court Services Coordinator                 | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
|  | Booking Clerk                              | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
|  | Records Clerk                              | 3                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** | <b>Records Technician</b>                  | <b>0</b>                      | <b>4</b>                   | <b>4</b>                      | <b>9</b>                   | <b>9</b>                      | <b>9</b>                   | <b>9</b>                      |
|  | Office Assistant II                        | 3                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
|  | Office Assistant I                         | 0                             | 3                          | 3                             | 0                          | 0                             | 0                          | 0                             |
|  | Senior Records Clerk                       | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
|  | Operations Lieutenant                      | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Lieutenant                                 | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
|  | Sergeant                                   | 11                            | 11                         | 11                            | 12                         | 12                            | 12                         | 12                            |
|  | Population Control Officer                 | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Community Resource Officer                 | 1                             | 1                          | 1                             | 1                          | 1                             | 0                          | 0                             |
|  | Critical Incident Stress Coordinator       | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Counselor Aide                             | 1                             | 1                          | 1                             | 1                          | 1                             | 0                          | 0                             |
|  | Security Technician                        | 5                             | 2                          | 2                             | 0                          | 0                             | 0                          | 0                             |
|  | Security Sergeant                          | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
|  | Detention Officer                          | 66                            | 79                         | 83                            | 85                         | 85                            | 107                        | 107                           |
|  | Detention Officer Transport                | 20                            | 10                         | 10                            | 10                         | 10                            | 0                          | 0                             |
|  | Property Officer                           | 2                             | 2                          | 2                             | 2                          | 2                             | 0                          | 0                             |
|  | Training Officer                           | 3                             | 3                          | 3                             | 3                          | 3                             | 0                          | 0                             |
|  | Video Arraignment Officer                  | 3                             | 3                          | 3                             | 3                          | 3                             | 0                          | 0                             |
|  | Classification Officer                     | 1                             | 1                          | 1                             | 1                          | 1                             | 0                          | 0                             |
|  | Inmate Liaison                             | 1                             | 1                          | 1                             | 1                          | 1                             | 0                          | 0                             |
|  | Camera Monitors                            | 3                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
|  | Policy, Procedure & Compliance Coordinator | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
|  | <b>Total Detention Center</b>              | <b>140</b>                    | <b>140</b>                 | <b>145</b>                    | <b>145</b>                 | <b>145</b>                    | <b>145</b>                 | <b>145</b>                    |

**SAN JUAN COUNTY  
STAFFING**

|  |   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|---|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b><u>Housing</u></b>                      | Executive Housing Director  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Housing Specialist  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Office Assistant II   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | <b>Total Housing</b>  | <b>3</b>                      | <b>3</b>                   | <b>3</b>                      | <b>3</b>                   | <b>3</b>                      | <b>3</b>                   | <b>3</b>                      |
| <b><u>Juvenile Services</u></b>            | Juvenile Services Administrator   | 0                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Juvenile Services Director  | 1                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
|  | Juvenile Program Facilitator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Administrative Assistant  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Training Instructional Coordinator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Office Assistant II   | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
|  | Operations Lieutenant   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Sergeant  | 4                             | 4                          | 4                             | 4                          | 4                             | 4                          | 4                             |
|  | **Hiring Freeze FY10 End/FY11 Beg-1 position** Detention Officer          | 30                            | 29                         | 29                            | 29                         | 29                            | 29                         | 29                            |
|  | Counselor III   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | **Hiring Freeze FY10 End/FY11 Beg-1 position** Juvenile Intake Specialist | 3                             | 3                          | 3                             | 3                          | 3                             | 3                          | 3                             |
|  | Shelter Care Supervisor   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | **Hiring Freeze FY10 End/FY11 Beg-1 position** Shelter Care Worker        | 4                             | 5                          | 5                             | 5                          | 5                             | 5                          | 5                             |
|  | <b>Total Juvenile Services</b>  | <b>50</b>                     | <b>50</b>                  | <b>50</b>                     | <b>50</b>                  | <b>50</b>                     | <b>50</b>                  | <b>50</b>                     |
| <b><u>Solid Waste</u></b>                  | Solid Waste Manager   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| *FY2010, 1 Computer Record Technician      | Truck Driver  | 6                             | 6                          | 6                             | 6                          | 6                             | 6                          | 6                             |
| and 3 Lead Community Resources Technicians | Solid Waste Technician  | 4                             | 4                          | 4                             | 4                          | 4                             | 3                          | 3                             |
| transferred from Public Works              | Solid Waste Tech/Clerical Assistant                                       | 0                             | 0                          | 0                             | 0                          | 0                             | 1                          | 1                             |
|  | Transfer Station Attendant  | 14                            | 14                         | 15                            | 15                         | 15                            | 15                         | 15                            |
|  | Computer Record Technician  | 0                             | 0                          | 0                             | 0                          | 1                             | 1                          | 1                             |
|  | Lead Community Resources Technician                                       | 0                             | 0                          | 0                             | 0                          | 3                             | 3                          | 3                             |
|  | <b>Total Solid Waste</b>  | <b>25</b>                     | <b>25</b>                  | <b>26</b>                     | <b>26</b>                  | <b>30</b>                     | <b>30</b>                  | <b>30</b>                     |

**SAN JUAN COUNTY  
STAFFING**

|   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|---|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b>Public Works</b>   |                               |                            |                               |                            |                               |                            |                               |
| Public Works Administrator  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Engineering Technician  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 0                             |
| *FY2010, 1 Computer Record Technician<br>and 3 Lead Community Resources Technicians<br>transferred to Solid Waste | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Office Manager  | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Construction & Maintenance Manager  | 6                             | 6                          | 6                             | 6                          | 6                             | 6                          | 6                             |
| Construction & Maintenance Foreman  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Traffic Supervisor  | 2                             | 2                          | 2                             | 2                          | 1                             | 1                          | 1                             |
| Computer Record Technician  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Office Assistant I   | 10                            | 9                          | 9                             | 10                         | 10                            | 10                         | 10                            |
| Truck Driver  | 9                             | 10                         | 11                            | 11                         | 11                            | 11                         | 12                            |
| Equipment Operator II   | 4                             | 4                          | 4                             | 3                          | 3                             | 3                          | 3                             |
| Equipment Operator I  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Traffic Technician II   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Traffic Technician  | 7                             | 7                          | 7                             | 7                          | 7                             | 7                          | 7                             |
| Laborer   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Shop Manager  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Assistant Shop Manager  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Parts Clerk   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Welder  | 0                             | 0                          | 0                             | 1                          | 1                             | 1                          | 1                             |
| Fleet Analyst   | 5                             | 5                          | 5                             | 5                          | 5                             | 5                          | 5                             |
| **Hiring Freeze FY10 End/FY11 Beg-1 position** Mechanic   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Service Technician II   | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| Service Technician  | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Compliance Specialist   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Vector Control Supervisor   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| Vector Control Technician   | 1                             | 1                          | 1                             | 0                          | 0                             | 0                          | 0                             |
| Community Resource Supervisor   | 3                             | 3                          | 3                             | 3                          | 0                             | 0                          | 0                             |
| Lead Community Resources Technician   |                               |                            |                               |                            |                               |                            |                               |
| <b>Total Public Works</b>   | <b>66</b>                     | <b>66</b>                  | <b>67</b>                     | <b>67</b>                  | <b>63</b>                     | <b>63</b>                  | <b>63</b>                     |

\*\*Did not budget salaries and benefits for frozen positions in FY11.



**SAN JUAN COUNTY  
STAFFING**

|  |                                   | FY2008<br>Beginning<br>Budget | FY2008<br>Ending<br>Budget | FY2009<br>Beginning<br>Budget | FY2009<br>Ending<br>Budget | FY2010<br>Beginning<br>Budget | FY2010<br>Ending<br>Budget | FY2011<br>Beginning<br>Budget |
|--|-----------------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| <b>Total San Juan County Employees</b>           |                                   | <b>665</b>                    | <b>670</b>                 | <b>685</b>                    | <b>685</b>                 | <b>693</b>                    | <b>705</b>                 | <b>706</b>                    |
| <b><u>San Juan Water Commission</u></b>          | Executive Director                | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | GIS Coordinator                   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | GIS/Mapping Technician            | 0                             | 0                          | 0                             | 0                          | 1                             | 1                          | 1                             |
|  | Administrative Assistant          | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Administrative Aide               | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
| <b>Total San Juan Water Commission Employees</b> |                                   | <b>4</b>                      | <b>4</b>                   | <b>4</b>                      | <b>4</b>                   | <b>5</b>                      | <b>5</b>                   | <b>5</b>                      |
| <b><u>Communications Authority</u></b>           | Communications Authority Director | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Administrative Assistant          | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Training Coordinator              | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Assistant Floor Supervisor        | 4                             | 4                          | 4                             | 4                          | 4                             | 4                          | 4                             |
|  | Dispatcher I                      | 25                            | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
|  | Public Safety Dispatcher          | 0                             | 25                         | 25                            | 25                         | 25                            | 25                         | 25                            |
|  | Operations Supervisor             | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Receptionist                      | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Floor Supervisor                  | 4                             | 4                          | 4                             | 4                          | 4                             | 4                          | 4                             |
|  | Systems Analyst                   | 1                             | 1                          | 1                             | 1                          | 1                             | 1                          | 1                             |
|  | Call Taker                        | 7                             | 0                          | 0                             | 0                          | 0                             | 0                          | 0                             |
|  | Public Safety Call Taker          | 0                             | 7                          | 7                             | 7                          | 7                             | 7                          | 7                             |
|  | Warrants Officer/NCIC             | 2                             | 2                          | 2                             | 2                          | 2                             | 2                          | 2                             |
| <b>Total Communications Authority Employees</b>  |                                   | <b>48</b>                     | <b>48</b>                  | <b>48</b>                     | <b>48</b>                  | <b>48</b>                     | <b>48</b>                  | <b>48</b>                     |

\*\*Did not budget salaries and benefits for frozen positions in FY11.

## **SCHEDULE OF INSURANCE**

SAN JUAN COUNTY  
SCHEDULE OF INSURANCE  
2010 - 2011

| COVERAGE                                     | INSURER                               | AGENT                  | COVERAGE EFFECTIVE DATES |           | COVERAGE AMOUNTS |                       | PREMIUM             |
|--|---------------------------------------|------------------------|--------------------------|-----------|------------------|-----------------------|---------------------|
|  |                                       |                        | FROM                     | TO        | PER OCCURANCE    | AGGREGATE<br>UMBRELLA |                     |
| Property                                     | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | ACV              |                       |                     |
| General Liability                            | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | \$1,050,000.00   | Included              |                     |
| Excess Public Entity Liability               | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | \$9,000,000.00        |                     |
| Crime Package                                | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | Included              |                     |
| Law Enforcement                              | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | Included              |                     |
| Business Auto                                | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | Included              |                     |
| Auto Physical Damage                         | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | ACV              |                       |                     |
| Public Entity Liability E & O                | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | Included              |                     |
| Public Entity Employment Practices Liability | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | Included              |                     |
| Employee Benefit Plans Admin Liability       | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | Included         | Included              |                     |
| Inland Marine                                | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | ACV              |                       |                     |
| Boiler / Machinery                           | OneBeacon                             | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | ACV              |                       |                     |
| <b>TOTAL PROPERTY/CASUALTY</b>               |                                       |                        |                          |           |                  |                       | <b>\$999,410.00</b> |
| Aviation                                     | Phoenix Aviation Managers Inc.        | Kysar Insurance Agency | 31-Mar-10                | 31-Mar-11 | \$5,000,000.00   |                       | \$15,700.00         |
| Workers Compensation/Employers Liability     | New Mexico County Insurance Authority | NMAC / WC Pool         | 1-Jul-10                 | 1-Jul-11  |                  | Statutory             | \$701,861.00        |

| LIABILITY                                    | DEDUCTIBLE AMOUNT<br>per occurrence |
|--|-------------------------------------|
| Law Enforcement                              | \$25,000.00                         |
| Property Protection (vacant property)        | \$25,000.00                         |
| Public Entity Employ Practices Liability     | \$25,000.00                         |
| Public Entity E & O                          | \$10,000.00                         |
| Property Protection (other than vacant)      | \$5,000.00                          |
| Equipment Protection (scheduled)             | \$5,000.00                          |
| HealthCare Facility - Medical Prof Liability | \$2,500.00                          |
| Auto Liability (only)                        | \$2,500.00                          |
| Property Damage & Bodily Injury              | \$2,500.00                          |
| Equipment Protection (unscheduled equip)     | \$1,000.00                          |
| Miscellaneous Property Protection            | \$1,000.00                          |
| Employee Benefit Admin Liability             | \$1,000.00                          |
| Auto Liability + Physical Damage             | \$1,000.00                          |
| Aviation                                     | \$0.00                              |

OneBeacon  
Phoenix Aviation  
NMCIA

Policy No. 791-00-03-20-0000  
Policy No. HL 000399 11  
N/A - NMAC WC Pool



**Largo Canyon Scenic**

# **FINANCIAL POLICIES**

## ***Financial Policies***

**PURPOSE:** San Juan County has implemented financial policies in order to ensure its citizens, bond holders, bond rating agencies, and other stakeholders that the County is committed to a sound fiscal operation, providing guidelines for the present and future County Commission and staff, resulting in the efficient and effective performance of the County's core services achieving the County's mission and vision. The financial policies are approved annually by the County Commission as part of the Budget resolution. The following FY2011 Financial Policies were adopted on July 27, 2010 by the San Juan County Commission with the FY2011 Final Budget Resolution.

### **Financial Planning Policies:**

- **Balanced Budget** – In accordance with New Mexico State Statutes, the County will submit a balanced budget approved by County resolution to the New Mexico Department of Finance and Administration for their approval annually by July 31<sup>st</sup>. A balanced budget is defined as expenditures not exceeding revenues. A fund's beginning cash balance may be included along with the estimated revenues to meet the balanced budget so long as reserve requirements are met.
- **Capital Improvement Plan** – The County will annually update its five year Capital Improvement Plan. The process will include input from the citizens, social organizations, and staff obtained through public hearings to identify short-term and long-term capital infrastructure and community development needs. The projects will be prioritized, potential funding sources will be identified, and the impact on operating costs will be analyzed.
- **Strategic Plan** – The County will update and monitor its strategic plan outlining both short-term and long-term strategic goals.
- **Capital Asset Inventory** – In accordance with New Mexico State Statutes, the County will annually conduct a physical inventory of movable chattels and equipment. The County will provide written notification of proposed disposition of property to the State Auditor at least thirty days prior to the disposition. The County will certify in writing to the State Auditor the proper erasure of computer hard drives prior to disposition.

### Revenue Policies:

- Revenue Diversification – The County will strive to maintain revenues from diversified sources. The County is authorized by the State to implement County Local Option Gross Receipts Taxes. Gross receipt taxes are assessed on both services and tangibles. The County is also authorized to implement up to 11.85 mills in property taxes. The County also negotiates franchise fees and payments in lieu of taxes. Fees for services will also be monitored on an annual basis.
- One-Time Revenues – The County will not use one-time revenues for ongoing operating expenditures. One-time revenues will be transferred to the Capital Replacement Reserve Fund to be used for one-time expenditures.
- Revenue Projections – The County will take a conservative approach when budgeting revenue projections taking into account historical trends, economic outlook, changes in rates, and legislative changes.
- Investments – The County will follow the New Mexico State Statutes as outlined in the Investment Policy written by the County Treasurer and approved by the County Commission acting as the Board of Finance. The County Treasurer will prepare and distribute a monthly investment report as well as the monthly Treasurer's report.

### Expenditure Policies:

- Debt Management – In considering whether to borrow, a reliable dedicated revenue source will be identified and designated to fund the debt service. Long-term debt will not be used to finance ongoing current operations and maintenance. The maturity date for any debt will not exceed the reasonable expected useful life of the asset or project. The County will meet its continuing disclosure undertaking responsibilities and maintain good relations with financial and bond rating agencies, following a policy of full and open disclosure on every financial report and bond prospectus. In accordance with NM state law the County can issue general obligation bonds up to 4% of the County's assessed property value. The County will not issue additional revenue bonds unless the debt service coverage ratios can be met. The County will follow its adopted policy and procedures when evaluating proposed industrial revenue bonds.

- Reserves – The County will follow the NM state law requirements in maintaining reserves. The County will maintain a reserve in the General Fund equal to  $3/12^{\text{ths}}$  of the budgeted General Fund expenditures and  $1/12^{\text{th}}$  of the Road Fund’s budgeted expenditures. The County will also deposit 25% of the first  $1/8^{\text{th}}$  gross receipts tax collections into the GRT reserve fund. Any one-time revenues will also be transferred into the Capital Replacement Reserve Fund to be used on one-time expenditures.
- Expenditure Accountability/Monitoring - The County will continually monitor its actual revenues and expenditures. Weekly expenditure reports are sent to each department. Monthly detailed revenue and expenditure reports are also sent to the Commission, CEO and each department. The software system is set to give an error message if a department attempts to spend more than their approved budget. A mid-year budget adjustment process will be completed at the mid-point of each budgeted fiscal year. All revenues and expenditures will be evaluated during this mid-year process. All budget adjustments must be approved by the County Commission. Budget adjustments between funds and increasing line items must also be approved by the NM Department of Finance and Administration.
- Annual Audit – The County will comply with the New Mexico state law which mandates that the financial affairs of every New Mexico agency be thoroughly examined and audited each year by the State Auditor, personnel of his office designated by him, or by independent auditors approved by him. A complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards and rules issued by the State Auditor is due by November 15<sup>th</sup> each year for the fiscal year ending June 30<sup>th</sup>.





**Fishing on the San Juan River**

# **CAPITAL IMPROVEMENTS PLAN**

## ***Capital Improvement Planning***

### **Capital Improvement Process:**

The Infrastructure and Capital Improvement Plan (ICIP) is provided on an annual basis to the State of New Mexico Local Government Division and provides the following information: the entity's planning process, goals, trends, inventory, five year project summary including project priority, description, budget, possible funding sources, operating expenses, and implementation schedule. In addition, San Juan County is required to earmark five capital projects for the Governor's funding consideration during the legislative session. Input to the plan was garnered from two sources; citizen input via public hearings and staff's five year strategic budget forecasting plan.

Two public hearings were held for consideration of the 2012 ICIP on July 13-14, 2010 at the following: the County Seat in Aztec at the County Administration Building and the Valley Fire Station in Kirtland on the west side of San Juan County.

### **Consideration of Capital Improvement on Operating Costs:**

The following projects account for approximately 62% of the \$35,599,454 FY2011 Capital Outlay Budget, with the remaining 38% dedicated primarily to infrastructure maintenance and vehicle replacement. The Sheriff's Building Renovation/Crime Lab, the District Attorney's Office and the District Court Expansion funded by the *Gross Receipts Tax Revenue Bond Series – 2008*; will have the greatest impact on the operating budget. The new Sheriff's Building will house current law enforcement operations and the additional square footage will increase building/maintenance and other operating costs, but the impact will not be known until the building plans are finalized. Although additional operating estimates were made on the new District Attorney facility, operating expenses may actually decrease by replacing an older building, with a new energy efficient building. San Juan County may also see an increase in building/maintenance and other operating costs for District Court due to the renovation/expansion of the existing building. The County is required by State Statute to provide facilities for District Court and the District Attorney's Office, and to pay for utilities, custodians and security for the District Court building. Valley Water and Sanitation District will assume operation of the Kirtland Sewer System upon completion so no further costs are anticipated.

| <b>Capital Project</b>                   | <b>2011 Capital Budget</b> | <b>Estimated Increased Utility Costs</b> | <b>Estimated Increased Cust/Maint Costs</b> | <b>Estimated Increased Security Costs</b> | <b>Total Estimated Impact on Operating Budget</b> |
|--|----------------------------|--|---|---|---|
| Sheriff's Building Renovations/Crime Lab | \$ 4,000,000               | *  | *   | *   | Plans not Finalized                               |
| New District Attorney's Office           | 6,000,000                  | 34,250                                   | 25,500                                      | -   | 59,750  |
| District Court Renovation/Expansion      | 8,860,000                  | 54,094                                   | 45,283                                      | 18,197                                    | 117,574   |
| Kirtland Sewer System                    | 3,039,525                  | -  | -   | -   | -   |
| <b>Total</b>                             | <b>\$ 21,899,525</b>       | <b>\$ 88,344</b>                         | <b>\$ 70,783</b>                            | <b>\$ 18,197</b>                          | <b>\$ 177,324</b>                                 |

\*Unknown at this time. Plans subject to change when new Sheriff takes office January 1, 2011

## San Juan County Infrastructure Capital Improvement Plan (FY 2011-2015)

| Capital Requests                             | Year | Total Project Cost | Funding in Place | Request Amt.  | Project Rank |
|--|------|--------------------|------------------|---------------|--------------|
| Flora Vista Wastewater System                | 2011 | \$ 3,200,000       | \$ 800,000       | \$ 2,400,000  | 1            |
| Bridge Replacement-CR 7150                   | 2011 | \$ 2,845,000       | \$ 245,000       | \$ 2,600,000  | 2            |
| Pinon Hills Connection                       | 2011 | \$ 7,088,000       | \$ 1,888,000     | \$ 5,200,000  | 3            |
| Renovation of Sheriff's Office               | 2011 | \$ 1,200,000       | \$ -             | \$ 1,200,000  | 4            |
| Lee Acres Wastewater System                  | 2011 | \$ 6,500,000       |                  | \$ 6,500,000  | 5            |
| County Road Improvements- 2011               | 2011 | \$ 2,300,000       | \$ -             | \$ 2,300,000  |              |
| Salmon Ruins Museum Expansion (Phase 1)      | 2011 | \$ 1,000,000       | \$ 450,000       | \$ 550,000    |              |
| Kirtland Youth Facility (Phase 2)            | 2011 | \$ 1,522,820       | \$ -             | \$ 1,522,820  |              |
| Chipseal CR 7950 to Chaco Canyon             | 2012 | \$ 1,500,000       | \$ -             | \$ 1,500,000  |              |
| County Rd. Improvements- 2012                | 2012 | \$ 2,400,000       | \$ -             | \$ 2,400,000  |              |
| Bridge Improvement- CR 5500                  | 2012 | \$ 2,898,000       | \$ -             | \$ 2,898,000  |              |
| Chipseal CR 7900                             | 2012 | \$ 1,000,000       | \$ -             | \$ 1,000,000  |              |
| Bridge Repair / Replace per inspection- 2013 | 2013 | \$ 2,000,000       | \$ -             | \$ 2,000,000  |              |
| County Road Improvements- 2013               | 2013 | \$ 2,500,000       | \$ -             | \$ 2,500,000  |              |
| Chipseal CR 7500                             | 2013 | \$ 12,894,000      | \$ 464,000       | \$ 12,430,000 |              |
| County Road Improvements- 2014               | 2014 | \$ 2,600,000       | \$ -             | \$ 2,600,000  |              |
| Bridge Repair / Replace per inspection- 2014 | 2014 | \$ 2,000,000       | \$ -             | \$ 2,000,000  |              |
| County Road Improvements- 2015               | 2015 | \$ 2,700,000       | \$ -             | \$ 2,700,000  |              |
| Bridge Repair / Replace per inspection- 2015 | 2015 | \$ 2,000,000       | \$ -             | \$ 2,000,000  |              |
| Pave CR 4450- Largo Canyon                   | 2015 | \$ 8,000,000       |                  | \$ 8,000,000  |              |
| Bridge Replacement-CR 4450 (5 mile bridge)   | 2015 | \$ 16,680,000      |                  | \$ 16,680,000 |              |
|  |      | \$ 84,827,820      | \$ 3,847,000     | \$ 80,980,820 |              |

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## Infrastructure Capital Improvement Plan FY 2012-2016

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### San Juan County Project Summary

| Rank    | Project Title                              | Top 5 Rank | Category                          | Funding Sources                          | 2012      | 2013 | 2014 | 2015 | 2016 | Total     |
|---------|--|------------|-----------------------------------|--|-----------|------|------|------|------|-----------|
| 2012-01 | Flora Vista Wastewater System (Phase 1)    | 1          | Wastewater                        | FGRANT LGRANT<br>SGRANT LBONDS<br>LFUNDS | 7,000,000 | 0    | 0    | 0    | 0    | 7,000,000 |
| 2012-02 | Bridge Replacement- CR 7150                | 2          | Hiways/Roads/Streets/<br>Bridges  | FGRANT SGRANT<br>LGRANT LBONDS           | 2,600,000 | 0    | 0    | 0    | 0    | 2,600,000 |
| 2012-03 | Lagoon Ltd. Wastewater System Improvements | 3          | Wastewater                        | CDBG FGRANT<br>LGRANT SGRANT             | 1,500,000 | 0    | 0    | 0    | 0    | 1,500,000 |
| 2012-04 | Pinon Hills Connection                     | 4          | Hiways/Roads/Streets/<br>Bridges  | LGRANT FGRANT<br>SGRANT LFUNDS           | 5,800,000 | 0    | 0    | 0    | 0    | 5,800,000 |
| 2012-05 | Renovation of Sheriff's Office             | 5          | Adm/Service Facilities<br>(local) | LGRANT SGRANT<br>LBONDS                  | 1,200,000 | 0    | 0    | 0    | 0    | 1,200,000 |
| 2012-06 | Chipseal CR 3451                           |            | Hiways/Roads/Streets/<br>Bridges  | SGRANT LFUNDS                            | 60,000    | 0    | 0    | 0    | 0    | 60,000    |
| 2012-07 | Bloomfield Public Health Office Expansion  |            | Health-Related Cap<br>Infra       | CDBG LGRANT<br>SGRANT                    | 500,000   | 0    | 0    | 0    | 0    | 500,000   |
| 2012-08 | County Road Improvements-2012              |            | Hiways/Roads/Streets/<br>Bridges  | LGRANT SGRANT<br>LBONDS LFUNDS           | 2,700,000 | 0    | 0    | 0    | 0    | 2,700,000 |
| 2012-09 | Salmon Ruins Museum Expansion (Phase 1)    |            | Cultural Facilities               | SGRANT FGRANT<br>LFUNDS                  | 761,095   | 0    | 0    | 0    | 0    | 761,095   |
| 2012-10 | Kirtland Youth Facility (Phase 2)          |            | Other                             | SGRANT LGRANT                            | 1,522,820 | 0    | 0    | 0    | 0    | 1,522,820 |

## Infrastructure Capital Improvement Plan FY 2012-2016

|                    |   |                                  | FGRANT        |            |            |            |           |           |            |  |
|--------------------|---|----------------------------------|---------------|------------|------------|------------|-----------|-----------|------------|--|
| 2013-01            | Lee Acres Wastewater System                     | Wastewater                       | FGRANT LGRANT | 0          | 6,500,000  | 0          | 0         | 0         | 6,500,000  |  |
|                    |   |                                  | SGRANT LBONDS |            |            |            |           |           |            |  |
|                    |   |                                  | LFUNDS        |            |            |            |           |           |            |  |
| 2013-02            | County Road Improvements-2013                   | Hiways/Roads/Streets/<br>Bridges | LFUNDS LGRANT | 0          | 2,700,000  | 0          | 0         | 0         | 2,700,000  |  |
|                    |   |                                  | SGRANT        |            |            |            |           |           |            |  |
| 2013-03            | Bridge Improvement- CR 5500                     | Hiways/Roads/Streets/<br>Bridges | FGRANT LGRANT | 0          | 2,898,000  | 0          | 0         | 0         | 2,898,000  |  |
|                    |   |                                  | SGRANT LBONDS |            |            |            |           |           |            |  |
| 2014-01            | Bridge Repair / Replace per<br>inspection-2014  | Hiways/Roads/Streets/<br>Bridges | SGRANT LGRANT | 0          | 0          | 2,000,000  | 0         | 0         | 2,000,000  |  |
|                    |   |                                  | FGRANT        |            |            |            |           |           |            |  |
| 2014-02            | County Road Improvements-2014                   | Hiways/Roads/Streets/<br>Bridges | LFUNDS LGRANT | 0          | 0          | 2,700,000  | 0         | 0         | 2,700,000  |  |
|                    |   |                                  | SGRANT        |            |            |            |           |           |            |  |
| 2014-03            | Chipseal CR 7500                                | Hiways/Roads/Streets/<br>Bridges | FGRANT LGRANT | 0          | 0          | 12,600,000 | 0         | 0         | 12,600,000 |  |
|                    |   |                                  | SGRANT        |            |            |            |           |           |            |  |
| 2015-01            | County Road Improvements- 2015                  | Hiways/Roads/Streets/<br>Bridges | SGRANT LGRANT | 0          | 0          | 0          | 2,700,000 | 0         | 2,700,000  |  |
| 2015-02            | Bridge Repair / Replace per<br>inspection-2015  | Hiways/Roads/Streets/<br>Bridges | FGRANT LGRANT | 0          | 0          | 0          | 2,000,000 | 0         | 2,000,000  |  |
|                    |   |                                  | SGRANT        |            |            |            |           |           |            |  |
| 2016-01            | County Road Improvements-2016                   | Hiways/Roads/Streets/<br>Bridges | SGRANT LGRANT | 0          | 0          | 0          | 0         | 2,700,000 | 2,700,000  |  |
|                    |   |                                  | LBONDS        |            |            |            |           |           |            |  |
| 2016-02            | Bridge Repair / Replace per<br>inspection- 2016 | Hiways/Roads/Streets/<br>Bridges | FGRANT SGRANT | 0          | 0          | 0          | 0         | 2,000,000 | 2,000,000  |  |
|                    |   |                                  | LGRANT        |            |            |            |           |           |            |  |
| <b>Grand Total</b> |   |                                  |               |            | 12,098,000 |            | 4,700,000 |           | 62,441,916 |  |
|                    |   |                                  |               | 23,643,916 |            | 17,300,000 |           | 4,700,000 |            |  |

**COUNTY OF SAN JUAN**

**Resolution No. 10-11-10**

**A RESOLUTION  
ADOPTING AN INFRASTRUCTURE CAPITAL IMPROVEMENT PLAN (ICIP)**

- WHEREAS,** the County of San Juan recognizes that the financing of public capital projects has become a major concern in New Mexico and nationally; and
- WHEREAS,** in times of scarce resources, it is necessary to find new financing mechanisms and maximize the use of existing resources; and
- WHEREAS,** systematic capital improvements planning is an effective tool for communities to define their development needs, establish priorities, and pursue concrete actions and strategies to achieve necessary project development; and
- WHEREAS,** this process contributes to local and regional efforts in project identification and selection in short and long range capital planning efforts.

**NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY OF SAN JUAN that:**

1. The Board of San Juan County Commissioners hereby adopts the updated Five Year Infrastructure Capital Improvements Plan for San Juan County, and
2. It is intended that the Plan be a working document and is the first of many steps toward improving rational, long-range capital planning, and budgeting for New Mexico's infrastructure.
3. This Resolution supersedes Resolution No. 09-10-01.

**PASSED, APPROVED, and ADOPTED** by the governing body at its meeting of August 17, 2010.

**San Juan County Commission**

By: 

**Ervin Chavez, Chairman**

**ATTEST:**

  
**Debbie Holmes, County Clerk**





**Animas Riverbank**



# **GLOSSARY**

## GLOSSARY OF TERMS

**ALS**           Advanced Life Support

**AOC**           Administrative Office of the Courts

**APPROPRIATION**       An authorization made by the Commissioners which permits the county to incur obligations and to make expenditures of resources.

**ARRA**           American Recovery and Reinvestment Act

**ASSESSED VALUATION**       A value which is established for real and personal property for use as a basis for levying property taxes. (Note: Property taxes are established by the county.)

**ASSE**           American Society of Safety Engineers

**ASSETS**       Property owned by a government which has a monetary value.

**BLMF**           Bloomfield

**BLS**           Basic Life Support

**BOND**           A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**BUDGET**       A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year or period.

**BUDGET ADJUSTMENT**       A procedure to revise a budget appropriation by the County Commissioners approval through the adoption of a budget resolution.

**CAMA**           Computer Assisted Mass Appraisal

**CAPITAL ASSETS**       Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. San Juan County has set its minimum fixed asset value at one thousand dollars (\$1,000) or more.

**CAPITAL PROJECT FUNDS**       A fund that accounts for financial resources to be used for the acquisition or construction of major capital facilities.

**CDBG**           Community Development Block Grant

**CEO**           County Executive Officer

**CHART OF ACCOUNTS**       The classification system used by the county to organize the accounting for various funds.

**CRIS**           Computer Records Imaging System

**CR**           County Road

**CYFD**           Children, Youth & Families Department

**DEBT SERVICE FUND**       A fund that accounts for the accumulation of resources for, and the payment of, general long term debt principal and interest.

## GLOSSARY OF TERMS

**DEPARTMENT** A major administrative division of the County that indicates overall management responsible for an operation or group of related operations.

**DEPRECIATION** Expiration in the service life of fixed assets, attributable to wear and tear through use and lapse of time, obsolescence, inadequacy or other physical or functional cause. The portion of the cost of a capital asset which is charged as an expense during a particular period.

**DFA** Department of Finance and Administration

**DWI** Driving While Intoxicated

**EOC** Emergency Operations Center

**EEOC** Equal Employment Opportunity Commission

**EMS** Emergency Medical Services

**ENCUMBRANCE** The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**EOP** Emergency Operations Plan

**EPI** Epidemiology (Center for Disease Control statistics program for public health)

**ESTIMATED REVENUE** The amount of projected revenue to be collected during the fiscal year.

**EXPENDITURE/EXPENSE** The outflow of funds paid for an asset, goods, or services obtained.

**FISCAL YEAR** A twelve month period to which the annual operating budget applies and at the end of which the county government determines its fiscal position and the results of its operations.

**FTE** Full-Time Equivalent

**FUND** A fiscal and accounting entity with self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances.

**FY** Fiscal Year

**GAAP** Generally Accepted Accounting Principals

**GENERAL FUND** The largest fund within the County, the general fund, accounts for most of the financial resources of the government not specifically accounted for in other funds.

**GENERAL OBLIGATION BONDS** Bonds sold by the County to finance capital improvements. Property tax is the source of revenue for payment of these bonds.

**GEMS** Government e-Management Solutions. Accounting software used by the County.

**GFOA** Government Finance Officers Association

## GLOSSARY OF TERMS

|  |  |
|--|--|
| <p><b>GIS</b>            Geographical Information System</p> <p><b>GRANT</b>        A contribution by one governmental unit to another to be used or expended for a specific purpose, activity, or facility.</p> <p><b>GRT</b>            Gross Receipts Tax</p> <p><b>HUD</b>            Department of Housing &amp; Urban Development</p> <p><b>HPI</b>            Housing Price Index</p> <p><b>IHC</b>            Indigent Hospital Claims</p> <p><b>ICIP</b>            Infrastructure Capital Improvement Plan</p> <p><b>INTERNAL SERVICE FUNDS</b>    A fund that accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.</p> <p><b>IT</b>              Information Technology</p> <p><b>JPA</b>            Joint Powers Agreement</p> <p><b>JPPO</b>          Juvenile Probation Parole Officer</p> <p><b>KEYPAD POLLING</b>    Voting method by use of a keypad</p> <p><b>LAN</b>            Local Area Network</p> <p><b>LEPC</b>          Local Emergency Planning Committee</p> | <p><b>LGD</b>            Local Government Division</p> <p><b>LINE ITEMS</b>    Line items refer to the specific accounts used to budget and record expenditures.</p> <p><b>MOU</b>            Memorandum of Understanding</p> <p><b>MSA</b>            Metropolitan Statistical Area</p> <p><b>NCIC</b>            National Criminal Information Center</p> <p><b>NM CID</b>        New Mexico Construction Industry Division</p> <p><b>NMSA</b>          New Mexico Statutes Annotated</p> <p><b>NHSFR</b>        National High School Finals Rodeo</p> <p><b>PERA</b>          Public Employees Retirement Association</p> <p><b>PURCHASE ORDER</b>    A document issued to authorize a vendor to deliver specified merchandise or render a specific service for a stated price. Purchase orders establish encumbrances.</p> <p><b>PRC</b>            Public Regulatory Commission</p> <p><b>RESERVE</b>      An account used to indicate that a portion of fund equity is legally restricted for a specific purpose and is, therefore, not available for general appropriation</p> <p><b>REVENUE BOND</b>    Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund or other designed source, such as Gross Receipts Tax.</p> |
|--|--|

## GLOSSARY OF TERMS

**RFP** Request for Proposal

**R-O-W** Right of Way

**SJCA** San Juan County Communications Authority

**SJEDS** San Juan Economic Development

**SJPMC** San Juan Regional Medical Center

**SPECIAL REVENUE FUNDS** A fund that accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose

**SDE** Spatial Database Engine

**SJC** San Juan County

**TRANSFER IN** Legally authorized transfers from a fund or agent through which the resources are to be expended

**TRANSFER OUT** Legally authorized transfers to a fund or agent through which the resources are to be expended.

**TAZ** Old computer system (Digital Alpha 4000/466)

**WAN** Wide area network

## **FUND LISTING/DESCRIPTION**

## San Juan County List of Funds by Type

### General Fund:

101 General Fund

### Special Revenue Funds:

201 Corrections Fund  
202 Solid Waste fund  
203 Appraisal Fund  
204 Road Fund  
205 Ambulance Fund  
206 Emergency Medical Services (EMS) Fund  
207 Communications Authority Fund  
208 Farm and Range Fund  
210 Hospital Gross Receipts Tax Fund  
211 Law Enforcement Protection Fund  
215 National High School Finals Rodeo Fund  
216 Golf Course Fund  
217 Recreation Fund  
218 Intergovernmental Grants Fund  
220 Indigent Hospital Claims Fund  
221 Health Care Fund  
222 Fire Excise Tax Fund  
223 Alternative Sentencing Fund  
225 Clerk Equipment Recording Fee Fund  
226 Communications/EMS Gross Receipts Tax Fund  
270 State Fire Fund  
280 Valley Water/Sanitation District  
291 Risk Management Fund

**Special Revenue Funds: (continued)**

- 292 San Juan County Housing Authority
- 293 Water Reserve Fund
- 294 San Juan Water Commission
- 295 Gross Receipts Tax Reserve Fund
- 296 Juvenile Services Fund

**Capital Projects Fund:**

- 310 Community Development Block Grant
- 312 Communications Authority Capital Fund
- 313 Hospital Construction Project Fund
- 315 Gross Receipts Tax Revenue Bond Series - 2008
- 316 Capital Replacement
- 318 Capital Replacement Reserve Fund
- 320 Adult Detention Center Fund
- 321 Road Construction Fund

**Debt Service Fund:**

- 410 Debt Service

**Internal Service Fund:**

- 600 Major Medical



## ***Fund Description***

### ***General Fund:***

The general fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund.

### ***Special Revenue Funds:***

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes, or to facilitate the management of financial resources internally “designated” for specific purposes. The creation of special revenue funds is authorized by the County Commission.

***Corrections Fund*** - To account for Detention Center operations. Reported as a governmental sub-fund for financial statement purposes.

***Solid Waste Fund*** - To account for the operation and maintenance of solid waste compactor stations in the County. Funding is provided by one-eighth of one percent gross receipts tax in unincorporated areas of the County. The fund was created by authority of state statute (see Section 7-20B-3, NMSA 1978 Compilation).

***Appraisal Fund*** - This fund was created in accordance with state statute section 7-38-38.1 NMSA compilation. Prior to distribution to a revenue recipient of revenue received by the County Treasurer, the Treasurer shall deduct as an administrative charge an amount equal to one percent of the revenue received. Expenditures from this fund are made pursuant to a property valuation program presented by the County Assessor and approved by the majority of the County Commissioners. Reported as a governmental sub-fund for financial statement purposes.

***Road Fund*** - To account for road construction/maintenance. Reported as a governmental sub-fund for financial statement purposes.

***Ambulance Fund*** - To account for funds spent on ambulance and paramedic services in the County operated by San Juan Regional Medical Center. Funding is provided by a portion of the three-sixteenths of one percent Emergency Communications/Emergency Medical Services gross receipts tax in accordance with state statute (Section 7-20E-11 NMSA 1978 Compilation).

***Emergency Medical Services Fund*** - To account for funds spent on ambulance and paramedic services in the County through the various volunteer fire districts. Funding is provided by a state grant. This fund was created by authority of state statute (see Section 24-10A-6, NMSA 1978 Compilation).

## ***Special Revenue Funds: (continued)***

***Communications Authority*** - To account for the operation and maintenance of a joint communication facility. Funding is provided by a portion of the three-sixteenths of one percent Emergency Communications/Emergency Medical Services gross receipts tax. Authority for creation of the fund is by joint powers agreement as well as state statute (Section 7-20E-11 NMSA 1978 Compilation).

***Farm and Range Fund*** - To account for the activities of predator and environmental controls for the area ranches. Funding is provided by a State Grazing Grant. The fund was created by authority of state statute (see Section 6-11-6, NMSA 1978 Compilation).

***Hospital Gross Receipts Tax*** - To account for funds collected from the one-eighth of one percent Local Hospital Gross Receipts Tax in accordance with state statute (Section 7-20C-3 NMSA 1978 Compilation) and County Ordinance Number 57. The funds are currently being used to make the debt service payments on the bonds issued for the hospital construction project.

***Law Enforcement Protection Fund*** - To account for funds expended for capital outlays, travel and training of the sheriff's department. Funding is provided from a state grant. The fund was created by authority of state statute (see Section 29-13-4, NMSA Compilation).

***National High School Finals Rodeo*** - To account for the operation of the National High School Finals Rodeo by the Tres Rios Rodeo Association. Funding is provided by the gate receipts from the Rodeo, sponsorships and contributions from the Tres-Rios participants: San Juan County, City of Farmington, City of Bloomfield, and the City of Aztec.

***Golf Course Fund*** - To account for the operations of the Riverview Golf Course acquired from Central Consolidated School District No. 22 in March, 2010. Funding is provided by golf course fees along with a transfer from the General Fund.

***Recreation Fund*** - To account for the operation of youth-centered recreation projects such as amateur baseball. Funding is provided by the County's share of the State Cigarette Tax. The fund was created by authority of state statute (see Section 7-12-15, NMSA Compilation).

***Intergovernmental Grants Fund*** - This fund is used to account for the various sources of revenue from state and federal governments. The County serves as the fiscal agent and is responsible for grant administration and grant accounting.

**Special Revenue Funds:** (continued)

**Indigent Hospital Claims Fund** - The IHC program was established in accordance with, and under the authority of the Indigent Hospital and County Health Care Act, Chapter 27, Article 5 NMSA 1978. The purpose of this program is to provide for the provision of health care to indigent patients domiciled in the County. Reported as a governmental sub-fund for financial statement purposes.

**Health Care Fund** - To account for the one-eighth of one percent gross receipts tax for support of indigent patients. Funding is provided by gross receipt taxes county-wide. The fund was created by authority of state statute (see Section 7-20E-9, NMSA 1978 Compilation).

**Fire Excise Tax Fund** - To account for funds expended for operations and capital outlay for volunteer fire districts and ambulance services. Funding is provided by a one-fourth of one percent gross receipts tax collected from unincorporated areas within the County. The fund was created by authority of state statute (see Section 7-20E-15 & 16, NMSA 1978 Compilation).

**Alternative Sentencing Fund** - To account for the operation of the Alternative Sentencing Department, which includes the DWI Treatment Facility, DWI Detention Facility, the Compliance Program, and the Methamphetamine Pilot Project. Funding is provided by client fees, State grants, State distribution, and participation by the City of Farmington. Authority for creation of the fund is by County Resolution.

**County Clerk's Recording Fees Fund** - Authorized by the State legislature to allow County Clerk's offices to charge a fee for filing and recording documents to be used specifically for new equipment and employee training using this equipment. The fund was created by authority of state statute (see Section 14-8-12.2, NMSA 1978 Compilation).

**Gross Receipts Tax-Communications/Emergency Medical Services** - To account for the three-sixteenths of one percent Emergency Communications and Emergency Medical Services gross receipts tax collected county wide. The fund was created by authority of state statute (see Section 7-20E-11, NMSA 1978 Compilation).

**State Fire Fund** - To account for operations and maintenance of several volunteer fire districts in the County. Funding is provided by allotments from the State Fire Marshal's office. The following individual fire districts comprise the Fire District Fund: Valley Fire, Cedar Hill, Flora Vista, La Plata, Blanco, Lee Acres, Center Point, Hart Valley, Sullivan Road, Navajo Dam, Shiprock, Dzilh-Na-O-Dith-Hle, Newcomb, and Ojo.

**Valley Water/Sanitation District** - To account for the 1/4% County Water and Sanitation Gross Receipts Tax that was implemented in January 2008. Monies received will be used in the operation of the Valley Water and Sanitation District.

### ***Special Revenue Funds: (continued)***

***Risk Management Fund*** - To account for liability and property insurance coverage for all County operations and administration the County Workmen's Compensation program. Reported as a governmental sub-fund for financial statement purposes.

***Housing Authority Fund*** - To account for funds expended for low-income housing assistance. Funding is provided from the United States Department of Housing and Urban Development. The fund was created to account for grant activity under the contract with HUD. Authority for creation of the fund is by County Resolution.

***Water Reserve Fund*** - To account for the mill levy implemented by the County in accordance with the San Juan Water Commission joint powers agreement. The County currently has implemented a .5 mill levy for this purpose.

***San Juan Water Commission*** - To account for operating and capital expenditures of the San Juan Water Commission established by a joint powers agreement between the participants of San Juan County, City of Farmington, City of Bloomfield, and the City of Aztec. Funding is provided by a transfer from the Water Reserve Fund which is funded by a ½ mil property tax in accordance with the joint powers agreement. Authority for creation of the fund is by joint powers agreement.

***Gross Receipts Tax Reserve Fund*** - To account for the 25% of the first one-eighth of one percent gross receipts tax as required by state statute. Funding is provided by gross receipts taxes county-wide. The fund was created by authority of state statute (see Section 7-20E-11, NMSA 1978 Compilation).

***Juvenile Services*** - To account for funds expended for the operation of a County juvenile detention facility. Revenues come from a County-wide one-eighth of 1% gross receipts tax. The fund was created by authority of state statute (see Section 7-20E-11, NMSA 1978 Compilation).

### ***Capital Projects Funds:***

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

***CDBG Project Fund*** - County management established this fund to account for projects using Community Development Block Grants. The most recent projects were the construction of the Bloomfield Boys and Girls Club and Halvorson House.

## **Capital Projects Funds:** (continued)

**Communications Authority Capital Fund** - To account for the capital purchases of a joint communication facility. Funding is provided by local government entities that are participants of the agreement. Authority for creation of the fund is by joint powers agreement.

**Hospital Construction Project Fund**- To account for the San Juan Regional hospital expansion project using bond proceeds as well as state funding.

**Gross Receipts Tax Revenue Bond Series 2008** - This fund was established to account for the capital projects funded by the GRT Revenue Bonds issued in 2008. The projects include the District Courtroom expansion, the new Law Enforcement Center, and the purchase of land.

**Capital Replacement Fund** - County management established this fund to account for various capital replacement projects.

**The Capital Replacement Reserve Fund** - To account for funds reserved for capital replacements and capital projects. One-time revenues are transferred into this reserve fund for one-time expenditures.

**Adult Detention Center** - County management established this fund to account for the acquisition and construction of the adult detention center.

**Road Construction Fund** - County management established this fund to account for the construction and maintenance of roads.

## **Debt Service Funds:**

Debt service funds are used to account for required debt service reserve funds, the accumulation of resources and payment of bond principal and interest.

**Debt Service Fund** - To account for the dedicated gross receipts taxes, motor vehicle taxes, and gasoline taxes which are pledged revenues for payments of bond principal and interest. To account for required bond reserve funds.

## **Internal Service Fund:**

**Major Medical Fund** - This fund is used to account for the costs of providing medical insurance coverage for the employees of San Juan County.